

Polokwane Municipality MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK 2020/2021 TO 2022/2023



The Ultimate in Innovation and Sustainable Development



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|--|--|--|---|--|---|
| <p>Smart Economy</p> <ul style="list-style-type: none"> Innovative spirit Entrepreneurship Economic image & trademarks Productivity Flexibility of labour market Ability to transform Penetration of ICT-use in business Internationalization of the city | <p>Smart Environment</p> <ul style="list-style-type: none"> Environmental protection Sustainable resource management Effective and efficient use of the surroundings of the city Environmental resilience | <p>Smart Governance</p> <ul style="list-style-type: none"> Participation in decision-making Transparent governance Political strategies and perspectives Promote E-government and ICT Online Public Services Transparent governance | <p>Smart Living</p> <ul style="list-style-type: none"> E-health Efficient and sustainable use of resources Quality of life for city inhabitants | <p>Smart Mobility</p> <p>Collective movement for a reliable rapid public transport service</p> <p>Smart Transport Vision 2030</p> <ul style="list-style-type: none"> Public Internet Access Local accessibility (Inter-) national accessibility Availability of ICT-infrastructure Sustainable innovative and safe Transport systems | <p>Smart People!</p> <ul style="list-style-type: none"> Participation in decision-making Transparent governance E-learning Human Capital Life-long training |
|--|--|--|---|--|---|

Part 1

1. MULTI-YEAR BUDGET 2020/21 – 2022/2023

DIRECTORATE CHIEF FINANCIAL OFFICER

ITEM

REF: 5/1/4

MULTI-YEAR BUDGET 2020/21 – 2022/2023

Report of the Chief Financial Officer

Purpose

The purpose of the report is to table the Multi-year Budget 2020/21 – 2022/2023 Council for approval.

Background

The IDP/Budget Process Plan to review the 2020/21 IDP/Budget was adopted on 29 July 2019 in terms of the provision of the Municipal Finance Management Act. The process plan outlines the key deadlines for the preparation, tabling and approval of the annual budget.

Discussion

Section 16 of the Municipal Finance Management Act stipulates the following:

- (a) The Council of a municipality must for each financial year approve an annual budget for the Municipality before the start of that financial year.

- (b) In order for a municipality to comply with subsection (1), the Mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.

Section 24 further stipulates that the Council must at least 30 days before the start of the budget year consider approval of the annual budget.

This 2020/21 MTREF Budget places emphasis on inclusive growth, as well as a progressive programme of capital expenditures. The MTREF Budget also relies on practice of good governance and a public ethic that values honesty and fairness. If we act together, on these principles, as public representatives, civil servants, business people, youth, workers and citizens, we can overcome the challenges of tough economic times and difficult adjustments. National Treasury's MFMA Circular No.98 and 99 was used to guide the compilation of the 2020/21 MTREF. In addition, this budget format and content incorporates the requirements of the Municipal Budget and Reporting Regulations.

The following budgeting PRINCIPLES were applied in formulating the medium term budget:

- Realistic and achievable collection rates.
- Sustainable, affordable, realistic and balanced budget
- Major tariffs to be cost reflective, realistic and affordable
- Budget to contribute to achieving strategic objectives of the IDP
- Balancing capital expenditure for social, economic, rehabilitation and support.
- Income/ revenue driven budget: affordability i.e. if funds do not materialise, review expenditure.

In this MTREF we have ensured that we eradicate non-priority spending and reprioritise expenditure to focus on core infrastructure and service delivery.

The main **CHALLENGES** experienced during the compilation of the 2020/21 MTREF are as follows:

- The ongoing difficulties in the national and local economy;
- The increased cost of bulk water and electricity (due to tariff increases from Lepelle Northern Water and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;
- National Treasury Austerity measures with minimal growth in grant allocations.
- Huge backlogs and further demands due to urbanization.
- Economic slowdown & unemployment: impacts on collection rates
- Limited available own funding to fund much needed infrastructure

The following are some of the AUSTERITY MEASURES that will be applied to the 2020/21 medium term budgets, in order to conform to National Treasury cost containment guidelines.

- Utilisation of vehicles will be closely monitored via the vehicle tracking system.
- Strategic approach to vacancies. Analysis of vacancies carried out.
- Fuel, overtime, catering, and consultants are some of the costs that are closely monitored.

1.1 OVERVIEW OF THE 2020/21 MTREF

General economic overview

South Africa's public finances deteriorated over the past decade; a trend that accelerated in recent years as low growth led to large revenue shortfalls. We have officially entered into a recession again for the second time in two years with lower growth forecasted over the MTEF period when factoring our domestic challenges with the corona virus pandemic.

For 10 years, the country has run large budget deficits. This has put us deeply in debt, to the point where interest payments have begun crowding out social and economic spending programmes. This cannot be sustained especially where the global economy faces a very likely possibility of a global recession in the wake of the corona virus pandemic.

Municipal governments face multiple pressures over the period ahead with local government expected to expand access to free basic service to poor households, while ensuring that those who can afford to pay for services do so.

The 2020 MTEF includes large reductions in planned transfers to municipalities. The implication of these reductions is that municipalities will be required to reprioritise projects.

Municipality economic overview

The Polokwane municipality is unfortunately not immune to the economic risks facing the nation and the world and therefore a greater need to a balanced and realistic budget.

To mitigate and adapt to these challenges, the municipality will have to resort to budgetary constraints and enforce better processes for better productivity – “do more with less”. The budget process will have to pass the National Treasury's assessment/test of a funded budget so that service delivery can continue without financial constraints impeding its basic service delivery goals.

To meet these objectives, the municipality has applied the following key measures in its budget:

- reduction in operational expenditure and in particular where more internal staff can be utilised instead of depending on service providers where practical
- reduction in own funded capital expenditure
- increases in tariffs in line with inflation except electricity related tariffs which is determined by Eskom and approved by NERSA.
- aligning electricity tariffs in line with the time of use method to contain the Eskom bills
- allocating resources to revenue generation projects and budgeting for adequate cash backed reserves

- Hefty penalties for businesses and residential consumers who breach or illegally connect meters

To sustain our cash flows, credit control/cut offs will continue to be implemented on a daily basis (except Fridays) with a standby team to assist those consumers willing to settle their debts after hours.

Total budget for the 2020/2021 financial year is R4.8 billion made up of an operating budget of R3.6 billion and a capital budget of R1.1 billion. The focus of this budget will be directed to the key areas in line with our promises to improve the lives of our people. Ensuring good governance in the City and ensuring the effective use of public funds and enhance accountability

The following assumptions were taken into account during the compilation of MTREF budget:

1.1.1 Revenue: Tariff increases:

- **Electricity:** NERSA has issued a guideline percentage price increase of 6.22% on electricity sales for 2020/21.
- **Water services:** It is proposed to increase water tariffs with 7.5%.
- **Sanitation:** It is proposed that sanitation services be increased by 5.4%
- **Waste Removal:** It is proposed to increase tariffs by 5.4%.
- **Assessment rates:** It is proposed to increase rates by 5.4%
- Growth is estimated at **1%** per annum
- Debtors collection is estimated at **88%**
- Other tariffs: These tariffs will increase at a CPIX rate as outline in circular 98 & 99 issued by National Treasury. (**Annexure A**)

The municipality will embark on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers and to ensure that all revenue due is billed correctly and collected efficiently

Expenditure increases

1. **Electricity bulk purchases** have been increased by 6.9% in line with National Treasury's inflation forecasts.
2. **Water bulk purchases** have been increased by 8.5% in line with Lepelle Northern Water Board guidelines.
3. **Salaries and allowances** have been increased by 6.25% subject to agreement at South African Local Government Bargaining Council.
4. **Other Materials** and **Other expenses** will increase at rate CPIX

The following are general contributory factors for the increase in levels of rates and service charges:

- The cost of bulk purchases.
- Cost of the social package to indigents.
- Salary increase with effect from 1 July 2020.
- Increased maintenance of network and infrastructure

The cost pressures of the water and electricity bulk purchases tariffs continue to grow faster than the inflation rate. Given that these tariff increases are determined by the external bodies; the impacts they have on the municipality's tariff are largely outside the control of the Municipality. Furthermore, the adverse impacts of the current economic climate coupled with unfavourable external pressures on services, make tariff increases higher than the CPI levels inevitable.

Indigent subsidies

Provision is made in the operating budget for the subsidizing of indigent households. This subsidy includes a free 6Kl of water, 100 units of electricity, a 100% subsidy for refuse removal and sewerage charges. A 100% rebate on assessment rates will also be given for Indigent households. The subsidy allowed, exceeds the National norm and stretches the affordability threshold of the municipality.

To qualify as indigents, the household income must not exceed R4 630 when the policy is reviewed to also cater for the child headed families and the qualifying people with disability.

The municipality further grants 80% rebates to owners of residential properties who depend on pensions or social grants provided the household income does not exceed R9 000.

The application of sound financial management principles for the compilation of Polokwane Municipality's MTREF is essential and critical to ensure that Polokwane Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

COVID – 19

The COVID-19 pandemic is simultaneously a health crisis and a global economic crisis. The National Treasury is already anticipating a 6% contraction in GDP for the year 2020.

A nationwide lockdown came into effect from 27 March 2020 as a result of the COVID-19 crisis. The effect of the lockdown and the ongoing crisis means that the economy will experience a significant downturn, while there will be an increased need for government services and assistance. Areas that could be affected as a result of the crisis include the following:

- Construction, maintenance and related activities may be curtailed depending on whether they are essential. This could impact the completion of entities' capital projects and planned maintenance.
- Public facilities may not be operational and certain services may not be provided as a result of the lockdown (and beyond). This could impact the revenue of entities as well as the ongoing demand for services.
- There may be an increased demand for government:
- Services such as medical services, the provision of water and other sanitation services, and the provision of temporary housing or accommodation.
- Assistance and support to employees, unemployed citizens, businesses, NGOs, etc. due to the reduced activity in the economy.

As some consumers of goods and services and others may be unable to work or earn revenue during the lockdown period, there is a potential increase in the non-payment for services such as water, electricity, property taxes, levies, etc. that are due to the municipality.

Financial impact

The extent of the impact of COVID-19 on the Group's operational and financial performance will depend on future developments, including the duration and spread of the outbreak and related economic impact on job retentions or losses, all of which are highly uncertain and cannot be predicted.

If the lockdown is to remain at these levels for an extended period, the Group's revenue streams will begin to see declines due to less consumption demand. However, some relief is expected as the government announced a R500 billion stimulus package in April 2020 which includes a R20 billion allocation to municipalities to provide added service as outlined above.

The stimulus will aim to cushion the negative economic impact and therefore maintain to some extent the business consumers' demand for revenue generating basic services i.e. consumption from water and electricity.

In the event that the lock down is overly extended and the stimulus is not effective for some reason or the other, the municipality will require additional funding from the National Treasury to offset the loss revenues and to fund the additional expenditure incurred to combat the COVID 19 pandemic eg resources allocated for PPE, additional water tankers etc.

In view of the aforementioned, the following tables are a consolidated overview of the 2020/2021 Medium-term Revenue and Expenditure Framework

Operating revenue and expenditure by source:

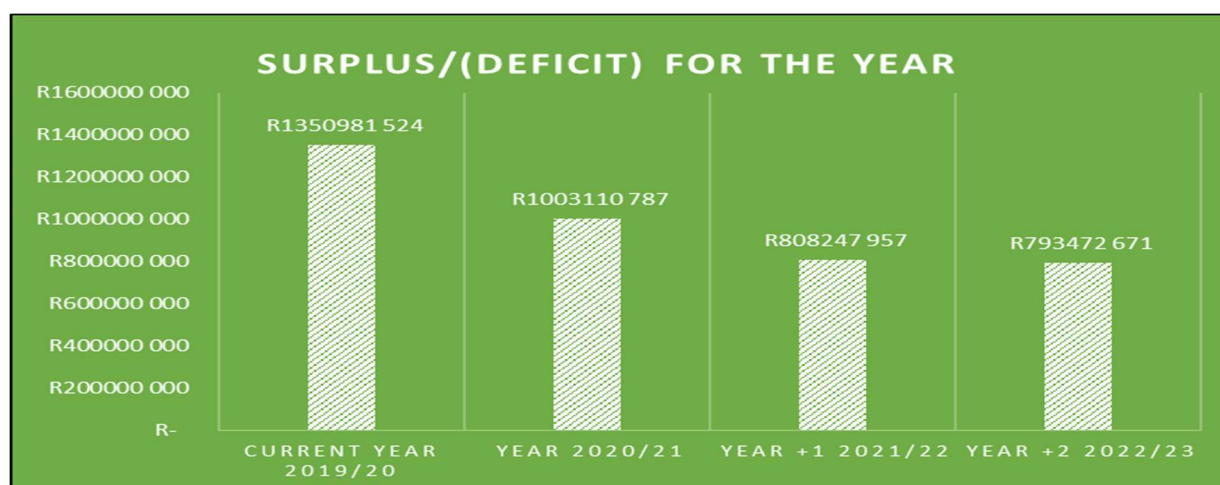
| Description | Current Year 2019/20 | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|----------------------|------------------|---|------------------------|------------------------|
| | Original Budget | Adjusted Budget | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Total Revenue (excluding capital transfers and contributions) | 3 795 788 | 3 896 280 | 3 807 023 | 4 111 603 | 4 442 748 |
| Total Expenditure | 3 549 930 | 3 740 342 | 3 679 467 | 3 931 507 | 4 180 867 |
| Surplus/(Deficit) | 245 858 | 155 938 | 127 556 | 180 096 | 261 881 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 1 267 136 | 1 195 044 | 874 055 | 623 402 | 526 841 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | - | - | 1 500 | 4 750 | 4 750 |
| Surplus/(Deficit) for the year | 1 512 994 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |

Capital expenditure

Total capital budget is **R 1 201 498 519** which is funded as follows:

| MULTI YEAR CAPITAL EXPENDITURE BUDGET | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|---------------------------------------|----------------------|------------------------|------------------------|
| Description | | | |
| Intergrated Urban Development Grant | 303 105 850 | 298 407 750 | 298 459 450 |
| Public Transport Network Grant | 124 792 000 | 124 814 000 | 133 382 000 |
| Neighbourhood Development Grant | 35 000 000 | 35 000 000 | 35 000 000 |
| Water Services Infrastructure Grant | 50 000 000 | 65 000 000 | 60 000 000 |
| Regional Bulk Infrastructure Grant | 361 157 000 | 100 180 000 | - |
| Total DoRA Allocations | 874 054 850 | 623 401 750 | 526 841 450 |
| Road Concession | 234 922 537 | - | - |
| Capital Replacement Reserve | 91 021 132 | 100 000 000 | 110 221 994 |
| KFW Bank | 1 500 000 | 4 750 000 | 4 750 000 |
| TOTAL FUNDING | 1 201 498 519 | 728 151 750 | 641 813 444 |

Surplus for the year



1.2 Revenue by Source

| Description | Current Year 2019/20 | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|----------------------|------------------|---|------------------------|------------------------|
| | Original Budget | Adjusted Budget | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Revenue By Source | | | | | |
| Property rates | 480 000 | 499 200 | 526 157 | 551 412 | 577 880 |
| Service charges - electricity revenue | 1 192 830 | 1 192 830 | 1 234 579 | 1 370 383 | 1 521 125 |
| Service charges - water revenue | 310 841 | 310 841 | 296 543 | 310 777 | 325 694 |
| Service charges - sanitation revenue | 133 773 | 133 773 | 126 897 | 132 988 | 139 372 |
| Service charges - refuse revenue | 128 627 | 128 627 | 122 016 | 127 872 | 134 010 |
| Service charges - other | – | – | – | – | – |
| Rental of facilities and equipment | 39 539 | 34 539 | 21 362 | 26 579 | 27 855 |
| Interest earned - external investments | 28 918 | 24 918 | 13 069 | 13 697 | 14 354 |
| Interest earned - outstanding debtors | 84 800 | 92 800 | 97 347 | 102 020 | 106 917 |
| Dividends received | – | – | – | – | – |
| Fines, penalties and forfeits | 16 960 | 34 960 | 36 673 | 38 433 | 40 278 |
| Licences and permits | 15 784 | 15 784 | 16 557 | 17 352 | 18 185 |
| Agency services | 26 500 | 26 500 | 27 798 | 29 133 | 30 531 |
| Transfers and subsidies | 1 039 367 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Other revenue | 297 849 | 287 849 | 100 596 | 104 800 | 109 830 |
| Gains on disposal of PPE | – | – | – | – | – |
| Total Revenue (excluding capital transfers and contributions) | 3 795 788 | 3 896 280 | 3 807 023 | 4 111 603 | 4 442 748 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 1 267 136 | 1 195 044 | 874 055 | 623 402 | 526 841 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | – | – | 1 500 | 4 750 | 4 750 |
| Total Revenue | 5 062 924 | 5 091 324 | 4 681 078 | 4 739 755 | 4 974 340 |

For Polokwane Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Energy Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to electricity;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

The following table is a summary of the 2020/21 MTREF (classified by main revenue source):

| Description | Current Year 2019/20 | | 2020/21 Medium Term Revenue & Expenditure Framework | | | | | |
|--|----------------------|---------------|---|---------------|------------------------|---------------|------------------------|---------------|
| | Adjusted Budget | % | Budget Year 2020/21 | % | Budget Year +1 2021/22 | % | Budget Year +2 2022/23 | % |
| Revenue By Source | | | | | | | | |
| Property rates | 499 200 | 12,8% | 526 157 | 13,8% | 551 412 | 13,4% | 577 880 | 13,0% |
| Service charges - electricity revenue | 1 192 830 | 30,6% | 1 234 579 | 32,4% | 1 370 383 | 33,3% | 1 521 125 | 34,2% |
| Service charges - water revenue | 310 841 | 8,0% | 296 543 | 7,8% | 310 777 | 7,6% | 325 694 | 7,3% |
| Service charges - sanitation revenue | 133 773 | 3,4% | 126 897 | 3,3% | 132 988 | 3,2% | 139 372 | 3,1% |
| Service charges - refuse revenue | 128 627 | 3,3% | 122 016 | 3,2% | 127 872 | 3,1% | 134 010 | 3,0% |
| Service charges - other | - | 0,0% | - | 0,0% | - | 0,0% | - | 0,0% |
| Rental of facilities and equipment | 34 539 | 0,9% | 21 362 | 0,6% | 26 579 | 0,6% | 27 855 | 0,6% |
| Interest earned - external investments | 24 918 | 0,6% | 13 069 | 0,3% | 13 697 | 0,3% | 14 354 | 0,3% |
| Interest earned - outstanding debtors | 92 800 | 2,4% | 97 347 | 2,6% | 102 020 | 2,5% | 106 917 | 2,4% |
| Dividends received | - | 0,0% | - | 0,0% | - | 0,0% | - | 0,0% |
| Fines, penalties and forfeits | 34 960 | 0,9% | 36 673 | 1,0% | 38 433 | 0,9% | 40 278 | 0,9% |
| Licences and permits | 15 784 | 0,4% | 16 557 | 0,4% | 17 352 | 0,4% | 18 185 | 0,4% |
| Agency services | 26 500 | 0,7% | 27 798 | 0,7% | 29 133 | 0,7% | 30 531 | 0,7% |
| Transfers and subsidies | 1 113 659 | 28,6% | 1 187 428 | 31,2% | 1 286 156 | 31,3% | 1 396 717 | 31,4% |
| Other revenue | 287 849 | 7,4% | 100 596 | 2,6% | 104 800 | 2,5% | 109 830 | 2,5% |
| Gains on disposal of PPE | - | 0,0% | - | 0,0% | - | 0,0% | - | 0,0% |
| Total Revenue (excluding capital transfers and contributions) | 3 896 280 | 100,0% | 3 807 023 | 100,0% | 4 111 603 | 100,0% | 4 442 748 | 100,0% |
| Revenue from Services Charges | 1 766 071 | 43,9% | 1 780 035 | 46,5% | 1 942 020 | 48,3% | 2 120 201 | 48,4% |

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus.

Revenue generated from rates, services charges and operational grants forms a significant percentage of the revenue basket for the Municipality. Service charges revenues comprise more than 40% of the total revenue mix. In the 2019/20 financial year, revenue from services charges totalled R1.766 billion or 43.9 per cent. This increases to R1.780 billion, R1.942 billion and R2.120 billion in the respective financial years of the MTREF. This growth can be mainly attributed to the supplementary valuation rolls and the increased share that the sale of electricity and water contributes to the total revenue mix, which in turn is due to rapid increases in the Eskom tariffs for bulk electricity and bulk water. The above table includes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in MBRR SA1.

Operating Grants & Subsidies are the second largest revenue source totalling 31 per cent in 2020/21 and increase to 32 per cent in 2022/23. Property rates are the third largest revenue source totalling 13.8 per cent or R526 million rand in 2020/21 and increases to R577 million by 2022/23. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

1.3 Operating Transfers and Grant Receipts

| Description | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|---|------------------------|------------------------|
| | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | |
| EXPENDITURE: | | | |
| Operating expenditure of Transfers and Grants | | | |
| National Government: | 1 187 428 | 1 286 156 | 1 396 717 |
| Local Government Equitable Share | 1 007 763 | 1 102 819 | 1 196 245 |
| EPWP Incentive | 9 527 | - | - |
| Integrated National Electrification Programme | 49 000 | 30 000 | 30 000 |
| Finance Management | 2 500 | 2 500 | 2 500 |
| Integrated Urban Development Grant (IUDG) | 47 860 | 68 337 | 90 972 |
| Public Transport and Systems | 64 500 | 68 500 | 71 000 |
| Infrastructure skills development fund | 6 278 | 6 000 | 6 000 |
| Energy Efficiency and Demand Management | - | 8 000 | - |
| Total operating expenditure of Transfers and Grants | 1 187 428 | 1 286 156 | 1 396 717 |

1.4 Expenditure by Type

| Description R thousand | Current Year 2019/20 | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---------------------------------|----------------------|------------------|---|------------------------|------------------------|
| | Original Budget | Adjusted Budget | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Expenditure By Type | | | | | |
| Employee related costs | 921 193 | 910 772 | 990 053 | 1 045 408 | 1 106 042 |
| Remuneration of councillors | 40 100 | 40 100 | 42 511 | 44 977 | 47 585 |
| Debt impairment | 200 000 | 200 000 | 250 000 | 300 000 | 350 000 |
| Depreciation & asset impairment | 237 000 | 237 000 | 255 000 | 285 000 | 300 000 |
| Finance charges | 85 122 | 72 122 | 97 987 | 118 065 | 118 065 |
| Bulk purchases | 968 547 | 971 547 | 1 051 822 | 1 120 190 | 1 193 002 |
| Other materials | 85 588 | 76 807 | 89 587 | 87 378 | 91 572 |
| Contracted services | 757 056 | 949 301 | 682 021 | 706 201 | 740 099 |
| Transfers and subsidies | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 |
| Other expenditure | 243 824 | 271 193 | 208 987 | 212 788 | 223 002 |
| Loss on disposal of PPE | - | - | - | - | - |
| Total Expenditure | 3 549 930 | 3 740 342 | 3 679 467 | 3 931 507 | 4 180 867 |

The Municipality's expenditure framework for the 2020/21 budget and MTREF is informed by the following:

- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2020/21 budget and MTREF (classified per main type of operating expenditure):

1.5 Summary of operating expenditure by standard classification item

| Description | Current Year 2019/20 | | 2020/21 Medium Term Revenue & Expenditure Framework | | | | | |
|---------------------------------|----------------------|---------------|---|---------------|------------------------|---------------|------------------------|---------------|
| | Adjusted Budget | % | Budget Year 2020/21 | % | Budget Year +1 2021/22 | % | Budget Year +2 2022/23 | % |
| R thousand | | | | | | | | |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 910 772 | 24.3% | 990 053 | 26.9% | 1 045 408 | 26.6% | 1 106 042 | 26.5% |
| Remuneration of councillors | 40 100 | 1.1% | 42 511 | 1.2% | 44 977 | 1.1% | 47 585 | 1.1% |
| Debt impairment | 200 000 | 5.3% | 250 000 | 6.8% | 300 000 | 7.6% | 350 000 | 8.4% |
| Depreciation & asset impairment | 237 000 | 6.3% | 255 000 | 6.9% | 285 000 | 7.2% | 300 000 | 7.2% |
| Finance charges | 72 122 | 1.9% | 97 987 | 2.7% | 118 065 | 3.0% | 118 065 | 2.8% |
| Bulk purchases | 971 547 | 26.0% | 1 051 822 | 28.6% | 1 120 190 | 28.5% | 1 193 002 | 28.5% |
| Other materials | 76 807 | 2.1% | 89 587 | 2.4% | 87 378 | 2.2% | 91 572 | 2.2% |
| Contracted services | 949 301 | 25.4% | 682 021 | 18.5% | 706 201 | 18.0% | 740 099 | 17.7% |
| Transfers and subsidies | 11 500 | 0.3% | 11 500 | 0.3% | 11 500 | 0.3% | 11 500 | 0.3% |
| Other expenditure | 271 193 | 7.3% | 208 987 | 5.7% | 212 788 | 5.4% | 223 002 | 5.3% |
| Loss on disposal of PPE | - | 0.0% | - | 0.0% | - | 0.0% | - | 0.0% |
| Total Expenditure | 3 740 342 | 100.0% | 3 679 467 | 100.0% | 3 931 507 | 100.0% | 4 180 867 | 100.0% |

The budgeted allocation for employee related costs for the 2020/21 financial year totals R990 million, which equals 26.9 percent of the total operating expenditure. Salary increases have been factored into this budget at a percentage increase of 6.25 per cent for the 2020/21 for the MTREF. Included in the R 990 million is the R 28.3 million for Leave Pay and Long Service Awards.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Municipality's budget.

The provision of debt impairment was determined based on an annual collection rate and the Debt Write-off Policy of the Municipality. For the 2020/21 financial year this amount increased to R250 million. While this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the

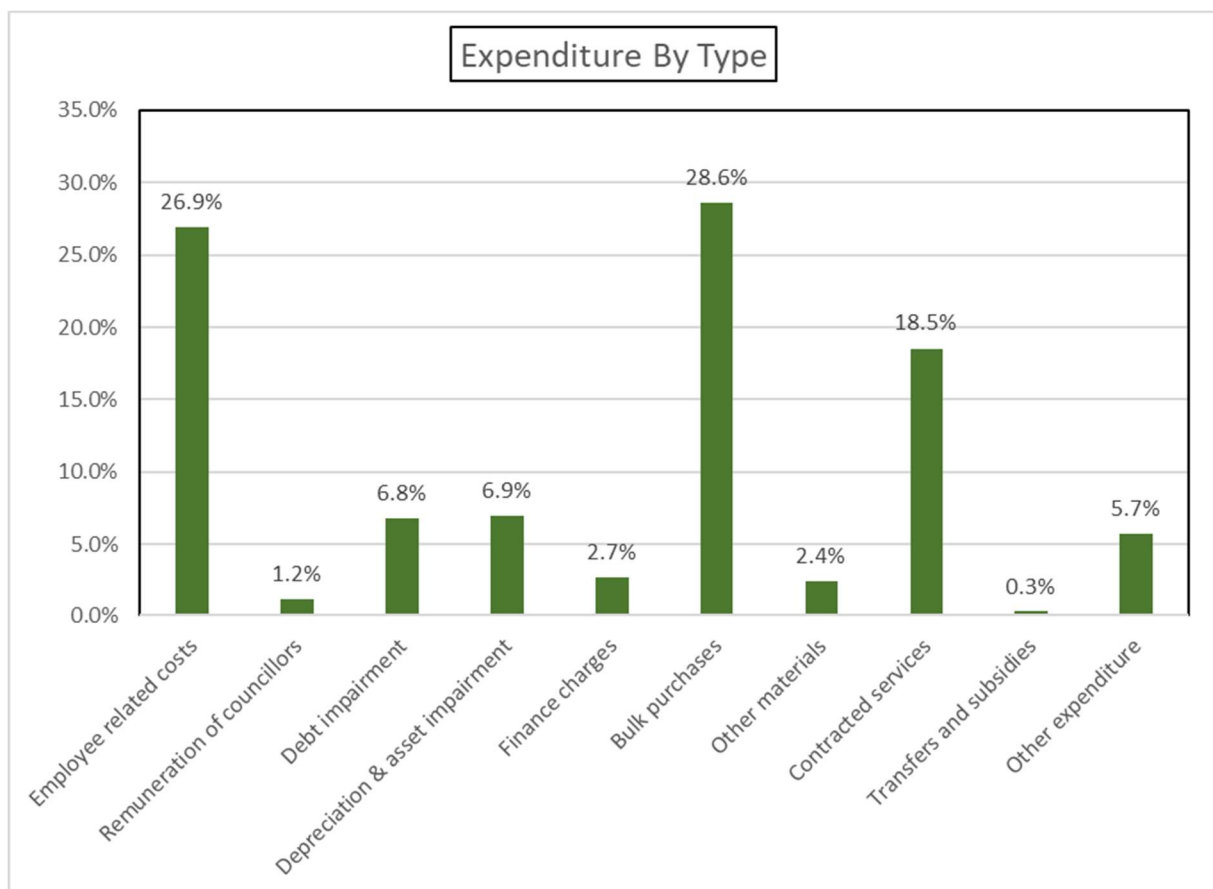
rate asset consumption. Budget appropriations in this regard total R255 million for the 2020/21 financial and equates to 7.2 per cent of the total operating expenditure.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 2.7 percent (R97million) of operating expenditure.

Bulk purchases are directly informed by the purchase of electricity from Eskom and water from Lepelle Water. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. Bulk purchases make up 28.6 percent (R1.051 billion) of operating expenditure. The expenditures include distribution losses.

Contracted services have been reduced due to cost containment measures and the anticipated minimal use of contractors. In 2019/20 financial year budget was R 949 million currently reduced to R 682 million for 2020/21.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. Printing and stationary, subsistence and travelling, attending of conferences and workshops have significantly been reduced or limited to zero growth. Other expenditure makes up 5.7percent (R 209 million) of operating expenditure.



1.6 Funding of Operating Budget

Funding is obtained from various sources, the major sources being service charges such as electricity, water, sanitation, and refuse collection, property rates, grants and subsidies received from National government.

1.7 Grant Allocations

Municipalities play a critical role in furthering government's objective of providing services to all. Cities are also driving South Africa's growth and development. However, to play these roles, cities need to be supported and funded. Local Government conditional grants are being reformed to provide targeted support to different types of municipalities. The following projected grant allocations to the municipality in terms of the 2020/21 Division of Revenue Bill have been included in this medium term budget.

| GRANTS AND SUBSIDIES AS PER DIVISION OF REVENUE BILL | | | |
|--|------------------|------------------|------------------|
| Govt Gazette no 43025 of 17 February 2020 | | | |
| | 2020/21 | 2021/22 | 2022/23 |
| | 000 | 000 | 000 |
| Infrastructure Grants | | | |
| Intergrated Urban Development Grant | 350 966 | 366 745 | 389 431 |
| Regional Bulk Infrastructure Grant (RBIG) | 361 157 | 100 180 | - |
| Integrated National Electrification Programme Grant (INEP) | 49 000 | 30 000 | 30 000 |
| Public Transport Network Grant(PTNG) | 189 292 | 193 314 | 204 382 |
| Water services infrastructure grant | 50 000 | 65 000 | 60 000 |
| Neighbourhood Development Partnership Grant (NDPG) | 35 000 | 35 000 | 35 000 |
| Sub Total | 1 035 415 | 790 239 | 718 813 |
| Specific Purpose Current Grants | | | |
| Financial Management Grant (FMG) | 2 500 | 2 500 | 2 500 |
| Infrastructure Skills Development Grant (ISDG) | 6 278 | 6 000 | 6 000 |
| Energy Efficiency and Demand Side Management Grant (EEDSM) | - | 8 000 | - |
| Extended Public Works Programme (EPWP) | 9 527 | - | - |
| Sub Total | 18 305 | 16 500 | 8 500 |
| Equitable Share | 1 007 763 | 1 102 819 | 1 196 245 |
| Sub Total Municipality | 2 061 483 | 1 909 558 | 1 923 558 |
| Allocations- in-kind-Grants (Schedule 6) | | | |
| Water Services Infrastructure Grant | | | |
| Municipal Systems Improvement Grant | - | 200 | 200 |
| Integrated National Electrification Programme (Escom) | 52 108 | 54 138 | 61 413 |
| Neighbourhood Development Partnership Grant (Technical Assistance) | 300 | 5 000 | 5 384 |
| Sub Total | 52 408 | 59 338 | 66 997 |
| TOTAL | 2 113 891 | 1 968 896 | 1 990 555 |
| GRANTS AND SUBSIDIES AS PER DIVISION OF REVENUE BILL | | | |

The 2020/21 MTEF includes large reductions in planned transfers to municipalities. The implication of these reductions is that municipalities will be required to reprioritize projects. Larger reductions in grants are mainly affecting urban municipalities which have the capacity to offset the effects of these cuts from their own revenue investments. (RBIG and WSIG)

The municipality has allocated the following additional funds towards COVID 19 costs.

| Item | Amount |
|-------------------------|----------------------|
| Danger Allowance | 1 954 320.00 |
| Materials Supplies | 5 746 000.00 |
| Cleaning and Sanitizing | 3 000 000.00 |
| Mass Graves | 1 500 000.00 |
| PPC | 1 500 000.00 |
| Data Costs | 2 000 000.00 |
| Provision of Laptops | 1 526 705.86 |
| | 15 700 320.00 |

Savings were from the following line items

- Travel and subsistence operational costs
- Workshops
- Research and development
- Accommodation costs
- Bulk Purchases Electricity which had incremental budget of 19% before the NERSA Guideline

1.9 CAPITAL BUDGET PER DIRECTORATE

The Capital budget is funded by the allocations made to the city by National Government in the form of grants, donations and internally generated funds.

The table below represents the capital budget per vote (Directorate)

| Description | Current Year 2019/20 | | 2020/21 Medium Term Revenue & Expenditure Framework | | | | | |
|---|----------------------|---------------|---|---------------|------------------------|---------------|------------------------|---------------|
| | Adjusted Budget | % | Budget Year 2020/21 | % | Budget Year +1 2021/22 | % | Budget Year +2 2022/23 | % |
| Single-year expenditure to be appropriated | | | | | | | | |
| Vote 1 - Chef Operations Office | 857 | 0,1% | 2 796 | 0,2% | 3 471 | 0,5% | 4 453 | 0,7% |
| Vote 2 - Municipal Manger Office | - | 0,0% | - | 0,0% | - | 0,0% | - | 0,0% |
| Vote 3 - Water and Sanitation | 892 528 | 58,2% | 536 244 | 44,6% | 288 618 | 39,6% | 192 612 | 30,0% |
| Vote 4 - Energy Services | 69 559 | 4,5% | 20 201 | 1,7% | 28 631 | 3,9% | 36 943 | 5,8% |
| Vote 5 - Community Services | 72 188 | 4,7% | 67 312 | 5,6% | 52 271 | 7,2% | 43 925 | 6,8% |
| Vote 6 - Public Safety | 1 806 | 0,1% | 2 527 | 0,2% | 2 516 | 0,3% | 8 384 | 1,3% |
| Vote 7 - Corporate and Shared Services | 53 300 | 3,5% | 31 043 | 2,6% | 24 460 | 3,4% | 20 407 | 3,2% |
| Vote 8 - Planning and Economic Development | 15 864 | 1,0% | 5 805 | 0,5% | 7 772 | 1,1% | 7 657 | 1,2% |
| Vote 9 - Budget and Treasury | 2 598 | 0,2% | 1 000 | 0,1% | - | 0,0% | - | 0,0% |
| Vote 10 - Transport Services | 424 958 | 27,7% | 534 570 | 44,5% | 320 414 | 44,0% | 327 434 | 51,0% |
| Total Capital Expenditure - Vote | 1 533 659 | 100,0% | 1 201 499 | 100,0% | 728 152 | 100,0% | 641 813 | 100,0% |

The bulk of the budget is allocated to Water and Sanitation Services for infrastructure projects. Main reason which are contributing to 44.6% of the Water and Sanitation is attributed to, the fact that Municipality is strategically focusing on renewing its asset with the sole objective of optimizing service delivery, the area of focus is on Waste Water Management and Water Network.

While at the same time, investing in the creation of new assets to increase services and economic development in the municipality, major projects undertaken as part of this strategic focus are:

- Building of new Regional Waste Water Treatment Plant
- Building of Regional Water Schemes and acceleration of rural sanitation

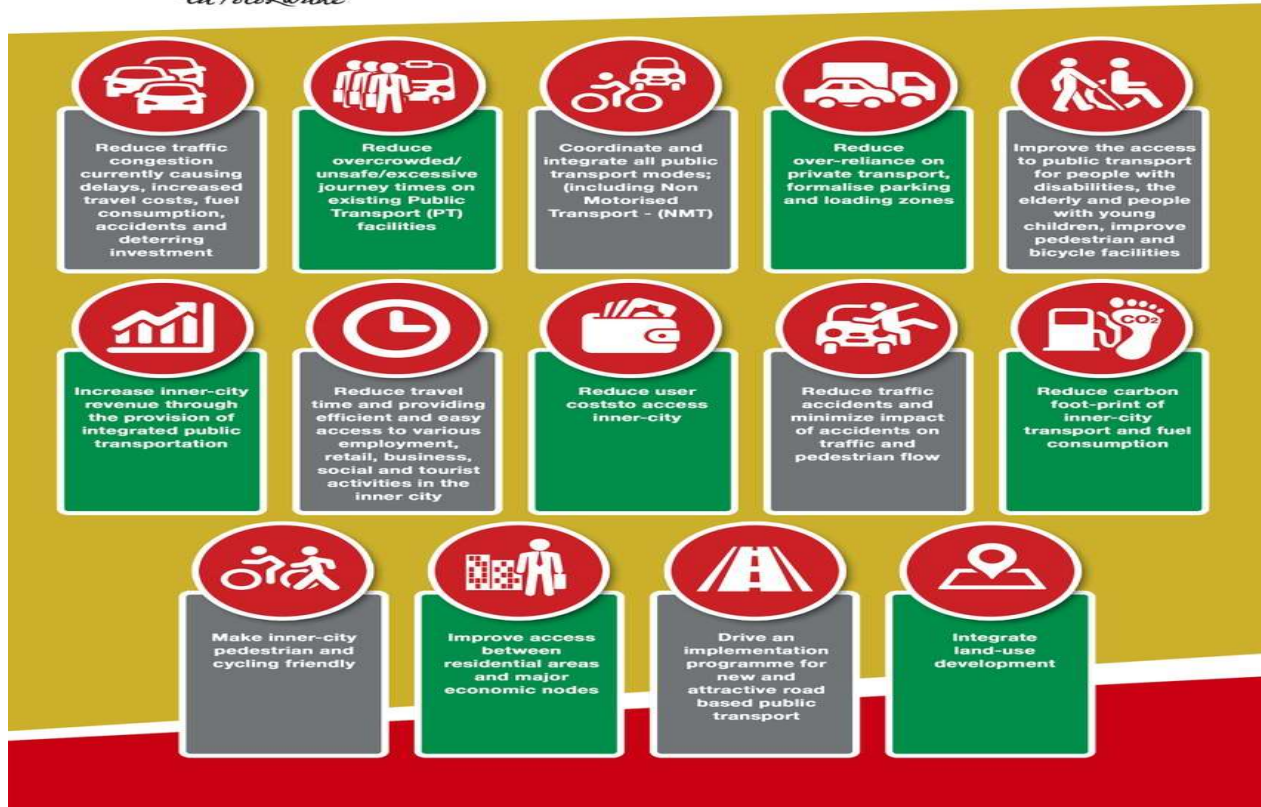
Transport Services is allocated 44.5% for completion of infrastructure project, Refurbishment on Roads, Roads Concession and Leeto IT System a order to meet “Go live” for Leeto la Polokwane.





THE BENEFITS OF LEETO LA POLOKWANE™

The Municipality aims to achieve the following main objectives through the implementation of Leeto La Polokwane



CHIEF OPERATIONS OFFICE

CLUSTERS

A study was conducted in 2015 to assess community needs and Cluster facilities in each of the six geographical cluster areas within Polokwane Local Municipality. These needs would then inform the planning process for municipal offices in the clusters, which is part of the Smart City vision, where the administration is responsive to community needs and communities have increased confidence in local government.

In order to effectively manage the appropriate delivery of services according to local community needs, the municipality has delineated the municipal area into six geographical clusters. These Cluster areas have inherited office spaces but these may not be optimal. The vision is that cluster offices should be multipurpose facilities providing a wide range of municipal and development services with a view to improve the efficiency of service delivery.

Cluster offices seek to unite people into effective groups that work together in pursuit of a shared social agenda particularly in relation to improved provision of basic services. The aim is to develop new social arrangements that are essential to the effective functioning of communities. This arrangement promotes community development which is an ingredient in the success of democratic societies.

Thusong Service Center (TSC) Mankweng

Construction of the Thusong Service Centre in Mankweng Cluster will go a long way in affording the local community the opportunity and convenience of having all their service delivery needs attended to in one place. Mankweng cluster has several existing municipal offices, none of which is suitable to serve as the primary Cluster Office. This is due to access limitation or limitations relating to property development. It is therefore recommended that a new facility, Thusong Service Centre, be developed to provide not only municipal services but also services rendered by the public sector departments and non-governmental organizations.

Mankweng Thusong Service Centre is an integrated service delivery vehicle initiated with the purpose of bringing government information and services closer to where people live. This centre is tailored to ensure equitable and effective access to government services as well as non-government services and information through strategic partnerships and engagements. Furthermore, to ensure that Mankweng residents can seamlessly access a wide range of services, especially areas or wards that do not have government offices and where people would otherwise have to travel long distances to access services.

Mankweng Cluster is invariably one of the vast and predominantly rural service areas of Polokwane Municipality that does not have adequate access to government services and information. The Thusong will thus serve as a one stop centre that will provide such in an integrated manner through the development communication approach with the aim of empowering the poor, under-served and disadvantaged communities of Mankweng.

The objectives of this rural-based initiative is mainly to:

- Bring government services and information closer to the people;
- Address service imbalance;
- Promote access to opportunities as a basis for improved livelihood;
- Create platform for greater dialogue between citizens and government; and
- Mostly, to promote cost-effective, integrated and sustainable service provision to better serve the needs of the community.

An allocation of **R 1 104 103** has been set aside for the project for the 2020/21 financial year.

Mobile Service Centre Rampheri Village

The existing cluster office at Mothiba-Ngwanamago village in the Molepo/Chuene/Maja cluster is suitably located in terms of access roads but the surface areas and population densities of the cluster vary significantly. Molepo/Chuene/Maja is by far the largest cluster area representing slightly more than 50% of the total municipal surface area. However, it is one of the smallest cluster areas in terms of population and consequently has the lowest population density of 0.4 persons per hectare, compared to the municipal average of 1.7 persons per hectare.

In addition to the existing office facility, it is recommended that a secure site be established for the development or construction of a Mobile Service Centre from where mobile services can be provided to the residents of Molepo which is at the extreme end of the Cluster area. Rampheri village has been identified as the suitable location for the project. The municipality and other sector departments such as Health, SASSA, Home Affairs, and SAPS will make use of the facility to render services to the local community.

An amount of **R 1 046 795** has been set aside for the construction of the facility – Mobile Service Centre Rampheri.

Capital Projects Funding

The funds available for capital expenditure from conditional grants for the following 3 years are R 874 million, R 623 billion and R 526 million respectively.

| MULTI YEAR CAPITAL EXPENDITURE BUDGET | FUNDING SOURCE | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|---------------------------------------|----------------|----------------------|------------------------|------------------------|
| Description | | | | |
| Integrated Urban Development Grant | IUDG | 303 105 850 | 298 407 750 | 298 459 450 |
| Public Transport Network Grant | PTNG | 124 792 000 | 124 814 000 | 133 382 000 |
| Neighbourhood Development Grant | NDPG | 35 000 000 | 35 000 000 | 35 000 000 |
| Water Services Infrastructure Grant | WSIG | 50 000 000 | 65 000 000 | 60 000 000 |
| Regional Bulk Infrastructure Grant | RBIG | 361 157 000 | 100 180 000 | - |
| Total DoRA Allocations | | 874 054 850 | 623 401 750 | 526 841 450 |
| Road Concession | LOAN | 234 922 537 | - | - |
| Capital Replacement Reserve | CRR | 91 021 132 | 100 000 000 | 110 221 994 |
| KFW Bank | KFW | 1 500 000 | 4 750 000 | 4 750 000 |
| TOTAL FUNDING | | 1 201 498 519 | 728 151 750 | 641 813 444 |

The funds available for capital expenditure from **Cash Replacement Reserve** (Own funds) for the following 3 years are R 90 million, R 100 million and R 110 million respectively. The following CRR funding is broken down by directorate

The roads concession has been increased to align this budget to the 201920 Special Adjustments Budget

| MULTI YEAR CAPITAL EXPENDITURE BUDGET | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|--|------------------------|---------------------------|---------------------------|
| Description | | | |
| Vote 1 - CHIEF OPERATIONS OFFICE | 2 796 088 | 3 470 601 | 4 452 949 |
| Vote 2 -MUNICIPAL MANAGER'S OFFICE | 0 | 0 | 0 |
| Vote 3 - WATER AND SANITATION | 536 244 332 | 288 617 786 | 192 611 701 |
| Vote 4 - ENERGY SERVICES | 20 200 867 | 28 631 052 | 36 942 506 |
| Vote 5 - COMMUNITY SERVICES | 67 311 585 | 52 270 647 | 43 924 532 |
| Vote 6 - PUBLIC SAFETY | 2 526 661 | 2 516 348 | 8 384 004 |
| Vote 7 - CORPORATE AND SHARED SERVICES | 30 343 487 | 24 459 609 | 20 406 915 |
| Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT | 5 805 203 | 7 771 868 | 7 657 123 |
| Vote 9 - BUDGET AND TREASURY OFFICE | 1 000 226 | 0 | 0 |
| Vote 10 - TRANSPORT SERVICES | 535 270 070 | 320 413 839 | 327 433 714 |
| Total expenditure | 1 201 498 519 | 728 151 750 | 641 813 444 |

2. OVERVIEW OF BUDGET RELATED POLICIES

The MFMA and the Municipal Budget and Reporting Regulations require budget related policies to be reviewed, and where applicable, to be updated on an annual basis. The main purpose of budget related policies is to govern and guide the budget process and inform the projections of the medium term.

The following are budget related policies which have been approved by Council, or have been reviewed /amended and / or are currently being reviewed / amended in line with National Guidelines and other legislation

Cash Management and Investment Policy

The objectives of the Investment Policy are: -to manage the investments of the municipality in such a manner that it will not tie up the municipality's scarce resources required to improve the quality of life of the citizens; that sufficient cash resources are available to finance the capital and operating budgets of the municipality; and to gain the highest possible return on investments during periods when excess funds are not being used, without unnecessary risk.

Leave Policy

To ensure that employees know their entitlement with regard to the allocation of leave, the responsibility to apply for leave in the prescribed manner(s) and for good governance of leave in Polokwane Municipality.

Integrated Customer Policy

The objective of this policy is to provide a policy framework for the circumstances under which deposit must be paid, the determination of the amount of the deposit that must be paid and the refund or forfeiture of deposit

Assets Management Policy

The objective of this policy is to ensure the effective and efficient control of the municipality's assets through proper recording of assets from authorisation to acquisition and to subsequent disposal; providing for safeguarding procedures, setting proper guidelines as to authorised utilisation and prescribing for proper maintenance. To assist officials in understanding their legal and managerial responsibilities with regard to assets.

Loss and Claim Committee Policy

The Committee shall focus on the following goals and functions in order to meet the purpose identified:

- (i) Review, consider and discuss all claims and losses received;
- (ii) Settle, repudiate or refer back for further information all claims tabled before the Committee which falls within its mandate;
- (iii) Attend meetings arranged for purposes of discussion and finalisation
- (iv) Seek advice from any Third Party in considering and finalising claims before the Committee as the Committee may deem necessary.

Budget and Virement Policy

- The budget and virement policy sets out the budgeting principles which Polokwane Municipality will follow in preparing each annual budget. The policy aims to give effect to the requirements and stipulations of the Municipal Finance Management Act in terms of the planning, preparation and approval of the annual budgets.
- The policy shall apply to all the relevant parties within the Polokwane Municipality that are involved throughout the budget process.
- The policy shall establish and maintain procedures to ensure adherence to the IDP review and budget processes

Performance Management System Policy (Organisational and Employee Management)

- The overall objective of implementing and sustaining effective employee performance management is to build human capital at strategic and operational levels throughout the municipality.
- To achieve this objective an Organisational and Employee Performance Management System is implemented to provide administrative simplicity, maintain mutual respect between managers and employees, and add value to day to day communication about performance and development issues

Funding and Reserve Policy

The objectives of the funding and reserves policy are as follows:

- To comply with the legislative requirements
- To ensure that the Municipality's Operating and Capital budgets are adequately funded;
- To ensure that the Municipality's provisions and reserves are maintained at the required levels, in order to mitigate unfunded liabilities in future financial years

Borrowing Policy

The objectives of this Policy are to: -

- Manage interest rate and credit risk exposure;
- Maintain debt within specified limits and ensure adequate provision for the repayment of debt;
- To ensure compliance with all Legislation and Council policy governing borrowing of funds.

Indigent and Social Assistance Policy

The objectives of this Policy are to: -

- Provide a framework within which the Municipality can exercise its executive and legislative authority with regard to the implementation of financial aid to indigent and poor households in respect of their municipal account;
- Determine the criteria for qualification of Indigent and poor households;
- Ensure that the criteria are applied correctly and fairly to all applicants;
- Allow the municipality to conduct in loco visits to the premises of applicants to verify the actual status of the household with respect to meeting the criteria on an indigent household.
- Allow the Municipality to maintain and publish the register of names and addresses of account holders receiving subsidies (financial aid in respect of the Municipal Services account

Supply Chain Management Policy

The objective of the supply chain management policy is

- To give effect to the provisions of section 217 of the Constitution of the Republic of South Africa, 1996;
- To give effect to the provisions of the Local Government: Municipal Finance Management Act, (Act No. 56 of 2003)
- To give effect to the provisions of the Preferential Procurement Policy Act 5 of 2000 and regulations 2011
- To give effect to the Municipal Supply Chain Management Regulations
- The Broad Based Black Economic Empowerment Act 53 of 2003
- The prevention and combating of corruption Activities Act 12 of 2004.

Credit Control and Debt Collection Policy

The objectives of Credit Control Policy are:

- To provide procedures and mechanisms to collect all the monies due and payable to the Municipality arising out of the supply of services and annual levies, in order to ensure financial sustainability and delivery of municipal services in the interest of the community
- To limit risk levels by means of effective management tools.
- To provide for restrictions, limitations, termination of services for non-payment.

The objective of Debt Collection Policy is:

- To implement procedures which ensure the collection of debt, meeting of service targets and the prevention of escalation in arrear debt

Tariff Policy

- To comply with the provisions of section 74 of the Local Government: Municipal Systems Act, 2000 (Act No 32 of 2000).
- To prescribe procedures for calculating tariffs where the Municipality wishes to appoint service providers in terms of section 76(b) of the Act.
- To give guidance to the Portfolio Committee for Finance regarding tariff proposals that must be submitted to Council annually during the budgetary process.
- To ensure that there is consistency in how the tariffs are applied throughout the Municipality.
- To ensure municipal services are financially sustainable, affordable and equitable.
- Determining cost effective tariff as far as possible.
- To ensure affordability of basic services to the community.

Property Rates Policy

The key objectives of the policy are to:

- ensure that all owners of rateable property are informed about their liability to pay assessment rates;
- specify relief measures for ratepayers who may qualify for relief or partial relief in respect of the payment of rates through exemptions, reductions and rebates contemplated in section 8 of this policy and section 15 of the Act;
- set out the criteria to be applied by the Council if it increases rates and levies differential rates on different categories of property;
- provide for categories of public benefit organisations, approved in terms of Section 30(1) of the Income Tax Act, 1962 (Act no 58 of 1962) as amended, which ratepayers are eligible for exemptions, reductions and rebates and therefore may apply to the Council for relief from rates;
- recognise the state, organs of state and owners of public service infrastructure as property owners;
- not discourage the development of property;
- ensure that all persons liable for rates are treated equitably as required by the Act;
- determine the level of increases in rates; and
- Provide for exemption, rebates and reductions

Subsistence and Travel Policy

Subject to the provisions of the standard Conditions of Services and any other Agreement with the Bargaining Council applicable to the Council of its employees, the objective of the policy is:

- To fairly compensate persons / employees representing the Council for essential additional expenses incurred by them in the execution of their official duties.
- To ensure uniformity in the payment of subsistence and traveling allowances.

Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy

This policy aims to ensure that, amongst other things:

- Unauthorised, irregular, or fruitless and wasteful expenditure is detected, processed, recorded, and reported in a timely manner;
- Officials and councillors have a clear and comprehensive understanding of the procedures they must follow when addressing unauthorised, irregular, fruitless and wasteful expenditure;
- Polokwane Municipality' s resources are managed in compliance with the MFMA, the municipal regulations and other relevant legislation; and
- All officials and councillors are aware of their responsibilities in respect of unauthorised, irregular, fruitless and wasteful expenditure.

Inventory Policy

This policy aims to ensure that, amongst other things:

- To implement appropriate internal controls and effective inventory management system to ensure that goods placed in stores are secured and only used for the intended purposes.
- To determining and setting of inventory levels that includes minimum and maximum stock levels mad lead times whenever goods are placed in stock.
- To monitoring and review of service provider's performance to ensure compliance with specifications and contract conditions.

Cost Containment Policy

This policy aims to ensure that, amongst other things:

- to regulate spending and to implement cost containment measures at Polokwane Local Municipality.

Amendment to budget related policies

1. Supply Chain Management Policy
2. Budget and Virement Policy

| No | Input | Impact | Reference to related policy |
|----|--|--------------------------------|--|
| 1 | Value for money required when purchasing of materials through price bench markings on the market | Value for money to be achieved | Refer to page 29 and 30 - clause 27. 3 and 28.1(c') respectively |
| 2 | Virement restricted in terms of Mscoa requirements | Compliance to Mscoa | Page 17, clause 9.2 (p) |

RECOMMEND

1. That the annual budget of the municipality and municipal entity (Polokwane Housing Association) for the financial year 2020/21 and the multi-year and single-year capital appropriations as set out in the following tables be approved and adopted:
 - 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table A2;
 - 1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table A3;
 - 1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table A4 and D2; and
 - 1.4 Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table D3.
2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 2.1 Budgeted Financial Position as contained in Table A6 and D4;

- 2.2 Budgeted Cash Flows as contained in Table A7 and D5;
 - 2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Table A8;
 - 2.4 Asset management as contained in Table A9; and
 - 2.5 Basic service delivery measurement as contained in Table A10.
3. The Council of Polokwane Municipality, acting in terms of section 75A of the Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2020: as set out in the Proposed Tariffs booklet:
- 3.1 the tariffs for property rates
 - 3.2 the tariffs for electricity
 - 3.3 the tariffs for the supply of water
 - 3.4 the tariffs for sanitation services
 - 3.5 the tariffs for solid waste services
4. That the following budget related policies be approved for implementation in 2020/21;
- Cash management and Investment Policy
 - Leave Policy
 - Integrated Customer Care Policy
 - Asset Management Policy
 - Loss and Claims Policy
 - Budget and Virement Policy
 - Performance Management System Policy (Organisational and Employee Management Policy)
 - Funding and reserves Policy
 - Borrowing Policy
 - Indigent and Social Assistance Policy
 - Supply chain management Policy
 - Credit control and debt collection Policy
 - Tariff Policy
 - Property Rates Policy
 - Subsistence and Travelling Policy
 - Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy
 - Inventory Policy
 - Cost Containment Policy
5. That Council approves the re-advertisement of the Roads Concession projects listed on the Capital Programme

Part B Legislative Mandate

1. Legislative Mandate

Section 16 of Municipal Systems Act (32 of 2000) mandate municipalities to develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose encourage, and create conditions for, the local community to participate in the affairs of the municipality, including in:

- The preparation, implementation and review of its Integrated Development Plan (IDP).
- The establishment, implementation and review of its Performance Management System(PMS);
- Monitoring and review of its performance, including the outcomes and impact of such performance;
- The preparation of its budget;
- Strategic decision relating to the provision of municipal services.

Section 152 of the Constitution (108 of 1996) provides objectives of local government. One of the objectives is to **encourage the involvement of communities and community organizations in the matters of local government.**

In line with the above-mentioned legislative mandate, Polokwane Municipality was to carry out the IDP/Budget review consultation process from the **02 April 2020 – 23 April 2019.** Polokwane municipality is made up of **45 wards**, which are grouped into **seven clusters** for administrative purpose, namely;

- 1) **Mankweng Cluster**
- 2) **Sebayeng/Dikgale Cluster;**
- 3) **Maja/Chuene/Molepo Cluster;**
- 4) **Moletjie Cluster**
- 5) **City Cluster**
- 6) **Seshego Cluster**
- 7) **Aganang Cluster**

For effective and efficient public participation process, the **2020/21 IDP/Budget** Public Consultation Process will be conducted as reflected on the table below:

2. 2020/21 IDP /Budget Public Participation Schedule

The proposed dates for IDP/Budget meetings were scheduled as follows:

| Date | Sector | Wards | Venue 2020/21 | Time |
|---------------|---------------------|---------------------|------------------|-------|
| 02 April 2020 | Traditional Leaders | Traditional Leaders | Mayor's parlour | 10h00 |

| Date | Sector | Wards | Venue 2020/21 | Time |
|---------------|--|--|--|-------|
| 06 April 2020 | Molepo / Chuene / Maja Cluster | 1,2,3,4,5 | Callies Sports Ground, Dihlophaneng Ward 03 | 10h00 |
| 07 April 2020 | Sebayeng / Dikgale Cluster | 24,29,32,33,30,31 | Peacemakers Sports Ground, Ward 33. | 10h00 |
| 08 April 2020 | SDA 1, all Ext, 71,73,75,76 | 08 | Greenside primary school Ward 08 | 14h00 |
| 14 April 2020 | City Cluster | 19,20,21,22,23,39 | Nirvana Community Hall Ward 19 | 18h00 |
| 15 April 2020 | Mankweng Cluster | 06,07,25,26,27,28,34 | Medium Sports Ground; Segwashi | 10h00 |
| 16 April 2020 | NGO, Youth, People with Disability, Women Structures | NGO, Youth, People with Disability, Women Structures | Jack Botes Hall | 10h00 |
| 20 April 2020 | Aganang Cluster | 40,41,42,43,44,45 | Mandela Village Sports Ground, Ward 40 | 10h00 |
| 21 April 2020 | Seshego Cluster | 11,12,13, 14,17,37 | Makgato Sports Ground Ward 12 | 10h00 |
| 23 April 2020 | Moletjie Cluster | 09,10,15,16,18,35,36,38 | Manamela Stadium, Ga-Manamela Village Ward 35 | 10h00 |

Due to the COVID-19 Epidemic and Measures to combat this Virus, the municipality has suspended all municipal gatherings or contact sessions of more than 100 people. Therefore, Draft IDP/Budget Public Participation Sessions are postponed till further notice.

Public Participation was later held on Local Radio stations and online through social medial platforms



2020/21 DRAFT IDP/BUDGET ADOPTION



**Executive Mayor,
Thembisile Nkadimeng**

Notice is hereby given in terms of the Municipal Systems Act (32 of 2000) Section 21 and Municipal Finance Management Act (56 of 2003) Section 22 that Polokwane Municipality Council has adopted the 2020/21 draft IDP/Budget on the **22 May 2020**.

Community and interested stakeholders are invited to make comments and inputs on the 2020/21 Draft IDP and Budget.

Guided by COGTA gazette and COVID-19 REGULATIONS that impose a lock down, the Municipality will use digital media platforms instead of contact meetings, to consult communities and interested stakeholders to comment on the draft IDP and Budget.

All comments and inputs on the 2020/21 draft IDP and Budget should be submitted through **email** to the following address: IDPBudgetComments@polokwane.gov.za. Please include your name, surname and cluster when submitting comments.

The draft IDP and Budget can be accessed through the municipal website: www.polokwane.gov.za.

Comments and inputs can also be submitted through Municipal WhatsApp line **065 922 4017**

Due to the limited time, the closing date for submission of comments is **26 May 2020**.

NB: Copies will be available in various Cluster Office, however social distancing must be adhered to.

Mr. D.H MAKOBE
Municipal Manager
Polokwane municipality

Working together for better service delivery

Draft IDP & BUDGET

2020/2021 Financial Year Consultation

The Executive Mayor
Cllr Thembu Nkadimeng
will be presenting the
Draft 2020/2021 Budget
and IDP on the following
radio stations:



| | |
|--------------|--------------------|
| Moletji FM | 22/05/2020 - 18h00 |
| Turf FM | 23/05/2020 - 18h00 |
| Tshepo FM | 24/05/2020 - 17h00 |
| Capricorn FM | 25/05/2020 - 18h30 |
| Thobela FM | 25/05/2020 - 20h00 |
| Energy FM | 26/05/2020 - 07h30 |

The municipality invites all stakeholders to submit inputs. Documents are available at the cluster offices for perusal and on the municipal website www.polokwane.gov.za by simply clicking the IDP and Budget link on the home page.

Comments and inputs should be submitted to the municipal manager or IDP manager with your names, ward number and cluster name **no later than 26 May 2020** through the following platforms :
Email: IDPBudgetComments@polokwane.gov.za
WhatsApp: 065 922 4017



3. Capital Infrastructure program for the 2020/21 financial year

Overview of the national landscape on COVID- 19 Pandemic management in relation to the municipal capital program.

South Africa is in the middle of a world pandemic which has abruptly brought to the fore critical shortfalls in the quality and efficiency of basic service delivery mandate across the country such as water, sanitation, electricity and other social services.

Municipal planning now more than ever needs to focus on mitigating the spread of the pandemic and new expenditure is required to control the spread of the virus in our community.

Along with an already ailing economy municipalities are not able to operate at full capacity during the Covid-19 lockdown and revenue generation is further compromised.

It is against this backdrop that municipalities need to find alternative ways of mitigating delays in project implementation, reallocation of resources to Covid relief efforts, interrupted service delivery plans and delayed approvals of plans and policies, delayed procurement processes and extensions of tender periods, low capital expenditures, non-achievement of institutional targets, lack of political oversight and high cost of service delivery in rural areas and amongst others.

Planned capital performance

The capital budget is directly informed by the needs submitted by the community through the IDP process. The ability of the Municipality to deliver services depends greatly on its funding sources, own resources CRR, UIDG, PTIG, NDPG, WSIG, INEP and RBIG.

The municipal planned expenditure on capital programs can be summarised as follows:

| MULTI YEAR CAPITAL EXPENDITURE BUDGET | Budget Year 2020/21 | Adjustments | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|---|----------------------|-------------------|----------------------|------------------------|------------------------|
| Description | | | | | |
| Total Clusters -Chief Operations Office | 3 035 077 | - 238 989 | 2 796 088 | 3 470 601 | 4 452 949 |
| Total Facility Management- Corporated and Shared Service | 7 155 846 | - 585 585 | 6 570 261 | 6 823 395 | 16 619 949 |
| Total Roads & Stormwater -Transport Services | 337 198 511 | 73 279 559 | 410 478 070 | 195 599 839 | 194 051 714 |
| Total Water Supply and reticulation - Water and Sanitation Services | 255 587 332 | - 5 500 000 | 250 087 332 | 226 047 584 | 192 611 701 |
| Total Sewer Reticulation - Water and Sanitation | 283 157 000 | 3 000 000 | 286 157 000 | 62 570 202 | - |
| Total Energy Services - Energy | 20 200 867 | - | 20 200 867 | 28 631 052 | 36 942 506 |
| Total Disaster and Fire - Public Safety | 699 609 | 319 000 | 1 018 609 | 1 029 295 | 3 358 569 |
| Total Traffic & Licencing - Public Safety | 872 803 | - | 872 803 | 739 384 | 4 113 429 |
| Total Environmental Management - Community Services | 1 520 309 | | 1 520 309 | 1 931 292 | 3 525 796 |
| Total Control Centre - Public Safety | 635 249 | | 635 249 | 747 669 | 912 006 |
| Total Waste Management - Community Services | 8 265 350 | - | 8 265 350 | 3 581 731 | 3 473 562 |
| Total Sport & Recreation - Community Services | 51 918 948 | 5 000 000 | 56 918 948 | 46 389 238 | 35 799 662 |
| Total Cultural Services - Community Services | 606 978 | | 606 978 | 368 386 | 1 125 512 |
| Total Information Services - Corporate and Shared Services | 1 973 294 | 1 526 706 | 3 500 000 | 2 249 954 | 3 264 626 |
| Total City Planning - Planning and Economic Development | 4 813 573 | | 4 813 573 | 7 107 643 | 6 900 000 |
| Total Geo Information - Planning and Economic Development | 303 584 | - | 303 584 | 370 753 | 257 123 |
| Total Local Economic Development - Planning and Economic Development | 688 046 | - | 688 046 | 293 472 | 500 000 |
| Supply Chain Management - Budget and Treasury Services | | | | | |
| Upgrading of stores facility | 1 000 226 | - | 1 000 226 | | |
| Total Supply Chain Management - Budget and Treasury Services | 1 000 226 | - | 1 000 226 | - | - |
| Fleet Management - Corporate and Shared Services | | | | | |
| Acquisition of Fleet | 20 000 000 | - | 20 000 000 | 15 000 000 | |
| Total Fleet Management - Corporate and Shared Services | 20 000 000 | - | 20 000 000 | 15 000 000 | - |
| Facility Maintenance - Corporate and Shared Services | | | | | |
| Municipal Furniture and Office Equipment | 273 225 | - | 273 225 | 386 260 | 522 340 |
| Facility Maintenance - Corporate and Shared Services | 273 225 | - | 273 225 | 386 260 | 522 340 |
| Total Transport Operations(IPRTS)- Transport and Services | 124 792 000 | - | 124 792 000 | 124 814 000 | 133 382 000 |
| TOTAL EXPENDITURE | 1 124 697 828 | 76 800 691 | 1 201 498 519 | 728 151 750 | 641 813 444 |
| Integrated Urban Development Grant | 303 105 850 | - | 303 105 850 | 298 407 750 | 298 459 450 |
| Public Transport Network Grant | 124 792 000 | - | 124 792 000 | 124 814 000 | 133 382 000 |
| Neighbourhood Development Grant | 35 000 000 | - | 35 000 000 | 35 000 000 | 35 000 000 |
| Water Services Infrastructure Grant | 50 000 000 | - | 50 000 000 | 65 000 000 | 60 000 000 |
| Regional Bulk Infrastructure Grant | 361 157 000 | - | 361 157 000 | 100 180 000 | - |
| Total DoRA Allocations | 874 054 850 | - | 874 054 850 | 623 401 750 | 526 841 450 |
| Road Concession | 160 643 150 | 74 279 559 | 234 922 537 | - | - |
| Capital Replacement Reserve | 90 000 000 | 1 021 133 | 91 021 132 | 100 000 000 | 110 221 994 |
| KFW Bank | - | 1 500 000 | 1 500 000 | 4 750 000 | 4 750 000 |
| TOTAL FUNDING | 1 124 698 000 | 76 800 691 | 1 201 498 519 | 728 151 750 | 641 813 444 |

The municipality has planned its capital program for 2020/21 financial year as follows as guided by the available resources and service delivery needs:

Roads and Storm water upgrade

Upgrading of roads and storm water is a basic service delivery need that is achieved through the IUDG infrastructure grant, NDPG, PTNG and CRR grants that benefit the Polokwane community.

For the 2020/21 financial year, Polokwane Local Municipality has allocated a total budget of R 334 698 511.00 towards implementation of roads projects from its various transport infrastructure funding sources.

A total of sixty-six (66) projects under Roads and Storm water upgrading are planned for implementation in the 2020/21 financial year.

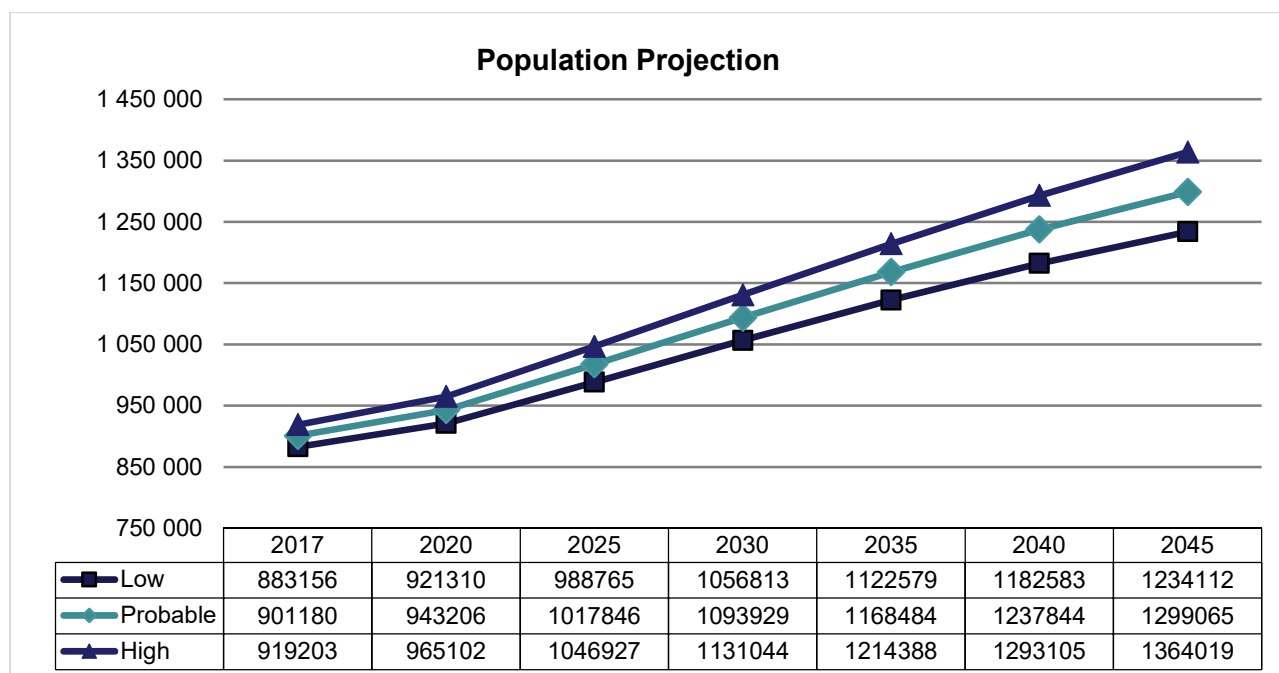
As part of improving and increasing roads and storm water basic service delivery needs, the Polokwane Local Municipality has come up with a concession programme. The Municipality took a decision to include upgrading of roads in rural townships as part of the programme in an effort to eradicate the backlog.

Water Supply and reticulation and Sewer Reticulation

Provision of water in accordance with the obligations of the municipality as Water Services Authority is a high priority for the municipality. To meet Polokwane Municipality's strategic vision, an Integrated Water Master Plan has been developed in phases, to ultimately address the full water distribution cycle i.e. from Source-to-Tap-to-Effluent discharge for all areas, and all water supply infrastructure within Polokwane Municipality.

The supply areas consist of the City and urban areas as well as an extensive part of the rural areas. Both urban and rural areas are facing severe challenges in terms of water services.

The below graph gives an indication of the projected population growth within the Municipality.



Council is fully aware of the severe socio-economic impacts of the persistent and significant water deficit in Polokwane municipality, due to a number of factors:

- Insufficient bulk supply and flow of water within the city itself,
- Bulk supply and distribution of water in rural areas,
- The infrastructure of the three main sources of water supply to the municipality (Dap Naude, Ebenezer and Olifantspoort Schemes) are old and inadequate in terms of capacity.
- Groundwater development need to be improved and fully utilised,
- The present water demand of the city is also much more than the combined bulk water supply from these three schemes.
- Worsening state of surface water sources due to severe drought.

Water supply Scheme areas

In terms of water services Polokwane Municipal area consist of 18 Water Regional Scheme area that covers both rural and urban areas. Latest studies show that to bring water from De-Hoop dam to the municipality requires a budget of over R14 billion.

With the current available license for water abstraction from Olifantspoort and Ebenezer, Lepelle Northern Water Board must spend approximately R3 billion to upgrade the infrastructure to convey an additional 30 - 40 ML/day to Polokwane.

A water supply shortfall in excess of 30 ML/day was calculated if water losses are included.

Proposed water resource development and availability:

A summary of the identified water resources indicating the impact vs the timeframes for interventions is as follows:

| Water Resource | Current | Water Supply in (ML/day) | | | | | |
|---|-------------|--------------------------|-------------|-------------|--------------|--------------|--------------|
| | | Short Term | | Medium Term | | Long Term | |
| | | Average | Peak | Average | Peak | Average | Peak |
| Perskebult Boreholes | 0.0 | 1.8 | 1.8 | 1.8 | 1.8 | 1.8 | 1.8 |
| Pelgrimshoop boreholes | 1.2 | 2.2 | 2.2 | 2.2 | 4.2 | 2.2 | 4.4 |
| Bloodriver Wellfield | 0.0 | 1.7 | 3.4 | 1.7 | 3.4 | 1.7 | 3.4 |
| Seshego Boreholes | 1.4 | 1.5 | 3.0 | 1.5 | 3.0 | 1.5 | 3.0 |
| Sand river South Wellfield | 0.7 | 2.8 | 5.6 | 2.8 | 5.6 | 2.8 | 5.6 |
| Sterkloop Wellfield | 2.2 | 2.9 | 5.8 | 2.9 | 5.8 | 2.9 | 5.8 |
| Polokwane boreholes | 0.0 | 1.2 | 2.4 | 1.2 | 2.4 | 1.2 | 2.4 |
| Sand river North Wellfield | 2.6 | 5.8 | 11.6 | 5.8 | 11.6 | 5.8 | 11.6 |
| Seshego Dam | 1.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Ebenezer WS | 19.9 | 21.6 | 21.6 | 21.6 | 21.6 | 29.6 | 29.6 |
| Olifantspoort WS | 24.8 | 26.1 | 26.1 | 26.1 | 26.1 | 48.1 | 48.1 |
| Dap Naude WS | 12.6 | 12.6 | 12.6 | 12.6 | 16.0 | 17.9 | 20.9 |
| Other (incl De Hoop Dam infrastructure, Wastewater reclamation, irrigation buyouts, Malmane dolomites, etc) | | | | | | TBC | |
| TOTALS | 66.4 | 82.2 | 98.1 | 82.2 | 103.5 | 117.5 | 138.6 |

The Municipality has after identification of the water challenges appointed a service provider to attend to ways of mitigation for the municipality. The Water Master Plan was developed to address the water challenges within the urban and rural parts of the Municipality.

Most of the rural schemes in the “Rural areas” are supplied with ground water as well as Ebenezer and Olifantspoort schemes.

Dams within these supply areas also supplying water to the communities are Chuenespoort Dam, Molepo Dam, Houtriver dam and Utjane Dam.

Service providers have been appointed to address the needs in the previous “Aganang” rural supply where backlogs are especially severe.

Clearly identified and high yielding groundwater wellfields have been identified along Sebayeng, Turfloop and Matjebeskraal.

Development of these will supplement water supply to these “rural” scheme supply zones, releasing more water from the Ebenezer Supply Scheme to the Polokwane Urban Complex as well as some rural areas.

Identification and exploration of all bulk ground water resources in the rural areas has started as part of the first Phase 1 and is to continue under Phase 2 of the Water Master Plan.

Condition assessment of the existing ground water systems within the various RWS in terms of their stage of functioning and their adequacy is complete.

A thorough yield analysis of all the existing and newly identified bulk ground water supply resources was done and additional boreholes were drilled where identified.

Water Master Plan

The Integrated Water Master Plan (WMP) was developed in in 2018/19 financial year, but will ultimately address the full water distribution cycle i.e. from Source-to-tap. Effluent discharge for all water infrastructure within Polokwane Municipality. Phase 2 of the WMP is at construction stage for implementation of some of the identified strategic project to alleviate water supply challenges across the municipality. This phase entails connecting, treating (where applicable) and connection of explored groundwater into the existing water network to augment water supply.

The WMP will be developed to meet Polokwane Municipality’s strategic vision, it includes a roadmap detailing an exact plan (step-by-step) for PLM to achieve defined objectives within a given timeframe.

The following deliverables were agreed upon as part of phase 1 of the water master plan:

- To have all potential resources identified which will impact and benefit Polokwane Urban and Rural Supply Areas. Resources include the following:
 - ✓ Surface Water located within the Polokwane Municipal boundaries.

- ✓ Surface water imported to Polokwane Municipality from outside the Polokwane Municipal Boundaries.
 - ✓ Groundwater within the Polokwane Urban Complex.
 - ✓ Groundwater resources within Rural Regional Water Supply Schemes inside Polokwane Municipal boundaries.
 - ✓ Groundwater Resources located outside Polokwane Municipal boundaries which can be imported to supplement the current water supply.
 - ✓ Reuse / Reclamation of sewage effluent.
- Confirming and development of a detailed scope of work and optimised resource distribution for Polokwane Urban Complex.
 - Completion of a Water Infrastructure Capital Program to take Polokwane into the future to meet the Polokwane Municipality Strategic vision in terms of becoming a “Metro”.
 - Completion of an Integrated Water Master Plan for the Polokwane Municipal Supply Area and a clear way forward in terms of sourcing any additional water for the Municipality for all Urban - and Rural Water Supply Schemes.
 - Development of a cost model to determine the optimal financing and distribution options for the various resources identified.
 - Development of an integrated Water Resource Model to raise the importance of the water supply challenges of Polokwane Municipality with DWS, and to state the importance of a variable yield allocation from resources to Polokwane Municipality.
 - Develop Water Master Plans for all Regional Water Supply Schemes within the Polokwane Municipal area to determine the ultimate infrastructure requirements per RWS to ensure alignment of the IDP and current projects being implemented.

Water Resources for the “Urban Complex” (Polokwane City, Seshego, Bloodriver and Perskebult) include the following:

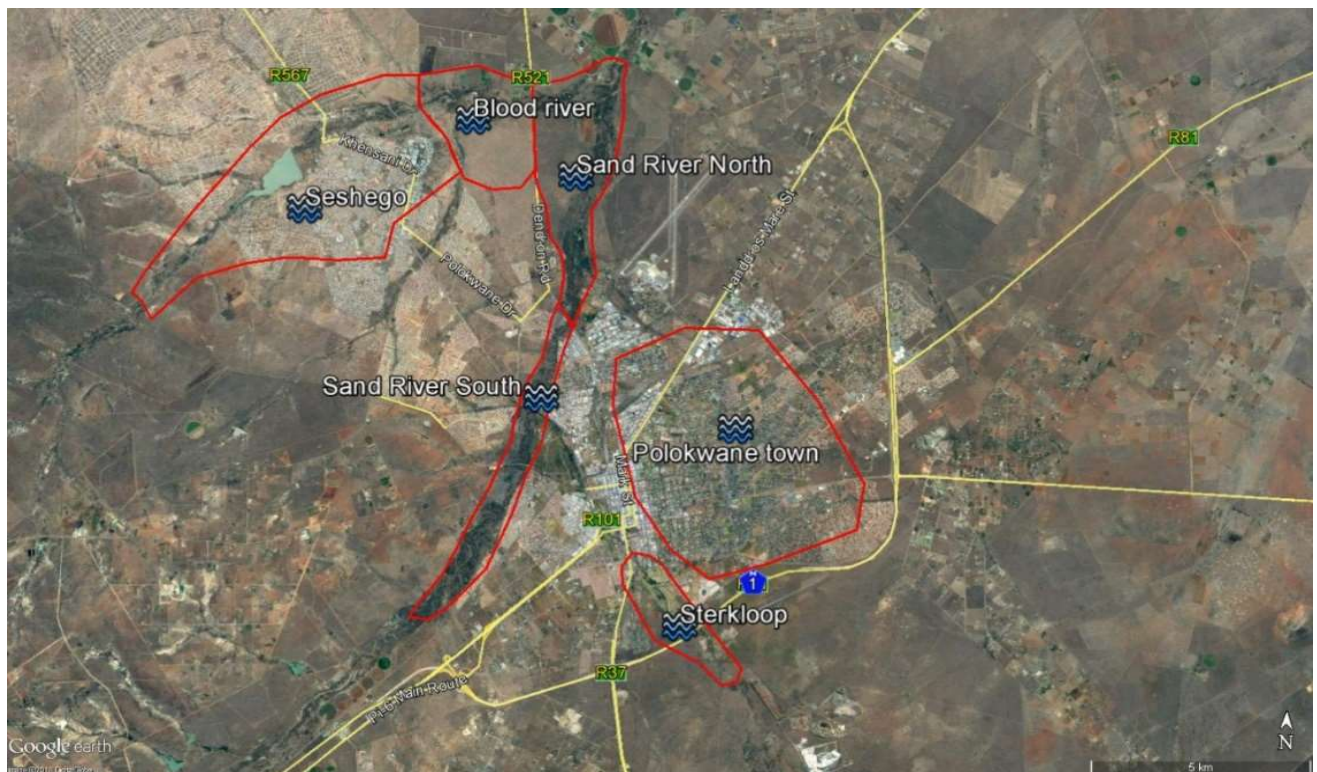
- Surface Water (within PLM – DWS asset) i.e. Seshego Dam.
- Surface Water (outside PLM – PLM asset) i.e. Dap Naude Dam.

- Surface Water (outside PLM –other’s asset) i.e. Ebenezer Dam (LNW), Olifanstpoort Weir (LNW).
 - Groundwater (within PLM) i.e. Sandriver North wellfield, Bloodriver wellfield, Sterkloop boreholes, Sandriver South Wellfield, Seshego boreholes and Polokwane Town individual boreholes. Water quality analysis on the Polokwane Urban Groundwater Resources indicated that general quality is acceptable, except for Manganese which is problematic in the Sand River North Wellfield. A Manganese Treatment Plant has been provided for the Sandriver North boreholes. Pollution by sewage effluent from WWTW also present. Disinfection of all groundwater is required, with hardness challenges and other metals also identified in some boreholes.
- Groundwater (outside PLM) i.e. Haenertsburg Aquifer, Karst Aquifers (along Chuenespoort) can relieve more water from the Ebenezer- and Olifantspoort Schemes.

Ground Water Use

Groundwater within Polokwane Urban Complex include the following:

| Wellfield Name | Existing operational boreholes | New boreholes to be developed | Peak Potential (Ml/day) | Peak Potential (Ml/day) |
|--|--------------------------------|-------------------------------|-------------------------|-------------------------|
| | ACTUAL | ACTUAL | ACTUAL | ACTUAL |
| Sand River North | 19 | 28 | 5.8 | 11.6 |
| Blood River (excl Pelgrimshoop) | 0 | 8 | 1.7 | 3.3 |
| Blood River (Pelgrimshoop - private wellfield) | 0 | 6 | 2.2 | 4.4 |
| Sand River South | 3 | 10 | 2.8 | 5.5 |
| Sterkloop | 5 | 8 | 2.9 | 5.9 |
| Seshego | 9 | 9 | 1.4 | 2.9 |
| Polokwane Town | 3 | 5 | 1.2 | 2.5 |
| TOTAL | 29 | 74 | 18.0 | 36.1 |



Sources outside the “Urban Complex” can release additional water from Ebenezer Scheme to Urban Complex, and these include:

- Sebayeng-, Turfloop- Diep Wellfield: Additional 3-5 ML/day available
- Boyne / Tzaneen Lineament (relieve Ebenezer Scheme)
- Karst Wellfields: 19,7ML/day (relieve Olifantspoort Scheme).

Aganang: Adequate groundwater resources available to supply entire supply area if “Regional development approach” is followed.

For both rural areas as for urban areas groundwater development has been found to offer the best option for immediate / short term development - considering the many associated benefits such as;

- availability,
- sustainability,
- proximity (saving billions in bulk infrastructure),
- much lower cost of infrastructure as well as maintenance and operational cost,
- no storage dams, and
- mostly no expensive treatment required,

Therefore, groundwater development is given the highest possible priority.

Progress on the implementation of the strategic water supply projects is as follows:

| Polokwane Municipality : Water Projects | | | |
|---|---|------------------|--|
| Ref. | Project Name | Status | Comments |
| 1 | AC Pipes Replacement (Phase 02) | Planning | SCADA specialist to be appointed. |
| 2 | Bulk Water Supply - Dap Naude Dam (Pipeline section, booster PS and WTW Refurbishment) | To be advertised | Dap Naude pipeline conditional assessment due for completion after COVID-19 lockdown. |
| 3 | Polokwane Distribution Pressure and Flow Management | To be advertised | Detail Design Report approved. Await budget confirmation in order to commence with procurement. Project can be advertised. |
| 4 | Turfloop and Dieprivier Aquifer Development - Mankweng RWS | Planning | Await budget confirmation in order to commence with Detail Design phase. |
| 5 | Water Conservation & Water WCDM (Smart Meters) Mankweng | Design | Mankweng water balance report received. |
| 6 | Construction of Borehole Infrastructure and Pumping Mains for the Sterkloop and Sandriver South Wellfields and Polokwane Boreholes. | Construction | Time lapsed is 53%. Physical progress is 46%. |
| 7 | Construction of Borehole Infrastructure and Pumping Mains for the Sandriver North Wellfield and Polokwane Boreholes. | Construction | Time lapsed is 53%. Physical progress is 75%. |
| 8 | Bloodriver Wellfield and Seshego Groundwater Development and Pumping Mains. | Construction | Time lapsed is 34%. Physical progress is 11%. |
| 9 | Construction of Sand River North Water Treatment Works. | Construction | Time lapsed is 50%. Physical progress is 22%. |
| 10 | Construction of Seshego Water Treatment Works. | Construction | Time lapsed is 29%. Physical progress is 5%. |

Water Supply and reticulation

The Polokwane local Municipality has budgeted an amount of R250 087 332.00 for the implementation of twenty-nine (29) projects in the 2020/21 financial year for Water Supply and reticulation projects. The budgeted amount is a sum of allocations from the UIDG, CRR, WSIG and RBIG grants.

Waste water treatment and Sewer provision

A total budget of R 286 157 000.00 has been budgeted for the 2020/21 Financial Year for the implementation of four (04) projects in the 2019/20 financial year for sewer reticulation. The CRR and RBIG grants contribute to the total budget.

Progress on the implementation of the strategic water supply projects is as follows:

| Polokwane Municipality : Sanitation Projects | | | |
|--|---|--------------------------|--|
| Ref. | Project Name | Status | Comments |
| 1 | Regional waste Water treatment plant - Earthworks | Construction | Time lapsed is 57%. Physical progress is 38%. |
| 2 | Regional waste Water treatment plant - Civil, Structural, Mechanical, Electrical | Construction to commence | Bids are being prepared by contractors. Bid submissions extended indefinitely to after lockdown. Construction to continue. |
| 3 | Construction of Outfall Sewer to Polokwane Regional WWTW - Phase 1A Seshego East of Pipe Bridge | Construction | Time lapsed :72%. Physical progress is 39%. |
| 4 | Construction of Outfall Sewer to Polokwane Regional WWTW - Phase 1B Seshego East of Pipe Bridge | Construction | Time lapsed : 98%. Physical progress is 99%. |
| 5 | Construction of Outfall Sewer to Polokwane Regional WWTW - Phase 1C Seshego East of Pipe Bridge | Construction | Time lapsed : 105%. Physical progress is 92%. |
| 6 | Refurbishment of Polokwane Waste water treatment work Phase 01 (WWTW) | Complete | Phase 01 completed. Close-out report being finalised at the moment. |
| 7 | Refurbishment of Polokwane Waste water treatment work Phase 02 (WWTW) | To be advertised | Detail Design Report approved. Await budget confirmation in order to commence with procurement. Project can be advertised. |
| 8 | Re-routing of Seshego Outfall Sewer | To be advertised | Awaiting go-ahead. Can move to procurement at any time. Align with DWS project. |
| 9 | Refurbishment of Mankweng Waste water treatment work - Treatment | To be advertised | Detail Design Report approved. Await budget confirmation in order to commence with procurement. Project can be advertised. |
| 10 | Refurbishment of Mankweng Waste water treatment work - Outfall Sewer | Design to commence | Await budget confirmation in order to commence with Detail Design phase. |
| 11 | Refurbishment of Seshego Waste water treatment work (WWTW) | Construction to commence | Bids are being prepared by contractors. Bid submissions extended indefinitely to after lockdown. Construction to continue. |

The municipality has about 240 000 households of which 65% are rural and the provision of adequate and sustainable service thereof is still a challenge due to limited resources albeit rapid growth.

Rural household sanitation service delivery plan:

Sanitation is about dignity, the availability of sanitation facilities not only improves the dignity of the people, but also promotes their health. Areas without proper sanitation systems are prone to water borne diseases like cholera, diarrhoea, typhoid, etc. It is therefore important that the Municipality prioritise VIP toilets, particularly taking into account the backlog (rural sanitation) and the national target more so during the COVID 19 Pandemic

The municipality is currently having a huge backlog of sanitation facilities specifically the VIP toilets. The backlog figure includes pit latrines that are not constructed according to the approved standards and as such it poses a risk of water borne diseases. Polokwane Municipality is made up of 7 Clusters and 45 wards that should be equally provided with services guided by the community needs.

A complete and consolidated technical report which was submitted to Department of Water and Sanitation incorporating all rural clusters of the municipality including Aganang Cluster on the 4th of July 2019 was approved. This technical report includes all municipal clusters with the exception of City and Seshego. The technical report has since been approved in September 2019 for implementation of 127 023 units over 4 MTERF periods.

The municipality implements on average 3500 to 4000 VIP units annually due to lack of sufficient budget. This is insufficient to speedily eradicate the current backlog of 127 023 household and financial resources are required to fast-track implementation.

Sports and recreations

Though the IUDG grant and own funding the municipality is constructing seven (07) sport stadia in predominantly rural townships to promote social cohesion and recreation. Sports projects are implemented on a multiyear basis. An annual budget of R56 000 000.00 has been allocated for the 2020/21 financial year.

2020 - 2023 Service Delivery Impact of MTREF

To increase the number of household with access to basic services such as Water, Electricity, roads and Sanitation in predominantly rural areas while planning and implementing catalytic projects over the next few years which will create investment and employment opportunities, some of them will transform the City's landscape and growth patterns forever while cementing City of Polokwane as the capital city of Africa's Eden.



Major/Catalytic Projects



POLOKWANE TOWNSHIP

LETOGO URBAN PROJECT

POLOKWANE SPORTS STADIUM

POLOKWANE REGIONAL WASTE WATER TREATMENT WORKS 1 PHASE 1

LETOGO WASTE WATER TREATMENT WORKS (PHASE 1)

LETOGO WASTE WATER TREATMENT AND ARTS AND CULTURE HUB

POLOKWANE INTERNATIONAL AIRPORT DEVELOPMENT PHASE 1 (TERMINAL AND PAVILION)

LETOGO WASTE WATER TREATMENT WORKS (PHASE 2)

POLOKWANE WASTE WATER TREATMENT WORKS PHASE 2

Job creation through the EPWP program

The Expanded Public Works Programme (EPWP) is a Nation-Wide Government Programme aimed at drawing significant numbers of unemployed into productive work, so that, they increase their capacity to earn an income.

Job creation and skills development remain the key priorities of the South African Government. The Expanded Public Works Programme (EPWP) is a programme initiated by the South African Government aimed at creating 4.5 million work opportunities by 2014. This programme is implemented by all spheres of government, across four (4) defined sectors, namely the Infrastructure, Social, Non-State and Environment and Culture sectors. The Programme's overall coordinator is the National Department of Public Works (DPW), as mandated by Cabinet. The national program is now on phase 4 with the objective of reporting at least 5 million work opportunities by 2024.

The persistently high rate of unemployment in South Africa is one of the most pressing socio-economic challenges facing government and Polokwane Local Municipality is not immune to these challenges. High youth unemployment in particular means, young people are not acquiring the skills or experience needed to drive the economy forward. Therefore, job creation and skills development will remain the key priority of Polokwane Local Municipality and Government in general.

The municipality implements its capital program through the EPWP programme to improve creation of job opportunities.

Intergrated Urban Development Framework (IUDF) and 10-year Capital Expenditure Framework (CEF)

Polokwane was identified as a secondary city for the Pilot project on the Implementation of the IUDF program. In 2018/19 Financial year, the municipality has received the first share of the MIG 2 grant after submission of the ten-year Capital Expenditure frame work and 3-year Capital program in a form of a Business Plan submitted to the National department of Cooperate Governance and Traditional Affairs (COGTA) and Treasury. As part of the support for the implementation of the IUDF, it was discussed during the 2nd Annual Integrated Urban Development Grant Seminar between the Department of Cooperative Government and Traditional Affairs through Governance Support Programme (GSP II) and Deutsche gesellschaft für internationale zusammenarbeit (GIZ) gmbh of which it partners with the South

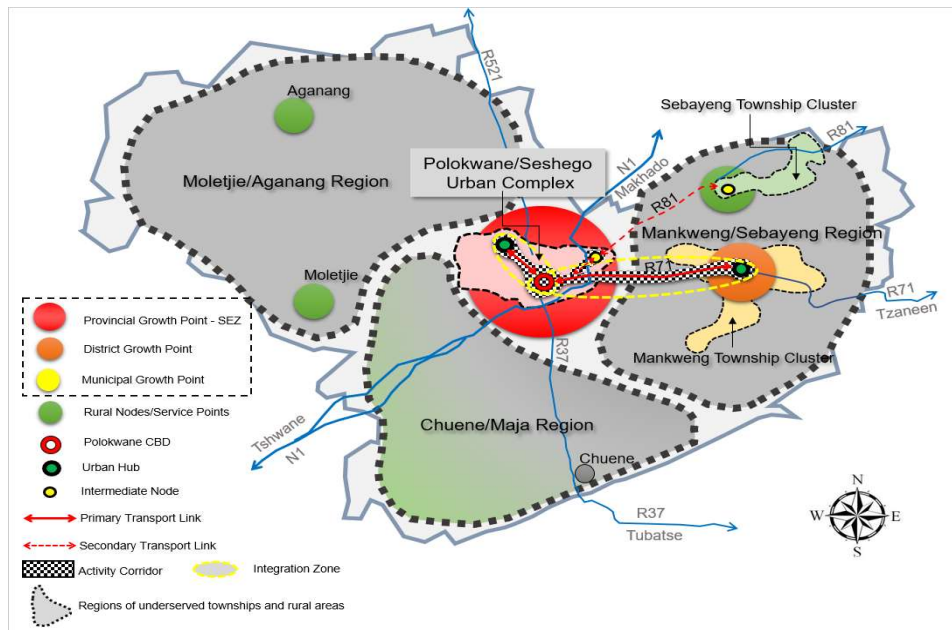
African German Development Cooperation to take Piloted Municipality for the best practices in integrated Planning and financing.

A capital expenditure framework (CEF) is a comprehensive, high level, long-term infrastructure plan that flows from a spatial development framework. Accordingly, it estimates the level of affordable capital investment by the municipality over the long term by comparing an estimate of capital investment needs to an estimate of available capital finance sources.

The (CEF) was approved by the CoGTA in support of the current Spatial Development Framework. There is a need to use municipal funds in a designated area addressing urban challenges and to determine how best the Municipality can improve in terms of financing and forward planning in terms of development within the city and its neighbourhood. Polokwane comprises of both the Urban and Rural establishments and as such this has resulted in the need to look at an alternative approach in terms of development.

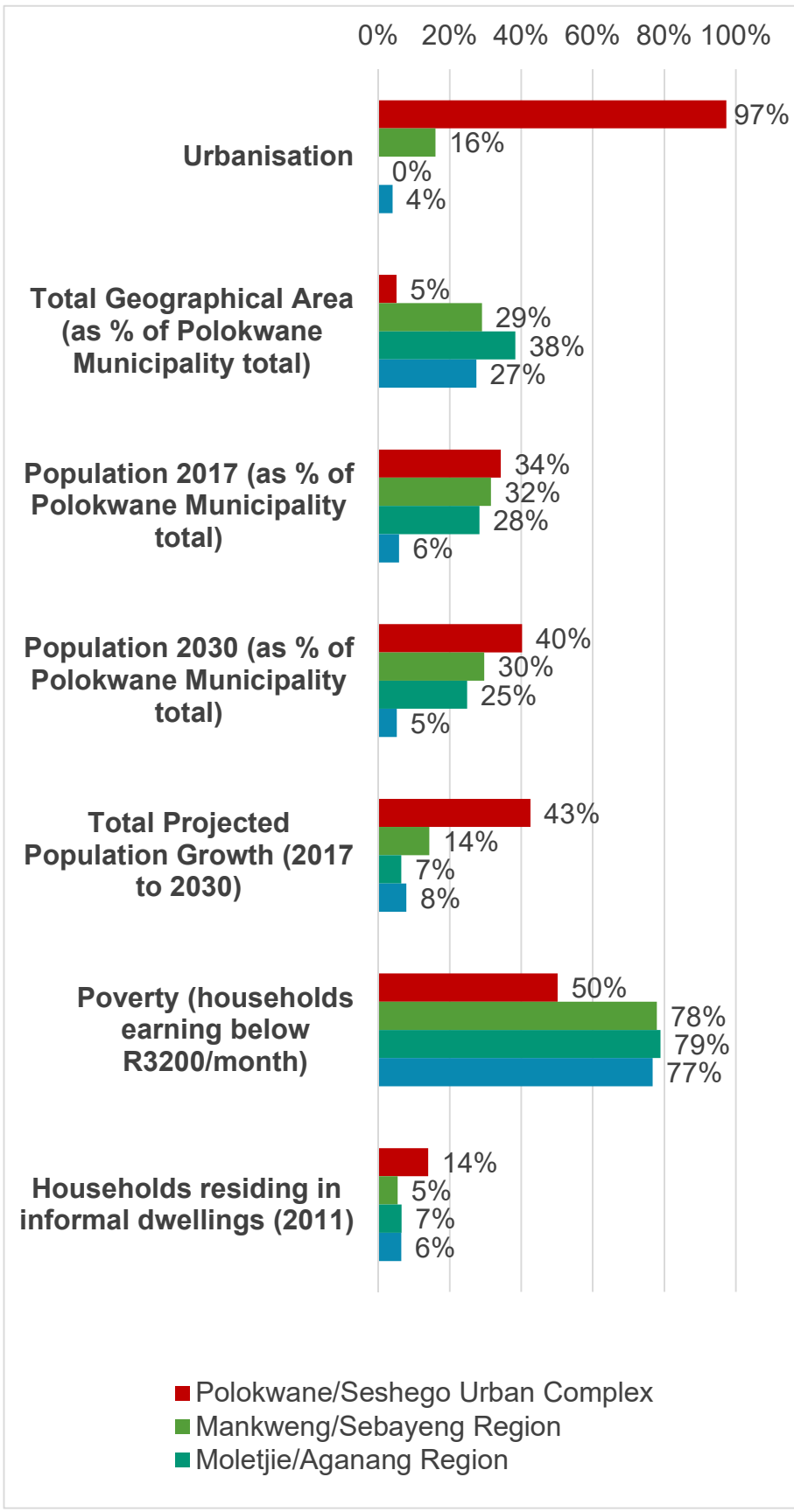
The approved CEF identified 4 functional areas that comprises of the City and Seshego Functional area, Mankweng/Sebayeng Functional Area, Moletjie/Aganang functional area and Chuene/Maja functional area. Municipal projects within these areas must be based on the analyses ranging from the demographics, state of engineering services, transportation corridors, spatial patterns and settlement patterns.

Municipal function areas



- **FA1:** Polokwane/ Seshego Urban Complex
- **FA2:** Mankweng/ Sebayeng Region
- **FA3:** Moletjie/ Aganang Region
- **FA4:** Chuene/Maja Region

- FA1: Polokwane/Seshego Urban Complex** – Mostly urban in nature. Largest population concentration and population growth 2017 to 2030 but smallest geographical area.
- FA2: Mankweng/Sebayang** - Second largest concentration of population and population growth 2017 to 2030.
- FA3: Moletjie/Aganang** – largest geographical area and almost entirely traditional in nature (99%). Low population growth projected.
- FA4: Chuene/Maja** - least populated area in the Municipality. Mostly rural in nature. Low population growth projected.



The Municipality has identified catalytic projects to support their Vision 2030 and Smart City objectives.

The future of the Polokwane City requires development of policies that demand integration of all resources and different directorates to interact with one another. The municipality's planning approach needs to advance proactive Plans that aim at enhancing service delivery mechanism looking at the 2030-2050 urbanization challenges. Government policies are being development with a long terms vision, but it is left with the planners to properly re-shape the city toward the future needs. Advance skills and commitment of the planners is required. The Integrated Urban Development Framework (IUDF) is one of the fundamental policies of Government that seek to action the National Development Plan for the future needs.

The purpose of the Integrated Urban Development Framework (IUDF) is to fundamentally provide a micro plan for a specific area with proper development guides. In this case, The CBD and parts of the Industrial area and some neighbourhoods where left without being guided by any of those SDA's. In terms of Table 66 of the current Spatial Development Framework, 2010, it was noted that the IUDF must be developed. Therefore, the proposed development strategy seeks to incorporate those SDA's in to an Integrated Urban Framework Plan that details the Future and Integrated plan for the Provincial growth points.

The Integrated Urban Development Framework (IUDF) is a response to our urbanisation trends and the directive by the National Development Plan (NDP) to develop an urban development policy that will cater for the increasing numbers by ensuring proper planning and necessary infrastructure to support this growth. Polokwane Municipality has to develop its own Integrated Urban Framework Plan that will propose a detailed plan on the City Development Strategy looking towards a sustainable urbanisation model at the following key policy levers:

- Integrated urban planning and management
- Integrated transport and mobility
- Integrated sustainable human settlements
- Integrated urban infrastructure
- Efficient land governance and management
- Inclusive economic development

- Empowered active communities.

Municipal spatial vision

The Spatial Development Vision is set out in Chapter 6 of the SDF, 2010. In addition to the SDF vision, the Municipality adopted a new spatial agenda in support of the SDF:

Current state of Municipal services provision

| Service/asset portfolio | Service access measured against: | | | | | | | | | |
|---------------------------------------|----------------------------------|---------------------|------|-------------------|------|--------|-------------------|------|-------------------|------|
| | Status | National targets | | | | Status | Polokwane targets | | | |
| | | Backlog (customers) | | Adequately served | | | Backlog | | Adequately served | |
| | | Nr | % | Nr | % | | Nr | % | Nr | % |
| Electricity - CoP distribution area | | 15 694 | 15.0 | 89 246 | 85.0 | | 15 694 | 15.0 | 89 246 | 85.0 |
| Electricity - Eskom distribution area | | 22 516 | 12.8 | 152 769 | 87.2 | | 22 516 | 12.8 | 152 769 | 87.2 |
| Roads and stormwater | | 77 127 | 27.5 | 203 098 | 72.5 | | 132 369 | 47.2 | 147 856 | 52.8 |
| Solid waste | | 173 755 | 62.0 | 106 470 | 38.0 | | 175 823 | 62.7 | 104 402 | 37.3 |
| Sanitation | | 139 821 | 49.9 | 140 404 | 50.1 | | 145 530 | 51.9 | 134 695 | 48.1 |
| Water | | 22 099 | 7.9 | 258 126 | 92.1 | | 78 118 | 27.9 | 202 107 | 72.1 |

Status:

- Over 90% of customers are adequately served
- Between 70% and 90% of customers are adequately served
- Between 50% and 70% of customers are adequately served
- Between 40% and 50% of customers are adequately served
- Less than 40% of customers are adequately served

Estimated capital lifecycle funding requirements

Table 28: CAPEX Lifecycle funding requirements: 2018 - 2047

| Lifecycle activity | Service/asset portfolio | 2018-2027 (R'000) | 2028-2037 (R'000) | 2038-2047 (R'000) | Total (R'000) |
|-------------------------|--|-------------------|-------------------|-------------------|-------------------|
| Service access backlogs | Water | 213,975 | - | - | 213,975 |
| | Sanitation | 1,953,762 | - | - | 1,953,762 |
| | Solid waste | 24,605 | - | - | 24,605 |
| | Community facilities & operational buildings | 308,484 | 12,005 | - | 320,489 |
| | Roads and stormwater | 4,745,207 | - | - | 4,745,207 |
| | Electricity | 1,166,636 | - | - | 1,166,636 |
| New assets for growth | Water | 1,108,863 | 771,523 | 860,461 | 2,740,848 |
| | Sanitation | 3,611,392 | 3,391,412 | 1,956,277 | 8,959,081 |
| | Solid waste | 258,975 | 546,144 | 28,971 | 834,091 |
| | Community facilities & operational buildings | 23,490 | 96,001 | 38,543 | 158,043 |
| | Roads and stormwater | 3,421,852 | 3,700,573 | 4,189,807 | 11,312,033 |
| | Electricity | 2,221,902 | 2,716,241 | 3,292,236 | 8,230,379 |
| Renewal | Water | 1,555,264 | 1,019,644 | 1,118,851 | 3,693,559 |
| | Sanitation | 612,389 | 1,580,818 | 2,134,481 | 4,327,688 |
| | Solid waste | 56,727 | 96,904 | 6,104 | 159,734 |
| | Community facilities & operational buildings | 994,162 | 774,084 | 2,071,293 | 3,839,540 |
| | Roads and stormwater | 3,654,963 | 5,745,072 | 7,152,172 | 16,552,207 |
| | Electricity | 247,432 | 2,807,388 | 614,984 | 3,669,804 |
| Total | | 26,179,881 | 23,257,820 | 23,463,980 | 72,901,681 |

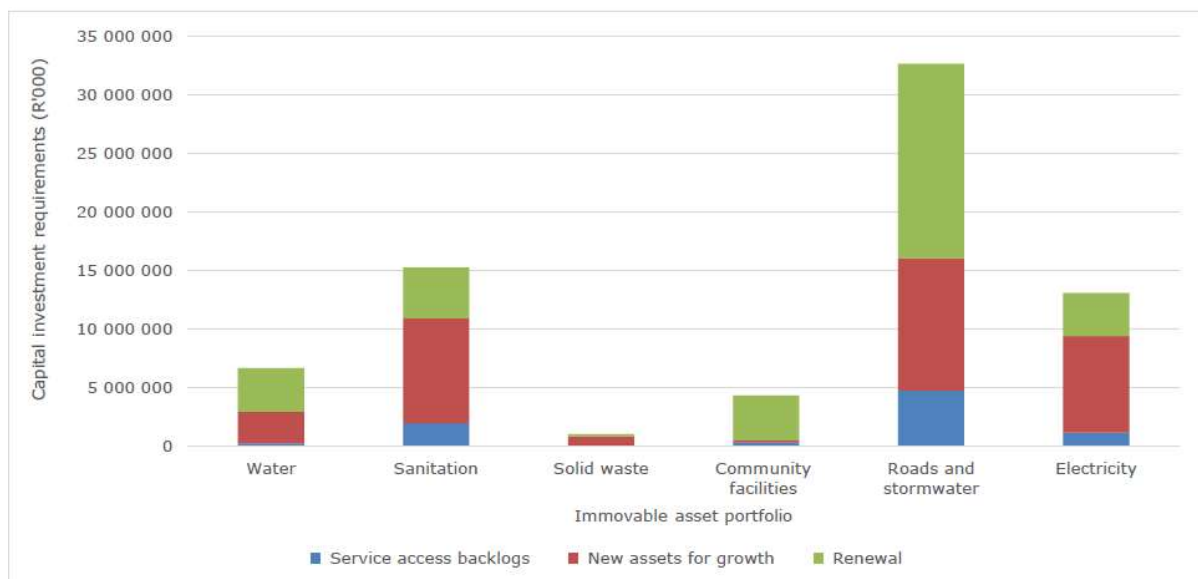
Source: City of Polokwane – Strategic Asset Management Plan (SAMP) 2018 to 2047

Consolidated capital investment requirements 2018-2047 per immovable asset portfolio:

R72,9 billion is required for capital investment.

R 8,4 billion is necessary for the eradication of service access backlogs, R 32,2 billion for investment in new assets to support growth, and R 32 243 billion to renew existing and future assets.

Roads and storm water dominate capital investment requirements, accounting for R32,6 billion or 45% of all capital investment needs.



Polokwane Municipality 10-Year Capital Expenditure Framework, R'000

| Sector and Programme | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 |
|--|------------------|------------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|
| Planned CAPEX | | | | | | | | | | |
| New infrastructure | 715,614 | 827,847 | 680,238 | 2,039,775 | 2,667,735 | 1,960,022 | 1,396,713 | 1,474,005 | 1,370,233 | 828,966 |
| Infrastructure upgrade/refurbish/replacement | 1,016,322 | 710,464 | 563,721 | 2,440,483 | 2,210,631 | 1,691,101 | 1,576,964 | 1,400,503 | 1,427,495 | 529,431 |
| Other | 168,585 | 63,737 | 65,343 | 167,010 | 170,875 | 573,252 | 90,150 | 90,000 | 12,900 | 12,600 |
| Total Planned CAPEX | 1,900,521 | 1,602,047 | 1,309,302 | 4,647,268 | 5,049,241 | 4,224,375 | 3,063,827 | 2,964,508 | 2,810,628 | 1,370,997 |
| LTFP Total Capital Funding | 1,889,186 | 1,584,862 | 1,301,637 | 1,497,507 | 1,541,950 | 1,591,842 | 1,647,674 | 1,710,223 | 1,736,182 | 1,763,623 |
| Funding Gaps (surplus/shortfall) | (11,335) | (17,185) | (7,665) | (3,149,762) | (3,507,291) | (2,632,533) | (1,416,153) | (1,254,285) | (1,074,446) | 392,626 |

Estimated affordable capital investment for backlog eradication (basic service provision), new infrastructure and renewal - Rand Value (R'000) and as percentage (%) of total

| Capital Expenditure Framework | 2018/19 | | 2019/20 | | 2020/21 | | 2021/22 | | 2022/23 | | 2023/24 | | 2024/25 | | 2025/26 | | 2026/27 | | 2027/28 | | |
|--|------------------|-----|------------------|-----|------------------|-----|--------------------|-----|--------------------|-----|--------------------|-----|--------------------|-----|--------------------|-----|------------------|-----|------------------|-----|--|
| LTFP Revised Total Capital Funding | 1,912,547 | | 1,373,983 | | 1,741,102 | | 1,457,352 | | 1,497,507 | | 1,541,950 | | 1,591,842 | | 1,647,674 | | 1,710,223 | | 1,736,182 | | |
| Sub-Programmes | | | | | | | | | | | | | | | | | | | | | |
| New infrastructure | 676,374 | 35% | 577,275 | 42% | 591,871 | 34% | 2,367,568 | 54% | 2,735,296 | 52% | 3,018,130 | 55% | 1,586,077 | 49% | 1,115,592 | 42% | 1,147,988 | 44% | 1,123,906 | 49% | |
| Infrastructure upgrade/refurbish/replacement | 620,514 | 32% | 773,008 | 56% | 1,085,891 | 62% | 1,855,203 | 42% | 2,398,066 | 45% | 1,883,312 | 34% | 1,558,896 | 48% | 1,450,263 | 55% | 1,377,416 | 53% | 1,167,230 | 51% | |
| Other | 615,650 | 32% | 35,960 | 3% | 67,115 | 4% | 188,602 | 4% | 164,950 | 3% | 564,050 | 10% | 88,250 | 3% | 89,900 | 3% | 89,700 | 3% | 12,900 | 1% | |
| Sub-Programmes Total | 1,912,538 | | 1,386,243 | | 1,744,877 | | 4,411,373 | | 5,298,312 | | 5,465,491 | | 3,233,223 | | 2,655,755 | | 2,615,104 | | 2,304,035 | | |
| Funding Gaps (surplus/shortfall) | 9 | | (12,260) | | (3,775) | | (2,954,021) | | (3,800,805) | | (3,923,541) | | (1,641,381) | | (1,008,081) | | (904,881) | | (567,853) | | |

Estimated capital investment per functional area over 10 years –
Rand Value (R'000) and as percentage (%) of total


| Functional Area | 2018/19 | | 2019/20 | | 2020/21 | | 2021/22 | | 2022/23 | | 2023/24 | | 2024/25 | | 2025/26 | | 2026/27 | | 2027/28 | |
|---|------------------|-----|------------------|-----|------------------|-----|--------------------|-----|--------------------|-----|--------------------|-----|--------------------|-----|--------------------|-----|------------------|-----|------------------|-----|
| Polokwane/Seshego Urban Complex | 1,605,428 | 84% | 1,012,090 | 73% | 1,317,105 | 75% | 2,552,586 | 58% | 3,476,619 | 66% | 3,856,550 | 71% | 1,709,447 | 53% | 1,129,147 | 43% | 1,077,220 | 41% | 990,367 | 43% |
| Mankweng/Sebayeng Region | 154,976 | 8% | 166,937 | 12% | 188,480 | 11% | 826,191 | 19% | 739,138 | 14% | 685,981 | 13% | 681,981 | 21% | 626,312 | 24% | 489,948 | 19% | 568,738 | 25% |
| Moleletje/Aganang Region | 95,867 | 5% | 132,300 | 10% | 137,502 | 8% | 649,975 | 15% | 692,129 | 13% | 444,741 | 8% | 425,841 | 13% | 453,881 | 17% | 549,053 | 21% | 441,007 | 19% |
| Cheune/Maja Region | 17,290 | 1% | 17,200 | 1% | 18,800 | 1% | 72,743 | 2% | 105,045 | 2% | 199,737 | 4% | 211,753 | 7% | 241,015 | 9% | 293,583 | 11% | 175,623 | 8% |
| Municipal Wide | 38,977 | 2% | 57,716 | 4% | 82,990 | 5% | 309,878 | 7% | 285,381 | 5% | 278,482 | 5% | 204,200 | 6% | 205,400 | 8% | 205,300 | 8% | 128,300 | 6% |
| Grand Total | 1,912,538 | | 1,386,243 | | 1,744,877 | | 4,411,373 | | 5,298,312 | | 5,465,491 | | 3,233,223 | | 2,655,755 | | 2,615,104 | | 2,304,035 | |
| LTFP Revised Total Capital Funding | 1,912,547 | | 1,373,983 | | 1,741,102 | | 1,457,352 | | 1,497,507 | | 1,541,950 | | 1,591,842 | | 1,647,674 | | 1,710,223 | | 1,736,182 | |
| Funding Gaps (surplus/shortfal) | 9 | | (12,260) | | (3,775) | | (2,954,021) | | (3,800,805) | | (3,923,541) | | (1,641,381) | | (1,008,081) | | (904,881) | | (567,853) | |

The first three years of the CEF aligns with the MTEF approved by the Polokwane Local Municipality. The 3-year capital expenditure programme does differentiate between funding sources, namely NDPG, IUDG, INEP, WSIG, RBIG etc. The majority of funding over the 3-year period is DoRA allocations, with the most significant contribution from the Regional Bulk Infrastructure Grant (RBIG).

While this alignment is crucial for sustainable service delivery provision it is imperative that the municipality adopts a planning model that supports integrated urban development as well as key municipal performance outputs per functional area.

SPATIAL PLANNING PROJECT AS PRESENTED FOR THE CEF AND BUDGET FOR THE YEAR 2020 AND BEYOND.

The projects planned as per the Capital expenditure framework as adopted are being prioritised as per the required revised and approved budget. The projects are within the functional area as per the IUDF spatial distribution of resources ranging from short term, medium term and Long term.

| Project specification Catalytic | Narration and Term of development (short, Medium, long) | Development location & artistic view |
|--------------------------------------|--|--|
| Regional Waste Water Treatment Plant | Long term plans for addressing the sewerage capacity and is being developed in stages. |  |

| | | |
|--|---|--|
| <p>Precinct Plan proposal for Municipal office Accommodation and other mixed land uses</p> | <p>Planning for the funding model. The development is a long term plan</p> | |
| <p>Proposed Arts and Cultural HUB for the Province</p> | <p>Budgeted for the feasibility or partner with the Department of Sports arts and Culture. The development is short - medium term plan. The construction of the state theatre is on advance stage since feasibility study is being concluded for Bakoni Malapa cultural museum.</p> | |
| <p>Ga-Rena Phase 2 development at Annadale X2 and Polokwane Extension 76</p> | <p>Development of social houses , SHRA has approved +/- R220m for the development. The development is medium term plan while addressing housing demand is a short – medium term plan. Construction has began.</p> | |
| <p>Mixed land use development in Down Town for Urban renewal and Student accommodation</p> | <p>Private Partnership development on the identified sites around Down town. The development is medium to Long term plan for alternative housing typology in down town.</p> | |

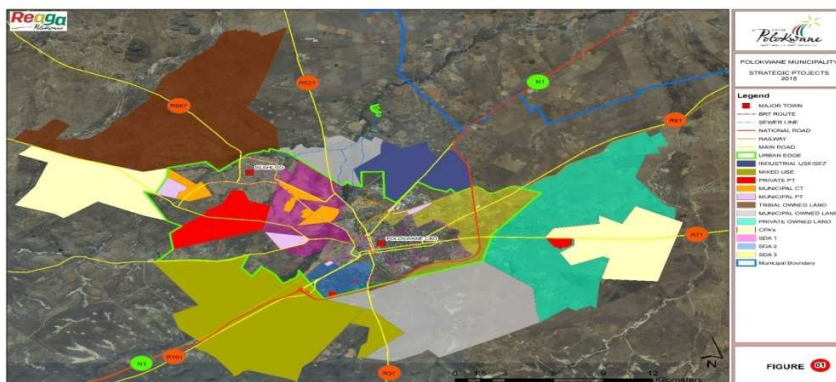
| | | |
|--|--|--|
| <p>Proposed Softball Stadium within the Municipal precinct</p> | <p>The National Department of Sport has budgeted R90m over the period of 3 years. Land identified in the planning stage. The development is medium term plan for additional sporting code looking at the future of the city's demand.</p> | |
| <p>Proposed Future Industrial Park or SEZ</p> | <p>The Municipality has embark on the development of the SEZ or Industrial Park to support the Airport. The budget for feasibility study of R600 000.00 is budgeted. The development is a long term development to address industrial development and economic growth</p> | |
| <p>Proposed Eco-Estate on the Polokwane Game reserve</p> | <p>Feasibility study, the proposed development is for the PPP in order to develop a Eco-estate Township within the Game reserve with other amenities. The development is a long term to reduce the cost for the maintenance and treatment of game animal</p> | |
| <p>Science and innovation HUB (Science Park)</p> | <p>Science and Research Park to establish at weltevreden Farm at the southern part of the new interchange at N1-By-pass. The Municipality has already awarded the land amount to 274ha land for development of the Science Park of which the studies has already commenced.</p> | |

| | | |
|--|--|--|
| | <p>Long term to support 4th Industrial revolution.</p> | |
| <p>Long term development leases: proposed Logistic, cargo and Sasol depot. Polokwane X 136</p> | <p>The development includes mixed use with the major uses as Industrial for the development of the Sasol Depot and Truck-inn. Its a short to medium term development to address the unemployment and sustainable infrastructure in the city.</p> | <p>DESIGN APPROACH PORTION 1 ZONING LAYOUT</p> |
| <p>Long term development leases: Proposed Industrial and Human settlement Bendor X126</p> | <p>The development includes mixed use with the major uses as Industrial for the development of Residential and industrial Township. Long terms plan for economic growth and job creation as well as housing.</p> | <p>DESIGN APPROACH PORTION 3 ZONING LAYOUT</p> |
| <p>Long term development leases: Proposed Polokwane X 138</p> | <p>Development of the High density residential to complement the Botanical Garden. Protection of the Environment and endangers species.</p> | <p>DESIGN APPROACH PORTION 3 ZONING LAYOUT</p> |
| <p>Long term development leases: Portion 4</p> | <p>Proposed Township for future development which includes the Mixed uses at the eastern Gate R71 road. Economic growth and high tech industries, housing and office parks</p> | <p>DESIGN APPROACH PORTION 4.1 ZONING LAYOUT</p> |

| | | |
|---|--|--|
| <p>Long term development leases: Portion 5</p> | <p>Proposed Township for future development which includes the Mixed uses at the N1 By-pass road</p> | <p>DESIGN APPROACH PORTION 4.2 ZONING LAYOUT</p> |
| <p>Long term development leases: Portion 5</p> | <p>Proposed Township for future development which includes the Mixed uses at the N1 By-pass road</p> | <p>DESIGN APPROACH PORTION 4.2-1 ZONING LAYOUT</p> |
| <p>Level 2 Accreditation: implementation of the level 2 housing provision</p> | <p>Affordable and new RDP (low income) housing, high density Low income in selected properties to support compact city and address issues of gap housing</p> | |
| <p>Sales of sites</p> | <p>Short term with an intention of benefiting in the long term rates and taxes.</p> | |

| | | |
|---|---|--|
| <p>Infrastructure support</p> | <p>Replacement of AC pipes and storm water drainage system.</p> | |
| <p>Integrated Rapid transport support</p> | <p>BRT operation and other facilities development within the identified corridors.</p> | |
| <p>IUDG support grant</p> | <p>Support the IUDF through participating in the IUDG Grant meant for service delivery. This includes identification of where infrastructure investment and phasing of development should be supported.</p> | |

The most activities in terms of planning are happening within the SDA 1,2 and 3, which are meant for different classes. The major projects are within the Identified nodes by the provision of the SDF where projects are planned in line with the CEF as presented to the COGTA for the purposes of 10 Year Capital Expenditure Framework and 3-year program that ranges from short term, medium and long terms plan. The SDA1 is a highly demanded space of Polokwane Municipality of which housing backlog increase every day. This may be caused by the Colleges (FET), affordable backroom for lowest income earners and its proximity to the City and reliable transport. Major projects as for the area: BRT, Student accommodation, Social



Housing and infrastructure planning and development.

accommodation, Social

MULTI-YEAR BUDGET 2020/21- 2022/23



4. Detailed Budget Tables

MBRR Table A1 - Budget Summary

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Financial Performance | | | | | | | | | | |
| Property rates | 310 476 | 360 161 | 413 834 | 480 000 | 499 200 | 499 200 | 499 200 | 526 157 | 551 412 | 577 880 |
| Service charges | 1 183 014 | 1 351 943 | 1 305 342 | 1 766 071 | 1 766 071 | 1 766 071 | 1 766 071 | 1 780 035 | 1 942 020 | 2 120 201 |
| Investment revenue | 101 894 | 106 638 | 78 086 | 113 718 | 117 718 | 117 718 | 117 718 | 110 417 | 115 717 | 121 271 |
| Transfers recognised - operational | 793 516 | 939 879 | 969 735 | 1 039 367 | 1 113 659 | 1 113 659 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Other own revenue | 1 169 074 | 276 899 | 138 483 | 396 632 | 399 632 | 399 632 | 399 632 | 202 987 | 216 298 | 226 680 |
| Total Revenue (excluding capital transfers and contributions) | 3 557 975 | 3 035 520 | 2 905 480 | 3 795 788 | 3 896 280 | 3 896 280 | 3 896 280 | 3 807 023 | 4 111 603 | 4 442 748 |
| Employee costs | 658 612 | 768 269 | 863 097 | 921 193 | 910 772 | 910 772 | 910 772 | 990 053 | 1 045 408 | 1 106 042 |
| Remuneration of councillors | 31 846 | 36 190 | 37 955 | 40 100 | 40 100 | 40 100 | 40 100 | 42 511 | 44 977 | 47 585 |
| Depreciation & asset impairment | 754 377 | 885 858 | 682 233 | 237 000 | 237 000 | 237 000 | 237 000 | 255 000 | 285 000 | 300 000 |
| Finance charges | 37 512 | 63 645 | 72 229 | 85 122 | 72 122 | 72 122 | 72 122 | 97 987 | 118 065 | 118 065 |
| Materials and bulk purchases | 1 034 542 | 895 838 | 934 016 | 1 054 135 | 1 048 354 | 1 048 354 | 1 048 354 | 1 141 409 | 1 207 568 | 1 284 575 |
| Transfers and grants | 15 500 | 9 480 | 8 420 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 |
| Other expenditure | 597 710 | 1 208 258 | 1 150 771 | 1 200 880 | 1 420 494 | 1 420 494 | 1 420 494 | 1 141 007 | 1 218 989 | 1 313 101 |
| Total Expenditure | 3 130 099 | 3 867 538 | 3 748 722 | 3 549 930 | 3 740 342 | 3 740 342 | 3 740 342 | 3 679 467 | 3 931 507 | 4 180 867 |
| Surplus/(Deficit) | 427 876 | (832 017) | (843 241) | 245 858 | 155 938 | 155 938 | 155 938 | 127 556 | 180 096 | 261 881 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 548 523 | 546 275 | 1 070 479 | 1 267 136 | 1 195 044 | 1 195 044 | 1 195 044 | 874 055 | 623 402 | 526 841 |
| Contributions recognised - capital & contributed assets | - | - | - | - | - | - | - | 1 500 | 4 750 | 4 750 |
| Surplus/(Deficit) after capital transfers & contributions | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |
| Share of surplus/ (deficit) of associates | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |
| Capital expenditure & funds sources | | | | | | | | | | |
| Capital expenditure | 815 423 | 985 716 | 1 361 707 | 1 889 186 | 1 533 659 | 1 533 659 | 1 533 659 | 1 201 499 | 728 152 | 641 813 |
| Transfers recognised - capital | 569 507 | 544 588 | 1 070 479 | 1 281 136 | 1 198 045 | 1 198 045 | 1 198 045 | 875 555 | 628 152 | 531 591 |
| Public contributions & donations | - | - | - | - | - | - | - | - | - | - |
| Borrowing | 143 574 | 134 000 | 6 767 | 380 000 | 219 357 | 219 357 | 219 357 | 234 923 | - | - |
| Internally generated funds | 102 342 | 307 128 | 284 461 | 228 050 | 116 258 | 116 258 | 116 258 | 91 021 | 100 000 | 110 222 |
| Total sources of capital funds | 815 423 | 985 716 | 1 361 707 | 1 889 186 | 1 533 659 | 1 533 659 | 1 533 659 | 1 201 499 | 728 152 | 641 813 |
| Financial position | | | | | | | | | | |
| Total current assets | 940 940 | 1 065 099 | 1 063 179 | 973 409 | 806 848 | 806 848 | 806 848 | 839 131 | 949 795 | 1 245 944 |
| Total non current assets | 13 532 740 | 13 477 901 | 14 081 685 | 16 706 838 | 16 351 311 | 16 351 311 | 16 351 311 | 17 297 810 | 17 740 962 | 18 082 775 |
| Total current liabilities | 735 162 | 896 550 | 1 260 388 | 641 500 | 683 823 | 683 823 | 683 823 | 672 490 | 657 088 | 673 242 |
| Total non current liabilities | 622 398 | 816 933 | 862 640 | 1 130 490 | 813 228 | 813 228 | 813 228 | 1 102 863 | 1 161 173 | 1 151 403 |
| Community wealth/Equity | 13 116 120 | 12 829 517 | 13 021 836 | 15 908 257 | 15 661 109 | 15 661 109 | 15 661 109 | 16 361 588 | 16 872 496 | 17 504 075 |
| Cash flows | | | | | | | | | | |
| Net cash from (used) operating | 943 935 | 883 558 | 1 550 427 | 1 582 961 | 1 264 564 | 1 264 564 | 1 264 564 | 1 082 519 | 957 981 | 1 076 719 |
| Net cash from (used) investing | (946 701) | (1 123 694) | (1 410 416) | (1 816 380) | (1 342 460) | (1 342 460) | (1 342 460) | (1 163 954) | (701 557) | (617 809) |
| Net cash from (used) financing | 11 475 | 145 171 | (60 453) | 240 000 | 122 830 | 122 830 | 122 830 | 170 718 | (62 760) | (162 760) |
| Cash/cash equivalents at the year end | 96 967 | 3 072 | 84 084 | 166 129 | 106 569 | 106 569 | 106 569 | 195 852 | 389 515 | 685 665 |

Table A1 Budget Summary – Continues

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|------------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Cash backing/surplus reconciliation | | | | | | | | | | |
| Cash and investments available | 348 349 | 117 027 | 208 324 | 297 129 | 130 569 | 130 569 | 130 569 | 195 852 | 389 515 | 685 665 |
| Application of cash and investments | 40 000 | (71 375) | 413 987 | 28 900 | 93 077 | 93 077 | 93 077 | 128 875 | 194 278 | 203 788 |
| Balance - surplus (shortfall) | 308 349 | 188 402 | (205 662) | 268 229 | 37 492 | 37 492 | 37 492 | 66 976 | 195 237 | 481 876 |
| Asset management | | | | | | | | | | |
| Asset register summary (MDV) | 13 493 351 | 14 097 135 | 16 735 816 | 16 443 673 | 16 506 598 | 16 569 523 | 16 569 523 | 17 572 022 | 18 061 461 | 18 439 134 |
| Depreciation | 754 377 | 885 858 | 682 233 | 237 000 | 237 000 | 237 000 | 237 000 | 255 000 | 285 000 | 300 000 |
| Renewal of Existing Assets | 182 211 | 397 607 | 708 293 | 714 288 | 451 746 | 451 746 | 451 746 | 382 278 | 274 756 | 271 955 |
| Repairs and Maintenance | 244 422 | 289 040 | 510 665 | 605 592 | 640 933 | 640 933 | 640 933 | 559 546 | 590 105 | 602 645 |
| Free services | | | | | | | | | | |
| Cost of Free Basic Services provided | 486 232 | 494 359 | 507 448 | 550 224 | 550 224 | 550 224 | 550 224 | 513 374 | 540 101 | 568 341 |
| Revenue cost of free services provided | 94 819 | 103 757 | 108 774 | 120 459 | 122 746 | 122 746 | 122 746 | 124 453 | 131 105 | 131 105 |
| Households below minimum service level | | | | | | | | | | |
| Water: | - | - | - | - | - | - | - | - | - | - |
| Sanitation/sewerage: | - | 178 | 182 | - | - | 96 | 96 | 103 | 106 | 109 |
| Energy: | 41 | 41 | 42 | 44 | 44 | 5 | 5 | 6 | 6 | 6 |
| Refuse: | - | - | - | - | - | - | - | - | - | - |

The City continuously affirms the commitment of pushing back the frontiers of poverty and the adverse social and economic realities. As a result, thereof, social relief will be provided to the elderly, indigent child-headed families and registered indigent's households as follows:

- Free 6 kl of water monthly
- Sanitation-100% rebate
- Refuse-100% rebate
- Free 100kw electricity monthly
- Basic charge-100% rebate
- 100% rebate on assessment rate on indigent residential properties

MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

| Functional Classification Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Revenue - Functional | | | | | | | | | |
| Governance and administration | 2 776 174 | 2 125 555 | 2 405 800 | 3 189 992 | 3 120 649 | 3 120 649 | 2 742 972 | 2 626 937 | 2 675 143 |
| Executive and council | - | - | - | - | 2 004 | 2 004 | 1 504 | 1 576 | 1 652 |
| Finance and administration | 2 776 174 | 2 125 555 | 2 405 800 | 3 189 992 | 3 118 644 | 3 118 644 | 2 741 467 | 2 625 359 | 2 673 490 |
| Internal audit | - | - | - | - | 1 | 1 | 1 | 1 | 1 |
| Community and public safety | 22 896 | 5 072 | 27 865 | 10 145 | 23 320 | 23 320 | 16 214 | 19 512 | 20 449 |
| Community and social services | 1 965 | 1 310 | 295 | 2 600 | 8 576 | 8 576 | 4 201 | 3 778 | 3 960 |
| Sport and recreation | 6 763 | 3 689 | 26 732 | 7 222 | 13 445 | 13 445 | 11 149 | 14 829 | 15 540 |
| Public safety | 14 106 | 73 | 533 | 323 | 324 | 324 | 341 | 357 | 374 |
| Housing | 62 | - | 306 | - | 972 | 972 | 520 | 545 | 571 |
| Health | - | - | - | - | 3 | 3 | 3 | 3 | 3 |
| Economic and environmental services | 65 928 | 56 398 | 111 138 | 131 150 | 181 124 | 181 124 | 143 188 | 151 109 | 158 362 |
| Planning and development | 54 590 | 22 078 | 18 940 | 62 323 | 83 456 | 83 456 | 53 905 | 57 541 | 60 303 |
| Road transport | 9 875 | 34 320 | 92 197 | 66 150 | 95 781 | 95 781 | 87 294 | 91 484 | 95 875 |
| Environmental protection | 1 463 | - | - | 2 677 | 1 887 | 1 887 | 1 989 | 2 084 | 2 184 |
| Trading services | 1 241 500 | 1 394 769 | 1 431 157 | 1 731 637 | 1 766 231 | 1 766 231 | 1 780 203 | 1 942 197 | 2 120 386 |
| Energy sources | 832 078 | 901 901 | 956 101 | 1 158 759 | 1 192 844 | 1 192 844 | 1 234 594 | 1 370 398 | 1 521 141 |
| Water management | 272 243 | 292 361 | 260 621 | 310 976 | 310 982 | 310 982 | 296 691 | 310 933 | 325 857 |
| Waste water management | 60 246 | 94 478 | 107 299 | 133 773 | 133 774 | 133 774 | 126 898 | 132 989 | 139 373 |
| Waste management | 76 934 | 106 029 | 107 136 | 128 129 | 128 631 | 128 631 | 122 020 | 127 877 | 134 015 |
| Expenditure - Functional | | | | | | | | | |
| Governance and administration | 1 231 092 | 1 374 336 | 1 897 426 | 1 263 523 | 1 295 542 | 1 295 542 | 1 205 472 | 1 310 525 | 1 395 722 |
| Executive and council | 156 171 | 188 136 | 104 806 | 304 063 | 336 104 | 336 104 | 383 191 | 443 744 | 501 025 |
| Finance and administration | 1 074 921 | 1 176 419 | 1 785 025 | 945 921 | 945 924 | 945 924 | 810 533 | 854 353 | 881 591 |
| Internal audit | - | 9 780 | 7 594 | 13 539 | 13 514 | 13 514 | 11 748 | 12 428 | 13 106 |
| Community and public safety | 480 278 | 196 653 | 212 715 | 268 314 | 274 921 | 274 921 | 290 602 | 298 226 | 314 844 |
| Community and social services | 100 691 | 72 566 | 66 389 | 90 927 | 64 849 | 64 849 | 77 524 | 74 303 | 78 507 |
| Sport and recreation | 160 168 | 69 990 | 85 674 | 119 998 | 141 260 | 141 260 | 139 720 | 146 285 | 154 288 |
| Public safety | 206 620 | 39 471 | 56 504 | 49 722 | 51 482 | 51 482 | 54 804 | 57 998 | 61 295 |
| Housing | 8 955 | 5 240 | 589 | 828 | 10 790 | 10 790 | 11 549 | 12 230 | 12 922 |
| Health | 3 845 | 9 385 | 3 558 | 6 839 | 6 541 | 6 541 | 7 005 | 7 409 | 7 831 |
| Economic and environmental services | 525 247 | 896 731 | 339 576 | 496 544 | 537 344 | 537 344 | 509 517 | 531 224 | 559 303 |
| Planning and development | 77 410 | 141 916 | 109 149 | 140 598 | 131 614 | 131 614 | 115 117 | 121 726 | 128 273 |
| Road transport | 439 021 | 754 141 | 230 055 | 348 489 | 381 922 | 381 922 | 371 331 | 385 552 | 405 769 |
| Environmental protection | 8 816 | 674 | 371 | 7 456 | 23 808 | 23 808 | 23 068 | 23 947 | 25 262 |
| Trading services | 893 482 | 1 399 818 | 1 299 005 | 1 521 549 | 1 632 535 | 1 632 535 | 1 673 877 | 1 791 531 | 1 910 998 |
| Energy sources | 352 472 | 843 340 | 798 520 | 954 688 | 942 908 | 942 908 | 1 020 858 | 1 071 911 | 1 129 760 |
| Water management | 352 472 | 356 009 | 269 796 | 341 487 | 460 653 | 460 653 | 488 596 | 532 778 | 564 273 |
| Waste water management | 108 401 | 129 062 | 94 000 | 102 173 | 102 117 | 102 117 | 50 741 | 71 488 | 95 563 |
| Waste management | 80 136 | 71 407 | 136 690 | 123 201 | 126 857 | 126 857 | 113 682 | 115 355 | 121 402 |
| Other | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Functional | 3 430 099 | 3 867 538 | 3 748 722 | 3 549 930 | 3 740 342 | 3 740 342 | 3 679 467 | 3 931 507 | 4 180 867 |
| Surplus/(Deficit) for the year | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |

MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Revenue by Vote | | | | | | | | | |
| Vote 1 - CHIEF OPERATIONS OFFICE | 3 | - | - | 9 | 9 | 9 | 9 | 9 | 9 |
| Vote 2 - MUNICIPAL MANAGER'S OFFICE | - | - | - | 2 004 | 2 004 | 2 004 | 2 004 | 2 004 | 2 091 |
| Vote 3 - WATER AND SANITATION | - | - | 367 920 | 444 756 | 444 756 | 444 756 | 471 442 | 499 728 | 521 320 |
| Vote 4 - ENERGY SERVICES | 1 195 350 | 1 432 778 | 956 101 | 1 192 844 | 1 192 844 | 1 192 844 | 1 355 756 | 1 492 886 | 1 557 389 |
| Vote 5 - COMMUNITY SERVICES | 2 911 | 1 310 | 110 501 | 172 207 | 145 663 | 145 663 | 151 341 | 163 534 | 170 600 |
| Vote 6 - PUBLIC SAFETY | 20 931 | 73 | 17 170 | 39 716 | 66 259 | 66 259 | 70 245 | 74 459 | 77 676 |
| Vote 7 - CORPORATE AND SHARED SERVICES | 2 335 251 | - | 30 173 | 5 671 | 5 669 | 5 669 | 6 008 | 6 367 | 6 642 |
| Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT | 56 054 | 22 078 | 227 870 | 62 333 | 53 480 | 53 480 | 55 687 | 60 087 | 62 683 |
| Vote 9 - BUDGET AND TREASURY OFFICE | 495 999 | 2 125 555 | 2 190 212 | 3 129 105 | 3 171 505 | 3 171 505 | 2 560 404 | 2 430 417 | 2 565 223 |
| Vote 10 - TRANSPORT SERVICES | - | - | 75 707 | 14 276 | 277 | 277 | 293 | 311 | 324 |
| Vote 11 - HUMAN SETTLEMENT | - | - | 306 | 3 | 8 858 | 8 858 | 9 389 | 9 953 | 10 383 |
| 11.2 - HUMAN SETTLEMENT - HOUSING ADMINISTRATION | - | - | - | - | - | - | - | - | - |
| Total Revenue by Vote | 4 106 498 | 3 581 795 | 3 975 959 | 5 062 924 | 5 091 324 | 5 091 324 | 4 682 578 | 4 739 755 | 4 974 340 |
| Expenditure by Vote to be appropriated | | | | | | | | | |
| Vote 1 - CHIEF OPERATIONS OFFICE | 62 157 | 176 603 | 96 914 | 174 102 | 178 298 | 178 298 | 165 658 | 179 075 | 191 864 |
| Vote 2 - MUNICIPAL MANAGER'S OFFICE | 2 607 | 56 610 | 100 797 | 310 491 | 313 738 | 313 738 | 357 911 | 386 899 | 414 530 |
| Vote 3 - WATER AND SANITATION | 8 816 | 79 169 | 363 796 | 476 302 | 562 810 | 562 810 | 446 539 | 482 705 | 517 179 |
| Vote 4 - ENERGY SERVICES | 1 770 003 | 2 032 680 | 797 672 | 961 499 | 942 908 | 942 908 | 924 808 | 999 711 | 1 071 108 |
| Vote 5 - COMMUNITY SERVICES | 100 691 | 346 023 | 273 840 | 339 927 | 345 042 | 345 042 | 336 592 | 363 854 | 389 840 |
| Vote 6 - PUBLIC SAFETY | 375 154 | 257 959 | 234 960 | 282 377 | 274 199 | 274 199 | 299 191 | 323 423 | 346 521 |
| Vote 7 - CORPORATE AND SHARED SERVICES | 361 044 | 164 776 | 260 962 | 260 112 | 233 589 | 233 589 | 230 470 | 249 136 | 266 929 |
| Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT | 77 410 | 59 565 | 110 740 | 61 008 | 127 170 | 127 170 | 126 695 | 136 957 | 146 738 |
| Vote 9 - BUDGET AND TREASURY OFFICE | 311 310 | 637 221 | 1 353 660 | 444 177 | 473 040 | 473 040 | 547 788 | 546 186 | 553 774 |
| Vote 10 - TRANSPORT SERVICES | 60 907 | 56 930 | 154 792 | 227 302 | 278 798 | 278 798 | 230 522 | 249 193 | 266 990 |
| Vote 11 - HUMAN SETTLEMENT | - | - | 589 | 12 634 | 10 750 | 10 750 | 13 292 | 14 369 | 15 395 |
| Total Expenditure by Vote | 3 130 099 | 3 867 538 | 3 748 722 | 3 549 930 | 3 740 342 | 3 740 342 | 3 679 467 | 3 931 507 | 4 180 867 |
| Surplus/(Deficit) for the year | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |

MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Revenue By Source | | | | | | | | | | |
| Property rates | 310 476 | 360 161 | 413 834 | 480 000 | 499 200 | 499 200 | 499 200 | 526 157 | 551 412 | 577 880 |
| Service charges - electricity revenue | 829 723 | 900 176 | 887 108 | 1 192 830 | 1 192 830 | 1 192 830 | 1 192 830 | 1 234 579 | 1 370 383 | 1 521 125 |
| Service charges - water revenue | 219 407 | 247 961 | 208 246 | 310 841 | 310 841 | 310 841 | 310 841 | 296 543 | 310 777 | 325 694 |
| Service charges - sanitation revenue | 59 376 | 97 777 | 107 293 | 133 773 | 133 773 | 133 773 | 133 773 | 126 897 | 132 988 | 139 372 |
| Service charges - refuse revenue | 74 509 | 106 029 | 102 694 | 128 627 | 128 627 | 128 627 | 128 627 | 122 016 | 127 872 | 134 010 |
| Service charges - other | | | | | | | | | | |
| Rental of facilities and equipment | 29 053 | 15 730 | 24 477 | 39 539 | 34 539 | 34 539 | 34 539 | 21 362 | 26 579 | 27 855 |
| Interest earned - external investments | 34 088 | 29 593 | 13 124 | 28 918 | 24 918 | 24 918 | 24 918 | 13 069 | 13 697 | 14 354 |
| Interest earned - outstanding debtors | 67 806 | 77 045 | 64 962 | 84 800 | 92 800 | 92 800 | 92 800 | 97 347 | 102 020 | 106 917 |
| Dividends received | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | 13 556 | 20 985 | 31 227 | 16 960 | 34 960 | 34 960 | 34 960 | 36 673 | 38 433 | 40 278 |
| Licences and permits | 9 705 | 11 251 | 7 634 | 15 784 | 15 784 | 15 784 | 15 784 | 16 557 | 17 352 | 18 185 |
| Agency services | 15 899 | 17 345 | 25 915 | 26 500 | 26 500 | 26 500 | 26 500 | 27 798 | 29 133 | 30 531 |
| Transfers and subsidies | 793 516 | 939 879 | 969 735 | 1 039 367 | 1 113 659 | 1 113 659 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Other revenue | 108 461 | 211 587 | 49 230 | 297 849 | 287 849 | 287 849 | 287 849 | 100 596 | 104 800 | 109 830 |
| Gains on disposal of PPE | 992 400 | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | 3 557 975 | 3 035 520 | 2 905 480 | 3 795 788 | 3 896 280 | 3 896 280 | 3 896 280 | 3 807 023 | 4 111 603 | 4 442 748 |
| Expenditure By Type | | | | | | | | | | |
| Employee related costs | 658 612 | 768 269 | 863 097 | 921 193 | 910 772 | 910 772 | 910 772 | 990 053 | 1 045 408 | 1 106 042 |
| Remuneration of councillors | 31 846 | 36 190 | 37 955 | 40 100 | 40 100 | 40 100 | 40 100 | 42 511 | 44 977 | 47 585 |
| Debt impairment | 18 533 | 151 266 | 160 758 | 200 000 | 200 000 | 200 000 | 200 000 | 250 000 | 300 000 | 350 000 |
| Depreciation & asset impairment | 754 377 | 885 858 | 682 233 | 237 000 | 237 000 | 237 000 | 237 000 | 255 000 | 285 000 | 300 000 |
| Finance charges | 37 512 | 63 645 | 72 229 | 85 122 | 72 122 | 72 122 | 72 122 | 97 987 | 118 065 | 118 065 |
| Bulk purchases | 790 120 | 802 365 | 810 742 | 968 547 | 971 547 | 971 547 | 971 547 | 1 051 822 | 1 120 190 | 1 193 002 |
| Other materials | 244 422 | 93 472 | 123 274 | 85 588 | 76 807 | 76 807 | 76 807 | 89 587 | 87 378 | 91 572 |
| Contracted services | 153 199 | 749 886 | 758 652 | 757 056 | 949 301 | 949 301 | 949 301 | 682 021 | 706 201 | 740 099 |
| Transfers and subsidies | 15 500 | 9 480 | 8 420 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 |
| Other expenditure | 425 977 | 307 106 | 231 362 | 243 824 | 271 193 | 271 193 | 271 193 | 208 987 | 212 788 | 223 002 |
| Loss on disposal of PPE | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 3 130 099 | 3 867 538 | 3 748 722 | 3 549 930 | 3 740 342 | 3 740 342 | 3 740 342 | 3 679 467 | 3 931 507 | 4 180 867 |
| Surplus/(Deficit) | 427 876 | (832 017) | (843 241) | 245 858 | 155 938 | 155 938 | 155 938 | 127 556 | 180 096 | 261 881 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 548 523 | 546 275 | 1 070 479 | 1 267 136 | 1 195 044 | 1 195 044 | 1 195 044 | 874 055 | 623 402 | 526 841 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | - | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies - capital (in-kind - all) | - | - | - | - | - | - | - | 1 500 | 4 750 | 4 750 |
| Surplus/(Deficit) after capital transfers & contributions | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |
| Taxation | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after taxation | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |
| Attributable to minorities | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) attributable to municipality | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |

MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

| Vote Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Capital expenditure - Vote | | | | | | | | | |
| Single-year expenditure to be appropriated | | | | | | | | | |
| Vote 1 - Chef Operations Office | 609 | - | 575 | 5 010 | 857 | 857 | 2 796 | 3 471 | 4 453 |
| Vote 2 - Municipal Manger Office | - | - | - | - | - | - | - | - | - |
| Vote 3 - Water and Sanitation | - | - | 877 111 | 894 651 | 892 528 | 892 528 | 536 244 | 288 618 | 192 612 |
| Vote 4 - Energy Services | 572 339 | 810 691 | 23 412 | 62 248 | 69 559 | 69 559 | 20 201 | 28 631 | 36 943 |
| Vote 5 - Community Services | 25 710 | 21 464 | 24 278 | 91 501 | 72 188 | 72 188 | 67 312 | 52 271 | 43 925 |
| Vote 6 - Public Safety | 73 006 | 46 742 | 7 523 | 8 639 | 1 806 | 1 806 | 2 527 | 2 516 | 8 384 |
| Vote 7 - Corporate and Shared Services | 1 349 | 92 458 | 87 380 | 124 314 | 53 300 | 53 300 | 31 043 | 24 460 | 20 407 |
| Vote 8 - Planning and Economic Development | 1 137 | 2 696 | 19 426 | 14 839 | 15 864 | 15 864 | 5 805 | 7 772 | 7 657 |
| Vote 9 - Budget and Treasury | 7 503 | 1 548 | 9 169 | 6 500 | 2 598 | 2 598 | 1 000 | - | - |
| Vote 10 - Transport Services | 133 770 | 10 117 | 312 833 | 681 486 | 424 958 | 424 958 | 534 570 | 320 414 | 327 434 |
| Vote 11 - Human Settlement | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total | 815 423 | 985 716 | 1 361 707 | 1 889 186 | 1 533 659 | 1 533 659 | 1 201 499 | 728 152 | 641 813 |
| Total Capital Expenditure - Vote | 815 423 | 985 716 | 1 361 707 | 1 889 186 | 1 533 659 | 1 533 659 | 1 201 499 | 728 152 | 641 813 |
| Capital Expenditure - Functional | | | | | | | | | |
| Governance and administration | 33 663 | 115 718 | 116 232 | 133 774 | 71 941 | 71 941 | 32 679 | 25 207 | 21 319 |
| Executive and council | 609 | - | - | - | - | - | - | - | - |
| Finance and administration | 9 023 | 1 736 | 116 232 | 133 774 | 71 941 | 71 941 | 32 679 | 25 207 | 21 319 |
| Internal audit | 24 031 | 113 982 | - | - | - | - | - | - | - |
| Community and public safety | 64 644 | 35 868 | 24 815 | 82 812 | 65 136 | 65 136 | 62 861 | 53 189 | 48 262 |
| Community and social services | 16 393 | 14 677 | 12 123 | 7 652 | 4 148 | 4 148 | 4 422 | 4 868 | 8 937 |
| Sport and recreation | 47 094 | 13 988 | 12 693 | 69 480 | 60 988 | 60 988 | 58 439 | 48 321 | 39 325 |
| Public safety | 1 157 | 7 202 | - | 5 679 | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Health | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | 220 052 | 289 530 | 542 039 | 696 325 | 429 295 | 429 295 | 541 248 | 328 925 | 339 204 |
| Planning and development | 1 062 | 2 696 | 19 426 | 14 839 | 1 037 | 1 037 | 5 805 | 7 772 | 7 657 |
| Road transport | 218 990 | 286 833 | 522 612 | 681 486 | 428 257 | 428 257 | 535 443 | 321 153 | 331 547 |
| Environmental protection | - | - | - | - | - | - | - | - | - |
| Trading services | 497 064 | 544 601 | 678 621 | 976 276 | 967 288 | 967 288 | 564 711 | 320 831 | 233 028 |
| Energy sources | 22 386 | 29 829 | 30 298 | 62 248 | 69 559 | 69 559 | 20 201 | 28 631 | 36 943 |
| Water management | 462 037 | 422 913 | 398 996 | 386 703 | 434 327 | 434 327 | 250 087 | 226 048 | 192 612 |
| Waste water management | - | 89 352 | 238 037 | 507 948 | 452 701 | 452 701 | 286 157 | 62 570 | - |
| Waste management | 12 641 | 2 508 | 11 289 | 19 378 | 10 700 | 10 700 | 8 265 | 3 582 | 3 474 |
| Other | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Functional | 815 423 | 985 716 | 1 361 707 | 1 889 186 | 1 533 659 | 1 533 659 | 1 201 499 | 728 152 | 641 813 |
| Funded by: | | | | | | | | | |
| National Government | 569 507 | 544 588 | 1 070 479 | 1 267 136 | 1 195 045 | 1 195 045 | 874 055 | 623 402 | 526 841 |
| Transfers recognised - capital | 569 507 | 544 588 | 1 070 479 | 1 281 136 | 1 198 045 | 1 198 045 | 875 555 | 628 152 | 531 591 |
| Public contributions & donations | | | | | | | | | |
| Borrowing | 143 574 | 134 000 | 6 767 | 380 000 | 219 357 | 219 357 | 234 923 | - | - |
| Internally generated funds | 102 342 | 307 128 | 284 461 | 228 050 | 116 258 | 116 258 | 91 021 | 100 000 | 110 222 |
| Total Capital Funding | 815 423 | 985 716 | 1 361 707 | 1 889 186 | 1 533 659 | 1 533 659 | 1 201 499 | 728 152 | 641 813 |

MBRR Table A6 - Budgeted Financial Position

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | |
| ASSETS | | | | | | | | | |
| Current assets | | | | | | | | | |
| Cash | 99 771 | 4 526 | 84 084 | 166 129 | 106 569 | 106 569 | 99 852 | 293 515 | 589 665 |
| Call investment deposits | 143 178 | 112 501 | 124 240 | 131 000 | 24 000 | 24 000 | 96 000 | 96 000 | 96 000 |
| Consumer debtors | 428 446 | 659 900 | 601 047 | 534 565 | 534 565 | 534 565 | 501 565 | 418 565 | 418 565 |
| Other debtors | 104 157 | 125 202 | 93 097 | 45 000 | 45 000 | 45 000 | 45 000 | 45 000 | 45 000 |
| Current portion of long-term receivables | 4 | 4 | 11 037 | 500 | 500 | 500 | 500 | 500 | 500 |
| Inventory | 165 385 | 162 966 | 149 673 | 96 214 | 96 214 | 96 214 | 96 214 | 96 214 | 96 214 |
| Total current assets | 940 940 | 1 065 099 | 1 063 179 | 973 409 | 806 848 | 806 848 | 839 131 | 949 795 | 1 245 944 |
| Non current assets | | | | | | | | | |
| Long-term receivables | 148 | 144 | 144 | - | - | - | - | - | - |
| Investments | 105 400 | - | - | - | - | - | - | - | - |
| Investment property | 702 055 | 732 808 | 749 428 | 732 808 | 732 808 | 732 808 | 732 808 | 732 808 | 732 808 |
| Investment in Associate | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Property, plant and equipment | 12 706 652 | 12 721 731 | 13 291 890 | 15 950 813 | 15 595 286 | 15 595 286 | 16 541 784 | 16 984 936 | 17 326 750 |
| Agricultural | | | | | | | | | |
| Biological | 15 571 | 11 833 | 4 732 | 11 833 | 11 833 | 11 833 | 11 833 | 11 833 | 11 833 |
| Intangible | 2 912 | 11 383 | 35 489 | 11 383 | 11 383 | 11 383 | 11 383 | 11 383 | 11 383 |
| Other non-current assets | - | - | - | - | - | - | - | - | - |
| Total non current assets | 13 532 740 | 13 477 901 | 14 081 685 | 16 706 838 | 16 351 311 | 16 351 311 | 17 297 810 | 17 740 962 | 18 082 775 |
| TOTAL ASSETS | 14 473 680 | 14 543 000 | 15 144 864 | 17 680 247 | 17 158 160 | 17 158 160 | 18 136 941 | 18 690 756 | 19 328 719 |
| LIABILITIES | | | | | | | | | |
| Current liabilities | | | | | | | | | |
| Bank overdraft | - | - | - | - | - | - | - | - | - |
| Borrowing | 93 813 | 51 309 | 66 782 | 64 205 | 56 528 | 56 528 | 50 433 | 23 914 | 28 914 |
| Consumer deposits | 70 953 | 72 407 | 73 102 | 73 000 | 73 000 | 73 000 | 73 500 | 74 000 | 74 500 |
| Trade and other payables | 570 396 | 763 907 | 1 111 357 | 494 599 | 544 599 | 544 599 | 538 279 | 548 279 | 558 279 |
| Provisions | - | 8 927 | 9 147 | 9 696 | 9 696 | 9 696 | 10 278 | 10 895 | 11 548 |
| Total current liabilities | 735 162 | 896 550 | 1 260 388 | 641 500 | 683 823 | 683 823 | 672 490 | 657 088 | 673 242 |
| Non current liabilities | | | | | | | | | |
| Borrowing | 350 678 | 516 939 | 494 449 | 783 313 | 466 051 | 466 051 | 712 581 | 747 474 | 712 882 |
| Provisions | 271 719 | 299 993 | 368 190 | 347 177 | 347 177 | 347 177 | 390 282 | 413 699 | 438 521 |
| Total non current liabilities | 622 398 | 816 933 | 862 640 | 1 130 490 | 813 228 | 813 228 | 1 102 863 | 1 161 173 | 1 151 403 |
| TOTAL LIABILITIES | 1 357 560 | 1 713 483 | 2 123 028 | 1 771 990 | 1 497 050 | 1 497 050 | 1 775 353 | 1 818 261 | 1 824 644 |
| NET ASSETS | 13 116 120 | 12 829 517 | 13 021 836 | 15 908 257 | 15 661 109 | 15 661 109 | 16 361 588 | 16 872 496 | 17 504 075 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | |
| Accumulated Surplus/(Deficit) | 5 671 028 | 5 327 843 | 5 597 299 | 8 406 584 | 8 159 436 | 8 159 436 | 8 859 914 | 9 370 822 | 10 002 401 |
| Reserves | 7 445 092 | 7 501 674 | 7 424 537 | 7 501 674 | 7 501 674 | 7 501 674 | 7 501 674 | 7 501 674 | 7 501 674 |
| TOTAL COMMUNITY WEALTH/EQUITY | 13 116 120 | 12 829 517 | 13 021 836 | 15 908 257 | 15 661 109 | 15 661 109 | 16 361 588 | 16 872 496 | 17 504 075 |

MBRR Table A7 - Budgeted Cash Flow Statement

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|--------------------|--------------------|----------------------|--------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | |
| Receipts | | | | | | | | | |
| Property rates | 299 935 | 332 841 | 382 488 | 422 400 | 439 296 | 439 296 | 463 018 | 490 757 | 514 313 |
| Service charges | 1 207 107 | 1 078 587 | 1 179 991 | 1 607 125 | 1 607 125 | 1 607 125 | 1 566 430 | 1 728 398 | 1 886 979 |
| Other revenue | 223 248 | 786 269 | 359 168 | 350 731 | 292 731 | 292 731 | 166 564 | 177 204 | 185 710 |
| Government - operating | 793 516 | 939 879 | 948 928 | 1 039 367 | 1 045 527 | 1 045 527 | 1 187 428 | 1 286 156 | 1 396 717 |
| Government - capital | 548 523 | 546 275 | 1 050 028 | 1 267 136 | 1 155 575 | 1 155 575 | 874 055 | 623 402 | 526 841 |
| Interest | 34 088 | 29 593 | 25 979 | 103 483 | 113 483 | 113 483 | 97 167 | 101 831 | 106 719 |
| Dividends | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | |
| Suppliers and employees | (2 125 323) | (2 756 762) | (2 327 246) | (3 110 914) | (3 305 806) | (3 305 806) | (3 163 231) | (3 320 777) | (3 411 570) |
| Finance charges | (22 139) | (63 645) | (60 530) | (84 867) | (71 867) | (71 867) | (97 987) | (118 065) | (118 065) |
| Transfers and Grants | (15 020) | (9 480) | (8 380) | (11 500) | (11 500) | (11 500) | (10 925) | (10 925) | (10 925) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | 943 935 | 883 558 | 1 550 427 | 1 582 961 | 1 264 564 | 1 264 564 | 1 082 519 | 957 981 | 1 076 719 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | |
| Receipts | | | | | | | | | |
| Proceeds on disposal of PPE | 20 402 | - | - | - | - | - | 1 500 | 4 750 | 4 750 |
| Decrease (Increase) in non-current debtors | 2 804 | 1 454 | - | - | - | - | - | - | - |
| Decrease (increase) other non-current receivables | - | - | - | - | 118 393 | 118 393 | - | - | - |
| Decrease (increase) in non-current investments | (189 578) | (137 978) | (11 739) | - | - | - | - | - | - |
| Payments | | | | | | | | | |
| Capital assets | (777 525) | (985 716) | (1 398 677) | (1 816 380) | (1 460 853) | (1 460 853) | (1 165 454) | (706 307) | (622 559) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | (946 701) | (1 123 694) | (1 410 416) | (1 816 380) | (1 342 460) | (1 342 460) | (1 163 954) | (701 557) | (617 809) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | |
| Receipts | | | | | | | | | |
| Short term loans | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | 175 689 | 205 000 | - | 300 000 | 179 357 | 179 357 | 234 923 | - | - |
| Increase (decrease) in consumer deposits | 2 089 | - | (2 823) | - | - | - | - | - | - |
| Payments | | | | | | | | | |
| Repayment of borrowing | (166 304) | (59 829) | (57 630) | (60 000) | (56 528) | (56 528) | (64 205) | (62 760) | (162 760) |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | 11 475 | 145 171 | (60 453) | 240 000 | 122 830 | 122 830 | 170 718 | (62 760) | (162 760) |
| NET INCREASE/ (DECREASE) IN CASH HELD | 8 709 | (94 966) | 79 558 | 6 582 | 44 934 | 44 934 | 89 283 | 193 664 | 296 150 |
| Cash/cash equivalents at the year begin: | 88 257 | 98 038 | 4 526 | 159 548 | 61 635 | 61 635 | 106 569 | 195 852 | 389 515 |
| Cash/cash equivalents at the year end: | 96 967 | 3 072 | 84 084 | 166 129 | 106 569 | 106 569 | 195 852 | 389 515 | 685 665 |

MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|------------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Cash and investments available | | | | | | | | | |
| Cash/cash equivalents at the year end | 96 967 | 3 072 | 84 084 | 166 129 | 106 569 | 106 569 | 195 852 | 389 515 | 685 665 |
| Other current investments > 90 days | 145 982 | 113 955 | 124 240 | 131 000 | 24 000 | 24 000 | - | - | - |
| Non current assets - Investments | 105 400 | - | - | - | - | - | - | - | - |
| Cash and investments available: | 348 349 | 117 027 | 208 324 | 297 129 | 130 569 | 130 569 | 195 852 | 389 515 | 685 665 |
| Application of cash and investments | | | | | | | | | |
| Unspent conditional transfers | 80 616 | 153 472 | 137 798 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 |
| Unspent borrowing | - | - | - | - | - | - | - | - | - |
| Statutory requirements | | | | 11 739 | 11 739 | 11 739 | 21 739 | 11 739 | 11 739 |
| Other working capital requirements | (40 616) | (224 847) | 276 188 | (61 180) | 2 997 | 2 997 | 27 795 | 103 198 | 112 708 |
| Other provisions | | | | 28 341 | 28 341 | 28 341 | 29 341 | 29 341 | 29 341 |
| Long term investments committed | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | - | - | - | - | - | - | - | - | - |
| Total Application of cash and investments: | 40 000 | (71 375) | 413 987 | 28 900 | 93 077 | 93 077 | 128 875 | 194 278 | 203 788 |
| Surplus(shortfall) | 308 349 | 188 402 | (205 662) | 268 229 | 37 492 | 37 492 | 66 976 | 195 237 | 481 876 |

MULTI-YEAR BUDGET 2020/21- 2022/23



MBRR Table A9 - Asset Management

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| CAPITAL EXPENDITURE | | | | | | | | | |
| Total New Assets | 633 212 | 588 109 | 660 859 | 1 174 898 | 1 081 913 | 1 081 913 | 819 221 | 453 396 | 369 858 |
| <i>Roads Infrastructure</i> | 95 078 | 115 782 | 109 234 | 260 700 | 122 131 | 122 131 | 231 387 | 56 285 | 64 852 |
| <i>Storm water Infrastructure</i> | - | 5 797 | - | - | 4 600 | 4 600 | - | 8 000 | 15 000 |
| <i>Electrical Infrastructure</i> | 19 650 | 25 838 | 19 298 | 58 248 | 67 560 | 67 560 | 20 201 | 25 592 | 33 286 |
| <i>Water Supply Infrastructure</i> | 339 941 | 234 670 | 209 262 | 305 480 | 362 990 | 362 990 | 235 087 | 216 048 | 185 612 |
| <i>Sanitation Infrastructure</i> | 128 743 | 25 504 | - | 176 047 | 291 094 | 291 094 | 132 000 | 30 217 | - |
| <i>Solid Waste Infrastructure</i> | - | 63 973 | 8 190 | 13 378 | 3 200 | 3 200 | 7 600 | 3 582 | 3 150 |
| <i>Rail Infrastructure</i> | - | - | - | - | - | - | - | - | - |
| <i>Coastal Infrastructure</i> | - | - | - | - | - | - | - | - | - |
| <i>Information and Communication Infrastructure</i> | - | - | - | 268 | - | - | 1 500 | 293 | 653 |
| Infrastructure | 583 412 | 471 564 | 345 983 | 814 121 | 851 574 | 851 574 | 627 776 | 340 016 | 302 552 |
| <i>Community Facilities</i> | 7 102 | 10 549 | 2 836 | 269 481 | 148 428 | 148 428 | 113 596 | 42 660 | 29 855 |
| <i>Sport and Recreation Facilities</i> | 37 488 | 4 511 | 5 194 | 54 539 | 54 425 | 54 425 | 45 000 | 40 000 | 20 359 |
| Community Assets | 44 589 | 15 060 | 8 030 | 324 020 | 202 853 | 202 853 | 158 596 | 82 660 | 50 215 |
| Heritage Assets | - | - | 7 250 | - | - | - | - | - | - |
| <i>Revenue Generating</i> | - | - | - | - | - | - | 5 202 | 6 443 | 6 900 |
| <i>Non-revenue Generating</i> | - | 2 508 | - | 12 169 | 1 037 | 1 037 | - | - | - |
| Investment properties | - | 2 508 | - | 12 169 | 1 037 | 1 037 | 5 202 | 6 443 | 6 900 |
| <i>Operational Buildings</i> | 5 211 | 6 302 | 126 332 | 10 502 | 6 794 | 6 794 | 1 300 | 5 492 | 3 000 |
| <i>Housing</i> | - | - | 313 | - | - | - | - | - | - |
| Other Assets | 5 211 | 6 302 | 126 646 | 10 502 | 6 794 | 6 794 | 1 300 | 5 492 | 3 000 |
| Biological or Cultivated Assets | - | - | - | - | - | - | - | - | - |
| <i>Servitudes</i> | - | - | - | - | - | - | - | - | - |
| <i>Licences and Rights</i> | - | - | 1 500 | 700 | 154 | 154 | 304 | 371 | 257 |
| Intangible Assets | - | - | 1 500 | 700 | 154 | 154 | 304 | 371 | 257 |
| Computer Equipment | - | 2 053 | 8 955 | 4 000 | 300 | 300 | 2 000 | 978 | 1 306 |
| Furniture and Office Equipment | - | 73 | 1 055 | 2 400 | 900 | 900 | 373 | 487 | 1 122 |
| Machinery and Equipment | - | - | 5 724 | 6 987 | 2 301 | 2 301 | 3 670 | 1 948 | 4 506 |
| Transport Assets | - | 90 551 | 155 717 | - | 16 000 | 16 000 | 20 000 | 15 000 | - |
| Libraries | - | - | - | - | - | - | - | - | - |
| Zoo's, Marine and Non-biological Animals | - | - | - | - | - | - | - | - | - |
| Total Renewal of Existing Assets | 182 211 | 227 091 | 340 998 | 244 767 | 81 942 | 81 942 | 10 488 | 11 534 | 13 012 |
| <i>Roads Infrastructure</i> | - | 91 642 | 835 | 3 705 | 3 205 | 3 205 | 1 500 | 1 000 | 2 000 |
| <i>Storm water Infrastructure</i> | - | 8 146 | - | - | - | - | - | - | - |
| <i>Electrical Infrastructure</i> | 37 035 | 3 077 | 8 265 | 2 000 | 2 000 | 2 000 | - | 2 061 | 2 220 |
| <i>Water Supply Infrastructure</i> | 2 730 | 124 226 | 184 363 | - | - | - | - | - | - |
| <i>Sanitation Infrastructure</i> | 92 472 | - | 59 486 | 231 901 | 75 002 | 75 002 | - | - | - |
| <i>Solid Waste Infrastructure</i> | 1 559 | - | - | - | - | - | - | - | - |
| <i>Rail Infrastructure</i> | - | - | - | - | - | - | - | - | - |
| <i>Coastal Infrastructure</i> | - | - | - | - | - | - | - | - | - |
| <i>Information and Communication Infrastructure</i> | - | - | 6 883 | - | - | - | - | - | - |
| Infrastructure | 133 796 | 227 091 | 259 832 | 237 606 | 80 207 | 80 207 | 1 500 | 3 061 | 4 220 |
| <i>Community Facilities</i> | 6 389 | - | 754 | 3 819 | 1 235 | 1 235 | 6 868 | 5 650 | 5 166 |
| <i>Sport and Recreation Facilities</i> | 7 789 | - | 2 146 | 1 000 | - | - | - | - | 500 |
| Community Assets | 14 179 | - | 2 900 | 4 819 | 1 235 | 1 235 | 6 868 | 5 650 | 5 666 |
| Heritage Assets | - | - | - | 335 | - | - | - | - | - |
| <i>Revenue Generating</i> | - | - | - | - | - | - | - | - | - |
| <i>Non-revenue Generating</i> | - | - | - | - | - | - | - | - | - |
| Investment properties | - | - | - | - | - | - | - | - | - |
| <i>Operational Buildings</i> | 32 801 | - | 78 266 | 2 008 | 500 | 500 | 2 120 | 2 823 | 3 126 |
| <i>Housing</i> | - | - | - | - | - | - | - | - | - |
| Other Assets | 32 801 | - | 78 266 | 2 008 | 500 | 500 | 2 120 | 2 823 | 3 126 |
| Biological or Cultivated Assets | - | - | - | - | - | - | - | - | - |
| <i>Servitudes</i> | - | - | - | - | - | - | - | - | - |
| <i>Licences and Rights</i> | 1 436 | - | - | - | - | - | - | - | - |
| Intangible Assets | 1 436 | - | - | - | - | - | - | - | - |

MULTI-YEAR BUDGET 2020/21- 2022/23



| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| CAPITAL EXPENDITURE | | | | | | | | | |
| Total Upgrading of Existing Assets | - | 170 516 | 367 295 | 469 521 | 369 804 | 369 804 | 371 790 | 263 222 | 258 943 |
| Roads Infrastructure | - | 82 092 | 152 757 | 257 648 | 206 131 | 206 131 | 188 733 | 209 566 | 229 482 |
| Storm water Infrastructure | - | - | 355 | - | - | - | - | - | 2 100 |
| Electrical Infrastructure | - | - | 1 556 | 2 000 | - | - | - | 978 | 1 436 |
| Water Supply Infrastructure | - | 57 835 | 5 396 | 81 223 | 14 038 | 14 038 | 15 000 | 10 000 | 7 000 |
| Sanitation Infrastructure | - | - | 178 551 | 100 000 | 113 905 | 113 905 | 154 157 | 32 354 | - |
| Solid Waste Infrastructure | - | - | 2 415 | 6 000 | 7 500 | 7 500 | - | - | - |
| Rail Infrastructure | - | - | - | - | - | - | - | - | - |
| Coastal Infrastructure | - | - | - | - | - | - | - | - | - |
| Information and Communication Infrastructure | - | - | - | 12 000 | 12 000 | 12 000 | - | 978 | 1 306 |
| Infrastructure | - | 139 927 | 341 032 | 458 871 | 353 574 | 353 574 | 357 890 | 253 876 | 241 324 |
| Community Facilities | - | 8 312 | 8 844 | 1 170 | - | - | 300 | 1 100 | 1 283 |
| Sport and Recreation Facilities | - | 7 622 | 6 043 | 7 845 | 8 500 | 8 500 | 11 000 | 6 288 | 15 000 |
| Community Assets | - | 15 934 | 14 887 | 9 015 | 8 500 | 8 500 | 11 300 | 7 388 | 16 283 |
| Heritage Assets | - | - | - | - | - | - | - | - | - |
| Revenue Generating | - | - | - | 335 | - | - | 300 | 958 | 500 |
| Non-revenue Generating | - | - | - | - | - | - | - | - | - |
| Investment properties | - | - | - | 335 | - | - | 300 | 958 | 500 |
| Operational Buildings | - | 12 628 | 11 377 | 1 300 | 7 730 | 7 730 | 2 300 | 1 000 | 836 |
| Housing | - | - | - | - | - | - | - | - | - |
| Other Assets | - | 12 628 | 11 377 | 1 300 | 7 730 | 7 730 | 2 300 | 1 000 | 836 |
| Biological or Cultivated Assets | - | - | - | - | - | - | - | - | - |
| Servitudes | - | - | - | - | - | - | - | - | - |
| Licences and Rights | - | 2 027 | - | - | - | - | - | - | - |
| Intangible Assets | - | 2 027 | - | - | - | - | - | - | - |
| Total Capital Expenditure | 815 423 | 985 716 | 1 369 152 | 1 889 186 | 1 533 659 | 1 533 659 | 1 201 499 | 728 152 | 641 813 |
| Roads Infrastructure | 95 078 | 289 515 | 262 826 | 522 053 | 331 467 | 331 467 | 421 620 | 266 851 | 296 334 |
| Storm water Infrastructure | - | 13 943 | 355 | - | 4 600 | 4 600 | - | 8 000 | 17 100 |
| Electrical Infrastructure | 56 685 | 28 915 | 29 119 | 62 248 | 69 559 | 69 559 | 20 201 | 28 631 | 36 943 |
| Water Supply Infrastructure | 342 671 | 416 731 | 399 022 | 386 703 | 377 027 | 377 027 | 250 087 | 226 048 | 192 612 |
| Sanitation Infrastructure | 221 214 | 25 504 | 238 037 | 507 948 | 480 001 | 480 001 | 286 157 | 62 570 | - |
| Solid Waste Infrastructure | 1 559 | 63 973 | 10 605 | 19 378 | 10 700 | 10 700 | 7 600 | 3 582 | 3 150 |
| Rail Infrastructure | - | - | - | - | - | - | - | - | - |
| Coastal Infrastructure | - | - | - | - | - | - | - | - | - |
| Information and Communication Infrastructure | - | - | 6 883 | 12 268 | 12 000 | 12 000 | 1 600 | 1 272 | 1 959 |
| Infrastructure | 717 208 | 838 581 | 946 847 | 1 510 598 | 1 285 355 | 1 285 355 | 987 165 | 596 953 | 548 097 |
| Community Facilities | 13 491 | 18 861 | 12 434 | 274 470 | 149 663 | 149 663 | 120 764 | 49 410 | 36 305 |
| Sport and Recreation Facilities | 45 277 | 12 133 | 13 383 | 63 384 | 62 925 | 62 925 | 56 000 | 46 288 | 35 859 |
| Community Assets | 58 768 | 30 994 | 25 817 | 337 854 | 212 588 | 212 588 | 176 764 | 95 698 | 72 164 |
| Heritage Assets | - | - | 7 250 | 335 | - | - | - | - | - |
| Revenue Generating | - | - | - | 335 | - | - | 5 502 | 7 401 | 7 400 |
| Non-revenue Generating | - | 2 508 | - | 12 169 | 1 037 | 1 037 | - | - | - |
| Investment properties | - | 2 508 | - | 12 504 | 1 037 | 1 037 | 5 502 | 7 401 | 7 400 |
| Operational Buildings | 38 011 | 18 931 | 215 975 | 13 809 | 15 024 | 15 024 | 5 721 | 9 315 | 6 962 |
| Housing | - | - | 313 | - | - | - | - | - | - |
| Other Assets | 38 011 | 18 931 | 216 288 | 13 809 | 15 024 | 15 024 | 5 721 | 9 315 | 6 962 |
| Biological or Cultivated Assets | - | - | - | - | - | - | - | - | - |
| Servitudes | - | - | - | - | - | - | - | - | - |
| Licences and Rights | 1 436 | 2 027 | 1 500 | 700 | 154 | 154 | 304 | 371 | 257 |
| Intangible Assets | 1 436 | 2 027 | 1 500 | 700 | 154 | 154 | 304 | 371 | 257 |
| Computer Equipment | - | 2 053 | 8 955 | 4 000 | 300 | 300 | 2 000 | 978 | 1 306 |
| Furniture and Office Equipment | - | 73 | 1 055 | 2 400 | 900 | 900 | 373 | 487 | 1 122 |
| Machinery and Equipment | - | - | 5 724 | 6 987 | 2 301 | 2 301 | 3 670 | 1 948 | 4 506 |
| Transport Assets | - | 90 551 | 155 717 | - | 16 000 | 16 000 | 20 000 | 15 000 | - |
| Libraries | - | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL EXPENDITURE - Asset class | 815 423 | 985 716 | 1 369 152 | 1 889 186 | 1 533 659 | 1 533 659 | 1 201 499 | 728 152 | 641 813 |

MULTI-YEAR BUDGET 2020/21- 2022/23



| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | |
| ASSET REGISTER SUMMARY - PPE (WDV) | 13 493 351 | 14 097 135 | 16 735 816 | 16 443 673 | 16 506 598 | 16 569 523 | 17 572 022 | 18 061 461 | 18 439 134 |
| <i>Roads Infrastructure</i> | 5 928 227 | 5 081 935 | 7 411 615 | 5 229 316 | 3 760 662 | 2 280 541 | 2 064 620 | 1 831 994 | 1 578 436 |
| <i>Storm water Infrastructure</i> | 470 496 | 430 157 | 692 983 | 1 215 036 | 1 546 504 | 1 877 971 | 2 299 591 | 2 566 442 | 2 862 776 |
| <i>Electrical Infrastructure</i> | 1 559 357 | 1 379 973 | 1 409 092 | 1 471 339 | 1 540 899 | 1 610 458 | 1 630 659 | 1 659 290 | 1 696 232 |
| <i>Water Supply Infrastructure</i> | 1 484 732 | 1 331 000 | 1 730 021 | 2 116 724 | 2 493 752 | 2 870 779 | 3 120 866 | 3 346 914 | 3 539 525 |
| <i>Sanitation Infrastructure</i> | 466 084 | 426 901 | 664 938 | 1 172 885 | 1 652 886 | 2 132 888 | 2 419 045 | 2 481 615 | 2 481 615 |
| <i>Solid Waste Infrastructure</i> | 58 985 | 63 319 | 73 924 | 93 302 | 104 002 | 114 702 | 122 302 | 125 884 | 129 034 |
| <i>Information and Communication Infrastructure</i> | | | 6 883 | 19 151 | 31 151 | 43 151 | 44 651 | 45 922 | 47 881 |
| Infrastructure | 9 967 881 | 8 713 284 | 11 989 456 | 11 317 754 | 11 129 855 | 10 930 489 | 11 701 733 | 12 058 061 | 12 335 499 |
| <i>Community Facilities</i> | | | | | | | | | |
| Community Assets | 2 258 374 | 3 847 231 | 2 590 829 | 2 865 299 | 3 014 962 | 3 164 625 | 3 290 625 | 3 340 035 | 3 375 896 |
| Heritage Assets | 15 595 | 15 596 | 28 978 | 92 363 | 155 288 | 218 213 | 274 213 | 320 501 | 356 360 |
| Investment properties | 656 976 | 732 808 | 732 808 | 732 808 | 721 342 | 721 342 | 732 808 | 732 808 | 740 208 |
| Other Assets | 483 984 | 400 219 | 616 508 | 630 317 | 645 341 | 660 365 | 666 086 | 675 401 | 682 362 |
| Biological or Cultivated Assets | 8 440 | 11 833 | 228 122 | 241 931 | 256 955 | 271 979 | 277 699 | 287 014 | 293 976 |
| Intangible Assets | 3 102 | 11 147 | 12 646 | 13 346 | 13 500 | 13 654 | 13 957 | 14 328 | 14 585 |
| <i>Computer Equipment</i> | 3 692 | 5 015 | 13 970 | 17 970 | 18 270 | 18 570 | 20 570 | 21 549 | 22 854 |
| <i>Furniture and Office Equipment</i> | 17 653 | 17 727 | 18 782 | 21 182 | 22 082 | 22 982 | 23 355 | 23 842 | 24 965 |
| <i>Machinery and Equipment</i> | 6 182 | 9 339 | 15 062 | 22 049 | 24 350 | 26 651 | 30 321 | 32 268 | 36 774 |
| <i>Transport Assets</i> | 22 872 | 151 063 | 306 781 | 306 781 | 322 781 | 338 781 | 358 781 | 373 781 | 373 781 |
| <i>Libraries</i> | 48 599 | 181 873 | 181 873 | 181 873 | 181 873 | 181 873 | 181 873 | 181 873 | 181 873 |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | 13 493 351 | 14 097 135 | 16 735 816 | 16 443 673 | 16 506 598 | 16 569 523 | 17 572 022 | 18 061 461 | 18 439 134 |
| EXPENDITURE OTHER ITEMS | 998 800 | 1 174 898 | 1 192 898 | 842 592 | 877 933 | 877 933 | 814 546 | 875 105 | 902 645 |
| Depreciation | 754 377 | 885 858 | 682 233 | 237 000 | 237 000 | 237 000 | 255 000 | 285 000 | 300 000 |
| Repairs and Maintenance by Asset Class | 244 422 | 289 040 | 510 665 | 605 592 | 640 933 | 640 933 | 559 546 | 590 105 | 602 645 |
| <i>Roads Infrastructure</i> | 41 388 | 70 175 | 21 736 | 80 508 | 69 397 | 69 397 | 77 031 | 78 424 | 82 799 |
| <i>Storm water Infrastructure</i> | 24 868 | - | - | - | - | - | - | - | - |
| <i>Electrical Infrastructure</i> | 25 309 | 49 287 | 16 324 | 134 519 | 120 904 | 120 904 | 114 438 | 128 600 | 127 061 |
| <i>Water Supply Infrastructure</i> | 26 857 | 3 581 | 20 033 | 103 964 | 152 564 | 152 564 | 137 507 | 144 704 | 152 280 |
| <i>Sanitation Infrastructure</i> | 4 946 | 1 591 | - | 15 647 | 15 647 | 15 647 | 11 133 | 11 667 | 12 227 |
| <i>Solid Waste Infrastructure</i> | 31 266 | 1 018 | 2 080 | 77 955 | 76 155 | 76 155 | 57 848 | 56 337 | 59 041 |
| Infrastructure | 154 634 | 125 653 | 60 173 | 412 592 | 434 667 | 434 667 | 397 956 | 419 731 | 433 408 |
| <i>Community Facilities</i> | 15 099 | - | 21 | 5 743 | 8 274 | 8 274 | 7 588 | 5 437 | 5 698 |
| <i>Sport and Recreation Facilities</i> | 3 222 | 850 | 2 926 | 57 553 | 51 791 | 51 791 | 32 534 | 34 376 | 36 321 |
| Community Assets | 18 321 | 850 | 2 947 | 63 296 | 60 065 | 60 065 | 40 122 | 39 813 | 42 020 |
| Investment properties | - | - | - | - | - | - | - | - | - |
| <i>Operational Buildings</i> | 71 468 | 162 537 | 406 745 | 56 592 | 53 135 | 53 135 | 58 826 | 64 914 | 58 419 |
| <i>Housing</i> | - | - | - | - | - | - | - | - | - |
| Other Assets | 71 468 | 162 537 | 406 745 | 56 592 | 53 135 | 53 135 | 58 826 | 64 914 | 58 419 |
| <i>Servitudes</i> | - | - | - | - | - | - | - | - | - |
| <i>Licences and Rights</i> | - | - | - | 18 000 | 15 700 | 15 700 | 10 500 | 11 004 | 11 532 |
| Intangible Assets | - | - | - | 18 000 | 15 700 | 15 700 | 10 500 | 11 004 | 11 532 |
| <i>Computer Equipment</i> | - | - | - | 6 000 | 6 000 | 6 000 | 4 000 | 4 192 | 4 393 |
| <i>Furniture and Office Equipment</i> | - | - | - | 12 390 | 12 814 | 12 814 | 8 779 | 9 200 | 9 642 |
| <i>Machinery and Equipment</i> | - | - | 29 419 | 572 | 400 | 400 | 3 | 3 | 3 |
| <i>Transport Assets</i> | - | - | 11 381 | 36 149 | 58 151 | 58 151 | 39 359 | 41 248 | 43 228 |
| TOTAL EXPENDITURE OTHER ITEMS | 998 800 | 1 174 898 | 1 192 898 | 842 592 | 877 933 | 877 933 | 814 546 | 875 105 | 902 645 |
| <i>Renewal and upgrading of Existing Assets as % of total capex</i> | 22,3% | 40,3% | 51,7% | 37,8% | 29,5% | 29,5% | 31,8% | 37,7% | 42,4% |
| <i>Renewal and upgrading of Existing Assets as % of deprecn</i> | 24,2% | 44,9% | 103,8% | 301,4% | 190,6% | 190,6% | 149,9% | 96,4% | 90,7% |
| <i>R&M as a % of PPE</i> | 1,9% | 2,3% | 3,8% | 3,8% | 4,1% | 4,1% | 3,4% | 3,5% | 3,5% |
| <i>Renewal and upgrading and R&M as a % of PPE</i> | 3,0% | 5,0% | 7,0% | 8,0% | 7,0% | 7,0% | 5,0% | 5,0% | 5,0% |

MBRR Table A10 - Basic Service Delivery Measurement

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|----------------|----------------|----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Household service targets | | | | | | | | | |
| Water: | | | | | | | | | |
| Piped water inside dwelling | 61 680 | 61 680 | 62 914 | 65 381 | 65 381 | 62 851 | 67 119 | 69 066 | 71 096 |
| Piped water inside yard (but not in dwelling) | 60 976 | 60 976 | 62 195 | 64 634 | 64 634 | 118 780 | 126 846 | 130 526 | 134 362 |
| Using public tap (at least min.service level) | 71 819 | 71 819 | 73 256 | 76 128 | 76 128 | 10 326 | 11 027 | 11 347 | 11 681 |
| Other water supply (at least min.service level) | 47 318 | 47 318 | 48 264 | 50 157 | 50 157 | 47 159 | 50 361 | 51 823 | 53 346 |
| <i>Minimum Service Level and Above sub-total</i> | 241 793 | 241 793 | 246 629 | 256 300 | 256 300 | 239 116 | 255 353 | 262 762 | 270 485 |
| Using public tap (< min.service level) | - | - | - | - | - | - | - | - | - |
| Other water supply (< min.service level) | - | - | - | - | - | - | - | - | - |
| No water supply | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | - | - | - | - | - | - | - | - | - |
| Total number of households | 241 793 | 241 793 | 246 629 | 256 300 | 256 300 | 239 116 | 255 353 | 262 762 | 270 485 |
| Sanitation/sewerage: | | | | | | | | | |
| Flush toilet (connected to sewerage) | 56 995 | 56 995 | 58 135 | 60 414 | 60 414 | 96 619 | 103 180 | 106 174 | 109 294 |
| Flush toilet (with septic tank) | 5 770 | 5 770 | 5 885 | 6 116 | 6 116 | 5 660 | 6 044 | 6 220 | 6 403 |
| Chemical toilet | 2 139 | 2 139 | 2 182 | 2 267 | 2 267 | 1 579 | 1 686 | 1 735 | 1 786 |
| Pit toilet (ventilated) | 47 847 | 47 847 | 48 804 | 50 718 | 50 718 | 38 840 | 41 477 | 42 681 | 43 935 |
| Other toilet provisions (> min.service level) | - | - | - | - | - | - | - | - | - |
| <i>Minimum Service Level and Above sub-total</i> | 112 751 | 112 751 | 115 006 | 119 516 | 119 516 | 142 698 | 152 388 | 156 809 | 161 418 |
| Bucket toilet | - | 80 120 | 81 722 | - | - | 96 418 | 102 965 | 105 953 | 109 067 |
| Other toilet provisions (< min.service level) | - | - | - | - | - | - | - | - | - |
| No toilet provisions | - | 98 000 | 99 960 | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | - | 178 120 | 181 682 | - | - | 96 418 | 102 965 | 105 953 | 109 067 |
| Total number of households | 112 751 | 290 871 | 296 689 | 119 516 | 119 516 | 239 116 | 255 353 | 262 762 | 270 485 |
| Energy: | | | | | | | | | |
| Electricity (at least min.service level) | 112 379 | 112 379 | 114 626 | 119 121 | 119 121 | 225 628 | 240 949 | 247 940 | 255 228 |
| Electricity - prepaid (min.service level) | 97 167 | 97 167 | 99 111 | 102 997 | 102 997 | 8 026 | 8 571 | 8 820 | 9 079 |
| <i>Minimum Service Level and Above sub-total</i> | 209 546 | 209 546 | 213 737 | 222 119 | 222 119 | 233 654 | 249 520 | 256 760 | 264 306 |
| Electricity (< min.service level) | 18 611 | 18 611 | 18 983 | 19 728 | 19 728 | - | - | - | - |
| Electricity - prepaid (< min. service level) | 20 439 | 20 439 | 20 848 | 21 665 | 21 665 | - | - | - | - |
| Other energy sources | 2 069 | 2 069 | 2 110 | 2 193 | 2 193 | 5 462 | 5 833 | 6 002 | 6 179 |
| <i>Below Minimum Service Level sub-total</i> | 41 119 | 41 119 | 41 941 | 43 586 | 43 586 | 5 462 | 5 833 | 6 002 | 6 179 |
| Total number of households | 250 665 | 250 665 | 255 678 | 265 704 | 265 704 | 239 116 | 255 353 | 262 762 | 270 485 |
| Refuse: | | | | | | | | | |
| Removed at least once a week | 129 556 | 129 556 | 132 147 | 137 330 | 137 330 | 135 507 | 142 824 | 149 680 | 156 865 |
| <i>Minimum Service Level and Above sub-total</i> | 129 556 | 129 556 | 132 147 | 137 330 | 137 330 | 135 507 | 142 824 | 149 680 | 156 865 |
| <i>Below Minimum Service Level sub-total</i> | - | - | - | - | - | - | - | - | - |
| Total number of households | 129 556 | 129 556 | 132 147 | 137 330 | 137 330 | 135 507 | 142 824 | 149 680 | 156 865 |

MBRR Table A10 - Basic Service Delivery Measurement - cont

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|----------------|----------------|----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Households receiving Free Basic Service | | | | | | | | | |
| Water (6 kilolitres per household per month) | 14 774 | 15 075 | 15 377 | 16 959 | 16 959 | 16 959 | 13 897 | 14 564 | 15 263 |
| Sanitation (free minimum level service) | 14 248 | 14 539 | 14 830 | 15 775 | 15 775 | 15 775 | 16 548 | 17 342 | 18 174 |
| Electricity/other energy (50kwh per household per month) | - | - | - | - | - | - | - | - | - |
| Refuse (removed at least once a week) | 14 539 | 14 539 | 14 830 | 15 775 | 15 775 | 15 775 | 16 548 | 17 342 | 18 174 |
| Cost of Free Basic Services provided - Formal Settlements (R'000) | | | | | | | | | |
| Water (6 kilolitres per indigent household per month) | 18 654 | 19 844 | 21 111 | 22 682 | 22 682 | 22 682 | 18 587 | 19 479 | 20 414 |
| Sanitation (free sanitation service to indigent households) | 13 941 | 14 830 | 15 777 | 16 724 | 16 724 | 16 724 | 17 543 | 18 386 | 19 268 |
| Electricity/other energy (50kwh per indigent household per month) | 24 378 | 25 934 | 27 589 | 30 304 | 30 304 | 30 304 | 33 637 | 37 338 | 41 445 |
| Refuse (removed once a week for indigent households) | 11 686 | 12 432 | 13 226 | 14 020 | 14 020 | 14 020 | 14 707 | 15 413 | 16 153 |
| Cost of Free Basic Services provided - Informal Formal Settlements (R'000) | | | | | | | | | |
| | 417 574 | 421 319 | 429 745 | 466 494 | 466 494 | 466 494 | 428 899 | 449 486 | 471 062 |
| Total cost of FBS provided | 486 232 | 494 359 | 507 448 | 550 224 | 550 224 | 550 224 | 513 374 | 540 101 | 568 341 |
| Highest level of free service provided per household | | | | | | | | | |
| Property rates (R value threshold) | 58 | 58 | 58 | 58 | 58 | 58 | 61 | 64 | 67 |
| Water (kilolitres per household per month) | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Sanitation (kilolitres per household per month) | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Sanitation (Rand per household per month) | 95 | 95 | 95 | 95 | 95 | 95 | 95 | 95 | 95 |
| Electricity (kwh per household per month) | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| Refuse (average litres per week) | 240 | 240 | 240 | 240 | 240 | 240 | 240 | 240 | 240 |
| Revenue cost of subsidised services provided (R'000) | | | | | | | | | |
| Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA) | 42 831 | 48 450 | 49 937 | 57 169 | 59 456 | 59 456 | 62 666 | 65 674 | 68 827 |
| Water (in excess of 6 kilolitres per indigent household per month) | 18 654 | 19 844 | 21 111 | 22 682 | 22 682 | 22 682 | 18 587 | 19 479 | 20 414 |
| Sanitation (in excess of free sanitation service to indigent households) | 13 941 | 14 830 | 15 777 | 16 724 | 16 724 | 16 724 | 17 543 | 18 386 | 19 268 |
| Electricity/other energy (in excess of 50 kwh per indigent household per month) | 7 708 | 8 200 | 8 723 | 9 864 | 9 864 | 9 864 | 10 949 | 12 153 | 13 490 |
| Refuse (in excess of one removal a week for indigent households) | 11 686 | 12 432 | 13 226 | 14 020 | 14 020 | 14 020 | 14 707 | 15 413 | 16 153 |
| Total revenue cost of subsidised services provided | 94 819 | 103 757 | 108 774 | 120 459 | 122 746 | 122 746 | 124 453 | 131 105 | 138 152 |

MBRR Table SA1 - Supporting detail to budgeted financial performance

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | |
| REVENUE ITEMS: | | | | | | | | | |
| Property rates | | | | | | | | | |
| Total Property Rates | 353 307 | 408 612 | 463 771 | 537 169 | 558 656 | 558 656 | 588 823 | 617 087 | 646 707 |
| <i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i> | 42 831 | 48 450 | 49 937 | 57 169 | 59 456 | 59 456 | 62 666 | 65 674 | 68 827 |
| Net Property Rates | 310 476 | 360 161 | 413 834 | 480 000 | 499 200 | 499 200 | 526 157 | 551 412 | 577 880 |
| Service charges - electricity revenue | | | | | | | | | |
| Total Service charges - electricity revenue | 861 808 | 934 309 | 923 420 | 1 232 998 | 1 232 998 | 1 232 998 | 1 279 166 | 1 419 874 | 1 576 060 |
| <i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i> | 7 708 | 8 200 | 8 723 | 9 864 | 9 864 | 9 864 | 10 949 | 12 153 | 13 490 |
| <i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i> | 24 378 | 25 934 | 27 589 | 30 304 | 30 304 | 30 304 | 33 637 | 37 338 | 41 445 |
| Net Service charges - electricity revenue | 829 723 | 900 176 | 887 108 | 1 192 830 | 1 192 830 | 1 192 830 | 1 234 579 | 1 370 383 | 1 521 125 |
| Service charges - water revenue | | | | | | | | | |
| Total Service charges - water revenue | 256 714 | 287 650 | 250 468 | 356 205 | 356 205 | 356 205 | 333 716 | 349 734 | 366 522 |
| <i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i> | 18 654 | 19 844 | 21 111 | 22 682 | 22 682 | 22 682 | 18 587 | 19 479 | 20 414 |
| <i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i> | 18 654 | 19 844 | 21 111 | 22 682 | 22 682 | 22 682 | 18 587 | 19 479 | 20 414 |
| Net Service charges - water revenue | 219 407 | 247 961 | 208 246 | 310 841 | 310 841 | 310 841 | 296 543 | 310 777 | 325 694 |
| Service charges - sanitation revenue | | | | | | | | | |
| Total Service charges - sanitation revenue | 87 257 | 127 438 | 138 847 | 167 221 | 167 221 | 167 221 | 161 984 | 169 759 | 177 908 |
| <i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i> | 13 941 | 14 830 | 15 777 | 16 724 | 16 724 | 16 724 | 17 543 | 18 386 | 19 268 |
| <i>less Cost of Free Basis Services (free sanitation service to indigent households)</i> | 13 941 | 14 830 | 15 777 | 16 724 | 16 724 | 16 724 | 17 543 | 18 386 | 19 268 |
| Net Service charges - sanitation revenue | 59 376 | 97 777 | 107 293 | 133 773 | 133 773 | 133 773 | 126 897 | 132 988 | 139 372 |
| Service charges - refuse revenue | | | | | | | | | |
| Total refuse removal revenue | 97 882 | 130 894 | 129 146 | 156 667 | 156 667 | 156 667 | 151 430 | 158 698 | 166 316 |
| Total landfill revenue | - | - | - | - | - | - | - | - | - |
| <i>less Revenue Foregone (in excess of one removal a week to indigent households)</i> | 11 686 | 12 432 | 13 226 | 14 020 | 14 020 | 14 020 | 14 707 | 15 413 | 16 153 |
| <i>less Cost of Free Basis Services (removed once a week to indigent households)</i> | 11 686 | 12 432 | 13 226 | 14 020 | 14 020 | 14 020 | 14 707 | 15 413 | 16 153 |
| Net Service charges - refuse revenue | 74 509 | 106 029 | 102 694 | 128 627 | 128 627 | 128 627 | 122 016 | 127 872 | 134 010 |
| Other Revenue by source | | | | | | | | | |
| Fuel Levy | - | - | - | - | - | - | - | - | - |
| Other Revenue | 108 461 | 211 587 | 49 230 | 297 849 | 287 849 | 287 849 | 100 596 | 104 800 | 109 830 |
| Total 'Other' Revenue | 108 461 | 211 587 | 49 230 | 297 849 | 287 849 | 287 849 | 100 596 | 104 800 | 109 830 |

SA1 Supporting detail to budgeted financial performance - continues

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | |
| EXPENDITURE ITEMS: | | | | | | | | | |
| Employee related costs | | | | | | | | | |
| Basic Salaries and Wages | 322 857 | 369 005 | 484 874 | 566 609 | 525 449 | 525 449 | 559 603 | 592 060 | 626 400 |
| Pension and UIF Contributions | 62 708 | 76 283 | 90 950 | 118 558 | 116 290 | 116 290 | 123 848 | 131 032 | 138 631 |
| Medical Aid Contributions | 21 591 | 26 769 | 69 223 | 34 312 | 34 312 | 34 312 | 36 542 | 38 662 | 40 904 |
| Overtime | 40 840 | 64 316 | 75 113 | 41 380 | 66 940 | 66 940 | 71 348 | 75 486 | 79 864 |
| Performance Bonus | - | - | - | - | - | - | - | - | - |
| Motor Vehicle Allowance | 35 883 | 1 319 | 52 955 | 65 816 | 65 816 | 65 816 | 70 094 | 74 159 | 78 460 |
| Cellphone Allowance | 57 | 317 | - | 300 | 300 | 300 | 319 | 338 | 358 |
| Housing Allowances | 5 538 | 5 980 | 19 043 | 10 367 | 10 367 | 10 367 | 11 040 | 11 681 | 12 358 |
| Other benefits and allowances | 169 139 | 224 279 | 70 939 | 61 873 | 62 355 | 62 355 | 86 432 | 89 377 | 94 561 |
| Payments in lieu of leave | - | - | - | 15 015 | 15 015 | 15 015 | 15 991 | 16 919 | 17 900 |
| Long service awards | - | - | - | 6 963 | 6 963 | 6 963 | 7 416 | 7 846 | 8 301 |
| Post-retirement benefit obligations | - | - | - | - | 6 966 | 6 966 | 7 419 | 7 849 | 8 304 |
| sub-total | 658 612 | 768 269 | 863 097 | 921 193 | 910 772 | 910 772 | 990 053 | 1 045 408 | 1 106 042 |
| Less: Employees costs capitalised to PPE | - | - | - | - | - | - | - | - | - |
| Total Employee related costs | 658 612 | 768 269 | 863 097 | 921 193 | 910 772 | 910 772 | 990 053 | 1 045 408 | 1 106 042 |
| Depreciation & asset impairment | | | | | | | | | |
| Depreciation of Property, Plant & Equipment | 754 377 | 885 858 | 682 233 | 573 800 | 573 800 | 573 800 | 255 000 | 285 000 | 300 000 |
| Lease amortisation | - | - | - | - | - | - | - | - | - |
| Capital asset impairment | - | - | - | - | - | - | - | - | - |
| Depreciation resulting from revaluation of PPE | - | - | - | 336 800 | 336 800 | 336 800 | - | - | - |
| Total Depreciation & asset impairment | 754 377 | 885 858 | 682 233 | 237 000 | 237 000 | 237 000 | 255 000 | 285 000 | 300 000 |
| Bulk purchases | | | | | | | | | |
| Electricity Bulk Purchases | 634 546 | 802 365 | 626 738 | 751 390 | 751 390 | 751 390 | 810 750 | 863 449 | 919 573 |
| Water Bulk Purchases | 155 573 | - | 184 004 | 217 157 | 220 157 | 220 157 | 241 072 | 256 742 | 273 430 |
| Total bulk purchases | 790 120 | 802 365 | 810 742 | 968 547 | 971 547 | 971 547 | 1 078 417 | 1 197 043 | 1 328 718 |
| Transfers and grants | | | | | | | | | |
| Cash transfers and grants | 15 500 | 9 480 | 8 420 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 |
| Non-cash transfers and grants | - | - | - | - | - | - | - | - | - |
| Total transfers and grants | 15 500 | 9 480 | 8 420 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 |
| Total contracted services | 153 199 | 749 886 | 758 652 | 757 056 | 949 301 | 949 301 | 682 021 | 706 201 | 740 099 |
| Total 'Other' Expenditure | 425 977 | 307 106 | 231 362 | 243 824 | 271 193 | 271 193 | 208 987 | 212 788 | 223 002 |
| Repairs and Maintenance by Expenditure Item | | | | | | | | | |
| Employee related costs | - | - | 270 553 | 173 398 | 157 570 | 157 570 | 213 745 | 220 808 | 233 615 |
| Other materials | 244 422 | 289 040 | 24 413 | 62 160 | 54 220 | 54 220 | 56 805 | 59 532 | 62 389 |
| Contracted Services | - | - | 215 694 | 356 488 | 415 715 | 415 715 | 280 060 | 300 400 | 296 826 |
| Other Expenditure | - | - | 4 | 13 546 | 13 428 | 13 428 | 8 936 | 9 365 | 9 815 |
| Total Repairs and Maintenance Expenditure | 244 422 | 289 040 | 510 665 | 605 592 | 640 933 | 640 933 | 559 546 | 590 105 | 602 645 |

MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

| Description | Vote 1 - CHIEF OPERATIONS OFFICE | Vote 2 - MUNICIPAL MANAGER'S OFFICE | Vote 3 - WATER AND SANITATION | Vote 4 - ENERGY SERVICES | Vote 5 - COMMUNITY SERVICES | Vote 6 - PUBLIC SAFETY | Vote 7 - CORPORATE AND SHARED SERVICES | Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT | Vote 9 - BUDGET AND TREASURY OFFICE | Vote 10 - TRANSPORT SERVICES | Vote 11 - HUMAN SETTLEMENT | Total |
|--|----------------------------------|-------------------------------------|-------------------------------|--------------------------|-----------------------------|------------------------|--|--|-------------------------------------|------------------------------|----------------------------|------------------|
| R thousand | | | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | | |
| Property rates | - | - | - | - | - | - | - | - | 526 157 | - | - | 526 157 |
| Service charges - electricity revenue | - | - | - | 1 234 579 | - | - | - | - | - | - | - | 1 234 579 |
| Service charges - water revenue | - | - | 296 543 | - | - | - | - | - | - | - | - | 296 543 |
| Service charges - sanitation revenue | - | - | 126 897 | - | - | - | - | - | - | - | - | 126 897 |
| Service charges - refuse revenue | - | - | - | - | 122 016 | - | - | - | - | - | - | 122 016 |
| Service charges - other | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | - | - | - | - | 7 089 | 4 | - | 14 269 | - | - | - | 21 362 |
| Interest earned - external investments | - | - | - | - | - | - | - | - | 13 069 | - | - | 13 069 |
| Interest earned - outstanding debtors | - | - | - | - | - | - | - | - | 97 347 | - | - | 97 347 |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | - | - | 135 | 9 | 136 | 16 680 | - | - | 19 713 | - | - | 36 673 |
| Licences and permits | - | - | - | - | 2 | 14 988 | - | 656 | 911 | - | - | 16 557 |
| Agency services | - | - | - | - | 26 500 | - | - | - | 1 298 | - | - | 27 798 |
| Other revenue | 9 | 2 004 | 7 | 5 | 5 853 | 8 044 | 5 671 | 33 231 | 31 493 | 14 276 | 3 | 100 596 |
| Transfers and subsidies | - | - | - | - | - | - | - | - | 1 187 428 | - | - | 1 187 428 |
| Gains on disposal of PPE | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | 9 | 2 004 | 423 582 | 1 234 593 | 161 596 | 39 716 | 5 671 | 48 156 | 1 877 418 | 14 276 | 3 | 3 807 023 |
| Expenditure By Type | | | | | | | | | | | | |
| Employee related costs | 85 204 | 20 278 | 32 603 | 78 704 | 275 060 | 209 938 | 97 685 | 50 380 | 92 580 | 47 620 | 1 | 990 053 |
| Remuneration of councillors | - | 42 511 | - | - | - | - | - | - | - | - | - | 42 511 |
| Debt impairment | - | 250 000 | - | - | - | - | - | - | - | - | - | 250 000 |
| Depreciation & asset impairment | 5 655 | 1 576 | 55 734 | 14 689 | 48 784 | 5 541 | 11 425 | 3 481 | 6 744 | 100 309 | 1 062 | 255 000 |
| Finance charges | - | - | - | - | - | - | - | - | 97 987 | - | - | 97 987 |
| Bulk purchases | - | - | 241 072 | 810 750 | - | - | - | - | - | - | - | 1 051 822 |
| Other materials | 2 712 | 252 | 13 100 | 33 223 | 3 977 | 7 518 | 10 439 | 762 | 11 343 | 6 146 | 114 | 89 587 |
| Contracted services | 49 495 | 12 045 | 105 927 | 66 483 | 80 786 | 46 136 | 71 579 | 2 000 | 189 100 | 57 944 | 524 | 682 021 |
| Transfers and subsidies | - | 11 500 | - | - | - | - | - | - | - | - | - | 11 500 |
| Other expenditure | 18 763 | 12 432 | 3 213 | 16 810 | 17 878 | 17 997 | 64 441 | 1 680 | 52 359 | 3 054 | 360 | 208 987 |
| Loss on disposal of PPE | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | 161 830 | 350 594 | 451 649 | 1 020 658 | 426 485 | 287 131 | 255 569 | 58 304 | 450 114 | 215 072 | 2 061 | 3 679 467 |
| Surplus/(Deficit) | (161 821) | (348 590) | (28 068) | 213 935 | (264 890) | (247 415) | (249 898) | (10 148) | 1 427 304 | (200 796) | (2 058) | 127 556 |
| (National / Provincial and District) | - | - | - | - | - | - | - | - | 874 055 | - | - | 874 055 |
| (National / Provincial Departmental Agencies, Households, Non-Transfers and subsidies - capital (in-kind - all)) | - | - | - | - | - | - | - | - | 1 500 | - | - | 1 500 |
| Surplus/(Deficit) after capital transfers & contributions | (161 821) | (348 590) | (28 068) | 213 935 | (264 890) | (247 415) | (249 898) | (10 148) | 2 302 859 | (200 796) | (2 058) | 1 003 111 |

MBRR Table SA3 – Supporting detail to Statement of Financial Position

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | |
| ASSETS | | | | | | | | | |
| Call investment deposits | | | | | | | | | |
| Call deposits | - | - | - | - | - | - | - | - | - |
| Other current investments | 143 178 | 112 501 | 124 240 | 131 000 | 24 000 | 24 000 | 96 000 | 96 000 | 96 000 |
| Total Call investment deposits | 143 178 | 112 501 | 124 240 | 131 000 | 24 000 | 24 000 | 96 000 | 96 000 | 96 000 |
| Consumer debtors | | | | | | | | | |
| Consumer debtors | 877 914 | 1 260 635 | 1 368 977 | 1 419 033 | 1 419 033 | 1 419 033 | 1 636 033 | 1 853 033 | 2 153 033 |
| Less: Provision for debt impairment | (449 468) | (600 735) | (767 929) | (884 468) | (884 468) | (884 468) | (1 134 468) | (1 434 468) | (1 734 468) |
| Total Consumer debtors | 428 446 | 659 900 | 601 047 | 534 565 | 534 565 | 534 565 | 501 565 | 418 565 | 418 565 |
| Debt impairment provision | | | | | | | | | |
| Balance at the beginning of the year | 394 468 | 449 468 | 684 468 | 684 468 | 684 468 | 684 468 | 884 468 | 1 134 468 | 1 434 468 |
| Contributions to the provision | 55 000 | 151 266 | 151 107 | 200 000 | 200 000 | 200 000 | 250 000 | 300 000 | 350 000 |
| Bad debts written off | | | | | | | | | |
| Balance at end of year | 449 468 | 600 735 | 835 575 | 884 468 | 884 468 | 884 468 | 1 134 468 | 1 434 468 | 1 784 468 |
| Property, plant and equipment (PPE) | | | | | | | | | |
| PPE at cost/valuation (excl. finance leases) | 23 910 964 | 24 811 901 | 14 021 558 | 27 204 116 | 26 848 589 | 26 848 589 | 28 050 087 | 28 778 239 | 29 420 053 |
| Leases recognised as PPE | - | - | - | - | - | - | - | - | - |
| Less: Accumulated depreciation | 11 204 312 | 12 090 170 | 729 668 | 11 253 303 | 11 253 303 | 11 253 303 | 11 508 303 | 11 793 303 | 12 093 303 |
| Total Property, plant and equipment (PPE) | 12 706 652 | 12 721 731 | 13 291 890 | 15 950 813 | 15 595 286 | 15 595 286 | 16 541 784 | 16 984 936 | 17 326 750 |
| LIABILITIES | | | | | | | | | |
| Current liabilities - Borrowing | | | | | | | | | |
| Short term loans (other than bank overdraft) | | | | | | | | | |
| Current portion of long-term liabilities | 93 813 | 51 309 | 66 782 | 64 205 | 56 528 | 56 528 | 50 433 | 23 914 | 28 914 |
| Total Current liabilities - Borrowing | 93 813 | 51 309 | 66 782 | 64 205 | 56 528 | 56 528 | 50 433 | 23 914 | 28 914 |
| Trade and other payables | | | | | | | | | |
| Trade and other creditors | 489 780 | 610 435 | 970 125 | 444 599 | 494 599 | 494 599 | 488 279 | 498 279 | 508 279 |
| Unspent conditional transfers | 80 616 | 153 472 | 137 798 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 |
| VAT | | | 3 434 | | | | | | |
| Total Trade and other payables | 570 396 | 763 907 | 1 111 357 | 494 599 | 544 599 | 544 599 | 538 279 | 548 279 | 558 279 |
| Non current liabilities - Borrowing | | | | | | | | | |
| Borrowing | 346 548 | 512 978 | 469 941 | 707 839 | 390 577 | 390 577 | 646 865 | 692 537 | 666 945 |
| Finance leases (including PPP asset element) | 4 131 | 3 962 | 24 509 | 75 474 | 75 474 | 75 474 | 65 716 | 54 937 | 45 937 |
| Total Non current liabilities - Borrowing | 350 678 | 516 939 | 494 449 | 783 313 | 466 051 | 466 051 | 712 581 | 747 474 | 712 882 |
| Provisions - non-current | | | | | | | | | |
| Retirement benefits | 130 323 | 299 993 | 193 906 | 270 947 | 270 947 | 270 947 | 205 540 | 217 873 | 230 945 |
| List other major provision items | | | | | | | | | |
| Refuse landfill site rehabilitation | 64 274 | | 5 907 | 76 230 | 76 230 | 76 230 | 6 261 | 6 637 | 7 035 |
| Other | 77 123 | | 168 378 | | | | 178 480 | 189 189 | 200 540 |
| Total Provisions - non-current | 271 719 | 299 993 | 368 190 | 347 177 | 347 177 | 347 177 | 390 282 | 413 699 | 438 521 |
| CHANGES IN NET ASSETS | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | | | | | | | | |
| Accumulated Surplus/(Deficit) - opening balance | 4 694 628 | 5 613 586 | 5 370 062 | 6 893 590 | 6 808 454 | 6 808 454 | 7 856 803 | 8 562 574 | 9 208 929 |
| GRAP adjustments | | | | | | | | | |
| Restated balance | 4 694 628 | 5 613 586 | 5 370 062 | 6 893 590 | 6 808 454 | 6 808 454 | 7 856 803 | 8 562 574 | 9 208 929 |
| Surplus/(Deficit) | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |
| Accumulated Surplus/(Deficit) | 5 671 028 | 5 327 843 | 5 597 299 | 8 406 584 | 8 159 436 | 8 159 436 | 8 859 914 | 9 370 822 | 10 002 401 |
| Reserves | | | | | | | | | |
| Revaluation | 7 445 092 | 7 501 674 | 7 424 537 | 7 501 674 | 7 501 674 | 7 501 674 | 7 501 674 | 7 501 674 | 7 501 674 |
| Total Reserves | 7 445 092 | 7 501 674 | 7 424 537 | 7 501 674 | 7 501 674 | 7 501 674 | 7 501 674 | 7 501 674 | 7 501 674 |
| TOTAL COMMUNITY WEALTH/EQUITY | 13 116 120 | 12 829 517 | 13 021 836 | 15 908 257 | 15 661 109 | 15 661 109 | 16 361 588 | 16 872 496 | 17 504 075 |

Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective | Goal | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Develop and refurbish infrastructural services | Improved provision of basic and environmental services in a sustainable way to our communities | 1 195 350 | 1 432 778 | 1 324 021 | 1 637 600 | 1 637 600 | 1 637 600 | 1 827 198 | 1 992 614 | 2 078 709 |
| Create a conducive economic environment | Increased economic growth, job creation and sustainable human settlement | 57 190 | 24 775 | 247 296 | 77 172 | 69 344 | 69 344 | 71 551 | 65 892 | 70 455 |
| Enhance revenue and asset base | Enhanced Financial Viability and Improved Financial Management | 495 999 | 2 074 056 | 2 190 212 | 3 129 105 | 3 171 505 | 3 171 505 | 2 560 404 | 2 430 417 | 2 565 223 |
| | | - | - | - | - | - | - | - | - | - |
| Facilitate, care and support communities | Improve community confidence in the system of local government | 20 931 | 73 | 17 170 | 39 716 | 66 259 | 66 259 | 70 245 | 74 459 | 77 676 |
| Invest in human capital and retain skills | Improve efficiency and effectiveness of Municipal administration | 2 337 028 | 50 114 | 197 260 | 179 332 | 146 616 | 146 616 | 153 180 | 176 373 | 182 277 |
| Total Revenue (excluding capital transfers and contributions) | | 4 106 498 | 3 581 795 | 3 975 959 | 5 062 924 | 5 091 324 | 5 091 324 | 4 682 578 | 4 739 755 | 4 974 340 |

Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective | Goal | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Develop and refurbish infrastructural services | Improved provision of basic and environmental services in a sustainable way to our communities | 1 770 003 | 2 032 680 | 797 672 | 961 499 | 942 908 | 942 908 | 924 808 | 999 711 | 1 071 108 |
| Create a conducive economic environment | Increased economic growth, job creation and sustainable human settlement | 77 410 | 59 565 | 111 329 | 73 642 | 137 920 | 137 920 | 139 987 | 151 325 | 162 133 |
| Enhance revenue and asset base | Enhanced Financial Viability and Improved Financial Management | 311 310 | 637 221 | 1 353 660 | 444 177 | 473 040 | 473 040 | 547 788 | 546 186 | 553 774 |
| Plan sustainable integrated settlements | Increased economic growth, job creation and sustainable human settlement | 60 907 | 56 930 | 154 792 | 227 302 | 278 798 | 278 798 | 230 522 | 249 193 | 266 990 |
| Preserve natural resources | Improved provision of basic and environmental services in a sustainable way to our communities | - | - | - | - | - | - | - | - | - |
| Facilitate, care and support communities | Improve community confidence in the system of local government | 475 845 | 603 983 | 508 799 | 622 304 | 619 240 | 619 240 | 635 784 | 687 277 | 736 361 |
| Invest in human capital and retain skills | Improve efficiency and effectiveness of Municipal administration | 361 044 | 164 776 | 260 962 | 260 112 | 233 589 | 233 589 | 230 470 | 249 136 | 266 929 |
| Total Expenditure | | 3 130 099 | 3 867 538 | 3 748 722 | 3 549 930 | 3 740 342 | 3 740 342 | 3 679 467 | 3 931 507 | 4 180 867 |

Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective | Goal | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|--|-----------------|-----------------|------------------|----------------------|------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Develop and refurbish infrastructural services | Improved provision of basic and environmental services in a sustainable way to our communities | 572 339 | 810 691 | 900 523 | 956 898 | 962 088 | 556 445 | 317 249 | 229 554 |
| Create a conducive economic environment | Increased economic growth, job creation and sustainable human settlement | 2 486 | 95 155 | 106 806 | 139 152 | 69 164 | 5 805 | 7 772 | 7 657 |
| Enhance revenue and asset base | Enhanced Financial Viability and Improved Financial Management | 7 503 | 1 548 | 9 169 | 6 500 | 2 598 | 1 000 | - | - |
| Plan sustainable integrated settlements | Increased economic growth, job creation and sustainable human settlement | 133 770 | 10 117 | 312 833 | 681 486 | 424 958 | 534 570 | 320 414 | 327 434 |
| Preserve natural resources | Improved provision of basic and environmental services in a sustainable way to our communities | 25 710 | 21 464 | 24 278 | 91 501 | 72 188 | 67 312 | 52 271 | 43 925 |
| Facilitate, care and support communities | Improve community confidence in the system of local government | 73 006 | 46 742 | 7 523 | 8 639 | 1 806 | 2 527 | 2 516 | 8 384 |
| Invest in human capital and retain skills | Improve efficiency and effectiveness of Municipal administration | 609 | - | 575 | 5 010 | 857 | 33 840 | 27 930 | 24 860 |
| Total Capital Expenditure | | 815 423 | 985 716 | 1 361 707 | 1 889 186 | 1 533 659 | 1 201 499 | 728 152 | 641 813 |

Supporting Table SA8 Performance indicators and benchmarks

| Description of financial indicator | Basis of calculation | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Borrowing Management | | | | | | | | | | |
| Credit Rating | | | | | | | | | | |
| Capital Charges to Operating Expenditure | Interest & Principal Paid / Operating | 6,5% | 3,2% | 3,5% | 4,1% | 3,4% | 3,4% | 4,4% | 4,6% | 6,7% |
| Capital Charges to Own Revenue | Finance charges & Repayment of borrowing | 7,4% | 5,9% | 6,7% | 5,3% | 4,6% | 4,6% | 6,2% | 6,4% | 9,2% |
| Borrowed funding of 'own' capital expenditure | Borrowing/Capital expenditure excl. transfers | 71,4% | 46,5% | 0,0% | 49,3% | 53,4% | 53,4% | 72,1% | 0,0% | 0,0% |
| Safety of Capital | | | | | | | | | | |
| Gearing | Long Term Borrowing/ Funds & Reserves | 4,7% | 6,9% | 6,7% | 10,4% | 6,2% | 6,2% | 9,5% | 10,0% | 9,5% |
| Liquidity | | | | | | | | | | |
| Current Ratio | Current assets/current liabilities | 1,3 | 1,2 | 0,8 | 1,5 | 1,2 | 1,2 | 1,2 | 1,5 | 1,9 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current | 1,3 | 1,2 | 0,8 | 1,5 | 1,2 | 1,2 | 1,2 | 1,5 | 1,9 |
| Liquidity Ratio | Monetary Assets/Current Liabilities | 0,3 | 0,1 | 0,2 | 0,5 | 0,2 | 0,2 | 0,3 | 0,6 | 1,0 |
| Revenue Management | | | | | | | | | | |
| Annual Debtors Collection Rate (Payment Level %) | Last 12 Mths Receipts/Last 12 Mths Billing | | 101,1% | 82,5% | 90,9% | 90,4% | 95,6% | 93,1% | 88,0% | 89,0% |
| Current Debtors Collection Rate (Cash receipts % of) | | 100,9% | 82,4% | 90,9% | 90,4% | 90,3% | 90,3% | 88,0% | 89,0% | 89,0% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 15,0% | 25,9% | 24,3% | 15,3% | 14,9% | 14,9% | 14,4% | 11,3% | 10,4% |
| Longstanding Debtors Recovered | Debtors > 12 Mths Recovered/Total Debtors > | | | | | | | | | |
| Creditors Management | | | | | | | | | | |
| Creditors System Efficiency | % of Creditors Paid Within Terms | | | | | | | | | |
| Creditors to Cash and Investments | | 505,1% | 19870,0% | 1153,8% | 267,6% | 464,1% | 464,1% | 249,3% | 126,4% | 73,1% |
| Employee costs | Employee costs/(Total Revenue - capital | 18,5% | 25,3% | 29,7% | 24,3% | 23,4% | 23,4% | 26,0% | 25,4% | 24,9% |
| Remuneration | Total remuneration/(Total Revenue - capital | 15,2% | 0,0% | 30,7% | 23,3% | 24,5% | 24,5% | 27,1% | 26,6% | 25,9% |
| Repairs & Maintenance | R&M/(Total Revenue excluding capital | 6,9% | 9,5% | 17,6% | 16,0% | 16,4% | 16,4% | 14,7% | 14,4% | 13,6% |
| Finance charges & Depreciation | FC&D/(Total Revenue - capital revenue) | 22,3% | 31,3% | 26,0% | 8,5% | 7,9% | 7,9% | 9,3% | 9,8% | 9,4% |
| IDP regulation financial viability indicators | | | | | | | | | | |
| i. Debt coverage | (Total Operating Revenue - Operating | 30,9 | 25,1 | 11,8 | 16,2 | 16,2 | 16,2 | 15,9 | 10,5 | 11,3 |
| ii. O/S Service Debtors to Revenue | Total outstanding service debtors/annual | 35,0% | 45,4% | 40,4% | 25,4% | 25,2% | 25,2% | 23,5% | 18,4% | 17,0% |
| iii. Cost coverage | (Available cash + Investments)/monthly fixed | 0,6 | 0,0 | 0,4 | 0,7 | 0,4 | 0,4 | 0,7 | 1,4 | 2,4 |

Supporting Table SA9 Social, economic and demographic statistics and assumptions

| Description of economic indicator | Basis of calculation | 2001 Census | 2011 Census | 2017/18 | 2018/19 | 2019/20 | Current Year 2019/20 | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|----------------------|----------------|----------------|----------------|----------------|----------------|----------------------|---|----------------|----------------|
| | | | | Outcome | Outcome | Outcome | Original Budget | Outcome | Outcome | Outcome |
| Demographics | | | | | | | | | | |
| Population | Stats SA | 508 | 629 | 638 | 651 | 684 | 684 | 701 | 719 | 737 |
| Females aged 5 - 14 | Stats SA | 47 | 58 | 59 | 61 | 64 | 64 | 65 | 67 | 69 |
| Males aged 5 - 14 | Stats SA | 48 | 60 | 61 | 62 | 65 | 65 | 67 | 68 | 70 |
| Females aged 15 - 34 | Stats SA | 100 | 123 | 125 | 128 | 134 | 134 | 137 | 141 | 144 |
| Males aged 15 - 34 | Stats SA | 100 | 123 | 125 | 128 | 134 | 134 | 137 | 141 | 144 |
| Unemployment | Stats SA | 211 | 204 | 207 | 211 | 222 | 222 | 227 | 233 | 239 |
| Monthly household income (no. of households) | | | | | | | | | | |
| No income | Stats SA | 21 485 | 24 585 | 24 585 | 24 585 | 25 830 | 25 830 | 26 475 | 27 137 | 27 816 |
| R1 - R1 600 | Stats SA | 7 473 | 8 551 | 8 551 | 8 551 | 8 984 | 8 984 | 9 208 | 9 439 | 9 675 |
| R1 601 - R3 200 | Stats SA | 13 234 | 15 051 | 15 051 | 15 051 | 15 813 | 15 813 | 16 208 | 16 613 | 17 029 |
| R3 201 - R6 400 | Stats SA | 30 048 | 34 367 | 34 367 | 34 367 | 36 107 | 36 107 | 37 010 | 37 935 | 38 883 |
| R6 401 - R12 800 | Stats SA | 30 671 | 35 053 | 35 053 | 35 053 | 36 828 | 36 828 | 37 748 | 38 692 | 39 659 |
| R12 801 - R25 600 | Stats SA | 18 216 | 20 794 | 20 794 | 20 794 | 21 847 | 21 847 | 22 393 | 22 953 | 23 527 |
| R25 601 - R51 200 | Stats SA | 12 611 | 14 454 | 14 454 | 14 454 | 15 186 | 15 186 | 15 565 | 15 955 | 16 353 |
| R52 201 - R102 400 | Stats SA | 11 210 | 12 900 | 12 900 | 12 900 | 13 553 | 13 553 | 13 892 | 14 239 | 14 595 |
| R102 401 - R204 800 | Stats SA | 7 162 | 8 201 | 8 201 | 8 201 | 8 616 | 8 616 | 8 832 | 9 052 | 9 279 |
| R204 801 - R409 600 | Stats SA | 2 491 | 2 834 | 2 834 | 2 834 | 2 977 | 2 977 | 3 052 | 3 128 | 3 206 |
| R409 601 - R819 200 | Stats SA | 623 | 691 | 691 | 691 | 726 | 726 | 744 | 763 | 782 |
| > R819 200 | Stats SA | 467 | 510 | 510 | 510 | 536 | 536 | 549 | 563 | 577 |
| Household/demographics (000) | | | | | | | | | | |
| Number of people in municipal area | | 508 277 | 628 999 | 638 | 629 | 642 | 629 | 645 | 661 | 677 |
| Number of poor people in municipal area | | | | | | - | - | - | - | - |
| Number of households in municipal area | | 124 978 | 130 361 | 157 | 178 | 182 | 239 | 255 | 263 | 270 |
| Number of poor households in municipal area | | | | | | - | 8 | 161 | 165 | 170 |
| Definition of poor household (R per month) | | | | | | - | 4 630 | 4 630 | 4 630 | 4 630 |
| Housing statistics | | | | | | | | | | |
| Formal | | 99 107 | 110 285 | 135 688 | 138 402 | 141 170 | 213 770 | 229 373 | 236 133 | 243 190 |
| Informal | | 25 871 | 20 076 | 20 878 | 21 296 | 21 721 | 25 346 | 25 980 | 26 629 | 27 295 |
| Total number of households | | 124 978 | 130 361 | 156 566 | 159 697 | 162 891 | 239 116 | 255 353 | 262 762 | 270 485 |

Supporting Table SA9 Social, economic and demographic statistics and assumptions

| Total municipal services | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|----------------|----------------|----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Household service targets (000) | | | | | | | | | |
| Water: | | | | | | | | | |
| Piped water inside dwelling | 61 680 | 61 680 | 62 914 | 65 381 | 65 381 | 65 381 | 68 911 | 72 219 | 75 686 |
| Piped water inside yard (but not in dwelling) | 60 976 | 60 976 | 62 195 | 64 634 | 64 634 | 64 634 | 68 125 | 71 395 | 74 822 |
| Using public tap (at least min.service level) | 71 819 | 71 819 | 73 256 | 76 128 | 76 128 | 76 128 | 80 239 | 84 091 | 88 127 |
| Other water supply (at least min.service level) | 47 318 | 47 318 | 48 264 | 50 157 | 50 157 | 50 157 | 52 865 | 55 403 | 58 062 |
| <i>Minimum Service Level and Above sub-total</i> | 241 793 | 241 793 | 246 629 | 256 300 | 256 300 | 256 300 | 270 141 | 283 107 | 296 696 |
| Using public tap (< min.service level) | - | - | - | - | - | - | - | - | - |
| Other water supply (< min.service level) | - | - | - | - | - | - | - | - | - |
| No water supply | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | - | - | - | - | - | - | - | - | - |
| Total number of households | 241 793 | 241 793 | 246 629 | 256 300 | 256 300 | 256 300 | 270 141 | 283 107 | 296 696 |
| Sanitation/sewerage: | | | | | | | | | |
| Flush toilet (connected to sewerage) | 56 995 | 56 995 | 58 135 | 60 414 | 60 414 | 60 414 | 63 677 | 66 733 | 69 937 |
| Flush toilet (with septic tank) | 5 770 | 5 770 | 5 885 | 6 116 | 6 116 | 6 116 | 6 446 | 6 756 | 7 080 |
| Chemical toilet | 2 139 | 2 139 | 2 182 | 2 267 | 2 267 | 2 267 | 2 390 | 2 505 | 2 625 |
| Pit toilet (ventilated) | 47 847 | 47 847 | 48 804 | 50 718 | 50 718 | 50 718 | 53 457 | 55 023 | 58 712 |
| Other toilet provisions (> min.service level) | - | - | - | - | - | - | - | - | - |
| <i>Minimum Service Level and Above sub-total</i> | 112 751 | 112 751 | 115 006 | 119 516 | 119 516 | 119 516 | 125 970 | 132 017 | 138 354 |
| Bucket toilet | - | 80 120 | 81 722 | - | - | - | - | - | - |
| Other toilet provisions (< min.service level) | - | - | - | - | - | - | - | - | - |
| No toilet provisions | - | 98 000 | 99 960 | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | - | 178 120 | 181 682 | - | - | - | - | - | - |
| Total number of households | 112 751 | 290 871 | 296 689 | 119 516 | 119 516 | 119 516 | 125 970 | 132 017 | 138 354 |
| Energy: | | | | | | | | | |
| Electricity (at least min.service level) | 112 379 | 112 379 | 114 626 | 119 121 | 119 121 | 119 121 | 132 225 | 138 572 | 145 223 |
| Electricity - prepaid (min.service level) | 97 167 | 97 167 | 99 111 | 102 997 | 102 997 | 102 997 | 114 327 | 119 815 | 125 566 |
| <i>Minimum Service Level and Above sub-total</i> | 209 546 | 209 546 | 213 737 | 222 119 | 222 119 | 222 119 | 246 552 | 258 386 | 270 789 |
| Electricity (< min.service level) | 18 611 | 18 611 | 18 983 | 19 728 | 19 728 | 19 728 | 21 898 | 22 949 | 24 050 |
| Electricity - prepaid (< min. service level) | 20 439 | 20 439 | 20 848 | 21 665 | 21 665 | 21 665 | 24 048 | 25 203 | 26 412 |
| Other energy sources | 2 069 | 2 069 | 2 110 | 2 193 | 2 193 | 2 193 | 2 434 | 2 551 | 2 673 |
| <i>Below Minimum Service Level sub-total</i> | 41 119 | 41 119 | 41 941 | 43 586 | 43 586 | 43 586 | 48 380 | 50 702 | 53 136 |
| Total number of households | 250 665 | 250 665 | 255 678 | 265 704 | 265 704 | 265 704 | 294 932 | 309 089 | 323 925 |
| Refuse: | | | | | | | | | |
| Removed at least once a week | 129 556 | 129 556 | 132 147 | 137 330 | 137 330 | 137 330 | 144 745 | 151 693 | 158 974 |
| <i>Minimum Service Level and Above sub-total</i> | 129 556 | 129 556 | 132 147 | 137 330 | 137 330 | 137 330 | 144 745 | 151 693 | 158 974 |
| Removed less frequently than once a week | - | - | - | - | - | - | - | - | - |
| Using communal refuse dump | - | - | - | - | - | - | - | - | - |
| Using own refuse dump | - | - | - | - | - | - | - | - | - |
| Other rubbish disposal | - | - | - | - | - | - | - | - | - |
| No rubbish disposal | - | - | - | - | - | - | - | - | - |
| <i>Below Minimum Service Level sub-total</i> | - | - | - | - | - | - | - | - | - |
| Total number of households | 129 556 | 129 556 | 132 147 | 137 330 | 137 330 | 137 330 | 144 745 | 151 693 | 158 974 |

| | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|-------------|-------------|-------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Location of households for each type of | | | | | | | | | |
| Formal settlements - (50 kwh per indigent | 24 377 640 | 25 933 660 | 27 589 000 | 30 304 000 | 30 304 000 | 30 304 000 | 33 637 440 | 37 337 558 | 41 444 690 |
| <i>Number of HH receiving this type of FBS</i> | | | | | | | | | |
| Location of households for each type of | | | | | | | | | |
| Formal settlements - (6 kilolitre per | 18 653 680 | 19 844 340 | 21 111 000 | 22 682 000 | 22 682 000 | 22 682 000 | 18 586 657 | 19 478 817 | 20 413 800 |
| <i>indigent household per month Rands</i> | | | | | | | | | |
| <i>Number of HH receiving this type of FBS</i> | 14 774 | 15 075 | 15 377 | 16 959 | 16 959 | 16 959 | 13 897 | 14 564 | 15 263 |
| Informal settlements (Rands) | 234 088 875 | 234 088 875 | 238 770 653 | 263 349 985 | 263 349 985 | 263 349 985 | 215 800 895 | 226 159 338 | 237 014 986 |
| <i>Number of HH receiving this type of FBS</i> | 167 216 | 167 216 | 170 560 | 188 117 | 188 117 | 188 117 | 154 152 | 161 551 | 169 306 |
| Total cost of FBS - Water for informal settle | 234 088 875 | 234 088 875 | 238 770 653 | 263 349 985 | 263 349 985 | 263 349 985 | 215 800 895 | 226 159 338 | 237 014 986 |
| Location of households for each type of | | | | | | | | | |
| Formal settlements - (free sanitation | 13 940 557 | 14 830 380 | 15 777 000 | 16 724 000 | 16 724 000 | 16 724 000 | 17 543 476 | 18 385 563 | 19 268 070 |
| <i>Number of HH receiving this type of FBS</i> | 14 248 | 14 539 | 14 830 | 15 775 | 15 775 | 15 775 | 16 548 | 17 342 | 18 174 |
| Informal settlements (Rands) | 171 503 911 | 175 003 990 | 178 504 070 | 189 879 330 | 189 879 330 | 189 879 330 | 199 183 417 | 208 744 221 | 218 763 943 |
| <i>Number of HH receiving this type of FBS</i> | 161 271 | 161 271 | 164 496 | 174 979 | 174 979 | 174 979 | 183 552 | 192 363 | 201 596 |
| Total cost of FBS - Sanitation for informal s | 171 503 911 | 175 003 990 | 178 504 070 | 189 879 330 | 189 879 330 | 189 879 330 | 199 183 417 | 208 744 221 | 218 763 943 |
| Location of households for each type of | | | | | | | | | |
| Formal settlements - (removed once a | 11 686 494 | 12 432 440 | 13 226 000 | 14 020 000 | 14 020 000 | 14 020 000 | 14 706 980 | 15 412 915 | 16 152 735 |
| <i>Number of HH receiving this type of FBS</i> | 14 539 | 14 539 | 14 830 | 15 775 | 15 775 | 15 775 | 16 548 | 17 342 | 18 174 |
| Informal settlements (Rands) | 11 981 265 | 12 225 780 | 12 470 296 | 13 264 972 | 13 264 972 | 13 264 972 | 13 914 955 | 14 582 873 | 15 282 851 |
| <i>Number of HH receiving this type of FBS</i> | 161 271 | 161 271 | 164 496 | 174 979 | 174 979 | 174 979 | 183 552 | 192 363 | 201 596 |
| Total cost of FBS - Refuse Removal for info | 11 981 265 | 12 225 780 | 12 470 296 | 13 264 972 | 13 264 972 | 13 264 972 | 13 914 955 | 14 582 873 | 15 282 851 |

MBRR SA10 – Funding compliance measurement

| Description | MFMA section | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Funding measures | | | | | | | | | | |
| Cash/cash equivalents at the year end - R'000 | 18(1)b | 96 967 | 3 072 | 84 084 | 166 129 | 106 569 | 106 569 | 195 852 | 294 001 | 434 372 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 308 349 | 188 402 | (205 662) | 268 229 | 37 492 | 37 492 | 66 957 | 98 814 | 229 701 |
| Cash year end/monthly employee/supplier payments | 18(1)b | 0.6 | 0.0 | 0.4 | 0.7 | 0.4 | 0.4 | 0.7 | 1.0 | 1.5 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 976 399 | (285 743) | 227 237 | 1 512 994 | 1 350 982 | 1 350 982 | 1 003 111 | 808 248 | 793 473 |
| Service charge rev % change - macro CPI target exclusive | 18(1)a,(2) | N.A. | 8.6% | (5.6%) | 24.6% | (5.1%) | (6.0%) | (4.2%) | 2.1% | 2.2% |
| Cash receipts % of Ratepayer & Other revenue | 18(1)a,(2) | 99.6% | 106.4% | 99.9% | 87.3% | 84.8% | 84.8% | 84.2% | 85.0% | 85.1% |
| Debt impairment expense as a % of total billable revenue | 18(1)a,(2) | 1.2% | 8.8% | 9.4% | 8.9% | 8.8% | 8.8% | 10.8% | 12.0% | 13.0% |
| Capital payments % of capital expenditure | 18(1)c;19 | 95.4% | 100.0% | 102.7% | 96.1% | 95.3% | 95.3% | 97.0% | 97.0% | 97.0% |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c | 71.4% | 46.5% | 0.0% | 49.3% | 53.4% | 53.4% | 72.1% | 0.0% | 0.0% |
| Grants % of Govt. legislated/gazetted allocations | 18(1)a | | | | | | | 0.0% | 0.0% | 0.0% |
| Current consumer debtors % change - incr(decr) | 18(1)a | N.A. | 47.4% | (10.2%) | (17.7%) | 0.0% | 0.0% | (5.7%) | (15.2%) | 0.0% |
| Long term receivables % change - incr(decr) | 18(1)a | N.A. | (2.6%) | 0.0% | (100.0%) | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| R&M % of Property Plant & Equipment | 20(1)(vi) | 1.9% | 2.3% | 3.8% | 3.8% | 4.1% | 4.1% | 3.4% | 3.5% | 3.5% |
| Asset renewal % of capital budget | 20(1)(vi) | 22.3% | 23.0% | 25.0% | 13.0% | 5.3% | 5.3% | 0.9% | 1.6% | 2.0% |

Supporting Table SA12a Property rates by category (current year)

| Description | Resi. | Indust. | Bus. & Comm. | Farm props. | State-owned | Muni props. | Public service infra. | Private owned towns | Formal & Informal Settle. |
|---|---------------|--------------|---------------|--------------|--------------|--------------|-----------------------|---------------------|---------------------------|
| Current Year 2018/19 | | | | | | | | | |
| Valuation: | | | | | | | | | |
| No. of properties | 52 071 | 235 | 2 949 | 2 230 | | 1 791 | 109 | 7 616 | 2 |
| No. of sectional title property values | | | | | | | | | |
| Years since last valuation (select) | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Frequency of valuation (select) | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Method of valuation used (select) | Market | Market | Market | Market | Market | Market | Market | Market | Market |
| Base of valuation (select) | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. |
| Phasing-in properties s21 (number) | | | | | | | | | |
| Combination of rating types used? (Y/N) | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| Flat rate used? (Y/N) | No | No | No | No | No | No | No | No | No |
| Is balance rated by uniform rate/variable rate? | | | | | | | | | |
| Total valuation reductions: | | | | | | | | | |
| Total value used for rating (Rm) | 26 485 | 1 159 | 21 514 | 6 328 | | 735 | 386 | 2 064 | 3 |
| Total land value (Rm) | | | | | | | | | |
| Total value of improvements (Rm) | | | | | | | | | |
| Total market value (Rm) | 26 485 | 1 159 | 21 514 | 6 328 | | 735 | 386 | 2 064 | 3 |
| Rating: | | | | | | | | | |
| Average rate | 0.004982 | 0.009964 | 0.009964 | 0.001254 | - | - | 0.001254 | 0.022567 | |
| Rate revenue budget (R '000) | 185 555 | 29 800 | 205 854 | 13 731 | - | - | 717 | 44 342 | - |
| Rate revenue expected to collect (R'000) | 163 289 | 26 224 | 181 151 | 12 083 | - | - | 631 | 39 021 | - |
| Expected cash collection rate (%) | 88.0% | 88.0% | 88.0% | 88.0% | 88.0% | 88.0% | 88.0% | 88.0% | |
| Special rating areas (R'000) | | | | | | | | | |
| | | | | | | | | | 480 000 |
| | | | | | | | | | 422 400 |

Supporting Table SA12b Property rates by category (budget year)

| Description | Resi. | Indust. | Bus. & Comm. | Farm props. | State-owned | Muni props. | Public service infra. | Private owned towns | Formal & Informal Settle. |
|---|--------------|--------------|--------------|--------------|--------------|--------------|-----------------------|---------------------|---------------------------|
| Budget year 2018/19 | | | | | | | | | |
| Valuation: | | | | | | | | | |
| No. of properties | 52 071 | 235 | 2 949 | 2 230 | | 1 791 | 109 | 7 616 | 2 |
| Years since last valuation (select) | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Frequency of valuation (select) | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Method of valuation used (select) | Market | Market | Market | Market | Market | Market | Market | Market | Market |
| Base of valuation (select) | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. | Land & impr. |
| Phasing-in properties s21 (number) | | | | | | | | | |
| Combination of rating types used? (Y/N) | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| Flat rate used? (Y/N) | No | No | No | No | No | No | No | No | No |
| Is balance rated by uniform rate/variable rate? | | | | | | | | | |
| Total valuation reductions: | | | | | | | | | |
| Total value used for rating (Rm) | | | | | | | | | |
| Total land value (Rm) | | | | | | | | | |
| Total value of improvements (Rm) | | | | | | | | | |
| Total market value (Rm) | | | | | | | | | |
| Rating: | | | | | | | | | |
| Average rate | 0.005251 | 0.010502 | 0.010502 | 0.001322 | - | - | 0.001322 | 0.023786 | |
| Rate revenue budget (R '000) | 203 398 | 32 666 | 225 649 | 15 052 | - | - | 786 | 48 606 | |
| Rate revenue expected to collect (R'000) | 178 991 | 28 746 | 198 571 | 13 245 | - | - | 692 | 42 774 | |
| Expected cash collection rate (%) | 88.0% | 88.0% | 88.0% | 88.0% | 88.0% | 88.0% | 88.0% | 88.0% | |
| Special rating areas (R'000) | | | | | | | | | |
| | | | | | | | | | 526 157 |
| | | | | | | | | | 463 018 |

Supporting Table SA13a Service Tariffs by category

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|---|---------|---------|---------|-------------------------|--|---------------------------|---------------------------|
| | | | | | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Property rates (rate in the Rand) | | | | | | | |
| Residential properties | 0,0050 | 0,0054 | 0,0057 | 0,0061 | 0,0064 | 0,0067 | 0,0070 |
| Residential properties - vacant land | 0,0226 | 0,0245 | 0,0260 | 0,0275 | 0,0290 | 0,0304 | 0,0318 |
| Formal/informal settlements | | | - | - | - | - | - |
| Small holdings | 0,0050 | 0,0054 | 0,0057 | 0,0061 | 0,0064 | 0,0067 | 0,0070 |
| Farm properties - used | 0,0013 | 0,0014 | 0,0014 | 0,0015 | 0,0016 | 0,0017 | 0,0018 |
| Farm properties - not used | 0,0100 | 0,0108 | 0,0115 | 0,0121 | 0,0128 | 0,0134 | 0,0141 |
| Industrial properties | 0,0100 | 0,0108 | 0,0115 | 0,0121 | 0,0128 | 0,0134 | 0,0141 |
| Business and commercial properties | 0,0100 | 0,0108 | 0,0115 | 0,0121 | 0,0128 | 0,0134 | 0,0141 |
| State-owned properties | 0,0100 | 0,0108 | 0,0115 | 0,0121 | 0,0128 | 0,0134 | 0,0141 |
| Municipal properties | | - | - | - | - | - | - |
| Public service infrastructure | 0,0100 | 0,0108 | 0,0115 | 0,0121 | 0,0128 | 0,0134 | 0,0141 |
| Privately owned towns serviced by the owner | | - | - | - | - | - | - |
| State trust land | 0,0013 | 0,0014 | 0,0014 | 0,0015 | 0,0016 | 0,0017 | 0,0018 |
| Restitution and redistribution properties | 0,0013 | 0,0014 | 0,0014 | 0,0015 | 0,0016 | 0,0017 | 0,0018 |
| Exemptions, reductions and rebates (Rands) | | | | | | | |
| Residential properties | | | | | | | |
| R15 000 threshold rebate | 15 000 | 15 000 | 15 000 | 15 000 | 15 000 | 15 000 | 15 000 |
| General residential rebate | 85 000 | 85 000 | 85 000 | 85 000 | 85 000 | 85 000 | 85 000 |
| Other rebates or exemptions | | | | | | | |
| Water tariffs | | | | | | | |
| Domestic | | | | | | | |
| Water usage - life line tariff | 6 | 7 | 8 | 8 | 9 | 9 | 10 |
| Water usage - Block 1 (c/kl) | 10 | 11 | 12 | 13 | 13 | 14 | 15 |
| Water usage - Block 2 (c/kl) | 11 | 12 | 13 | 14 | 15 | 15 | 16 |
| Water usage - Block 3 (c/kl) | 14 | 15 | 17 | 18 | 19 | 20 | 21 |
| Water usage - Block 4 (c/kl) | 17 | 19 | 20 | 22 | 23 | 24 | 25 |
| Other | 20 | 22 | 25 | 27 | 28 | 29 | 31 |
| Waste water tariffs | | | | | | | |
| Domestic | | | | | | | |
| Service point - vacant land (Rands/month) | | | - | - | - | - | - |
| Waste water - flat rate tariff (c/kl) | | | - | - | - | - | - |
| Volumetric charge - Block 1 (c/kl) | 43 | 48 | 50 | 53 | 56 | 59 | 62 |
| Volumetric charge - Block 2 (c/kl) | 14 | 16 | 17 | 18 | 19 | 20 | 20 |
| Volumetric charge - Block 3 (c/kl) | 11 | 13 | 13 | 14 | 15 | 16 | 16 |
| Volumetric charge - Block 4 (c/kl) | | | | | | | |
| Other | | | | | | | |
| Electricity tariffs | | | | | | | |
| Domestic | | | | | | | |
| Basic charge/fix fee (Rands/month) | 75 | 75 | 80 | 90 | 96 | 100 | 105 |
| Life-line tariff - meter | 83.6 | 83.6 | 99 | 113 | 120 | 125 | 131 |
| Life-line tariff - prepaid | 83.6 | 83.6 | 99 | 113 | 120 | 125 | 131 |
| Meter - IBT Block 1 (c/kwh) | 83.6 | 83.6 | 90 | 102 | 109 | 114 | 119 |
| Meter - IBT Block 2 (c/kwh) | 102.3 | 102.3 | 113 | 128 | 136 | 142 | 149 |
| Meter - IBT Block 3 (c/kwh) | 139.7 | 139.7 | 166 | 188 | 200 | 210 | 220 |
| Meter - IBT Block 4 (c/kwh) | 168.3 | 168.3 | 192 | 218 | 231 | 243 | 254 |
| Prepaid - IBT Block 1 (c/kwh) | 83.6 | 83.6 | 90 | 102 | 109 | 114 | 119 |
| Prepaid - IBT Block 2 (c/kwh) | 98.5 | 98.5 | 113 | 128 | 136 | 142 | 149 |
| Prepaid - IBT Block 3 (c/kwh) | 139.7 | 139.7 | 166 | 188 | 200 | 210 | 220 |
| Prepaid - IBT Block 4 (c/kwh) | 168.3 | 168.3 | 192 | 218 | 231 | 243 | 254 |
| Prepaid - IBT Block 5 (c/kwh) | | | | | | | |

Supporting Table SA13b Service Tariffs by category

MULTI-YEAR BUDGET 2020/21-2022/23



| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | 2020/21 Medium Term Revenue and Expenditure Framework | | | |
|--|------------|------------|------------|----------------------|---|------------------------|------------------------|--|
| | | | | | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 | |
| Exemptions, reductions and rebates (Rands) | | | | | | | | |
| Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA) | 43 248 000 | 50 880 000 | 53 932 800 | 57 168 768 | 60 255 881 | 63 148 164 | 66 179 276 | |
| Water tariffs | | | | | | | | |
| Revenue Foregone (in excess of 6 kilolitres per indigent household per month) | 7 557 600 | 8 040 000 | 8 884 200 | 9 817 041 | 10 347 161 | 10 843 825 | 11 364 329 | |
| Waste water tariffs | | | | | | | | |
| Revenue Foregone (in excess of free sanitation service to indigent households) | 14 979 000 | 14 541 144 | 16 358 787 | 18 403 635 | 19 397 432 | 20 328 508 | 21 304 277 | |
| Electricity tariffs | | | | | | | | |
| Revenue Foregone (in excess of 50 kwh per indigent household per month) | 21 139 467 | 22 488 795 | 23 924 250 | 26 077 433 | 27 699 449 | 29 029 022 | 30 422 415 | |

Supporting Table SA14 Household bills

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue and Expenditure Framework | | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 % incr. | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Rand/cent | | | | | | | | | | |
| Monthly Account for Household - 'Middle Income Range' | | | | | | | | | | |
| Rates and services charges: | | | | 303.68 | 303.68 | 303.68 | 5.4% | 320.08 | 335.44 | 351.54 |
| Property rates | 249.10 | 270.27 | 286.49 | 303.68 | 303.68 | 303.68 | 5.4% | 320.08 | 335.44 | 351.54 |
| Electricity: Basic levy | 74.80 | 82.28 | 89.27 | 100.94 | 100.94 | 100.94 | 6.2% | 107.20 | 112.35 | 117.74 |
| Electricity: Consumption | 1 351.90 | 1 405.98 | 1 525.48 | 1 724.86 | 1 724.86 | 1 724.86 | 6.2% | 1 831.81 | 1 919.73 | 2 011.88 |
| Water: Basic levy | - | - | - | - | - | - | - | - | - | - |
| Water: Consumption | 298.98 | 328.88 | 363.41 | 390.67 | 390.67 | 390.67 | 5.4% | 411.76 | 431.53 | 452.24 |
| Sanitation | 57.54 | 63.30 | 67.09 | 71.12 | 71.12 | 71.12 | 5.4% | 74.96 | 78.56 | 82.33 |
| Refuse removal | 96.05 | 105.66 | 112.00 | 118.72 | 118.72 | 118.72 | 5.4% | 125.13 | 131.13 | 137.43 |
| Other | 100.00 | 110.00 | 116.60 | 123.60 | 123.60 | 123.60 | 5.4% | 130.27 | 136.52 | 143.08 |
| sub-total | 2 228.37 | 2 366.36 | 2 560.35 | 2 833.58 | 2 833.58 | 2 833.58 | 5.9% | 3 001.20 | 3 145.26 | 3 296.23 |
| VAT on Services | 271.28 | 290.61 | 333.96 | 369.60 | 369.60 | 369.60 | 5.9% | 391.46 | 410.25 | 429.94 |
| Total large household bill: | 2 499.65 | 2 656.97 | 2 894.31 | 3 203.18 | 3 203.18 | 3 203.18 | 5.9% | 3 392.66 | 3 555.51 | 3 726.18 |
| % increase/-decrease | | 6.3% | 8.9% | 10.7% | - | - | - | 5.9% | 4.8% | 4.8% |
| Monthly Account for Household - 'Affordable Range' | | | | | | | | | | |
| Rates and services charges: | | | | 202.44 | 202.44 | 202.44 | 5.4% | 213.38 | 223.62 | 234.35 |
| Property rates | 166.06 | 180.17 | 190.99 | 202.44 | 202.44 | 202.44 | 5.4% | 213.38 | 223.62 | 234.35 |
| Electricity: Basic levy | 74.80 | 82.28 | 89.27 | 100.94 | 100.94 | 100.94 | 6.2% | 107.20 | 112.35 | 117.74 |
| Electricity: Consumption | 569.80 | 592.59 | 642.96 | 727.00 | 727.00 | 727.00 | 6.2% | 772.07 | 809.13 | 847.97 |
| Water: Basic levy | - | - | - | - | - | - | - | - | - | - |
| Water: Consumption | 244.26 | 268.68 | 296.89 | 319.16 | 319.16 | 319.16 | 5.4% | 336.39 | 352.54 | 369.46 |
| Sanitation | 57.54 | 63.30 | 67.09 | 71.12 | 71.12 | 71.12 | 5.4% | 74.96 | 78.56 | 82.33 |
| Refuse removal | 96.05 | 105.66 | 112.00 | 118.72 | 118.72 | 118.72 | 5.4% | 125.13 | 131.13 | 137.43 |
| Other | 50.00 | 55.00 | 58.30 | 61.80 | 61.80 | 61.80 | 5.4% | 65.14 | 68.26 | 71.54 |
| sub-total | 1 258.51 | 1 347.68 | 1 457.50 | 1 601.18 | 1 601.18 | 1 601.18 | 5.8% | 1 694.26 | 1 775.59 | 1 860.82 |
| VAT on Services | 153.21 | 175.78 | 190.11 | 208.85 | 208.85 | 208.85 | 0.8% | 220.99 | 231.60 | 242.72 |
| Total small household bill: | 1 411.72 | 1 523.46 | 1 647.61 | 1 810.02 | 1 810.02 | 1 810.02 | 5.8% | 1 915.25 | 2 007.19 | 2 103.53 |
| % increase/-decrease | | 7.9% | 8.1% | 9.9% | - | - | - | 5.8% | 4.8% | 4.8% |
| Monthly Account for Household - 'Indigent' | | | | | | | | | | |
| Household receiving free basic services | | | | | | | | | | |
| Rates and services charges: | | | | 102.62 | 102.62 | 102.62 | 5.4% | 108.16 | 113.35 | 118.80 |
| Property rates | 83.03 | 91.33 | 96.81 | 102.62 | 102.62 | 102.62 | 5.4% | 108.16 | 113.35 | 118.80 |
| Electricity: Basic levy | 74.80 | 82.28 | 89.27 | 100.94 | 100.94 | 100.94 | 6.2% | 107.20 | 112.35 | 117.74 |
| Electricity: Consumption | 306.90 | 337.59 | 366.29 | 414.16 | 414.16 | 414.16 | 6.2% | 439.84 | 460.95 | 483.07 |
| Water: Basic levy | - | - | - | - | - | - | - | - | - | - |
| Water: Consumption | 145.90 | 160.49 | 177.35 | 190.65 | 190.65 | 190.65 | 5.4% | 200.94 | 210.59 | 220.70 |
| Sanitation | - | - | - | - | - | - | 5.4% | - | - | - |
| Refuse removal | 35.88 | 39.47 | 41.84 | 44.35 | 44.35 | 44.35 | 5.4% | 46.74 | 48.99 | 51.34 |
| Other | - | - | - | - | - | - | 5.4% | - | - | - |
| sub-total | 646.52 | 711.17 | 771.56 | 852.72 | 852.72 | 852.72 | 5.9% | 902.89 | 946.22 | 991.64 |
| VAT on Services | 78.71 | 92.76 | 100.64 | 111.22 | 111.22 | 111.22 | 0.8% | 117.77 | 123.42 | 129.34 |
| Total small household bill: | 725.22 | 803.93 | 872.19 | 963.94 | 963.94 | 963.94 | 5.9% | 1 020.65 | 1 069.64 | 1 120.99 |
| % increase/-decrease | | 10.9% | 8.5% | 10.5% | - | - | - | 5.9% | 4.8% | 4.8% |

Supporting Table SA15 Investment particulars by type

| Investment type | 2016/17 | 2017/18 | 2018/19 | Current year 2019/20 | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | |
| Parent municipality | | | | | | | | |
| Deposits - Bank | 143 178 | - | - | 131 000 | 24 000 | 96 000 | 96 000 | 96 000 |
| Negotiable Certificates of Deposit - Banks | 59 000 | - | - | - | - | - | - | - |
| Guaranteed Endowment Policies (sinking) | 46 400 | 112 501 | 57 829 | - | - | - | - | - |
| Consolidated total: | 248 578 | 112 501 | 57 829 | 131 000 | 24 000 | 96 000 | 96 000 | 96 000 |

Investments for the municipality are done in accordance and adherence with the Municipal Investment Regulation of the MFMA, Councils Investment Policy and other relevant legislation. Cash flow forecasts and cash needs by the city provide guidance for the type of investments employed.

The investments are made with primary regard to the risk profile, liquidity needs of the city and the return on investments. In so far as the investment and borrowing activities are concerned, all the requirements of the MFMA have been complied with.

Supporting Table SA17 Borrowing

| Borrowing - Categorized by type | 2014/15 | 2015/16 | 2016/17 | Current year 2019/20 | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|---------------------------------|-----------------|-----------------|-----------------|----------------------|-----------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | |
| Parent municipality | | | | | | | | |
| Annuity and Bullet Loans | 346 548 | 512 978 | 472 031 | 707 839 | 390 577 | 637 107 | 681 758 | 657 945 |
| Long-Term Loans (non-annuity) | - | - | - | - | - | - | - | - |
| Local registered stock | 4 131 | 3 962 | 22 418 | 75 474 | 75 474 | 75 474 | 65 716 | 54 937 |
| Total Borrowing | 350 678 | 516 939 | 490 560 | 783 313 | 466 051 | 712 581 | 747 474 | 712 882 |

Supporting Table SA18 Transfers and grant receipts

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| RECEIPTS: | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | |
| National Government: | 825 673 | 942 991 | 994 439 | 1 039 367 | 1 113 659 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Local Government Equitable Share | 655 066 | 752 057 | 831 436 | 922 589 | 922 589 | 922 589 | 1 007 763 | 1 102 819 | 1 196 245 |
| EPWP Incentive | 5 975 | 4 978 | 5 742 | 4 201 | 4 201 | 4 201 | 9 527 | - | - |
| Integrated National Electrification Programme | 45 000 | 40 000 | 28 957 | 28 118 | 19 218 | 19 218 | 49 000 | 30 000 | 30 000 |
| Finance Management | 2 619 | 2 979 | 3 048 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 |
| Integrated Urban Development Grant (IUDG) | 46 275 | 61 527 | 47 418 | 46 915 | 73 915 | 73 915 | 47 860 | 68 337 | 90 972 |
| Public Transport and Systems | 55 723 | 65 193 | 60 883 | 20 000 | 78 125 | 78 125 | 64 500 | 68 500 | 71 000 |
| Infrastructure skills development fund | 6 000 | 7 213 | 6 500 | 5 111 | 5 111 | 5 111 | 6 278 | 6 000 | 6 000 |
| Energy Efficiency and Demand Management | - | 6 000 | 8 000 | 8 000 | 8 000 | 8 000 | - | 8 000 | - |
| Total Operating Transfers and Grants | 825 673 | 942 991 | 994 439 | 1 039 367 | 1 113 659 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Capital Transfers and Grants | | | | | | | | | |
| National Government: | 617 587 | 680 295 | 1 158 658 | 1 267 136 | 1 195 045 | 1 195 045 | 874 055 | 623 402 | 526 841 |
| Public Transport and Systems | 144 303 | 151 541 | 361 094 | 159 433 | 101 308 | 101 308 | 124 792 | 124 814 | 133 382 |
| Regional Bulk Infrastructure | 180 159 | 209 676 | 370 505 | 630 998 | 630 998 | 630 998 | 361 157 | 100 180 | - |
| Neighbourhood Development Partnership | 34 538 | 41 027 | 45 000 | 40 613 | 42 813 | 42 813 | 35 000 | 35 000 | 35 000 |
| Water Services Infrastructure Grant | - | - | 88 600 | 94 717 | 96 650 | 96 650 | 50 000 | 65 000 | 60 000 |
| Integrated Urban Development Grant (IUDG) | 258 587 | 278 051 | 283 459 | 331 375 | 304 376 | 304 376 | 303 106 | 298 408 | 298 459 |
| Other grant providers: | - | - | - | - | - | - | 1 500 | 4 750 | 4 750 |
| <i>KFW Bank</i> | - | - | - | - | - | - | 1 500 | 4 750 | 4 750 |
| Total capital expenditure of Transfers and Grants | 617 587 | 680 295 | 1 158 658 | 1 267 136 | 1 195 045 | 1 195 045 | 875 555 | 628 152 | 531 591 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | 1 443 260 | 1 623 286 | 2 153 097 | 2 306 503 | 2 308 703 | 2 308 703 | 2 062 983 | 1 914 308 | 1 928 308 |

Supporting Table SA19 Expenditure on transfers and grant programme

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| EXPENDITURE: | | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | | |
| National Government: | 825 673 | 942 991 | 994 439 | 1 039 367 | 1 113 659 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Local Government Equitable Share | 655 066 | 752 057 | 831 436 | 922 589 | 922 589 | 922 589 | 1 007 763 | 1 102 819 | 1 196 245 |
| EPWP Incentive | 5 975 | 4 978 | 5 742 | 4 201 | 4 201 | 4 201 | 9 527 | - | - |
| Integrated National Electrification Programme | 45 000 | 40 000 | 28 957 | 28 118 | 19 218 | 19 218 | 49 000 | 30 000 | 30 000 |
| Finance Management | 2 619 | 2 979 | 3 048 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 | 2 500 |
| Integrated Urban Development Grant (IUDG) | 46 275 | 61 527 | 47 418 | 46 915 | 73 915 | 73 915 | 47 860 | 68 337 | 90 972 |
| Public Transport and Systems | 55 723 | 65 193 | 60 883 | 20 000 | 78 125 | 78 125 | 64 500 | 68 500 | 71 000 |
| Infrastructure skills development fund | 6 000 | 7 213 | 6 500 | 5 111 | 5 111 | 5 111 | 6 278 | 6 000 | 6 000 |
| Energy Efficiency and Demand Management | - | 6 000 | 8 000 | 8 000 | 8 000 | 8 000 | - | 8 000 | - |
| Total operating expenditure of Transfers and Grants: | 825 673 | 942 991 | 994 439 | 1 039 367 | 1 113 659 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Capital expenditure of Transfers and Grants | | | | | | | | | |
| National Government: | 617 587 | 680 295 | 1 158 658 | 1 267 136 | 1 195 045 | 1 195 045 | 874 055 | 623 402 | 526 841 |
| Public Transport and Systems | 144 303 | 151 541 | 361 094 | 159 433 | 101 308 | 101 308 | 124 792 | 124 814 | 133 382 |
| Regional Bulk Infrastructure | 180 159 | 209 676 | 370 505 | 630 998 | 630 998 | 630 998 | 361 157 | 100 180 | - |
| Neighbourhood Development Partnership | 34 538 | 41 027 | 45 000 | 40 613 | 42 813 | 42 813 | 35 000 | 35 000 | 35 000 |
| Water Services Infrastructure Grant | - | - | 88 600 | 94 717 | 96 650 | 96 650 | 50 000 | 65 000 | 60 000 |
| Integrated Urban Development Grant (IUDG) | 258 587 | 278 051 | 283 459 | 331 375 | 304 376 | 304 376 | 303 106 | 298 408 | 298 459 |
| Integrated National Electrification Programme | - | - | 10 000 | 10 000 | 18 900 | 18 900 | - | - | - |
| Other grant providers: | - | - | - | - | - | - | 1 500 | 4 750 | 4 750 |
| <i>KFW Bank</i> | - | - | - | - | - | - | 1 500 | 4 750 | 4 750 |
| Total capital expenditure of Transfers and Grants | 617 587 | 680 295 | 1 158 658 | 1 267 136 | 1 195 045 | 1 195 045 | 875 555 | 628 152 | 531 591 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | 1 443 260 | 1 623 286 | 2 153 097 | 2 306 503 | 2 308 703 | 2 308 703 | 2 062 983 | 1 914 308 | 1 928 308 |

Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Operating transfers and grants: | | | | | | | | | |
| National Government: | | | | | | | | | |
| Balance unspent at beginning of the year | - | - | - | - | - | - | - | - | - |
| Current year receipts | 793 516 | 939 879 | 969 735 | 1 039 367 | 1 113 659 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Conditions met - transferred to revenue | 793 516 | 939 879 | 969 735 | 1 039 367 | 1 113 659 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Conditions still to be met - transferred to liabilities | | | | | | | | | |
| Total operating transfers and grants revenue | 793 516 | 939 879 | 969 735 | 1 039 367 | 1 113 659 | 1 113 659 | 1 187 428 | 1 286 156 | 1 396 717 |
| Total operating transfers and grants - CTBM | - | - | - | - | - | - | - | - | - |
| Capital transfers and grants: | | | | | | | | | |
| National Government: | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | |
| Current year receipts | 569 507 | 544 588 | 1 070 479 | 1 267 136 | 1 195 045 | 1 195 045 | 874 055 | 623 402 | 526 841 |
| Conditions met - transferred to revenue | 569 507 | 544 588 | 1 070 479 | 1 267 136 | 1 195 045 | 1 195 045 | 874 055 | 623 402 | 526 841 |
| Conditions still to be met - transferred to liabilities | | | | | | | | | |
| Conditions still to be met - transferred to liabilities | 80 616 | 153 472 | 137 798 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 |
| Total capital transfers and grants revenue | 488 891 | 391 117 | 932 680 | 1 217 136 | 1 145 045 | 1 145 045 | 824 055 | 573 402 | 476 841 |
| Total capital transfers and grants - CTBM | 80 616 | 153 472 | 137 798 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 |
| TOTAL TRANSFERS AND GRANTS REVENUE | 1 282 407 | 1 330 996 | 1 902 416 | 2 256 503 | 2 258 703 | 2 258 703 | 2 011 483 | 1 859 558 | 1 873 558 |
| TOTAL TRANSFERS AND GRANTS - CTBM | 80 616 | 153 472 | 137 798 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 |

Supporting Table SA21 Transfers and grants made by the municipality

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20. | | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|-----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Cash Transfers to Entities/Other External Mechanisms | | | | | | | | | |
| Polokwane Housing Agency | 15 020 | 9 000 | 7 940 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 |
| Total Cash Transfers To Entities/Ems' | 15 020 | 9 000 | 7 940 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 |
| Cash Transfers to Organisations | | | | | | | | | |
| SPCA | 480 | 480 | 480 | 500 | 500 | 500 | 500 | 500 | 500 |
| Total Cash Transfers To Organisations | 480 | 480 | 480 | 500 | 500 | 500 | 500 | 500 | 500 |
| TOTAL TRANSFERS AND GRANTS | 15 500 | 9 480 | 8 420 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 | 11 500 |

Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration R thousand | 2016/17 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|---|----------------------|----------------------|----------------------|----------------------|-------------------------|---|-----------------------------|-----------------------------|
| | Audited Outcome A | Audited Outcome C | Original Budget D | Adjusted Budget E | Full Year Forecast F | Budget Year 2020/21 G | Budget Year +2 2021/22 H | Budget Year +2 2022/23 I |
| Councillors (Political Office Bearers plus Other) | | | | | | | | |
| Basic Salaries and Wages | 12 647 | 22 106 | 23 648 | 23 648 | 23 648 | 25 070 | 26 524 | 28 062 |
| Pension and UIF Contributions | 1 894 | 3 296 | 3 549 | 3 549 | 3 549 | 3 762 | 3 980 | 4 211 |
| Medical Aid Contributions | 268 | 463 | 499 | 499 | 499 | 529 | 560 | 592 |
| Motor Vehicle Allowance | 4 503 | 7 686 | 8 405 | 8 405 | 8 405 | 8 910 | 9 427 | 9 974 |
| Cellphone Allowance | 1 293 | 3 888 | 3 673 | 3 673 | 3 673 | 3 895 | 4 121 | 4 360 |
| Other benefits and allowances | 381 | 515 | 326 | 326 | 326 | 345 | 365 | 386 |
| Sub Total - Councillors | 20 986 | 37 954 | 40 100 | 40 100 | 40 100 | 42 511 | 44 977 | 47 585 |
| % increase | | - | 5.7% | - | - | 6.0% | 5.8% | 5.8% |
| Senior Managers of the Municipality | | | | | | | | |
| Basic Salaries and Wages | 3 595 | 9 410 | 16 675 | 14 679 | 14 679 | 11 038 | 11 589 | 12 262 |
| Pension and UIF Contributions | 718 | | 1 224 | 1 224 | 1 224 | 1 298 | 1 362 | 1 441 |
| Medical Aid Contributions | 120 | | 115 | 115 | 115 | 122 | 128 | 135 |
| Motor Vehicle Allowance | 557 | 1 851 | 1 863 | 1 863 | 1 863 | 1 975 | 2 073 | 2 194 |
| Other benefits and allowances | 1 506 | 1 290 | 625 | 625 | 625 | 3 324 | 695 | 736 |
| Sub Total - Senior Managers of Municipality | 6 538 | 14 434 | 20 502 | 20 513 | 20 513 | 17 755 | 15 849 | 16 768 |
| % increase | | - | 42.0% | 0.1% | - | (13.4%) | (10.7%) | 5.8% |
| Other Municipal Staff | | | | | | | | |
| Basic Salaries and Wages | 319 262 | 475 464 | 549 431 | 510 770 | 510 770 | 548 566 | 580 471 | 614 138 |
| Pension and UIF Contributions | 61 990 | 87 141 | 120 892 | 115 065 | 115 065 | 122 551 | 129 669 | 137 190 |
| Medical Aid Contributions | 21 471 | 69 223 | 34 192 | 34 197 | 34 197 | 36 420 | 38 534 | 40 769 |
| Overtime | 40 840 | 75 113 | 41 181 | 66 940 | 66 940 | 71 348 | 75 426 | 79 801 |
| Cellphone Allowance | 57 | - | 299 | 300 | 300 | 319 | 338 | 358 |
| Housing Allowances | 5 496 | 17 161 | 10 364 | 10 367 | 10 367 | 11 040 | 11 681 | 12 358 |
| Other benefits and allowances | 29 330 | 46 026 | | 61 730 | 61 730 | 83 108 | 88 682 | 93 825 |
| Sub Total - Other Municipal Staff | 513 772 | 839 863 | 822 470 | 892 266 | 892 266 | 972 298 | 1 029 499 | 1 089 210 |
| % increase | | - | (2.1%) | 8.5% | - | 9.0% | 5.9% | 5.8% |
| Total Parent Municipality | 541 296 | 892 251 | 883 072 | 952 879 | 952 879 | 1 032 564 | 1 090 325 | 1 153 564 |
| | | - | (1.0%) | 7.9% | - | 8.4% | 5.6% | 5.8% |
| TOTAL SALARY, ALLOWANCES & BENEFITS | 541 296 | 892 251 | 885 321 | 955 128 | 955 128 | 1 034 948 | 1 092 852 | 1 156 212 |
| % increase | | - | (0.8%) | 7.9% | - | 8.4% | 5.6% | 5.8% |
| TOTAL MANAGERS AND STAFF | 520 310 | 854 297 | 842 972 | 912 779 | 912 779 | 990 053 | 1 045 348 | 1 105 978 |

Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances & Benefits 1. | Salary | Contributions | Allowances | Performance Bonuses | In-kind benefits | Total Package |
|--|-------------------|------------------|-------------------|---------------------|------------------|-------------------|
| Rand per annum | | 1. | | | | 2. |
| Councillors | | | | | | |
| Speaker | 599 933 | 89 990 | 277 150 | | | 967 073 |
| Chief Whip | 533 308 | 113 494 | 262 775 | | | 909 577 |
| Executive Mayor | 803 090 | 209 719 | 184 238 | | | 1 197 047 |
| Deputy Executive Mayor | – | – | – | | | – |
| Executive Committee | 5 317 555 | 935 719 | 2 334 487 | | | 8 587 761 |
| Total for all other councillors | 17 871 250 | 2 959 590 | 10 018 702 | | | 30 849 542 |
| Total Councillors | 25 125 136 | 4 308 512 | 13 077 352 | | | |
| Senior Managers of the Municipality | | | | | | |
| Municipal Manager (MM) | 1 491 560 | 311 779 | 579 175 | | | 2 382 514 |
| Chief Finance Officer | 1 193 248 | 72 262 | 746 815 | | | 2 012 325 |
| Director Engineering Services | 1 193 248 | 231 244 | 484 156 | | | 1 908 648 |
| Director Community Services | 1 193 248 | 282 807 | 432 593 | | | 1 908 648 |
| Director Corporate & Shared Services | 1 193 248 | 231 911 | 483 489 | | | 1 908 648 |
| Director Planning & Economic Development | 1 193 248 | 78 340 | 637 060 | | | 1 908 648 |
| <i>List of each official with packages >= senior manager</i> | | | | | | |
| Director Community Development | 1 193 248 | 231 995 | 483 405 | | | 1 908 648 |
| Director Strategic Planning Monitoring & Evaluation | 1 193 248 | 288 822 | 426 579 | | | 1 908 649 |
| Director Transport Operations | 1 193 248 | 255 180 | 460 221 | | | 1 908 649 |
| Total Senior Managers of the Municipality | 11 037 544 | 1 984 340 | 4 733 493 | – | | 17 755 377 |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 36 162 680 | 6 292 852 | 17 810 845 | – | | 60 266 377 |

Supporting Table SA24 Summary of personnel numbers

| Summary of Personnel Numbers Number | 2018/19 | | | Current Year 2019/20 | | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|---|--------------|---------------------|--------------------|----------------------|---------------------|--------------------|---|---------------------|--------------------|
| | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | 90 | - | 90 | 90 | - | 90 | 90 | - | 90 |
| Board Members of municipal entities | - | - | - | - | - | - | - | - | - |
| Municipal employees | | | | | | | | | |
| Municipal Manager and Senior Managers | 10 | - | 10 | 9 | - | 9 | 10 | - | 10 |
| Other Managers | 104 | 100 | 4 | 124 | 110 | 3 | 137 | 100 | 1 |
| Professionals | 196 | 195 | 1 | 215 | 190 | 11 | 221 | 147 | 11 |
| <i>Finance</i> | 24 | 24 | - | 30 | 24 | 6 | 35 | 25 | 6 |
| <i>Spatial/town planning</i> | 30 | 30 | | 30 | 23 | - | 27 | 11 | - |
| <i>Information Technology</i> | 8 | 8 | | 11 | 9 | - | 11 | 11 | - |
| <i>Roads</i> | 8 | 8 | | 9 | 8 | - | 9 | 9 | - |
| <i>Electricity</i> | 7 | 7 | | 15 | 14 | | 15 | 13 | |
| <i>Water</i> | 10 | 10 | | 12 | 11 | - | 19 | 11 | - |
| <i>Sanitation</i> | - | - | | - | - | - | - | - | - |
| <i>Refuse</i> | 4 | 4 | | 3 | 2 | - | 6 | 3 | - |
| <i>Other</i> | 105 | 104 | 1 | 105 | 99 | 5 | 99 | 64 | 5 |
| Technicians | 645 | 645 | - | 945 | 731 | - | 672 | 399 | - |
| <i>Finance</i> | 90 | 90 | | 119 | 102 | - | 69 | 56 | - |
| <i>Spatial/town planning</i> | 29 | 29 | | 29 | 22 | - | 12 | 10 | - |
| <i>Information Technology</i> | 10 | 10 | | 11 | 10 | - | 11 | 8 | - |
| <i>Roads</i> | 36 | 36 | | 42 | 39 | - | 12 | 12 | - |
| <i>Electricity</i> | 50 | 50 | | 56 | 50 | - | 45 | 30 | - |
| <i>Water</i> | 28 | 28 | | 52 | 44 | - | 53 | 24 | - |
| <i>Sanitation</i> | - | - | | - | - | - | - | - | - |
| <i>Refuse</i> | 31 | 31 | | 41 | 32 | - | 8 | 2 | - |
| <i>Other</i> | 371 | 371 | | 595 | 432 | - | 462 | 257 | - |
| Clerks (Clerical and administrative) | 20 | 20 | | 108 | 88 | - | 234 | 176 | - |
| Service and sales workers | 28 | 28 | | 34 | 28 | - | 60 | 48 | - |
| Skilled agricultural and fishery workers | - | - | | - | - | - | - | - | - |
| Craft and related trades | | | | | | | | | |
| Plant and Machine Operators | | | | | | | | | |
| Elementary Occupations | 688 | 688 | 50 | 645 | 654 | | 702 | 562 | |
| TOTAL PERSONNEL NUMBERS | 1 781 | 1 676 | 155 | 2 170 | 1 801 | 113 | 2 126 | 1 432 | 112 |
| % increase | | | | 21.8% | 7.5% | (27.1%) | (2.0%) | (20.5%) | (0.9%) |
| Total municipal employees headcount | 3 089 | 1 770 | 10 | | | | 3 149 | 1 902 | - |
| Finance personnel headcount | 190 | 144 | 21 | 210 | 154 | | 212 | 161 | - |
| Human Resources personnel headcount | 53 | 39 | 6 | 56 | 45 | - | 64 | 52 | - |

Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

| Description | Budget Year 2020/21 | | | | | | | | | | | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|----------------|----------------|-----------------|------------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | | | | | |
| Property rates | 37 665 | 48 642 | 64 283 | 50 438 | 43 659 | 52 311 | 39 337 | 30 500 | 49 415 | 47 921 | 30 865 | 31 122 | 526 157 | 551 412 | 577 880 |
| Service charges - electricity revenue | 88 377 | 114 134 | 150 833 | 118 348 | 102 441 | 122 742 | 92 300 | 71 565 | 115 948 | 112 443 | 72 422 | 73 026 | 1 234 579 | 1 370 383 | 1 521 125 |
| Service charges - water revenue | 21 228 | 27 415 | 36 230 | 28 427 | 24 606 | 29 482 | 22 170 | 17 190 | 27 850 | 27 008 | 17 396 | 17 541 | 296 543 | 310 777 | 325 694 |
| Service charges - sanitation revenue | 9 084 | 11 731 | 15 504 | 12 164 | 10 530 | 12 616 | 9 487 | 7 356 | 11 918 | 11 557 | 7 444 | 7 506 | 126 897 | 132 988 | 139 372 |
| Service charges - refuse revenue | 8 734 | 11 280 | 14 907 | 11 697 | 10 124 | 12 131 | 9 122 | 7 073 | 11 459 | 11 113 | 7 158 | 7 217 | 122 016 | 127 872 | 134 010 |
| Rental of facilities and equipment | 1 816 | 2 345 | 3 099 | 2 431 | 2 104 | 2 521 | 1 896 | 1 470 | 2 382 | 2 310 | 1 488 | (2 500) | 21 362 | 26 579 | 27 855 |
| Interest earned - external investments | 936 | 1 208 | 1 597 | 1 253 | 1 084 | 1 299 | 977 | 758 | 1 227 | 1 190 | 767 | 773 | 13 069 | 13 697 | 14 354 |
| Interest earned - outstanding debtors | 6 969 | 8 999 | 11 893 | 9 332 | 8 078 | 9 678 | 7 278 | 5 643 | 9 143 | 8 866 | 5 711 | 5 758 | 97 347 | 102 020 | 106 917 |
| Fines, penalties and forfeits | 2 625 | 3 390 | 4 480 | 3 516 | 3 043 | 3 646 | 2 742 | 2 126 | 3 444 | 3 340 | 2 151 | 2 169 | 36 673 | 38 433 | 40 278 |
| Licences and permits | 1 185 | 1 531 | 2 023 | 1 587 | 1 374 | 1 646 | 1 238 | 960 | 1 555 | 1 508 | 971 | 979 | 16 557 | 17 352 | 18 185 |
| Agency services | 1 990 | 2 570 | 3 396 | 2 665 | 2 307 | 2 764 | 2 078 | 1 611 | 2 611 | 2 532 | 1 631 | 1 644 | 27 798 | 29 133 | 30 531 |
| Transfers and subsidies | 85 002 | 109 775 | 145 073 | 113 828 | 98 529 | 118 054 | 88 775 | 68 832 | 111 520 | 108 148 | 69 657 | 70 237 | 1 187 428 | 1 286 156 | 1 396 717 |
| Other revenue | 7 158 | 9 245 | 12 217 | 9 586 | 8 298 | 9 942 | 7 476 | 5 797 | 9 392 | 9 108 | 5 866 | 6 511 | 100 596 | 104 800 | 109 830 |
| Gains on disposal of PPE | | | | | | | | | | | | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | 272 768 | 352 264 | 465 534 | 365 270 | 316 177 | 378 833 | 284 878 | 220 881 | 357 863 | 347 045 | 223 526 | 221 984 | 3 807 023 | 4 111 603 | 4 442 748 |
| Expenditure By Type | | | | | | | | | | | | | | | |
| Employee related costs | 80 768 | 84 388 | 88 942 | 74 695 | 73 398 | 89 257 | 80 105 | 75 733 | 78 926 | 79 065 | 80 265 | 104 510 | 990 053 | 1 045 408 | 1 106 042 |
| Remuneration of councillors | 3 475 | 3 631 | 3 827 | 3 214 | 3 158 | 3 840 | 3 447 | 3 258 | 3 396 | 3 402 | 3 453 | 4 410 | 42 511 | 44 977 | 47 585 |
| Debt impairment | 20 436 | 21 352 | 22 505 | 18 900 | 18 572 | 22 584 | 20 269 | 19 162 | 19 970 | 20 005 | 20 309 | 25 935 | 250 000 | 300 000 | 350 000 |
| Depreciation & asset impairment | 20 845 | 21 779 | 22 955 | 19 278 | 18 943 | 23 036 | 20 674 | 19 546 | 20 370 | 20 405 | 20 715 | 26 454 | 255 000 | 285 000 | 300 000 |
| Finance charges | 8 010 | 8 369 | 8 821 | 7 408 | 7 279 | 8 852 | 7 944 | 7 511 | 7 827 | 7 841 | 7 960 | 10 165 | 97 987 | 118 065 | 118 065 |
| Bulk purchases | 88 156 | 92 107 | 97 078 | 81 528 | 80 112 | 97 421 | 87 432 | 82 660 | 86 145 | 86 297 | 87 607 | 85 279 | 1 051 822 | 1 120 190 | 1 193 002 |
| Other materials | 6 652 | 6 950 | 7 325 | 6 152 | 6 045 | 7 351 | 6 598 | 6 237 | 6 500 | 6 512 | 6 611 | 16 653 | 89 587 | 87 378 | 91 572 |
| Contracted services | 55 085 | 57 554 | 60 660 | 50 943 | 50 059 | 60 874 | 54 633 | 51 651 | 53 828 | 53 923 | 54 742 | 78 070 | 682 021 | 706 201 | 740 099 |
| Transfers and subsidies | 940 | 982 | 1 035 | 869 | 854 | 1 039 | 932 | 881 | 919 | 920 | 934 | 1 193 | 11 500 | 11 500 | 11 500 |
| Other expenditure | 16 598 | 17 342 | 18 278 | 15 350 | 15 083 | 18 342 | 16 462 | 15 563 | 16 219 | 16 248 | 16 494 | 27 008 | 208 987 | 212 788 | 223 002 |
| Loss on disposal of PPE | | | | | | | | | | | | - | - | - | - |
| Total Expenditure | 300 965 | 314 456 | 331 425 | 278 337 | 273 504 | 332 597 | 298 495 | 282 203 | 294 100 | 294 618 | 299 091 | 379 678 | 3 679 467 | 3 931 507 | 4 180 867 |
| Surplus/(Deficit) | (28 197) | 37 808 | 134 109 | 86 933 | 42 673 | 46 236 | (13 617) | (61 322) | 63 764 | 52 427 | (75 565) | (157 694) | 127 556 | 180 096 | 261 881 |
| Transfers and subsidies - capital (monetary allocations) (National/ Provincial and District) | 62 569 | 80 804 | 106 787 | 83 788 | 72 526 | 86 899 | 65 347 | 50 667 | 82 088 | 79 607 | 51 274 | 51 701 | 874 055 | 623 402 | 526 841 |
| Transfers and subsidies - capital (in-kind - all) | | | | | | | | | | | | 1 500 | 1 500 | 4 750 | 4 750 |
| Surplus/(Deficit) | 34 372 | 118 612 | 240 896 | 170 721 | 115 199 | 133 135 | 51 730 | (10 655) | 145 852 | 132 034 | (24 292) | (104 493) | 1 003 111 | 808 248 | 793 473 |

Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

| Description | Budget year 2020/21 | | | | | | | | | | | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|----------------|----------------|-----------------|------------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | | | | | | | |
| Revenue by Vote | | | | | | | | | | | | | | | |
| Vote 1 - CHIEF OPERATIONS OFFICE | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 9 | 9 | 9 |
| Vote 2 -MUNICIPAL MANAGER'S OFFICE | 143 | 185 | 245 | 192 | 166 | 199 | 150 | 116 | 188 | 183 | 118 | 119 | 2 004 | 2 004 | 2 091 |
| Vote 3 - WATER AND SANITATION | 33 748 | 43 584 | 57 598 | 45 193 | 39 119 | 46 871 | 35 246 | 27 328 | 44 276 | 42 938 | 27 656 | 27 886 | 471 442 | 499 728 | 521 320 |
| Vote 4 - ENERGY SERVICES | 97 051 | 125 336 | 165 638 | 129 964 | 112 496 | 134 789 | 101 360 | 78 590 | 127 328 | 123 479 | 79 531 | 80 193 | 1 355 756 | 1 492 886 | 1 557 389 |
| Vote 5 - COMMUNITY SERVICES | 11 048 | 14 268 | 18 856 | 14 795 | 12 807 | 15 345 | 11 539 | 8 947 | 14 495 | 14 057 | 9 054 | 6 129 | 151 341 | 163 534 | 170 600 |
| Vote 6 - PUBLIC SAFETY | 5 028 | 6 494 | 8 582 | 6 734 | 5 829 | 6 984 | 5 252 | 4 072 | 6 597 | 6 398 | 4 121 | 4 155 | 70 245 | 74 459 | 77 676 |
| Vote 7 - CORPORATE AND SHARED SERVICES | 430 | 555 | 734 | 576 | 499 | 597 | 449 | 348 | 564 | 547 | 352 | 355 | 6 008 | 6 367 | 6 642 |
| Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT | 4 058 | 5 241 | 6 926 | 5 434 | 4 704 | 5 636 | 4 238 | 3 286 | 5 324 | 5 163 | 3 325 | 2 353 | 55 687 | 60 087 | 62 683 |
| Vote 9 - BUDGET AND TREASURY OFFICE | 183 135 | 236 509 | 312 558 | 245 241 | 212 280 | 254 347 | 191 266 | 148 299 | 240 268 | 233 005 | 150 075 | 153 421 | 2 560 404 | 2 430 417 | 2 565 223 |
| Vote 10 - TRANSPORT SERVICES | 21 | 27 | 36 | 28 | 24 | 29 | 22 | 17 | 28 | 27 | 17 | 17 | 293 | 311 | 324 |
| Vote 11 - HUMAN SETTLEMENT | 672 | 868 | 1 147 | 900 | 779 | 933 | 702 | 544 | 882 | 855 | 551 | 555 | 9 389 | 9 953 | 10 383 |
| Total Revenue by Vote | 335 337 | 433 068 | 572 321 | 449 058 | 388 703 | 465 732 | 350 224 | 271 548 | 439 952 | 426 652 | 274 800 | 275 184 | 4 682 578 | 4 739 755 | 4 974 340 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | |
| Vote 1 - CHIEF OPERATIONS OFFICE | 13 575 | 14 183 | 14 949 | 12 554 | 12 336 | 15 002 | 13 463 | 12 729 | 13 265 | 13 289 | 13 490 | 16 823 | 165 658 | 179 075 | 191 864 |
| Vote 2 -MUNICIPAL MANAGER'S OFFICE | 29 575 | 30 901 | 32 568 | 27 351 | 26 876 | 32 683 | 29 332 | 27 731 | 28 900 | 28 951 | 29 391 | 33 650 | 357 911 | 386 899 | 414 530 |
| Vote 3 - WATER AND SANITATION | 35 703 | 37 303 | 39 316 | 33 019 | 32 445 | 39 455 | 35 410 | 33 477 | 34 889 | 34 950 | 35 481 | 55 091 | 446 539 | 482 705 | 517 179 |
| Vote 4 - ENERGY SERVICES | 78 628 | 82 152 | 86 585 | 72 716 | 71 453 | 86 892 | 77 982 | 73 726 | 76 834 | 76 969 | 78 138 | 62 732 | 924 808 | 999 711 | 1 071 108 |
| Vote 5 - COMMUNITY SERVICES | 26 983 | 28 192 | 29 714 | 24 954 | 24 521 | 29 819 | 26 761 | 25 301 | 26 367 | 26 414 | 26 815 | 40 753 | 336 592 | 363 854 | 389 840 |
| Vote 6 - PUBLIC SAFETY | 23 726 | 24 790 | 26 128 | 21 943 | 21 561 | 26 220 | 23 532 | 22 247 | 23 185 | 23 226 | 23 579 | 39 055 | 299 191 | 323 423 | 346 521 |
| Vote 7 - CORPORATE AND SHARED SERVICES | 17 935 | 18 739 | 19 751 | 16 587 | 16 299 | 19 820 | 17 788 | 16 817 | 17 526 | 17 557 | 17 824 | 33 825 | 230 470 | 249 136 | 266 929 |
| Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT | 10 390 | 10 856 | 11 442 | 9 609 | 9 442 | 11 482 | 10 305 | 9 742 | 10 153 | 10 171 | 10 325 | 12 778 | 126 695 | 136 957 | 146 738 |
| Vote 9 - BUDGET AND TREASURY OFFICE | 44 655 | 46 657 | 49 175 | 41 298 | 40 581 | 49 349 | 44 289 | 41 872 | 43 637 | 43 714 | 44 377 | 58 185 | 547 788 | 546 186 | 553 774 |
| Vote 10 - TRANSPORT SERVICES | 18 706 | 19 545 | 20 600 | 17 300 | 17 000 | 20 673 | 18 553 | 17 540 | 18 280 | 18 312 | 18 590 | 25 424 | 230 522 | 249 193 | 266 990 |
| Vote 11 - HUMAN SETTLEMENT | 1 088 | 1 137 | 1 198 | 1 006 | 989 | 1 202 | 1 079 | 1 020 | 1 063 | 1 065 | 1 081 | 1 363 | 13 292 | 14 369 | 15 395 |
| Total Expenditure by Vote | 300 965 | 314 456 | 331 425 | 278 337 | 273 504 | 332 597 | 298 495 | 282 203 | 294 100 | 294 618 | 299 091 | 379 678 | 3 679 467 | 3 931 507 | 4 180 867 |
| Surplus/(Deficit) before assoc. | 34 372 | 118 612 | 240 896 | 170 721 | 115 199 | 133 135 | 51 730 | (10 655) | 145 852 | 132 034 | (24 292) | (104 493) | 1 003 111 | 808 248 | 793 473 |
| Taxation | | | | | | | | | | | | | - | - | - |
| Surplus/(Deficit) | 34 372 | 118 612 | 240 896 | 170 721 | 115 199 | 133 135 | 51 730 | (10 655) | 145 852 | 132 034 | (24 292) | (104 493) | 1 003 111 | 808 248 | 793 473 |

Table SA27 Consolidated budgeted monthly revenue and expenditure (functional classification)

| Description | Budget year 2020/21 | | | | | | | | | | | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|----------------|----------------|-----------------|------------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Expenditure - Functional | | | | | | | | | | | | | | | |
| Governance and administration | 97 682 | 102 061 | 107 569 | 90 338 | 88 769 | 107 949 | 96 880 | 91 593 | 95 454 | 95 622 | 97 074 | 134 481 | 1 205 472 | 1 310 525 | 1 395 722 |
| Executive and council | 31 620 | 33 037 | 34 820 | 29 242 | 28 735 | 34 943 | 31 360 | 29 648 | 30 898 | 30 953 | 31 423 | 36 513 | 383 191 | 443 744 | 501 025 |
| Finance and administration | 65 099 | 68 017 | 71 688 | 60 205 | 59 159 | 71 941 | 64 565 | 61 041 | 63 614 | 63 726 | 64 694 | 96 783 | 810 533 | 854 353 | 881 591 |
| Internal audit | 963 | 1 007 | 1 061 | 891 | 875 | 1 065 | 955 | 903 | 941 | 943 | 957 | 1 185 | 11 748 | 12 428 | 13 106 |
| Community and public safety | 23 140 | 24 178 | 25 482 | 21 401 | 21 029 | 25 572 | 22 950 | 21 698 | 22 612 | 22 652 | 22 996 | 36 891 | 290 602 | 298 226 | 314 844 |
| Community and social services | 5 824 | 6 085 | 6 413 | 5 386 | 5 293 | 6 436 | 5 776 | 5 461 | 5 691 | 5 701 | 5 788 | 13 670 | 77 524 | 74 303 | 78 507 |
| Sport and recreation | 11 314 | 11 821 | 12 459 | 10 463 | 10 282 | 12 503 | 11 221 | 10 609 | 11 056 | 11 076 | 11 244 | 15 672 | 139 720 | 146 285 | 154 288 |
| Public safety | 4 484 | 4 685 | 4 938 | 4 147 | 4 075 | 4 955 | 4 447 | 4 205 | 4 382 | 4 390 | 4 456 | 5 640 | 54 804 | 57 998 | 61 295 |
| Housing | 946 | 988 | 1 041 | 874 | 859 | 1 045 | 938 | 887 | 924 | 926 | 940 | 1 182 | 11 549 | 12 230 | 12 922 |
| Health | 573 | 598 | 631 | 530 | 520 | 633 | 568 | 537 | 560 | 561 | 569 | 727 | 7 005 | 7 409 | 7 831 |
| Economic and environmental services | 41 693 | 43 562 | 45 913 | 38 558 | 37 889 | 46 075 | 41 351 | 39 094 | 40 742 | 40 814 | 41 434 | 52 392 | 509 517 | 531 224 | 559 303 |
| Planning and development | 9 426 | 9 848 | 10 380 | 8 717 | 8 566 | 10 417 | 9 349 | 8 838 | 9 211 | 9 227 | 9 367 | 11 771 | 115 117 | 121 726 | 128 273 |
| Road transport | 30 216 | 31 570 | 33 274 | 27 944 | 27 459 | 33 391 | 29 968 | 28 332 | 29 526 | 29 578 | 30 027 | 40 046 | 371 331 | 385 552 | 405 769 |
| Environmental protection | 2 052 | 2 144 | 2 259 | 1 897 | 1 864 | 2 267 | 2 035 | 1 924 | 2 005 | 2 008 | 2 039 | 575 | 23 068 | 23 947 | 25 262 |
| Trading services | 138 449 | 144 655 | 152 462 | 128 040 | 125 817 | 153 001 | 137 313 | 129 818 | 135 291 | 135 529 | 137 587 | 155 914 | 1 673 877 | 1 791 531 | 1 910 998 |
| Energy sources | 86 463 | 90 339 | 95 214 | 79 962 | 78 574 | 95 550 | 85 753 | 81 073 | 84 491 | 84 639 | 85 925 | 72 875 | 1 020 858 | 1 071 911 | 1 129 760 |
| Water management | 38 954 | 40 700 | 42 897 | 36 026 | 35 400 | 43 048 | 38 635 | 36 526 | 38 066 | 38 133 | 38 712 | 61 500 | 488 596 | 532 778 | 564 273 |
| Waste water management | 4 148 | 4 334 | 4 568 | 3 836 | 3 769 | 4 584 | 4 114 | 3 889 | 4 053 | 4 060 | 4 122 | 5 264 | 50 741 | 71 488 | 95 563 |
| Waste management | 8 884 | 9 282 | 9 783 | 8 216 | 8 074 | 9 818 | 8 811 | 8 330 | 8 682 | 8 697 | 8 829 | 16 275 | 113 682 | 115 355 | 121 402 |
| Total Expenditure - Functional | 300 965 | 314 456 | 331 425 | 278 337 | 273 504 | 332 597 | 298 495 | 282 203 | 294 100 | 294 618 | 299 091 | 379 677 | 3 679 467 | 3 931 507 | 4 180 867 |
| Surplus/(Deficit) | 34 372 | 118 612 | 240 896 | 170 721 | 115 199 | 133 135 | 51 730 | (10 655) | 145 852 | 132 034 | (24 292) | (104 493) | 1 003 111 | 808 248 | 793 473 |

Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

| Description | Budget year 2020/21 | | | | | | | | | | | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | |
| Vote 1 - CHIEF OPERATIONS OFFICE | 62 | 85 | 141 | 187 | 187 | 212 | 213 | 213 | 321 | 366 | 478 | 332 | 2 796 | 3 471 | 4 453 |
| Vote 2 - MUNICIPAL MANAGER'S OFFICE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - WATER AND SANITATION | 11 096 | 15 103 | 24 976 | 33 130 | 33 189 | 37 745 | 37 765 | 37 765 | 57 042 | 64 973 | 84 959 | 98 501 | 536 244 | 288 618 | 192 612 |
| Vote 4 - ENERGY SERVICES | 416 | 566 | 936 | 1 241 | 1 244 | 1 414 | 1 415 | 1 415 | 2 137 | 2 434 | 3 183 | 3 799 | 20 201 | 28 631 | 36 943 |
| Vote 5 - COMMUNITY SERVICES | 1 241 | 1 690 | 2 794 | 3 706 | 3 713 | 4 222 | 4 225 | 4 225 | 6 381 | 7 268 | 9 504 | 18 343 | 67 312 | 52 271 | 43 925 |
| Vote 6 - PUBLIC SAFETY | 45 | 62 | 102 | 136 | 136 | 155 | 155 | 155 | 234 | 266 | 348 | 734 | 2 527 | 2 516 | 8 384 |
| Vote 7 - CORPORATE AND SHARED SERVICES | 605 | 824 | 1 362 | 1 807 | 1 810 | 2 058 | 2 060 | 2 060 | 3 111 | 3 543 | 4 633 | 7 171 | 31 043 | 24 460 | 20 407 |
| Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT | 119 | 163 | 269 | 357 | 357 | 406 | 407 | 407 | 614 | 700 | 915 | 1 092 | 5 805 | 7 772 | 7 657 |
| Vote 9 - BUDGET AND TREASURY OFFICE | 21 | 28 | 46 | 61 | 62 | 70 | 70 | 70 | 106 | 121 | 158 | 188 | 1 000 | - | - |
| Vote 10 - TRANSPORT SERVICES | 9 541 | 12 987 | 21 476 | 28 487 | 28 538 | 32 456 | 32 473 | 32 473 | 49 049 | 55 868 | 73 053 | 158 171 | 534 570 | 320 414 | 327 434 |
| Vote 11 - HUMAN SETTLEMENT | | | | | | | | | | | | | | | |
| Capital single-year expenditure sub-total | 23 147 | 31 506 | 52 101 | 69 112 | 69 235 | 78 740 | 78 781 | 78 781 | 118 995 | 135 540 | 177 231 | 288 332 | 1 201 499 | 728 152 | 641 813 |
| Total Capital Expenditure | 23 147 | 31 506 | 52 101 | 69 112 | 69 235 | 78 740 | 78 781 | 78 781 | 118 995 | 135 540 | 177 231 | 288 332 | 1 201 499 | 728 152 | 641 813 |

Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

| Description | Budget Year 2020/21 | | | | | | | | | | | | 2020/21 Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Capital Expenditure - Functional | | | | | | | | | | | | | | | |
| Governance and administration | 210 | 285 | 472 | 626 | 627 | 713 | 714 | 714 | 1 078 | 1 228 | 1 606 | 24 405 | 32 679 | 25 207 | 21 319 |
| Executive and council | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Finance and administration | 210 | 285 | 472 | 626 | 627 | 713 | 714 | 714 | 1 078 | 1 228 | 1 606 | 24 405 | 32 679 | 25 207 | 21 319 |
| Internal audit | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Community and public safety | 1 184 | 1 612 | 2 666 | 3 537 | 3 543 | 4 029 | 4 031 | 4 031 | 6 089 | 6 936 | 9 069 | 16 131 | 62 861 | 53 189 | 48 262 |
| Community and social services | 44 | 60 | 99 | 131 | 131 | 149 | 149 | 149 | 225 | 256 | 335 | 2 694 | 4 422 | 4 868 | 8 937 |
| Sport and recreation | 1 141 | 1 553 | 2 568 | 3 406 | 3 412 | 3 880 | 3 882 | 3 882 | 5 864 | 6 680 | 8 734 | 13 437 | 58 439 | 48 321 | 39 325 |
| Economic and environmental services | 10 295 | 14 013 | 23 173 | 30 738 | 30 793 | 35 021 | 35 039 | 35 039 | 52 924 | 60 283 | 78 826 | 135 106 | 541 248 | 328 925 | 339 204 |
| Planning and development | 119 | 163 | 269 | 357 | 357 | 406 | 407 | 407 | 614 | 700 | 915 | 1 092 | 5 805 | 7 772 | 7 657 |
| Road transport | 10 175 | 13 850 | 22 904 | 30 382 | 30 436 | 34 614 | 34 632 | 34 632 | 52 310 | 59 583 | 77 911 | 134 014 | 535 443 | 321 153 | 331 547 |
| Trading services | 11 458 | 15 596 | 25 790 | 34 211 | 34 271 | 38 977 | 38 997 | 38 997 | 58 903 | 67 093 | 87 730 | 112 690 | 564 711 | 320 831 | 233 028 |
| Energy sources | 416 | 566 | 936 | 1 241 | 1 244 | 1 414 | 1 415 | 1 415 | 2 137 | 2 434 | 3 183 | 3 799 | 20 201 | 28 631 | 36 943 |
| Water management | 5 722 | 7 789 | 12 880 | 17 085 | 17 115 | 19 465 | 19 475 | 19 475 | 29 417 | 33 507 | 43 813 | 24 343 | 250 087 | 226 048 | 192 612 |
| Waste water management | 5 232 | 7 122 | 11 777 | 15 622 | 15 650 | 17 798 | 17 808 | 17 808 | 26 898 | 30 637 | 40 061 | 79 745 | 286 157 | 62 570 | – |
| Waste management | 88 | 119 | 198 | 262 | 263 | 299 | 299 | 299 | 451 | 514 | 672 | 4 802 | 8 265 | 3 582 | 3 474 |
| Other | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Total Capital Expenditure - Functional | 23 147 | 31 506 | 52 101 | 69 112 | 69 235 | 78 740 | 78 781 | 78 781 | 118 995 | 135 540 | 177 231 | 288 332 | 1 201 499 | 728 152 | 641 813 |
| Funded by: | | | | | | | | | | | | | | | |
| National Government | 17 988 | 24 485 | 40 490 | 53 710 | 53 805 | 61 192 | 61 224 | 61 224 | 92 476 | 105 334 | 137 734 | 164 390 | 874 055 | 623 402 | 526 841 |
| Provincial Government | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Transfers recognised - capital | 17 988 | 24 485 | 40 490 | 53 710 | 53 805 | 61 192 | 61 224 | 61 224 | 92 476 | 105 334 | 137 734 | 165 890 | 875 555 | 628 152 | 531 591 |
| Public contributions & donations | | | | | | | | | | | | | | | |
| Borrowing | 3 306 | 4 500 | 7 442 | 9 871 | 9 889 | 11 247 | 11 252 | 11 252 | 16 996 | 19 359 | 25 314 | 104 493 | 234 923 | – | – |
| Internally generated funds | 1 852 | 2 521 | 4 169 | 5 530 | 5 540 | 6 301 | 6 304 | 6 304 | 9 522 | 10 846 | 14 182 | 17 948 | 91 021 | 100 000 | 110 222 |
| Total Capital Funding | 23 147 | 31 506 | 52 101 | 69 112 | 69 235 | 78 740 | 78 781 | 78 781 | 118 995 | 135 540 | 177 231 | 288 332 | 1 201 499 | 728 152 | 641 813 |

Supporting Table SA30 Consolidated budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2020/21 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|---------------------|------------------------|------------------------|
| | R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Cash Receipts By Source | | | | | | | | | | | | | | 1 | | |
| Property rates | 39 692 | 40 083 | 40 474 | 40 670 | 40 572 | 40 816 | 40 718 | 40 816 | 40 963 | 41 158 | 41 305 | 15 751 | 463 018 | 490 757 | 514 313 | |
| Service charges - electricity revenue | 95 330 | 96 269 | 97 208 | 97 678 | 97 443 | 98 030 | 97 795 | 98 030 | 98 382 | 98 852 | 99 204 | 12 206 | 1 086 430 | 1 219 641 | 1 353 801 | |
| Service charges - water revenue | 21 671 | 21 885 | 22 098 | 22 205 | 22 152 | 22 285 | 22 232 | 22 285 | 22 365 | 22 472 | 22 552 | 16 755 | 260 958 | 276 591 | 289 868 | |
| Service charges - sanitation revenue | 9 274 | 9 365 | 9 456 | 9 502 | 9 479 | 9 536 | 9 513 | 9 536 | 9 571 | 9 616 | 9 651 | 7 170 | 111 669 | 118 359 | 124 041 | |
| Service charges - refuse revenue | 8 917 | 9 005 | 9 093 | 9 137 | 9 115 | 9 169 | 9 148 | 9 169 | 9 202 | 9 246 | 9 279 | 6 894 | 107 374 | 113 806 | 119 269 | |
| Service charges - other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Rental of facilities and equipment | 1 812 | 1 830 | 1 848 | 1 857 | 1 852 | 1 864 | 1 859 | 1 864 | 1 870 | 1 879 | 1 886 | (3 759) | 16 662 | 20 732 | 21 727 | |
| Interest earned - external investments | 934 | 943 | 952 | 957 | 955 | 960 | 958 | 960 | 964 | 968 | 972 | 978 | 11 501 | 12 053 | 12 632 | |
| Interest earned - outstanding debtors | 6 956 | 7 025 | 7 093 | 7 127 | 7 110 | 7 153 | 7 136 | 7 153 | 7 179 | 7 213 | 7 239 | 7 282 | 85 666 | 89 777 | 94 087 | |
| Dividends received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Fines, penalties and forfeits | 2 621 | 2 646 | 2 672 | 2 685 | 2 679 | 2 695 | 2 688 | 2 695 | 2 704 | 2 717 | 2 727 | 2 743 | 32 272 | 33 821 | 35 445 | |
| Licences and permits | 1 183 | 1 195 | 1 206 | 1 212 | 1 209 | 1 217 | 1 214 | 1 217 | 1 221 | 1 227 | 1 231 | 1 238 | 14 571 | 15 270 | 16 003 | |
| Agency services | 1 986 | 2 006 | 2 026 | 2 035 | 2 030 | 2 043 | 2 038 | 2 043 | 2 050 | 2 060 | 2 067 | 2 079 | 24 463 | 25 637 | 26 867 | |
| Transfer receipts - operational | 390 431 | - | - | - | - | 390 431 | - | - | 390 431 | - | - | 16 135 | 1 187 428 | 1 286 156 | 1 396 717 | |
| Other revenue | 4 794 | 4 841 | 4 888 | 4 912 | 4 900 | 4 929 | 4 918 | 4 929 | 4 947 | 4 971 | 4 989 | 24 578 | 78 596 | 81 744 | 85 668 | |
| Cash Receipts by Source | 585 601 | 197 093 | 199 015 | 199 977 | 199 496 | 591 129 | 200 217 | 200 698 | 591 850 | 202 380 | 203 101 | 110 050 | 3 480 607 | 3 784 346 | 4 090 437 | |
| Other Cash Flows by Source | | | | | | | | | | | | | | | | |
| Transfer receipts - capital | - | 80 564 | 120 845 | 241 691 | - | 134 273 | 107 418 | - | - | - | - | 189 264 | 874 055 | 623 402 | 526 841 | |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all) | - | - | - | - | - | - | - | - | - | - | - | 1 500 | 1 500 | 4 750 | 4 750 | |
| Proceeds on disposal of PPE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Short term loans | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Borrowing long term/refinancing | - | 106 232 | - | - | - | - | 54 411 | - | - | - | - | 74 280 | 234 923 | - | - | |
| Increase (decrease) in consumer deposits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Decrease (Increase) in non-current debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Decrease (increase) other non-current receivables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Cash Receipts by Source | 585 601 | 383 888 | 319 861 | 441 668 | 199 496 | 725 402 | 362 047 | 200 698 | 591 850 | 202 380 | 203 101 | 375 093 | 4 591 084 | 4 412 498 | 4 622 028 | |

Supporting Table SA30 Consolidated budgeted monthly cash flow.....continued

| MONTHLY CASH FLOWS | Budget Year 2020/21 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|---------------------|----------------|----------------|----------------|-----------------|----------------|----------------|-----------------|----------------|------------------|------------------|------------------|---|---------------------|------------------------|------------------------|
| | R thousand | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2020/21 | Budget Year +2 2021/22 | Budget Year +2 2022/23 |
| Cash Payments by Type | | | | | | | | | | | | | | | | |
| Employee related costs | 76 134 | 77 197 | 77 994 | 76 001 | 76 798 | 78 260 | 83 855 | 79 987 | 79 493 | 80 120 | 81 316 | 73 396 | 940 550 | 993 138 | 1 050 740 | |
| Remuneration of councillors | 3 343 | 3 354 | 3 365 | 3 374 | 3 365 | 3 365 | 3 432 | 3 356 | 3 365 | 3 354 | 3 359 | 3 352 | 40 385 | 42 728 | 45 206 | |
| Finance charges | - | - | - | - | - | 53 893 | - | - | - | - | - | 44 094 | 97 987 | 118 065 | 118 065 | |
| Bulk purchases - Electricity | 76 920 | 71 261 | 69 979 | 71 261 | 69 979 | 64 100 | 57 690 | 53 312 | 57 690 | 62 818 | 69 979 | 45 223 | 770 212 | 863 449 | 919 573 | |
| Bulk purchases - Water & Sewer | 19 065 | 23 301 | 19 065 | 23 301 | 19 065 | 19 065 | 19 065 | 23 301 | 19 065 | 19 065 | 23 301 | 2 358 | 229 018 | 243 905 | 259 758 | |
| Other materials | 3 176 | 3 970 | 5 955 | 5 955 | 5 955 | 5 955 | 8 166 | 8 166 | 8 166 | 8 166 | 8 734 | 12 741 | 85 107 | 83 009 | 86 994 | |
| Contracted services | 20 411 | 20 411 | 24 494 | 24 494 | 24 494 | 24 494 | 40 309 | 40 311 | 40 309 | 40 309 | 34 699 | 313 186 | 647 920 | 699 139 | 732 698 | |
| Transfers and grants - other municipalities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers and grants - other | 3 412 | 76 | 3 412 | 76 | 76 | 3 412 | 76 | 76 | 76 | 76 | 76 | 76 | 10 925 | 10 925 | 10 925 | |
| Other expenditure | 13 775 | 14 026 | 14 577 | 14 527 | 14 677 | 14 727 | 14 777 | 14 837 | 14 787 | 14 752 | 14 876 | 38 199 | 198 537 | 210 660 | 211 852 | |
| Cash Payments by Type | 216 237 | 213 597 | 218 842 | 218 989 | 214 410 | 267 272 | 227 370 | 223 347 | 222 952 | 228 660 | 236 342 | 532 625 | 3 020 643 | 3 265 017 | 3 435 810 | |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | | |
| Capital assets | 23 147 | 31 506 | 52 101 | 69 112 | 69 235 | 78 740 | 78 781 | 78 781 | 118 995 | 135 540 | 177 231 | 252 287 | 1 165 454 | 706 307 | 622 559 | |
| Repayment of borrowing | 32 103 | - | - | - | - | - | - | - | - | - | - | 32 103 | 64 205 | 62 760 | 162 760 | |
| Other Cash Flows/Payments | 142 000 | 22 000 | 17 000 | (8 000) | (8 000) | (8 000) | (8 000) | (8 000) | (8 000) | (8 000) | (8 000) | 134 500 | 251 500 | 184 750 | 104 750 | |
| Total Cash Payments by Type | 413 486 | 267 103 | 287 943 | 280 101 | 275 645 | 338 012 | 298 151 | 294 128 | 333 947 | 356 200 | 405 572 | 951 514 | 4 501 802 | 4 218 834 | 4 325 879 | |
| NET INCREASE/(DECREASE) IN CASH HELD | 172 114 | 116 785 | 31 918 | 161 567 | (76 148) | 387 389 | 63 896 | (93 430) | 257 903 | (153 820) | (202 471) | (576 421) | 89 283 | 193 664 | 296 150 | |
| Cash/cash equivalents at the month/year begin: | 106 569 | 278 683 | 395 468 | 427 386 | 588 953 | 512 805 | 900 194 | 964 090 | 870 660 | 1 128 563 | 974 743 | 772 272 | 106 569 | 195 852 | 389 515 | |
| Cash/cash equivalents at the month/year end: | 278 683 | 395 468 | 427 386 | 588 953 | 512 805 | 900 194 | 964 090 | 870 660 | 1 128 563 | 974 743 | 772 272 | 195 852 | 195 852 | 389 515 | 685 665 | |

Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/2020 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|------------------------|------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | |
| Capital expenditure on new assets by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | 583 412 | 471 564 | 345 983 | 814 121 | 851 574 | 851 574 | 627 776 | 340 016 | 302 552 |
| Roads Infrastructure | 95 078 | 115 782 | 109 234 | 260 700 | 122 131 | 122 131 | 231 387 | 56 285 | 64 852 |
| Roads | 95 078 | 85 566 | 109 234 | 260 700 | 122 131 | 122 131 | 231 387 | 56 285 | 64 852 |
| Road Structures | - | 21 071 | - | - | - | - | - | - | - |
| Capital Spares | - | 9 145 | - | - | - | - | - | - | - |
| Storm water Infrastructure | - | 5 797 | - | - | 4 600 | 4 600 | - | 8 000 | 15 000 |
| Storm water Conveyance | - | - | - | - | 4 600 | 4 600 | - | - | - |
| Electrical Infrastructure | 19 650 | 25 838 | 19 298 | 58 248 | 67 560 | 67 560 | 20 201 | 25 592 | 33 286 |
| HV Switching Station | - | - | 19 298 | 58 248 | 67 560 | 67 560 | 19 901 | 16 376 | 22 004 |
| Water Supply Infrastructure | 339 941 | 234 670 | 209 262 | 305 480 | 362 990 | 362 990 | 235 087 | 216 048 | 185 612 |
| Distribution | 339 941 | 234 670 | 209 262 | 305 480 | 362 990 | 362 990 | 141 487 | 110 005 | 72 612 |
| Sanitation Infrastructure | 128 743 | 25 504 | - | 176 047 | 291 094 | 291 094 | 132 000 | 30 217 | - |
| Pump Station | 41 082 | - | - | - | - | - | - | - | - |
| Waste Water Treatment Works | - | - | - | 176 047 | 291 094 | 291 094 | 130 000 | 30 000 | - |
| Solid Waste Infrastructure | - | 63 973 | 8 190 | 13 378 | 3 200 | 3 200 | 7 600 | 3 582 | 3 150 |
| Landfill Sites | - | 2 416 | - | - | - | - | 2 000 | 3 000 | 3 000 |
| Waste Transfer Stations | - | 61 557 | 8 190 | 13 378 | 3 200 | 3 200 | 4 000 | 100 | 150 |
| Information and Communication Infrastructure | - | - | - | 268 | - | - | 1 500 | 293 | 653 |
| Data Centres | - | - | - | 268 | - | - | 1 500 | 293 | 653 |
| Community Assets | 44 589 | 15 060 | 8 030 | 324 020 | 202 853 | 202 853 | 158 596 | 82 660 | 50 215 |
| Community Facilities | 7 102 | 10 549 | 2 836 | 269 481 | 148 428 | 148 428 | 113 596 | 42 660 | 29 855 |
| Halls | 4 715 | - | 2 836 | 1 500 | - | - | - | 1 000 | 2 000 |
| Centres | 944 | 186 | - | 4 000 | - | - | 2 578 | 7 478 | 3 503 |
| Fire/Ambulance Stations | 1 442 | 5 807 | - | 80 000 | - | - | 168 | 729 | 1 606 |
| Testing Stations | - | - | - | 3 500 | - | - | 3 150 | - | 1 567 |
| Libraries | - | 1 432 | - | 1 500 | - | - | 100 | 200 | 720 |
| Police | - | - | - | 11 951 | - | - | 873 | 739 | 6 533 |
| Parks | - | - | - | 1 245 | - | - | - | - | - |
| Public Open Space | - | 3 124 | - | 3 970 | - | - | - | 531 | 1 000 |
| Capital Spares | - | - | - | 882 | - | - | 251 | - | 26 |
| Sport and Recreation Facilities | 37 488 | 4 511 | 5 194 | 54 539 | 54 425 | 54 425 | 45 000 | 40 000 | 20 359 |
| Indoor Facilities | 37 488 | - | - | - | - | - | - | - | - |
| Outdoor Facilities | - | 4 511 | 5 194 | 54 539 | 54 425 | 54 425 | 45 000 | 40 000 | 20 359 |
| Capital Spares | - | - | - | - | - | - | - | - | - |
| Investment properties | - | 2 508 | - | 12 169 | 1 037 | 1 037 | 5 202 | 6 443 | 6 900 |
| Revenue Generating | - | - | - | - | - | - | 5 202 | 6 443 | 6 900 |
| Unimproved Property | - | - | - | - | - | - | 5 202 | 6 443 | 6 900 |
| Non-revenue Generating | - | 2 508 | - | 12 169 | 1 037 | 1 037 | - | - | - |
| Unimproved Property | - | 2 508 | - | 12 169 | 1 037 | 1 037 | - | - | - |
| Other assets | 5 211 | 6 302 | 126 646 | 10 502 | 6 794 | 6 794 | 1 300 | 5 492 | 3 000 |
| Operational Buildings | 5 211 | 6 302 | 126 332 | 10 502 | 6 794 | 6 794 | 1 300 | 5 492 | 3 000 |
| Municipal Offices | 5 211 | 6 302 | 126 332 | 4 002 | 6 794 | 6 794 | - | 5 492 | 3 000 |
| Housing | - | - | 313 | - | - | - | - | - | - |
| Capital Spares | - | - | 313 | - | - | - | - | - | - |
| Intangible Assets | - | - | 1 500 | 700 | 154 | 154 | 304 | 371 | 257 |
| Licences and Rights | - | - | 1 500 | 700 | 154 | 154 | 304 | 371 | 257 |
| Computer Software and Applications | - | - | 1 500 | 700 | 154 | 154 | 304 | 371 | 257 |
| Computer Equipment | - | 2 053 | 8 955 | 4 000 | 300 | 300 | 2 000 | 978 | 1 306 |
| Computer Equipment | - | 2 053 | 8 955 | 4 000 | 300 | 300 | 2 000 | 978 | 1 306 |
| Furniture and Office Equipment | - | 73 | 1 055 | 2 400 | 900 | 900 | 373 | 487 | 1 122 |
| Furniture and Office Equipment | - | 73 | 1 055 | 2 400 | 900 | 900 | 373 | 487 | 1 122 |
| Machinery and Equipment | - | - | 5 724 | 6 987 | 2 301 | 2 301 | 3 670 | 1 948 | 4 506 |
| Machinery and Equipment | - | - | 5 724 | 6 987 | 2 301 | 2 301 | 3 670 | 1 948 | 4 506 |
| Transport Assets | - | 90 551 | 155 717 | - | 16 000 | 16 000 | 20 000 | 15 000 | - |
| Transport Assets | - | 90 551 | 155 717 | - | 16 000 | 16 000 | 20 000 | 15 000 | - |
| Total Capital Expenditure on new assets | 633 212 | 588 109 | 660 859 | 1 174 898 | 1 081 913 | 1 081 913 | 819 221 | 453 396 | 369 858 |

Table 56 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | |
| Capital expenditure on renewal of existing assets by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | 133 796 | 227 091 | 259 832 | 237 606 | 80 207 | 80 207 | 1 500 | 3 061 | 4 220 |
| Roads Infrastructure | - | 91 642 | 835 | 3 705 | 3 205 | 3 205 | 1 500 | 1 000 | 2 000 |
| <i>Roads</i> | - | 91 642 | 835 | 3 705 | 3 205 | 3 205 | 1 500 | 1 000 | 2 000 |
| Storm water Infrastructure | - | 8 146 | - | - | - | - | - | - | - |
| <i>Attenuation</i> | - | 8 146 | - | - | - | - | - | - | - |
| Electrical Infrastructure | 37 035 | 3 077 | 8 265 | 2 000 | 2 000 | 2 000 | - | 2 061 | 2 220 |
| <i>HV Transmission Conductors</i> | 37 035 | 3 077 | 8 265 | 2 000 | 2 000 | 2 000 | - | 1 083 | 784 |
| Water Supply Infrastructure | 2 730 | 124 226 | 184 363 | - | - | - | - | - | - |
| <i>Distribution</i> | 2 730 | 124 226 | 184 363 | - | - | - | - | - | - |
| Sanitation Infrastructure | 92 472 | - | 59 486 | 231 901 | 75 002 | 75 002 | - | - | - |
| <i>Waste Water Treatment Works</i> | 92 472 | - | 59 486 | 231 901 | 75 002 | 75 002 | - | - | - |
| Solid Waste Infrastructure | 1 559 | - | - | - | - | - | - | - | - |
| <i>Waste Transfer Stations</i> | 1 559 | - | - | - | - | - | - | - | - |
| Information and Communication Infrastructure | - | - | 6 883 | - | - | - | - | - | - |
| <i>Data Centres</i> | - | - | 6 883 | - | - | - | - | - | - |
| Community Assets | 14 179 | - | 2 900 | 4 819 | 1 235 | 1 235 | 6 868 | 5 650 | 5 666 |
| Community Facilities | 6 389 | - | 754 | 3 819 | 1 235 | 1 235 | 6 868 | 5 650 | 5 166 |
| <i>Halls</i> | - | - | 754 | - | - | - | 700 | - | - |
| <i>Centres</i> | - | - | - | 1 340 | 1 235 | 1 235 | 1 218 | 650 | 966 |
| <i>Fire/Ambulance Stations</i> | - | - | - | 1 500 | - | - | - | - | - |
| <i>Museums</i> | 517 | - | - | 111 | - | - | - | - | - |
| <i>Libraries</i> | - | - | - | 368 | - | - | - | 1 000 | 200 |
| <i>Parks</i> | - | - | - | 500 | - | - | - | - | - |
| <i>Public Open Space</i> | 5 872 | - | - | - | - | - | - | - | - |
| Sport and Recreation Facilities | 7 789 | - | 2 146 | 1 000 | - | - | - | - | 500 |
| <i>Indoor Facilities</i> | 7 789 | - | 2 146 | - | - | - | - | - | - |
| <i>Outdoor Facilities</i> | - | - | - | 1 000 | - | - | - | - | 500 |
| Heritage assets | - | - | - | 335 | - | - | - | - | - |
| <i>Other Heritage</i> | - | - | - | 335 | - | - | - | - | - |
| Other assets | 32 801 | - | 78 266 | 2 008 | 500 | 500 | 2 120 | 2 823 | 3 126 |
| <i>Operational Buildings</i> | 32 801 | - | 78 266 | 2 008 | 500 | 500 | 2 120 | 2 823 | 3 126 |
| <i>Municipal Offices</i> | 32 801 | - | 78 266 | 2 008 | 500 | 500 | 2 120 | 2 823 | 3 126 |
| Intangible Assets | 1 436 | - | - | - | - | - | - | - | - |
| <i>Licences and Rights</i> | 1 436 | - | - | - | - | - | - | - | - |
| <i>Solid Waste Licenses</i> | 1 436 | - | - | - | - | - | - | - | - |
| Total Capital Expenditure on renewal of existing assets | 182 211 | 227 091 | 340 998 | 244 767 | 81 942 | 81 942 | 10 488 | 11 534 | 13 012 |
| Renewal of Existing Assets as % of total capex | 0,0% | 23,0% | 24,9% | 13,0% | 5,3% | 5,3% | 0,9% | 1,6% | 2,0% |
| Renewal of Existing Assets as % of deprecn" | 24,2% | 25,6% | 50,0% | 103,3% | 34,6% | 34,6% | 4,1% | 4,0% | 4,3% |

Table 57 MBRR SA34c - Repairs and maintenance expenditure by asset class

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Repairs and maintenance expenditure by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | 154 634 | 125 653 | 60 173 | 412 593 | 434 667 | 434 667 | 397 956 | 419 731 | 433 408 |
| Roads Infrastructure | 41 388 | 70 175 | 21 736 | 80 508 | 69 397 | 69 397 | 77 031 | 78 424 | 82 799 |
| Roads | 41 388 | 67 615 | 21 736 | 27 006 | 9 370 | 9 370 | 77 031 | 78 424 | 82 799 |
| Road Structures | - | - | - | 35 754 | - | - | - | - | - |
| Road Furniture | - | - | - | 17 747 | 1 164 | 1 164 | - | - | - |
| Capital Spares | - | 2 560 | - | - | 58 864 | 58 864 | - | - | - |
| Storm water Infrastructure | 24 868 | - | - | - | - | - | - | - | - |
| Drainage Collection | 24 868 | - | - | - | - | - | - | - | - |
| Electrical Infrastructure | 25 309 | 49 287 | 16 324 | 134 519 | 120 904 | 120 904 | 114 438 | 128 600 | 127 061 |
| MV Substations | 25 309 | 49 287 | 16 324 | 134 519 | 120 904 | 120 904 | 114 438 | 128 600 | 127 061 |
| Water Supply Infrastructure | 26 857 | 3 581 | 20 033 | 103 964 | 152 564 | 152 564 | 137 507 | 144 704 | 152 280 |
| Reservoirs | - | - | - | 537 | - | - | - | - | - |
| Distribution | 26 857 | 3 581 | 20 033 | 76 818 | 152 564 | 152 564 | 137 507 | 144 704 | 152 280 |
| Distribution Points | - | - | - | 26 610 | - | - | - | - | - |
| Sanitation Infrastructure | 4 946 | 1 591 | - | 15 647 | 15 647 | 15 647 | 11 133 | 11 667 | 12 227 |
| Waste Water Treatment Works | 4 946 | 1 591 | - | 15 647 | 15 647 | 15 647 | 11 133 | 11 667 | 12 227 |
| Solid Waste Infrastructure | 31 266 | 1 018 | 2 080 | 77 955 | 76 155 | 76 155 | 57 848 | 56 337 | 59 041 |
| Waste Processing Facilities | - | - | - | 67 899 | 76 155 | 76 155 | 57 848 | 56 337 | 59 041 |
| Waste Drop-off Points | 31 266 | 1 018 | 2 080 | 9 695 | - | - | - | - | - |
| Capital Spares | - | - | - | 361 | - | - | - | - | - |
| Community Assets | 18 321 | 850 | 2 947 | 63 296 | 60 065 | 60 065 | 40 122 | 39 813 | 42 020 |
| Community Facilities | 15 099 | - | 21 | 5 743 | 8 274 | 8 274 | 7 588 | 5 437 | 5 698 |
| Halls | - | - | - | 5 211 | 8 274 | 8 274 | 7 588 | 5 437 | 5 698 |
| Fire/Ambulance Stations | 187 | - | - | - | - | - | - | - | - |
| Testing Stations | - | - | - | 2 | - | - | - | - | - |
| Museums | 30 | - | - | 19 | - | - | - | - | - |
| Galleries | 5 932 | - | - | 64 | - | - | - | - | - |
| Libraries | - | - | - | 41 | - | - | - | - | - |
| Cemeteries/Crematoria | 762 | - | - | - | - | - | - | - | - |
| Nature Reserves | 432 | - | - | 400 | - | - | - | - | - |
| Airports | - | - | - | 7 | - | - | - | - | - |
| Capital Spares | 7 756 | - | 21 | - | - | - | - | - | - |
| Sport and Recreation Facilities | 3 222 | 850 | 2 926 | 57 553 | 51 791 | 51 791 | 32 534 | 34 376 | 36 321 |
| Indoor Facilities | 3 222 | 850 | 2 926 | 57 553 | 51 791 | 51 791 | - | - | - |
| Outdoor Facilities | - | - | - | - | - | - | 32 534 | 34 376 | 36 321 |
| Other assets | 71 468 | 162 537 | 406 745 | 56 592 | 53 135 | 53 135 | 58 826 | 64 914 | 58 419 |
| Operational Buildings | 71 468 | 162 537 | 406 745 | 56 592 | 53 135 | 53 135 | 58 826 | 64 914 | 58 419 |
| Capital Spares | - | 33 866 | 14 523 | 56 592 | 53 135 | 53 135 | 58 826 | 64 914 | 58 419 |
| Operational Buildings | 71 468 | 128 671 | 392 222 | - | - | - | - | - | - |
| Intangible Assets | - | - | - | 18 000 | 15 700 | 15 700 | 10 500 | 11 004 | 11 532 |
| Licences and Rights | - | - | - | 18 000 | 15 700 | 15 700 | 10 500 | 11 004 | 11 532 |
| Computer Software and Applications | - | - | - | 18 000 | 15 700 | 15 700 | 10 500 | 11 004 | 11 532 |
| Computer Equipment | - | - | - | 6 000 | 6 000 | 6 000 | 4 000 | 4 192 | 4 393 |
| Computer Equipment | - | - | - | 6 000 | 6 000 | 6 000 | 4 000 | 4 192 | 4 393 |
| Furniture and Office Equipment | - | - | - | 12 390 | 12 814 | 12 814 | 8 779 | 9 200 | 9 642 |
| Furniture and Office Equipment | - | - | - | 12 390 | 12 814 | 12 814 | 8 779 | 9 200 | 9 642 |
| Machinery and Equipment | - | - | 29 419 | 572 | 400 | 400 | 3 | 3 | 3 |
| Machinery and Equipment | - | - | 29 419 | 572 | 400 | 400 | 3 | 3 | 3 |
| Transport Assets | - | - | 11 381 | 36 149 | 58 151 | 58 151 | 39 359 | 41 248 | 43 228 |
| Transport Assets | - | - | 11 381 | 36 149 | 58 151 | 58 151 | 39 359 | 41 248 | 43 228 |
| Total Repairs and Maintenance Expenditure | 244 422 | 289 040 | 510 665 | 605 592 | 640 933 | 640 933 | 559 546 | 590 105 | 602 645 |
| R&M as a % of PPE | 1,9% | 2,3% | 3,8% | 3,8% | 4,1% | 4,1% | 3,6% | 3,6% | 3,5% |
| R&M as % Operating Expenditure | 7,8% | 7,5% | 13,6% | 17,1% | 17,1% | 17,1% | 15,2% | 16,0% | 15,3% |

Supporting Table SA34d Depreciation by asset class

| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Depreciation by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | 609 213 | 681 985 | 498 964 | 123 617 | 123 617 | 123 617 | 133 006 | 148 653 | 156 477 |
| Roads Infrastructure | 422 657 | 443 936 | 268 814 | 60 579 | 60 579 | 60 579 | 65 180 | 72 848 | 76 682 |
| Roads | 422 657 | 443 936 | 246 873 | 52 516 | 52 516 | 52 516 | 56 505 | 63 152 | 66 476 |
| Road Structures | - | - | 19 836 | 7 470 | 7 470 | 7 470 | 8 037 | 8 983 | 9 456 |
| Road Furniture | - | - | 2 105 | 593 | 593 | 593 | 638 | 713 | 751 |
| Capital Spares | - | - | - | - | - | - | - | - | - |
| Storm water Infrastructure | 24 411 | 26 682 | 26 726 | 7 893 | 7 893 | 7 893 | 8 492 | 9 492 | 9 991 |
| Drainage Collection | - | - | 15 148 | - | - | - | - | - | - |
| Storm water Conveyance | 24 411 | 26 682 | 11 578 | 7 893 | 7 893 | 7 893 | 8 492 | 9 492 | 9 991 |
| Electrical Infrastructure | 62 436 | 92 694 | 89 565 | 22 479 | 22 479 | 22 479 | 24 186 | 27 032 | 28 454 |
| Power Plants | - | - | - | - | - | - | - | - | - |
| HV Substations | - | - | 9 515 | 4 887 | 4 887 | 4 887 | 5 258 | 5 877 | 6 186 |
| HV Switching Station | - | - | 709 | - | - | - | - | - | - |
| HV Transmission Conductors | - | - | 7 654 | - | - | - | - | - | - |
| MV Substations | 62 436 | 92 694 | 769 | - | - | - | - | - | - |
| MV Switching Stations | - | - | 8 136 | - | - | - | - | - | - |
| MV Networks | - | - | 34 148 | 12 013 | 12 013 | 12 013 | 12 925 | 14 446 | 15 206 |
| LV Networks | - | - | 28 633 | 5 579 | 5 579 | 5 579 | 6 003 | 6 709 | 7 062 |
| Capital Spares | - | - | - | - | - | - | - | - | - |
| Water Supply Infrastructure | 72 910 | 86 571 | 84 111 | 22 921 | 22 921 | 22 921 | 24 662 | 27 563 | 29 014 |
| Dams and Weirs | - | - | 1 251 | 627 | 627 | 627 | 675 | 754 | 794 |
| Boreholes | - | - | 6 609 | 1 728 | 1 728 | 1 728 | 1 859 | 2 078 | 2 187 |
| Reservoirs | - | - | 13 815 | 4 561 | 4 561 | 4 561 | 4 907 | 5 485 | 5 773 |
| Pump Stations | - | - | 1 638 | 654 | 654 | 654 | 704 | 786 | 828 |
| Water Treatment Works | - | - | 10 105 | 780 | 780 | 780 | 839 | 938 | 987 |
| Bulk Mains | - | - | 46 483 | 3 215 | 3 215 | 3 215 | 3 459 | 3 866 | 4 070 |
| Distribution | 72 910 | 86 571 | 2 746 | 10 935 | 10 935 | 10 935 | 11 766 | 13 150 | 13 842 |
| Distribution Points | - | - | 1 444 | 413 | 413 | 413 | 444 | 497 | 523 |
| PRV Stations | - | - | 20 | 8 | 8 | 8 | 9 | 10 | 10 |
| Capital Spares | - | - | - | - | - | - | - | - | - |
| Sanitation Infrastructure | 19 539 | 20 684 | 19 600 | 6 951 | 6 951 | 6 951 | 7 479 | 8 359 | 8 799 |
| Pump Station | - | - | 462 | 304 | 304 | 304 | 327 | 366 | 385 |
| Reticulation | - | - | 8 613 | 2 250 | 2 250 | 2 250 | 2 421 | 2 706 | 2 848 |
| Waste Water Treatment Works | 19 539 | 20 684 | 7 248 | 3 245 | 3 245 | 3 245 | 3 491 | 3 902 | 4 108 |
| Outfall Sewers | - | - | 3 278 | 1 152 | 1 152 | 1 152 | 1 239 | 1 385 | 1 458 |
| Solid Waste Infrastructure | 5 436 | 8 436 | 8 291 | 2 138 | 2 138 | 2 138 | 2 300 | 2 571 | 2 706 |
| Landfill Sites | - | - | 8 166 | 2 091 | 2 091 | 2 091 | 2 250 | 2 514 | 2 647 |
| Waste Transfer Stations | 5 436 | 8 436 | 125 | 47 | 47 | 47 | 51 | 57 | 59 |
| Information and Communication Infrastructure | 1 825 | 2 982 | 1 857 | 656 | 656 | 656 | 706 | 789 | 830 |
| Data Centres | 1 825 | 2 982 | 692 | 197 | 197 | 197 | 212 | 237 | 249 |
| Core Layers | - | - | 1 064 | 427 | 427 | 427 | 459 | 513 | 541 |
| Distribution Layers | - | - | 43 | 10 | 10 | 10 | 11 | 12 | 13 |
| Capital Spares | - | - | 57 | 22 | 22 | 22 | 24 | 26 | 28 |

MULTI-YEAR BUDGET 2020/21-2022/23



| Description | 2016/17 | 2017/18 | 2018/19 | Current Year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Depreciation by Asset Class/Sub-class | | | | | | | | | |
| Community Assets | 80 044 | 133 482 | 123 163 | 49 730 | 49 730 | 49 730 | 53 507 | 59 802 | 62 949 |
| Community Facilities | 20 060 | 29 239 | 22 973 | 24 960 | 24 960 | 24 960 | 26 856 | 30 015 | 31 595 |
| Halls | 20 060 | 29 239 | 1 860 | 737 | 737 | 737 | 793 | 886 | 933 |
| Centres | - | - | 690 | 25 | 25 | 25 | 27 | 30 | 32 |
| Clinics/Care Centres | - | - | 229 | 56 | 56 | 56 | 60 | 67 | 71 |
| Fire/Ambulance Stations | - | - | 2 731 | 693 | 693 | 693 | 746 | 833 | 877 |
| Testing Stations | - | - | 510 | 121 | 121 | 121 | 130 | 146 | 153 |
| Museums | - | - | 1 383 | 1 750 | 1 750 | 1 750 | 1 883 | 2 104 | 2 215 |
| Libraries | - | - | 2 978 | - | - | - | - | - | - |
| Cemeteries/Crematoria | - | - | 703 | 245 | 245 | 245 | 264 | 295 | 310 |
| Parks | - | - | 4 003 | - | - | - | - | - | - |
| Public Open Space | - | - | - | 1 249 | 1 249 | 1 249 | 1 344 | 1 502 | 1 581 |
| Public Ablution Facilities | - | - | 73 | - | - | - | - | - | - |
| Markets | - | - | 824 | 246 | 246 | 246 | 265 | 296 | 311 |
| Stalls | - | - | 129 | - | - | - | - | - | - |
| Airports | - | - | 2 749 | 821 | 821 | 821 | 883 | 987 | 1 039 |
| Taxi Ranks/Bus Terminals | - | - | 4 111 | 962 | 962 | 962 | 1 035 | 1 157 | 1 218 |
| Capital Spares | - | - | - | 18 055 | 18 055 | 18 055 | 19 426 | 21 712 | 22 854 |
| Sport and Recreation Facilities | 59 983 | 104 242 | 100 191 | 24 770 | 24 770 | 24 770 | 26 651 | 29 787 | 31 354 |
| Indoor Facilities | - | - | 4 332 | 1 569 | 1 569 | 1 569 | 1 688 | 1 887 | 1 986 |
| Outdoor Facilities | 59 983 | 104 242 | 95 859 | 23 201 | 23 201 | 23 201 | 24 963 | 27 900 | 29 368 |
| Other assets | 26 344 | 44 536 | 23 168 | 28 934 | 28 934 | 28 934 | 31 132 | 34 794 | 36 625 |
| Operational Buildings | 25 766 | 43 720 | 22 383 | 28 725 | 28 725 | 28 725 | 30 907 | 34 543 | 36 361 |
| Municipal Offices | 21 016 | 30 812 | 16 632 | 4 528 | 4 528 | 4 528 | 4 872 | 5 445 | 5 732 |
| Pay/Enquiry Points | - | - | 1 163 | 331 | 331 | 331 | 356 | 398 | 419 |
| Workshops | - | - | 1 576 | 374 | 374 | 374 | 402 | 450 | 473 |
| Yards | - | - | 3 012 | 968 | 968 | 968 | 1 042 | 1 164 | 1 225 |
| Capital Spares | 4 749 | 12 909 | - | 22 524 | 22 524 | 22 524 | 24 235 | 27 086 | 28 511 |
| Housing | 578 | 816 | 785 | 209 | 209 | 209 | 225 | 251 | 265 |
| Staff Housing | - | - | 466 | 132 | 132 | 132 | 142 | 159 | 167 |
| Social Housing | - | - | 318 | 77 | 77 | 77 | 83 | 93 | 97 |
| Capital Spares | 578 | 816 | - | - | - | - | - | - | - |
| Intangible Assets | 955 | 342 | 1 704 | - | - | - | - | - | - |
| Servitudes | - | - | - | - | - | - | - | - | - |
| Licences and Rights | 955 | 342 | 1 704 | - | - | - | - | - | - |
| Computer Software and Applications | 955 | 342 | 1 704 | - | - | - | - | - | - |
| Computer Equipment | 2 545 | 1 850 | 2 850 | 2 172 | 2 172 | 2 172 | 2 337 | 2 612 | 2 749 |
| Computer Equipment | 2 545 | 1 850 | 2 850 | 2 172 | 2 172 | 2 172 | 2 337 | 2 612 | 2 749 |
| Furniture and Office Equipment | 3 622 | 7 292 | 8 225 | 6 565 | 6 565 | 6 565 | 7 064 | 7 895 | 8 310 |
| Furniture and Office Equipment | 3 622 | 7 292 | 8 225 | 6 565 | 6 565 | 6 565 | 7 064 | 7 895 | 8 310 |
| Machinery and Equipment | 4 367 | 2 239 | 3 239 | 3 305 | 3 305 | 3 305 | 3 556 | 3 974 | 4 184 |
| Machinery and Equipment | 4 367 | 2 239 | 3 239 | 3 305 | 3 305 | 3 305 | 3 556 | 3 974 | 4 184 |
| Transport Assets | 27 287 | 14 132 | 20 919 | 22 677 | 22 677 | 22 677 | 24 399 | 27 270 | 28 705 |
| Transport Assets | 27 287 | 14 132 | 20 919 | 22 677 | 22 677 | 22 677 | 24 399 | 27 270 | 28 705 |
| Total Depreciation | 754 377 | 885 858 | 682 233 | 237 000 | 237 000 | 237 000 | 255 000 | 285 000 | 300 000 |

Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class

| Description | 2016/17 | 2017/18 | 2018/19 | Current year 2019/20 | | | 2020/21 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| R thousand | | | | | | | | | |
| Capital expenditure on upgrading of existing assets by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | - | 139 927 | 341 032 | 458 871 | 353 574 | 353 574 | 357 890 | 253 876 | 241 324 |
| Roads Infrastructure | - | 82 092 | 152 757 | 257 648 | 206 131 | 206 131 | 188 733 | 209 566 | 229 482 |
| Roads | - | 82 092 | 152 757 | 257 648 | 206 131 | 206 131 | 31 594 | 44 566 | 69 500 |
| Storm water Infrastructure | - | - | 355 | - | - | - | - | - | 2 100 |
| Storm water Conveyance | - | - | 355 | - | - | - | - | - | 2 100 |
| Electrical Infrastructure | - | - | 1 556 | 2 000 | - | - | - | 978 | 1 436 |
| HV Transmission Conductors | - | - | 1 556 | 2 000 | - | - | - | 978 | 1 436 |
| Water Supply Infrastructure | - | 57 835 | 5 396 | 81 223 | 14 038 | 14 038 | 15 000 | 10 000 | 7 000 |
| Distribution | - | 57 835 | 5 396 | 81 223 | 14 038 | 14 038 | 5 000 | 5 000 | - |
| Sanitation Infrastructure | - | - | 178 551 | 100 000 | 113 905 | 113 905 | 154 157 | 32 354 | - |
| Solid Waste Infrastructure | - | - | 2 415 | 6 000 | 7 500 | 7 500 | - | - | - |
| Community Assets | - | 15 934 | 14 887 | 9 015 | 8 500 | 8 500 | 11 300 | 7 388 | 16 283 |
| Community Facilities | - | 8 312 | 8 844 | 1 170 | - | - | 300 | 1 100 | 1 283 |
| Halls | - | 3 161 | 8 844 | 670 | - | - | - | - | - |
| Parks | - | - | - | 500 | - | - | - | - | - |
| Public Open Space | - | 4 521 | - | - | - | - | - | - | - |
| Nature Reserves | - | 630 | - | - | - | - | 300 | 500 | 500 |
| Sport and Recreation Facilities | - | 7 622 | 6 043 | 7 845 | 8 500 | 8 500 | 11 000 | 6 288 | 15 000 |
| Indoor Facilities | - | - | - | - | - | - | - | - | - |
| Outdoor Facilities | - | 7 622 | 6 043 | 7 845 | 8 500 | 8 500 | 11 000 | 6 288 | 15 000 |
| Investment properties | - | - | - | 335 | - | - | 300 | 958 | 500 |
| Revenue Generating | - | - | - | 335 | - | - | 300 | 958 | 500 |
| Improved Property | - | - | - | - | - | - | - | - | - |
| Unimproved Property | - | - | - | 335 | - | - | 300 | 958 | 500 |
| Other assets | - | 12 628 | 11 377 | 1 300 | 7 730 | 7 730 | 2 300 | 1 000 | 836 |
| Operational Buildings | - | 12 628 | 11 377 | 1 300 | 7 730 | 7 730 | 2 300 | 1 000 | 836 |
| Municipal Offices | - | 12 628 | 11 377 | 1 300 | 7 730 | 7 730 | 2 300 | 1 000 | 313 |
| Intangible Assets | - | 2 027 | - | - | - | - | - | - | - |
| Servitudes | - | - | - | - | - | - | - | - | - |
| Licences and Rights | - | 2 027 | - | - | - | - | - | - | - |
| Computer Software and Applications | - | 2 027 | - | - | - | - | - | - | - |
| Total Capital Expenditure on upgrading of existing assets | - | 170 516 | 367 295 | 469 521 | 369 804 | 369 804 | 371 790 | 263 222 | 258 943 |
| <i>Upgrading of Existing Assets as % of total capex</i> | 0,0% | 17,3% | 26,8% | 24,9% | 24,1% | 24,1% | 30,9% | 36,1% | 40,3% |
| <i>Upgrading of Existing Assets as % of deprecn"</i> | 0,0% | 19,2% | 53,8% | 198,1% | 156,0% | 156,0% | 145,8% | 92,4% | 86,3% |

Multi Year Capital Budget Program 2020/21-2022/23

| MULTI YEAR CAPITAL EXPENDITURE BUDGET | FUNDING SOURCE | Budget Year 2020/21 | Adjustments | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|--|----------------|---------------------|------------------|---------------------|------------------------|------------------------|
| Description | | | | | | |
| Total Clusters | | | | | | |
| Thusong Service Centre (TSC) | CRR | 1 226 781 | - 122 678 | 1 104 103 | 505 359 | 783 510 |
| Mobile service sites Rampheri Village | CRR | 1 163 105 | - 116 311 | 1 046 795 | 489 120 | 783 510 |
| Upgrading of Mhlonong centre (Aganang cluster) | CRR | - | - | - | 311 374 | 182 819 |
| Renovation of existing Cluster offices | CRR | 113 920 | - | 113 920 | 144 388 | 182 819 |
| Cluster offices Construction at Seshego | CRR | - | - | - | 288 777 | 300 346 |
| Upgrading of existing Cluster offices | CRR | - | - | - | 180 485 | 261 170 |
| Construction of mobile service sites (Moleletje & Mankweng) | CRR | - | - | - | 293 472 | 522 340 |
| Construction of Municipal Depots in the Clusters (Mankweng) | CRR | - | - | - | 433 165 | - |
| Construction of Municipal Depots in clusters (Mankweng) | CRR | - | - | - | 433 165 | 783 510 |
| Construction of Segopje Mobile Service Centre | CRR | 531 271 | - | 531 271 | 391 296 | 652 925 |
| Construction of Sports Facility (Stadium in Moleletje Cluster (Leokama Village). | CRR | - | - | - | - | - |
| Total Clusters -Chief Operations Office | | 3 035 077 | - 238 989 | 2 796 088 | 3 470 601 | 4 452 949 |
| Facility Management- Corporate and Shared Services | | | | | | |
| Civic Centre refurbishment | CRR | 1 000 000 | - 100 000 | 900 000 | 1 823 395 | 2 000 000 |
| Renovation of offices | CRR | 1 355 846 | - 135 585 | 1 220 261 | 1 000 000 | 400 000 |
| Refurbishment of City Library and Auditorium | CRR | - | - | - | 1 000 000 | 100 000 |
| Upgrading of Seshego Library | CRR | - | - | - | - | 100 000 |
| Library Aganang | CRR | - | - | - | - | 319 949 |
| Construction of Mankweng Traffic and Licensing Testing | CRR | 3 500 000 | - 350 000 | 3 150 000 | - | - |
| Refurbishment of Municipal Public toilets | CRR | - | - | - | - | 200 000 |
| Construction of Mankweng Water and Sanitation Centre | CRR | - | - | - | - | 1 000 000 |
| Construction of the integrated Control Center at Traffic | CRR | - | - | - | - | 3 000 000 |
| Extension of the Fire and Traffic Training Facility at Ladanna | CRR | - | - | - | - | 2 000 000 |
| Refurbishment of Nirvana Hall | CRR | - | - | - | - | 500 000 |
| Extension of offices at Ladanna electrical workshop | CRR | - | - | - | - | 2 000 000 |
| Refurbishment of Mike's Kitchen Building | CRR | - | - | - | 1 000 000 | 2 000 000 |
| Upgrading of Jack Botes Hall | CRR | - | - | - | 1 000 000 | 500 000 |
| Refurbishment of Westernburg Hall | CRR | - | - | - | - | 1 000 000 |
| Aganang Cluster offices refurbishment | CRR | - | - | - | - | 500 000 |
| Nirvana Soccer Grounds and Cricket Grounds Refurbishment | CRR | - | - | - | - | 500 000 |
| Fencing of Itsoeng Centre | CRR | 1 000 000 | - | 1 000 000 | - | - |
| Upgrading of Traffic Logistics Offices | CRR | 300 000 | - | 300 000 | 1 000 000 | - |
| Refurbishment of the City Pool | CRR | - | - | - | - | 500 000 |
| Total Facility Management- Corporated and Shared Service | | 7 155 846 | - 585 585 | 6 570 261 | 6 823 395 | 16 619 949 |
| Roads & Stormwater - Transport Services | | | | | | |
| Upgrading of internal Streets in Mankweng unit E(Vukuphile) | CRR | 1 500 000 | - | 1 500 000 | - | - |
| Upgrading of storm water system in municipal area (Vukuphile) | CRR | 1 500 000 | - | 1 500 000 | 1 000 000 | 2 000 000 |
| Rehabilitation of Streets in Nirvana | CRR | - | - | - | 2 000 000 | 3 000 000 |
| Rehabilitation of Streets in Nirvana | IUDG | 700 000 | - | 700 000 | - | - |
| Rehabilitation of streets in Seshego Cluster (Vukuphile) | CRR | 1 500 000 | - | 1 500 000 | 1 000 000 | 2 000 000 |
| Upgrading of De wet Dr from Munnik Ave to R81 | CRR | 5 593 678 | - | 5 593 678 | 6 247 777 | 5 000 000 |
| Upgrading of internal streets in Westernburg RDP Section | CRR | - | - | - | 2 500 000 | 5 000 000 |
| Upgrading of internal streets in Westernburg RDP Section | IUDG | 700 000 | - | 700 000 | - | - |
| Traffic Lights and Signs | CRR | 800 000 | - | 800 000 | - | - |
| Installation of road signage | CRR | 100 000 | - | 100 000 | 100 000 | 101 714 |
| Flora Park Storm Water in Sterpark And Fauna Park | CRR | 1 661 856 | - | 1 661 856 | 1 002 062 | - |
| Construction of NMT at Magazyn Street and Vermekuwet | CRR | 1 500 000 | - | 1 500 000 | 1 000 000 | 1 500 000 |
| Construction of Storm Water in Seshego | CRR | - | - | - | - | 2 100 000 |
| Upgrading of Arterial road in SDA1 (Luthuli) | IUDG | 2 000 000 | - 500 000 | 1 500 000 | 10 000 000 | 8 000 000 |
| Upgrading Makanye Road (Ga-Thoka) | IUDG | 8 000 000 | - | 8 000 000 | - | 9 000 000 |
| Tarring Ntsime to Sefateng | IUDG | 8 000 000 | - 500 000 | 7 500 000 | - | - |
| Upgrading of Internal Street in Seshego zone 8 | IUDG | 8 000 000 | - 500 000 | 7 500 000 | 10 000 000 | 8 000 000 |
| Nshishane Road | IUDG | 5 000 000 | - | 5 000 000 | - | - |

MULTI-YEAR BUDGET 2020/21-2022/23



| MULTI YEAR CAPITAL EXPENDITURE BUDGET | FUNDING SOURCE | Budget Year 2020/21 | Adjustments | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|--|----------------|---------------------|-------------|---------------------|------------------------|------------------------|
| Description | | | | | | |
| Upgrading of internal streets in Toronto | IUDG | 8 000 000 | - | 8 000 000 | - | 8 000 000 |
| Upgrading of internal streets linked with Excelsior Street in M... | IUDG | 8 000 000 | - | 8 000 000 | 5 000 000 | 10 000 000 |
| Upgrading of Arterial road in Ga Rampheri (Tarring of 2.1 km | IUDG | 8 000 000 | - | 8 000 000 | 8 000 000 | 10 000 000 |
| Upgrading of access Roads to Maja Moshate(Molepo,Chuene Maja cluster) | IUDG | 9 000 000 | - | 9 000 000 | 15 000 000 | |
| Upgrading of internal streets in Seshego Zone 1 | IUDG | 7 000 000 | - | 7 000 000 | 8 000 000 | 7 000 000 |
| Upgrading of internal streets in Seshego Zone 2 | IUDG | 4 000 000 | - | 4 000 000 | 8 000 000 | - |
| Upgrading of internal streets in Seshego Zone 3 | IUDG | 7 000 000 | - | 7 000 000 | 8 000 000 | 10 000 000 |
| Upgrading of internal streets in Seshego Zone 4 | IUDG | 7 000 000 | - | 7 000 000 | 8 000 000 | 10 000 000 |
| Upgrading of internal streets in Seshego Zone 5 | IUDG | 1 000 000 | - | 1 000 000 | 8 000 000 | 10 000 000 |
| Upgrading of internal streets in Seshego Zone 6 | IUDG | 5 000 000 | - | 5 000 000 | 10 000 000 | 10 000 000 |
| Mohlonong to Kalkspruit upgrading of roads from gravel to tar | IUDG | 10 000 000 | - | 10 000 000 | 8 000 000 | 8 000 000 |
| Lonsdale to Percy clinic via flora upgrading of road from gravel to tar (including Monyoaneng) | IUDG | 8 000 000 | - 1 000 000 | 7 000 000 | 10 000 000 | 6 000 000 |
| Construction of Storm Water in Ga Semanya | IUDG | 3 000 000 | - | 3 000 000 | 10 000 000 | 9 600 000 |
| Completion of Hospital Road in Mankweng | IUDG | 10 000 000 | - | 10 000 000 | 15 000 000 | 10 000 000 |
| Polokwane Drive- upgrade from single to dual carriage way | NDPG | 140 000 | 1 800 000 | 1 940 000 | - | - |
| Upgrading of F8 Street in Seshego | NDPG | 4 000 000 | 3 000 000 | 7 000 000 | - | - |
| Ditlou Street upgrade to dual lane | NDPG | 11 860 000 | - 800 000 | 11 060 000 | 4 000 000 | - |
| Nelson Mandela Bo-okelo Crossing | NDPG | 9 056 813 | - 3 000 000 | 6 056 813 | 10 133 187 | 10 000 000 |
| Hospital View Road 1 | NDPG | 5 426 336 | - 1 000 000 | 4 426 336 | - | - |
| Hospital View Road 2 | NDPG | 4 516 851 | - | 4 516 851 | - | - |
| Stormwater Canal | NDPG | - | - | - | 5 800 000 | 10 000 000 |
| Hospital View Roads/Streets | NDPG | - | - | - | 4 318 003 | 10 000 000 |
| Construction of Municipal Cluster Offices | NDPG | - | - | - | 5 491 810 | - |
| Construction of Access Roads | NDPG | - | - | - | - | 5 000 000 |
| Construction of Safe Hub | NDPG | - | - | - | 5 257 000 | - |
| Upgrading of Arterial road from R37 via Thokgwaneng RDP to Silo school | LOAN | 6 693 457 | 1 940 345 | 8 633 803 | - | - |
| Upgrading of Arterial road D 4011 in Ga Thaba from D4018 Soetfontein Clinic to Ga Thaba connect D 4018 | LOAN | 6 693 457 | 1 940 926 | 8 634 384 | - | - |
| Upgrading of Arterial road D4014 in Makgoro (Sekgweng) to Makatjane | LOAN | 6 693 457 | 1 939 938 | 8 633 396 | - | - |
| Upgrading of arterial road from Gravel to tar – Mountain view via Magokobung to Subiaco | LOAN | 6 693 457 | 1 939 556 | 8 633 013 | - | - |
| Upgrading of roads from gravel to tar Nobody traffic circle to Mothiba Mafane | LOAN | 6 693 457 | 1 939 487 | 8 632 944 | - | - |
| Upgrading of road from Sengatane (D3330) to Chebeng | LOAN | 6 693 457 | 1 939 952 | 8 633 409 | - | - |
| Upgrading of Bloodriver main road via Mulautsi high school to agriculture houses | LOAN | 6 693 457 | 1 938 388 | 8 631 845 | - | - |
| Upgrading of road D3432 from Ga-Mosi(Gilead road) via Sengatane to Chebeng | LOAN | 6 693 457 | 1 940 053 | 8 633 511 | - | - |
| Upgrading of road from Leokama to Moshung | LOAN | 6 693 457 | 1 939 937 | 8 633 395 | - | - |
| Upgrading of road D3989 Ga-mamabolo to itireleng | LOAN | 6 693 457 | 1 939 261 | 8 632 718 | - | - |
| Upgrading of internal street from gravel to tar in Mankweng Unit A outline between Mamadimo Park link to Nchichane | LOAN | 6 693 457 | 1 940 050 | 8 633 507 | - | - |
| Upgrading of internal street along Dikolobe primary school | LOAN | 6 693 457 | 1 940 044 | 8 633 501 | - | - |
| Upgrading of road in ga Thoka from reservior to Makanye 4034 | LOAN | 6 693 457 | 1 938 557 | 8 632 014 | - | - |
| Upgrading of Bus road from R71 to Dinokeng between Mshongville Gashiloane to Matshela pata | LOAN | 6 693 457 | 1 940 048 | 8 633 505 | - | - |
| Upgrading of arterial road in Tshware from Taxi rank via Tshware village to mamotshwa clinic | LOAN | 6 693 457 | 1 939 938 | 8 633 395 | - | - |
| Upgrading of road internal street in Thlatlaganya | LOAN | 6 693 457 | 1 939 194 | 8 632 651 | - | - |
| Upgrading of internal street from Solomondale to D3997 | LOAN | 6 693 457 | 1 940 074 | 8 633 531 | - | - |
| Upgrading of road from Ralema primary school via Krukutje , Ga Mmasehla, Ga legodi, Mokgohloa to Molepo bottle store | LOAN | 6 693 457 | 1 939 938 | 8 633 395 | - | - |
| Upgrading of arterial Road in Ga Semanya from R521 to Semanya | LOAN | 6 693 457 | 1 939 979 | 8 633 436 | - | - |
| Upgrading of Internal Street in Ga Ujane to D3363 | LOAN | 6 693 457 | 1 900 771 | 8 594 228 | - | - |
| Upgrading of arterial road D3355 from Monotwane to Matlala clinic | LOAN | 6 693 457 | 1 939 978 | 8 633 435 | - | - |
| Upgrading of arterial road D3383 in Setumong via Mahoai to Kgomo school | LOAN | 6 693 457 | 1 940 777 | 8 634 234 | - | - |
| Complete the incomplete road from Kordon to Gilead road | LOAN | 6 693 457 | 2 010 320 | 8 703 777 | - | - |

MULTI-YEAR BUDGET 2020/21-2022/23



| MULTI YEAR CAPITAL EXPENDITURE BUDGET | FUNDING SOURCE | Budget Year 2020/21 | Adjustments | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|--|----------------|---------------------|-------------------|---------------------|------------------------|------------------------|
| Description | | | | | | |
| Upgrading of arterial road D3426 in Ga- Ramoshoana to Rammobola | LOAN | 6 693 457 | 1 940 040 | 8 633 497 | - | - |
| Upgrading of D1809 from Ga Maboi to Laastehoop | LOAN | - | 4 825 037 | 4 825 037 | - | - |
| Upgrading of arterial road from Phuti to Tjañaneng | LOAN | - | 1 861 785 | 1 861 785 | - | - |
| Upgrading of streets in Benharris from Zebediela to D19 | LOAN | - | 3 127 656 | 3 127 656 | - | - |
| Upgrading of arterial road D3472 Ga Setati to Mashobohlang D3332 | LOAN | - | 1 549 882 | 1 549 882 | - | - |
| Upgrading of internal street in westernburg | LOAN | - | 1 718 187 | 1 718 187 | - | - |
| Upgrading of arterial road from Madiga to Moduane | LOAN | - | 2 708 612 | 2 708 612 | - | - |
| Upgrading of arterial road D3997 from GaMokgopo to Ga Makalanyane | LOAN | - | 808 734 | 808 734 | - | - |
| Upgrading of road from Ga Mamphaka to Spitzkop | LOAN | - | 4 448 051 | 4 448 051 | - | - |
| Upgrading of arterial road D3413 Ramakgaphola to Gilead road D3390 | LOAN | - | 5 638 613 | 5 638 613 | - | - |
| Upgrading of arterial road in Magongwa village from road D3378 to road D19 | LOAN | - | 1 005 453 | 1 005 453 | - | - |
| Construction of NMT at Magazyn Street and Vermekuwet | KFW Bank | - | 1 500 000 | 1 500 000 | 4 750 000 | 4 750 000 |
| Total Roads & Stormwater -Transport Services | | 337 198 511 | 73 279 559 | 410 478 070 | 195 599 839 | 194 051 714 |
| Water Supply and reticulation - Water and Sanitation Services | | | | | | |
| Extension 78 Water and Sewer reticulation | CRR | - | - | - | 1 565 185 | |
| Extension 106 Sewer and Water reticulation (planning) | CRR | - | - | - | 586 944 | |
| Reservoir (Iydale) | CRR | - | - | - | 4 042 873 | |
| Extension 126 Sewer Reticulation | CRR | - | - | - | 134 997 | |
| Installation of services in Municipal approved Township | CRR | 4 881 482 | - | 4 881 482 | 4 891 204 | 2 611 701 |
| Olifantspoort RWS (Mmotong wa Perekisi) 2 | IUDG | 14 600 000 | 4 000 000 | 10 600 000 | 10 000 000 | 10 000 000 |
| Mothapo RWS | IUDG | 8 000 000 | - | 8 000 000 | 10 000 000 | 10 000 000 |
| Molefjie East RWS 2 | IUDG | 11 000 000 | - | 11 000 000 | 10 000 000 | 12 000 000 |
| Molefjie North RWS | IUDG | 1 000 000 | - | 1 000 000 | 9 000 000 | 8 000 000 |
| Sebayeng/Dikgale RWS 2 | IUDG | 10 000 000 | - | 10 000 000 | 10 000 000 | 10 000 000 |
| Molefjie South RWS | IUDG | 1 000 000 | - | 1 000 000 | 10 000 000 | 10 000 000 |
| Houtrive phase 10 | IUDG | 8 000 000 | - | 8 000 000 | 8 000 000 | 8 000 000 |
| Chuene Maja RWS phase 10 | IUDG | 10 000 000 | - | 10 000 000 | 10 000 000 | 8 000 000 |
| Molepo RWS phase 10 | IUDG | 13 000 000 | - | 13 000 000 | 5 000 000 | 8 000 000 |
| Laastehoop RWS phase 10 | IUDG | 1 000 000 | - | 1 000 000 | - | 10 000 000 |
| Mankweng RWS phase 10 | IUDG | 10 000 000 | - | 10 000 000 | 10 000 000 | 9 000 000 |
| Boyne RWS phase 10 | IUDG | 10 000 000 | - | 10 000 000 | 10 000 000 | 10 000 000 |
| Aganang RWS (2) (Mahoai and Rammetloana) | IUDG | 13 105 850 | - | 13 105 850 | 10 000 000 | - |
| Aganang RWS (3) (for development of technical report on out) | IUDG | - | 1 500 000 | 1 500 000 | - | 10 000 000 |
| Mashashane Water Works | IUDG | 10 000 000 | - | 10 000 000 | - | 7 000 000 |
| Water Conservation & Water WCDM (Smart Meters) Mankwe | WSIG | - | - | - | 10 000 000 | 10 000 000 |
| Segwasi RWS | WSIG | 10 000 000 | - | 10 000 000 | - | - |
| Badimong RWS phase 10 | WSIG | - | - | - | 2 804 826 | 5 000 000 |
| Construction of Borehole Infrastructure and Pumping Mains for the Sterkloop and Sandriver South Wellfields and Polokwane Boreholes (Polokwane Groundwater Development) | WSIG | 15 000 000 | 5 000 000 | 10 000 000 | 9 750 000 | - |
| Bloodriver Wellfield (Olifantspoort) and Seshego Groundwater Development and Pumping Mains. (Polokwane Groundwater Development) | WSIG | 25 000 000 | 10 000 000 | 15 000 000 | 10 000 000 | - |
| Aganang RWS (3) | WSIG | 15 000 000 | 15 000 000 | 15 000 000 | 32 445 174 | 45 000 000 |
| AC Pipes (Installation of Scada Monitoring System) | RBIG | 3 000 000 | - | 3 000 000 | 27 826 380 | - |
| Construction of Borehole Infrastructure and Pumping Mains for the Sterkloop and Sandriver South Wellfields and Polokwane Boreholes (Polokwane Groundwater Development) | RBIG | 17 000 000 | 3 000 000 | 20 000 000 | - | - |
| Construction of Borehole Infrastructure and Pumping Mains for the Sandriver North Wellfield and Polokwane Boreholes (Polokwane Groundwater Development) | RBIG | 18 000 000 | 4 000 000 | 14 000 000 | - | - |
| Bloodriver Wellfield (Olifantspoort) and Seshego Groundwater Development and Pumping Mains. (Polokwane Groundwater Development) | RBIG | 42 000 000 | 12 000 000 | 30 000 000 | - | - |

MULTI-YEAR BUDGET 2020/21-2022/23



| MULTI YEAR CAPITAL EXPENDITURE BUDGET | FUNDING SOURCE | Budget Year 2020/21 | Adjustments | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|--|----------------|---------------------|--------------------|---------------------|------------------------|------------------------|
| Description | | | | | | |
| Bulk Water Supply - Dap Naude Dam (Pipeline section, booster PS and WTW Refurbishment) | RBIG | - | 5 000 000 | 5 000 000 | 5 000 000 | - |
| Polokwane Distribution Pressure and Flow Management | RBIG | - | - | - | 5 000 000 | - |
| Turloop and Dieprieur Aquifer Development - Mankweng RWS | RBIG | - | 5 000 000 | 5 000 000 | - | - |
| Total Water Supply and reticulation - Water and Sanitation Services | | 255 587 332 | - 5 500 000 | 250 087 332 | 226 047 584 | 192 611 701 |
| Sewer Reticulation - Water and Sanitation Service | | | | | | |
| Plants and Equipments | CRR | 2 000 000 | - | 2 000 000 | 216 582 | - |
| Regional waste Water treatment plant | RBIG | 80 000 000 | 50 000 000 | 130 000 000 | 30 000 000 | - |
| Construction of the Sandriver North Water treatment works (Polokwane Groundwater Development) | RBIG | 90 000 000 | - | 90 000 000 | - | - |
| Seshego Water Treatment Works (Polokwane Groundwater Development) | RBIG | 111 157 000 | - 47 000 000 | 64 157 000 | 32 353 620 | - |
| Total Sewer Reticulation - Water and Sanitation | | 283 157 000 | 3 000 000 | 286 157 000 | 62 570 202 | - |
| Energy Services - Energy | | | | | | |
| Illumination of Public areas road (Street Lights) | CRR | - | - | - | 324 874 | 470 106 |
| Illumination of public areas (High Mast lights) | CRR | - | - | - | 1 369 537 | 2 350 531 |
| Replacement of oil RMU with SF6/ Vacuum | CRR | - | - | - | 782 593 | 1 305 850 |
| SCADA on RTU | CRR | - | - | - | 978 241 | 1 567 020 |
| Replacement of overhead lines by underground cables | CRR | - | - | - | 1 076 065 | 1 828 190 |
| Replacement of Fiber glass enclosures | CRR | - | - | - | 978 241 | 1 828 190 |
| Install New Bakone to IOTA 66KV double circuit GOAT line | CRR | - | - | - | 1 076 065 | 2 611 701 |
| Build 66KV/Bakone substation | CRR | 10 500 000 | - | 10 500 000 | 1 369 537 | 1 958 776 |
| Electrification Of Urban Households in Extension 78 and 40 | CRR | - | - | - | 1 565 185 | 2 272 180 |
| Power factor corrections in the following substations, Sigma substation, beta substation gamma substation and substation | CRR | - | - | - | 1 173 889 | 1 567 020 |
| Plant and Equipment | CRR | - | - | - | 293 472 | 522 340 |
| Increase license area assets | CRR | 300 000 | - | 300 000 | 1 956 481 | 2 742 286 |
| Installation of 3x185mm ² cables from Steropark to Iota sub | CRR | 5 400 867 | - | 5 400 867 | - | - |
| Retrofit 66KV Relays at Gamma, Alpha & Sigma Substations | CRR | - | - | - | 1 173 889 | - |
| Replace 66kV Bus Bars & Breakers at Gamma Substation | CRR | 4 000 000 | - | 4 000 000 | 293 472 | - |
| Sterpark , Superbia, Laboria, Hospital& Flora park | CRR | - | - | - | 978 241 | 1 436 435 |
| Upgrade Gamma Substation and install additional 20MVA transformer | CRR | - | - | - | 978 241 | 1 436 435 |
| Design and Construction of New Pietersburg 11kv substation | CRR | - | - | - | 1 928 603 | 587 633 |
| Supply power to new Pietersburg substation | CRR | - | - | - | 1 369 537 | - |
| Replacement of undersized XLPE cables with PILCSTAcable | CRR | - | - | - | 1 082 912 | 783 510 |
| Construction of new 66 KV Lines as per master plan | CRR | - | - | - | 1 187 584 | 1 828 190 |
| Design and Construction of new 11 KV Substations to strengthen capacity in Johnson park | CRR | - | - | - | 721 942 | 1 096 914 |
| Installation of 11KV cables to new substations | CRR | - | - | - | 880 417 | 1 305 850 |
| Installation of Check Meters | CRR | - | - | - | 1 271 713 | 522 340 |
| Installation of power banks substation | CRR | - | - | - | 947 361 | 1 305 850 |
| Lowering Pole mount boxes to ground mounted in Westernburg, Zone 1 Zone8, Zone5, Ext 71,73,75,9A, 9L | CRR | - | - | - | 947 361 | 1 305 850 |
| Power Generation (SSEG) at Municipal Buildings | CRR | - | - | - | 947 361 | 1 305 850 |
| Electrification Of Urban Households in Extension 78 | CRR | - | - | - | - | - |
| 11 KV Distribution substations by Developers | CRR | - | - | - | 978 241 | 1 436 435 |
| Design and construction 66KV Distribution substation | CRR | - | - | - | - | 783 510 |
| Designs and construction of 66KV between IOTA and | CRR | - | - | - | - | 783 510 |
| Total Energy Services - Energy | | 20 200 867 | - | 20 200 867 | 28 631 052 | 36 942 506 |
| Disaster and Fire - Public Safety | | | | | | |
| Acquisition of fire Equipment | CRR | 152 893 | - | 152 893 | 300 000 | 130 585 |
| 6 float pumps | CRR | 17 987 | - | 17 987 | - | 52 234 |

MULTI-YEAR BUDGET 2020/21-2022/23



| MULTI YEAR CAPITAL EXPENDITURE BUDGET | FUNDING SOURCE | Budget Year 2020/21 | Adjustments | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|--|----------------|---------------------|----------------|---------------------|------------------------|------------------------|
| Description | | | | | | |
| 10 Large bore hoses with slotz coupling | CRR | 38 972 | - | 38 972 | - | 33 952 |
| 150X 80 Fire hoses with instantaneous couplings | CRR | 96 881 | - | 96 881 | - | 33 691 |
| Miscellaneous equipment and gear/ Ancillary equipment | CRR | - | - | - | - | 57 457 |
| 3 Heavy hydraulic equipment | CRR | 119 916 | - | 119 916 | - | 227 218 |
| 6 Electric seimisable portable pump | CRR | 68 951 | 18 951 | 50 000 | - | 52 234 |
| 16 x Multipurpose branches(Monitors) | CRR | - | - | - | - | 28 912 |
| Obsolete fire equipment: Lighting and high mast | CRR | - | - | - | - | 26 117 |
| Rescue ropes/high angle | CRR | - | - | - | - | 26 117 |
| Industrial lifting rescue equipment, | CRR | 35 974 | 337 951 | 373 925 | - | 39 176 |
| Upgrading of Fire Training facility | CRR | 168 035 | - | 168 035 | 729 295 | 522 340 |
| Extension of Silicon Fire station | CRR | - | - | - | - | 39 176 |
| Chuene Maja , Aganang station | CRR | - | - | - | - | 522 340 |
| New Matlala Fire station | CRR | - | - | - | - | 522 340 |
| Industrial Fire Fighting portable Pumps | CRR | - | - | - | - | 208 936 |
| Mobile Integrated Multipurpose Illumination unit | CRR | - | - | - | - | 391 755 |
| Pneumatic shoring equipment | CRR | - | - | - | - | 221 995 |
| Resuscitation equipment | CRR | - | - | - | - | 221 994 |
| Total Disaster and Fire - Public Safety | | 699 609 | 319 000 | 1 018 609 | 1 029 295 | 3 358 569 |
| Traffic & Licencing - Public Safety | | | | | | |
| Purchase alcohol testers | CRR | 197 329 | - | 197 329 | - | 156 702 |
| Upgrading of vehicle test station | CRR | - | - | - | 651 342 | - |
| Procurement of AARTO equipment's | CRR | 15 179 | - | 15 179 | 39 130 | 78 351 |
| Procurement of office cleaning equipment's | CRR | 22 769 | - | 22 769 | 48 912 | 78 351 |
| Computerized Learners license | CRR | - | - | - | - | 731 276 |
| Procurement of 2 X Metro counters (law enforcement) | CRR | - | - | - | - | 182 819 |
| Procurement of 7 X Pro-laser 4 Speed equipment's | CRR | 637 526 | - | 637 526 | - | 305 639 |
| Licensing eye testing equipment's. | CRR | - | - | - | - | 177 527 |
| Upgrading of Logistics offices | CRR | - | - | - | - | 313 404 |
| Construction of Traffic Law enforcement waiting area | CRR | - | - | - | - | 783 510 |
| Construction of Licenses waiting area | CRR | - | - | - | - | 783 510 |
| Construction of steel parking shelters at Traffic and Licenses | CRR | - | - | - | - | 522 340 |
| Total Traffic & Licencing - Public Safety | | 872 803 | - | 872 803 | 739 384 | 4 113 429 |
| Environmental Management - Community Services | | | | | | |
| Grass cutting equipment's | CRR | 900 000 | - | 900 000 | 900 000 | 1 000 000 |
| Upgrading of Security at Game Reserve | CRR | 300 000 | - | 300 000 | 500 000 | 500 000 |
| Upgrading of Environ-mental Education Centre | CRR | - | - | - | - | 300 000 |
| Development of Ablution facilities at Various Municipal Parks | CRR | 320 309 | - | 320 309 | - | - |
| Upgrading of municipal nursery (cooling system and Greening programme | CRR | - | - | - | 531 292 | - |
| Refurbishment of water fountain at Civic Centre (Head office) | CRR | - | - | - | - | 725 796 |
| Total Environmental Management - Community | | 1 520 309 | - | 1 520 309 | 1 931 292 | 3 525 796 |
| Control Centre Services -Public Safety | | | | | | |
| Provision of access control equipment | CRR | 635 249 | - | 635 249 | - | - |
| Installation of fibre network /CCTV cameras | CRR | - | - | - | 500 000 | 500 000 |
| Provision two way radios | CRR | - | - | - | - | 60 000 |
| Provision of electronic Bio metric Access Control Systems | CRR | - | - | - | 247 669 | 200 000 |
| Supply of flags | CRR | - | - | - | - | 76 003 |
| Supply and installation of prohibited signs | CRR | - | - | - | - | 76 003 |
| Total Control Centre - Public Safety | | 635 249 | - | 635 249 | 747 669 | 912 006 |
| Waste Management - Community Services | | | | | | |
| 30 m3 skip containers | CRR | - | - | - | - | - |
| Extension of landfill site(Weltevrede) | CRR | 2 000 000 | - | 2 000 000 | 3 000 000 | 3 000 000 |
| 240 litre bins | CRR | - | - | - | 481 731 | - |
| 6 & 9 M3 Skip containers | CRR | 1 500 000 | - | 1 500 000 | - | - |
| Rural transfer Station(Molepo) (Construction, Guard house. Paving , dumping area and Fencing) | IUDG | 4 000 000 | - | 4 000 000 | - | - |
| Control No dumping Boards | CRR | 100 000 | - | 100 000 | - | - |
| Seshogo transfer station | CRR | - | - | - | - | 150 000 |
| Westernburg Transfer Station | CRR | - | - | - | 100 000 | - |
| Building plans for Mankweng transfer station | CRR | 300 000 | - | 300 000 | - | - |
| Purchase of Educational and Awareness equipment | CRR | 365 350 | - | 365 350 | - | 323 562 |
| Total Waste Management - Community Services | | 8 265 350 | - | 8 265 350 | 3 581 731 | 3 473 562 |

| MULTI YEAR CAPITAL EXPENDITURE BUDGET | FUNDING SOURCE | Budget Year 2020/21 | Adjustments | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|--|----------------|---------------------|------------------|---------------------|------------------------|------------------------|
| Description | | | | | | |
| Sport & Recreation - Community Services | | | | | | |
| Grass Cutting equipment | CRR | 918 948 | - | 918 948 | - | 340 212 |
| Upgrading of Tibane Stadium | CRR | - | - | - | 880 417 | - |
| Procurement of Conference Table and Chairs for (Peter Mokaba Basement Boardroom) | CRR | - | - | - | 101 071 | 600 000 |
| EXT 44/78 Sports and Recreation Facility | IUDG | 5 000 000 | - | 5 000 000 | 5 000 000 | 9 859 450 |
| Upgrading of Mankweng Stadium | IUDG | 5 000 000 | 1 000 000 | 6 000 000 | 5 407 750 | 15 000 000 |
| Construction of an RDP Combo Sport Complex at Molepo Area | IUDG | 3 000 000 | 1 000 000 | 4 000 000 | - | - |
| Upgrading of Mohlonong stadium | IUDG | 5 000 000 | - | 5 000 000 | - | - |
| Construction of Sebayeng / Dikgale Sport Complex | IUDG | 3 000 000 | - 1 000 000 | 2 000 000 | 5 000 000 | 10 000 000 |
| Construction of Softball stadium in City Cluster | IUDG | 30 000 000 | - | 30 000 000 | 30 000 000 | - |
| Construction of soccer field at Molepje | IUDG | - | 4 000 000 | 4 000 000 | - | - |
| Total Sport & Recreation - Community Services | | 51 918 948 | 5 000 000 | 56 918 948 | 46 389 238 | 35 799 662 |
| Cultural Services - Community Services | | | | | | |
| Collection development -books | CRR | 100 000 | - | 100 000 | 200 000 | 400 000 |
| New exhibition Irish House | CRR | 100 000 | - | 100 000 | 100 000 | 500 000 |
| Pur-chase of Art works | CRR | 56 000 | - | 56 000 | 68 386 | 200 000 |
| Purchase of Office Furniture | CRR | 100 000 | - | 100 000 | - | - |
| Purchase of Bakone Malapa beds for staff village | CRR | 50 000 | - | 50 000 | - | 25 512 |
| Re- thatching of staff village at Bakone Malapa | CRR | 200 978 | - | 200 978 | - | - |
| Total Cultural Services - Community Services | | 606 978 | | 606 978 | 368 386 | 1 125 512 |
| Information Services - Corporate and Shared Services | | | | | | |
| Provision of Laptops, PCs and Peripheral Devices | CRR | 1 621 502 | 378 498 | 2 000 000 | 978 241 | 1 305 850 |
| Implementation of ICT Strategy | CRR | 351 792 | 1 148 208 | 1 500 000 | 293 472 | 652 925 |
| Network Upgrade | CRR | - | - | - | 978 241 | 1 305 850 |
| Total Information Services - Corporate and Shared Services | | 1 973 294 | 1 526 706 | 3 500 000 | 2 249 954 | 3 264 626 |
| City Planning - Planning and Economic Development | | | | | | |
| Township establishment at Farm Volgestruisfontein 667 LS | CRR | 913 573 | - | 913 573 | - | - |
| Township establishment – Aganang extension 1 | CRR | - | - | - | 500 000 | 500 000 |
| Township establishment at portion 151-160 of the Farm Sterkloop 688 LS. | CRR | 1 000 000 | - | 1 000 000 | 950 000 | 100 000 |
| Acquisition of strategically located land or erven/ Farms | CRR | 500 000 | - | 500 000 | 200 000 | 500 000 |
| Implementation of the ICM program (IUDF) precinct plan | CRR | 600 000 | - | 600 000 | - | - |
| | | 500 000 | - | 500 000 | 500 000 | - |
| Township Establishment for the Eco-estate at Game Reserve | CRR | - | - | - | - | 500 000 |
| Mixed use development on the land adjacent to the Municipal Airport and Stadium | CRR | - | - | - | 1 000 000 | 1 000 000 |
| Establishment of Arts and Cultural HUB at Bakoni Malapa | CRR | 1 000 000 | - | 1 000 000 | 1 000 000 | 800 000 |
| Upgrading of the R293 area Townships | CRR | 300 000 | - | 300 000 | 957 643 | 500 000 |
| Land Acquisition for Aganang Township) | CRR | - | - | - | 2 000 000 | 3 000 000 |
| Total City Planning - Planning and Economic Development | | 4 813 573 | | 4 813 573 | 7 107 643 | 6 900 000 |
| GIS - Planning and Economic Development | | | | | | |
| Development of GIS Application | CRR | 303 584 | - | 303 584 | 370 753 | 257 123 |
| Total Geo Information - Planning and Economic Development | | 303 584 | | 303 584 | 370 753 | 257 123 |
| LED - Planning and Economic Development | | | | | | |
| Development of the Industrial Park or Special Economic Zone | CRR | 688 046 | - | 688 046 | 293 472 | 500 000 |
| Total Local Economic Development - Planning and Economic Development | | 688 046 | | 688 046 | 293 472 | 500 000 |
| Supply Chain Management - Budget and Treasury Services | | | | | | |
| Upgrading of stores facility | CRR | 1 000 226 | - | 1 000 226 | - | - |
| Total Supply Chain Management - Budget and Treasury Services | | 1 000 226 | | 1 000 226 | | |

| MULTI YEAR CAPITAL EXPENDITURE BUDGET | FUNDING SOURCE | Budget Year 2020/21 | Adjustments | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +1 2022/23 |
|--|----------------|----------------------|-------------------|----------------------|------------------------|------------------------|
| Description | | | | | | |
| Fleet Management - Corporate and Shared Services | | | | | | |
| Acquisition of Fleet | CRR | 20 000 000 | - | 20 000 000 | 15 000 000 | |
| Total Fleet Management - Corporate and Shared Services | | 20 000 000 | - | 20 000 000 | 15 000 000 | - |
| Facility Maintenance - Corporate and Shared Services | | | | | | |
| Municipal Furniture and Office Equipment | CRR | 273 225 | - | 273 225 | 386 260 | 522 340 |
| Facility Maintenance - Corporate and Shared Services | | 273 225 | - | 273 225 | 386 260 | 522 340 |
| Transport Operations(IPRTS)- Transport and Services | | | | | | |
| PT facility upgrade | PTNG | 5 000 000 | - | 5 000 000 | | |
| Upgrad & constr of Trunk route 108/2017 WP1 | PTNG | 11 842 000 | - | 11 842 000 | 60 000 000 | 71 382 000 |
| Construction of bus depot Civil works 108/2017 WP3 | PTNG | 12 000 000 | - | 12 000 000 | - | - |
| Construction of bus station Civil works 108/2017 WP4 | PTNG | 26 000 000 | - | 26 000 000 | - | - |
| Construction & provision of Station Upperstructures | PTNG | 31 000 000 | - | 31 000 000 | 15 000 000 | - |
| Environmental Management Seshego & SDA1 | PTNG | 1 500 000 | - | 1 500 000 | 1 500 000 | 1 500 000 |
| Environmental Management in Polokwane City | PTNG | 1 500 000 | - | 1 500 000 | 1 500 000 | 1 500 000 |
| Upgrade & rehab of Trunk Ext in Seshego & SDA1 109/2017 | PTNG | - | - | - | 15 000 000 | 15 500 000 |
| Rehabilitation of Feeder Routes in Polokwane 110/2017 | PTNG | - | - | - | 15 000 000 | 20 000 000 |
| Refurbishment of Bus Daytime Layover Facility | PTNG | 2 000 000 | - | 2 000 000 | - | - |
| Upgrading of Transit Mall | PTNG | 4 950 000 | - | 4 950 000 | 4 000 000 | 4 000 000 |
| Construction and upgrading of NMT facilities | PTNG | - | - | - | - | 5 000 000 |
| Construction & provision of Bus Depot Upper structure in Seshego | PTNG | 27 000 000 | - | 27 000 000 | 10 814 000 | |
| Occupational Health & Safety (OHS) Management | PTNG | 2 000 000 | - | 2 000 000 | 2 000 000 | 2 000 000 |
| Upgrade & rehab of Trunk Ext in Moleletje 109/2017 | PTNG | - | - | - | - | 12 500 000 |
| Total Transport Operations(IPRTS)- Transport and Services | | 124 792 000 | - | 124 792 000 | 124 814 000 | 133 382 000 |
| TOTAL EXPENDITURE | | 1 124 697 828 | 76 800 691 | 1 201 498 519 | 728 151 750 | 641 813 444 |
| Intergrated Urban Development Grant | IUDG | 303 105 850 | - | 303 105 850 | 298 407 750 | 298 459 450 |
| Public Transport Network Grant | PTNG | 124 792 000 | - | 124 792 000 | 124 814 000 | 133 382 000 |
| Neighbourhood Development Grant | NDPG | 35 000 000 | - | 35 000 000 | 35 000 000 | 35 000 000 |
| Water Services Infrastructure Grant | WSIG | 50 000 000 | - | 50 000 000 | 65 000 000 | 60 000 000 |
| Regional Bulk Infrastructure Grant | RBIG | 361 157 000 | - | 361 157 000 | 100 180 000 | - |
| Total DoRA Allocations | | 874 054 850 | - | 874 054 850 | 623 401 750 | 526 841 450 |
| Road Concession | LOAN | 160 643 150 | 74 279 559 | 234 922 537 | - | - |
| Capital Replacement Reserve | CRR | 90 000 000 | 1 021 133 | 91 021 132 | 100 000 000 | 110 221 994 |
| KFW Bank | KFW | - | 1 500 000 | 1 500 000 | 4 750 000 | 4 750 000 |
| TOTAL FUNDING | | 1 124 698 000 | 76 800 691 | 1 201 498 519 | 728 151 750 | 641 813 444 |

Annexure A: Polokwane Housing Association



"A Promise Delivered"

Annual Budget and service delivery agreement - Polokwane Housing Association (PHA) For the Period 2020/2021 to 2022/2023

Despite global and national economic challenges, the PHA's financial history indicates that the entity has managed to survive year on year. As the municipal entity the PHA is mandated to develop and manage Integrated Human Settlements, Social and Non Social Housing Rental Housing Units within the jurisdiction of Polokwane Municipality.

As a Municipal Entity entrusted with managing rental housing units, PHA is required to comply with Municipal Finance Management Act, Act 56 of 2003, the Municipal System Act, Act 32 of 2000, the Companies Act, Act 71 of 2008, the Housing Code, the Social Housing Act of 2008, and all other relevant legislation applicable to the municipal entity

The PHA's mandate includes, amongst others, the responsibility for administrative processes, accounting and financial management, tenant liaison, policy and guideline formation, capital raising, agency role and other functions that Polokwane Municipality may require in applying the principles of rental housing in Polokwane. The mandate has been extended to include participating in the non-social housing rental space, i.e. gap market and profit making rental housing. Above all PHA must ensure its financial sustainability.

The financial plan for 2020/21 reflects that, with the projected allocation of all rental units of 697 units, the entity will be generating R12.9million for the year. The 2019/20 budget process was prepared following a similar approach used in previous years. The budget takes into account the current market conditions, such as inflation, historical trend analysis, as well as the proposed Polokwane Municipality budget guidelines. The combined budgeted operating surplus is projected at R45million for the year, this surplus is mainly due to non-operating grant of R54 Million.

The 2020/21 budget includes a R11million operational grant which would assist the entity in making certain that the entity's cash flow remains positive and that the entity is able to fund its operations. For 2021/22 and 2022/23 the operational grant remains at R11million. For two outer years the operational budget is split between R7million to fund operations R4million will go towards equity in assisting the development of Polokwane extension 76 which will be 208 units

Due to the nature of our business and Funding of new projects being hard to secure, PHA is embarking on Public Private Partnerships. For the period between 2020 and 2023 financial year the entity is projecting to develop 754 Gap market units and 5116 student accommodation beds. These projects are to be developed using the Built Operate and Transfer mode (BOT). Under this model the entity is putting forth as its own equity contribution land as investment. After 30 years the private sector partners will transfer the facility to the entity. In the meantime, the private sector partners will be paying the entity royalties monthly. These new developments will lessen PHA's dependency on the municipality. The PHA's existence is informed by the SMART pillar which forms one of the Municipality's SMART Pillars. i.e SMART Economy. Etc. in attainment of vision 2030 smart city.

For 2019/20 employment costs are budgeted at 6% for budget purposes subject to agreement at South African Local Government Bargaining Council, the 6% is consistent with the 2019/20 increase.

Covid -19

The COVID-19 pandemic is a health and global economic crisis. The National Treasury is anticipating the economic contraction of at least 6% in GDP for the calendar year 2020.

A nationwide lockdown came into effect on the 27 March 2020 as a result of the COVID-19 crisis. The effect of lockdown and the ongoing crisis means that the economy will experience a significant downturn

As some tenants may be unable to work or earn income during lockdown period, there is a potential increase in the non-payment of Rent that is due to the entity.

Financial impact

The extent of the impact of COVID-19 on the entity's operational and financial performance will depend on future development, including the spread of the outbreak and related economic impact on job retentions or losses, of which are highly uncertain and cannot be predicted.

The entity is anticipating the continuation of its Ladanna Project to continue unabated with the forecasted finishing time of June 2021, the performance of the entity will further be affected by accumulation of rental arrears due to this crisis which cannot be quantified at this stage but provision of doubtful debts has been provided for in the budget. The entity has also provided for the purchase of PPE and Danger allowance in its budget, this has been done through shifting of funds from Travel and subsistence to COVID 19 Account (R300 000), we anticipate the Travel and Subsistence to reduce substantially as the entity will be explore usage of virtual meetings using internet.

Service Delivery Agreement between the City and the PHA

Service Delivery Agreement

| | |
|--|--|
| Period of Agreement | No period stipulated but subject to annual reviews in terms of Section 93A of the systems Act |
| Service Provided | Rentals of Units |
| Expiry date of SDA | N/A |
| Monetary value | 1 000. Of R1 shares worth R1000 |
| Ownership and control | Shareholding as at 30 December 2019 Polokwane Municipality 100% |
| Mandate | Develop and Manage Integrated Human Settlements |
| Funding over medium term | R11 Million 2020/21 R11 Million 2021/22 R11 Million 2022/23 |
| Summary of SDA | Sets out the obligation of PHA to Polokwane Municipality in respect of compliance and performance Issues |
| Past performance and future objectives | Has fairly met targets in the past, except with Ga-Rena Project which is cumbersome, PHA is confident that it will maintain high level of rental occupation and rental collection. PHA hopes to meet future housing demands |



SUMMARY

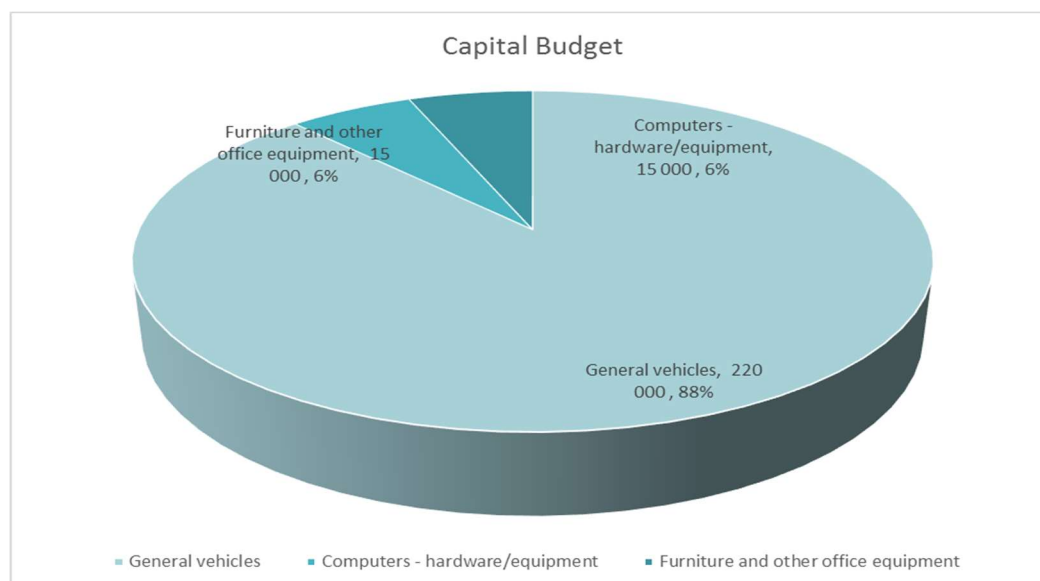
1. The Annual Budget for the financial year 2020/2021 and indicative for the two projected outer years 2021/2022 and 2022/2023 can be summarized as follows:

1.1 Operating revenue and expenditure by source:

| Description | Current Year 2019/20 | | Medium Term Revenue and Expenditure Framework | | |
|--|----------------------|--------------------|---|------------------------|------------------------|
| | Adjusted Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| R thousands | | | | | |
| Revenue by Source | | | | | |
| Total Revenue (excluding capital transfers and contributions) | 155 856 | 155 856 | 78 060 | 26 872 | 26 873 |
| Total Expenditure | 30 928 | 30 928 | 32 253 | 33 313 | 34 366 |
| Surplus/(Deficit) | 124 927 | 124 927 | 45 807 | -6 440 | -7 493 |
| Transfers recognised - capital | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | 124 927 | 124 927 | 45 807 | -6 440 | -7 493 |
| Taxation | - | - | - | - | - |
| Surplus/ (Deficit) for the year | 124 927 | 124 927 | 45 807 | -6 440 | -7 493 |

1.2 Capital expenditure

Total capital budget is R 250 000 which is as follows:



1.3 Surplus for the year

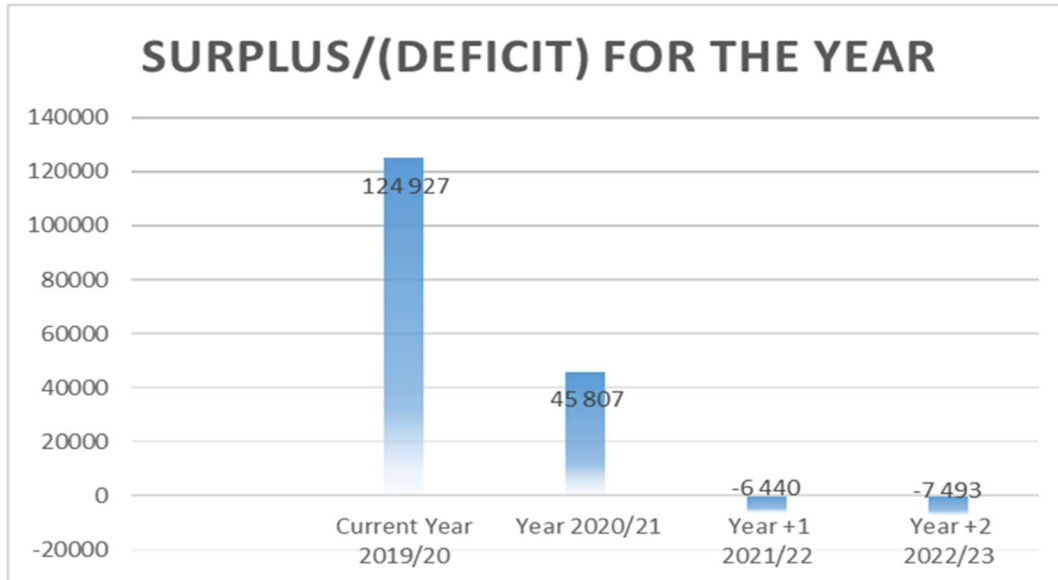


Table D1 Budget Summary

| Description | Current Year 2019/20 | | Medium Term Revenue and Expenditure Framework | | |
|--|----------------------|--------------------|---|------------------------|------------------------|
| | Original Budget | Adjusted Budget | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Financial Performance | | | | | |
| Property rates | - | - | - | - | - |
| Service charges | - | - | - | - | - |
| Investment revenue | - | - | - | - | - |
| Transfers recognised - operational | 11 000 000 | 144 201 000 | 65 055 000 | 11 000 000 | 11 000 000 |
| Other own revenue | 12 984 000 | 11 655 000 | 13 005 000 | 15 872 000 | 15 873 000 |
| Total Revenue (excluding capital transfers and contributions) | 23 984 000 | 155 856 000 | 78 060 000 | 26 872 000 | 26 873 000 |
| Employee costs | 8 887 000 | 8 586 000 | 9 276 000 | 9 814 000 | 10 383 000 |
| Remuneration of Board Members | 2 251 000 | 2 251 000 | 2 255 000 | 2 363 000 | 2 482 000 |
| Depreciation & asset impairment | 4 000 000 | 8 000 000 | 8 000 000 | 8 000 000 | 8 000 000 |
| Finance charges | - | - | - | - | - |
| Materials and bulk purchases | - | - | - | - | - |
| Transfers and grants | - | - | - | - | - |
| Other expenditure | 12 362 000 | 12 092 000 | 12 722 000 | 13 136 000 | 13 501 000 |
| Total Expenditure | 27 500 000 | 30 929 000 | 32 253 000 | 33 313 000 | 34 366 000 |
| Surplus/(Deficit) | -3 516 000 | 124 927 000 | 45 807 000 | -6 441 000 | -7 493 000 |
| Transfers recognised - capital | - | - | - | - | - |
| Contributions recognised - capital & contributed assets | - | - | - | - | - |
| Surplus/ (Deficit) for the year | -3 516 000 | 124 927 000 | 45 807 000 | -6 441 000 | -7 493 000 |
| Capital expenditure & funds sources | | | | | |
| Capital expenditure | 45 000 | - | 250 000 | - | - |
| Transfers recognised - capital | - | - | - | - | - |
| Public contributions & donations | - | - | - | - | - |
| Borrowing | - | - | - | - | - |
| Internally generated funds | 45 000 | - | 250 000 | - | - |
| Total sources of capital funds | - | - | - | - | - |
| Financial position | | | | | |
| Total current assets | 7 960 000 | 25 460 000 | 5 310 000 | 5 471 000 | 5 671 000 |
| Total non current assets | 101 066 000 | 250 990 000 | 285 266 000 | 280 235 000 | 280 204 000 |
| Total current liabilities | 2 880 000 | 34 562 000 | 2 880 000 | 4 451 000 | 2 980 000 |
| Total non current liabilities | - | - | - | - | - |
| Community wealth/Equity | 106 146 000 | 241 888 000 | 287 696 000 | 281 255 000 | 282 895 000 |
| Cash flows | | | | | |
| Net cash from (used) operating | 1 789 000 | 154 785 000 | 34 305 000 | 161 000 | 100 000 |
| Net cash from (used) investing | -250 000 | 133 246 000 | 54 305 000 | - | - |
| Net cash from (used) financing | - | - | - | - | - |
| Cash/cash equivalents at the year end | 4 189 000 | 24 189 000 | 4 189 000 | 4 350 000 | 4 450 000 |

Table D2 Budgeted Financial Performance (revenue and expenditure)

| Description | Current Year 2019/20 | | Medium Term Revenue and Expenditure Framework | | |
|--|----------------------|--------------------|---|------------------------|------------------------|
| | Original Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| Revenue by Source | | | | | |
| Rental of facilities and equipment | 12 973 000 | 11 647 000 | 12 973 000 | 15 850 000 | 15 850 000 |
| Transfers recognised - operational | 11 000 000 | 144 201 000 | 65 055 000 | 11 000 000 | 11 000 000 |
| Other revenue | 10 700 | 8 000 | 32 000 | 22 400 | 22 560 |
| Gains on disposal of PPE | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | 23 983 700 | 155 856 000 | 78 060 000 | 26 872 400 | 26 872 560 |
| Expenditure By Type | | | | | |
| Employee related costs | 8 887 000 | 8 586 000 | 9 276 000 | 9 814 000 | 10 383 000 |
| Remuneration of Directors | 2 251 000 | 2 251 000 | 2 254 000 | 2 363 000 | 2 482 000 |
| Debt impairment | 4 000 000 | 8 000 000 | 8 000 000 | 8 000 000 | 8 000 000 |
| Depreciation & asset impairment | 5 027 000 | 5 027 000 | 5 027 000 | 5 027 000 | 5 027 000 |
| Finance charges | - | - | - | - | - |
| Other expenditure | 7 335 000 | 7 065 000 | 7 695 000 | 8 109 000 | 8 474 000 |
| Loss on disposal of PPE | - | - | - | - | - |
| Total Expenditure | 27 500 000 | 30 929 000 | 32 252 000 | 33 313 000 | 34 366 000 |
| Surplus/(Deficit) | -3 516 300 | 124 927 000 | 45 808 000 | -6 440 600 | -7 493 440 |
| Transfers recognised - capital | 0 | 0 | 0 | 0 | 0 |
| Surplus/(Deficit) after capital transfers & contributions | -3 516 300 | 124 927 000 | 45 808 000 | -6 440 600 | -7 493 440 |
| Taxation | - | - | - | - | - |
| Surplus/ (Deficit) for the year | -3 516 300 | 124 927 000 | 45 808 000 | -6 440 600 | -7 493 440 |

Table D3 Capital Budget by vote and funding

| Vote Description R thousands | Current Year 2019/20 | | Medium Term Revenue and Expenditure Framework | | |
|---|----------------------|--------------------|---|-----------------------|------------------------|
| | Original Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/2 | Budget Year +2 2022/23 |
| Capital expenditure by Asset Class/Sub-class | | | | | |
| Infrastructure | 0 | 0 | 0 | 0 | 0 |
| Infrastructure - Road transport | 0 | 0 | 0 | 0 | 0 |
| <i>Roads, Pavements & Bridges</i> | 0 | 0 | 0 | 0 | 0 |
| Other assets | 45 000 | 45 000 | 250 000 | 0 | 0 |
| General vehicles | - | - | 220 000 | 0 | 0 |
| Specialised vehicles | - | - | - | 0 | 0 |
| Plant & equipment | - | - | - | 0 | 0 |
| Computers - hardware/equipment | 15 000 | 15 000 | 15 000 | 0 | 0 |
| Furniture and other office equipment | 30 000 | 30 000 | 15 000 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 |
| Total capital expenditure on assets | 45 000 | 45 000 | 250 000 | - | - |

Table D4 Budgeted Financial Position

| Description | Current Year 2019/20 | | Medium Term Revenue and Expenditure Framework | | |
|--|----------------------|--------------------|---|------------------------|------------------------|
| | Original Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| ASSETS | | | | | |
| Current assets | | | | | |
| Cash | 4 189 000 | 24 189 000 | 4 189 000 | 4 350 000 | 4 450 000 |
| Call investment deposits | - | - | - | - | - |
| Consumer debtors | 3 750 000 | 1 250 000 | 1 100 000 | 1 100 000 | 1 200 000 |
| Other debtors | 21 000 | 21 000 | 21 000 | 21 000 | 21 000 |
| Current portion of long-term receivables | - | - | - | - | - |
| Inventory | - | - | - | - | - |
| Total current assets | 7 960 000 | 25 460 000 | 5 310 000 | 5 471 000 | 5 671 000 |
| Non current assets | | | | | |
| Long-term receivables | - | - | - | - | - |
| Investments | - | - | - | - | - |
| Investment property | - | - | - | - | - |
| Investment in Associate | - | - | - | - | - |
| Property, plant and equipment | 100 973 000 | 91 965 000 | 285 173 000 | 280 146 000 | 280 119 000 |
| Agricultural | - | - | - | - | - |
| Biological | - | - | - | - | - |
| Intangible | 93 000 | 81 000 | 93 000 | 89 000 | 85 000 |
| Other non-current assets | - | 158 945 000 | - | - | - |
| Total non current assets | 101 066 000 | 250 991 000 | 285 266 000 | 280 235 000 | 280 204 000 |
| TOTAL ASSETS | 109 026 000 | 276 451 000 | 290 576 000 | 285 706 000 | 285 875 000 |
| LIABILITIES | | | | | |
| Current liabilities | | | | | |
| Bank overdraft | - | - | - | - | - |
| Borrowing | - | - | - | - | - |
| Consumer deposits | - | - | - | - | - |
| Trade and other payables | 2 200 000 | 33 912 000 | 2 200 000 | 3 801 000 | 2 350 000 |
| Provisions | 680 000 | 650 000 | 680 000 | 650 000 | 630 000 |
| Total current liabilities | 2 880 000 | 34 562 000 | 2 880 000 | 4 451 000 | 2 980 000 |
| Non current liabilities | | | | | |
| Borrowing | 0 | 0 | 0 | 0 | 0 |
| Provisions | 0 | 0 | 0 | 0 | 0 |
| Total non current liabilities | 0 | 0 | 0 | 0 | 0 |
| TOTAL LIABILITIES | 2 880 000 | 34 562 000 | 2 880 000 | 4 451 000 | 2 980 000 |
| NET ASSETS | 106 146 000 | 241 889 000 | 287 696 000 | 281 255 000 | 282 895 000 |
| COMMUNITY WEALTH/EQUITY | | | | | |
| Accumulated Surplus/(Deficit) | 17 470 000 | 163 570 000 | 209 377 000 | 202 936 000 | 195 443 000 |
| Reserves | 88 675 000 | 78 318 000 | 78 318 000 | 78 318 000 | 78 318 000 |
| Share capital | 1000 | 1000 | 1000 | 1000 | 1000 |
| TOTAL COMMUNITY WEALTH/EQUITY | 106 146 000 | 241 889 000 | 287 696 000 | 281 255 000 | 273 762 000 |

Table D5 Budgeted Cash Flow

| Description | Current Year 2019/20 | | Medium Term Revenue and Expenditure Framework | | |
|---|----------------------|--------------------|---|------------------------|------------------------|
| | Original Budget | Full Year Forecast | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | |
| Receipts | | | | | |
| Property rates, penalties & collection charges | 7 289 000 | 5 225 000 | 8 189 000 | 7 350 000 | 7 550 000 |
| Service charges | - | - | - | - | - |
| Other revenue | - | - | - | - | - |
| Government - operating | 11 000 000 | 144 201 000 | 65 055 000 | 11 000 000 | 11 000 000 |
| Government - capital | - | - | - | - | - |
| Interest | - | - | - | - | - |
| Dividends | - | - | - | - | - |
| Payments | | | | | |
| Suppliers and employees | -16 500 000 | 5 359 000 | -38 939 000 | -18 189 000 | -18 450 000 |
| Finance charges | - | - | - | - | - |
| Dividends paid | - | - | - | - | - |
| Transfers and Grants | - | - | - | - | - |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | 1 789 000 | 154 785 000 | 34 305 000 | 161 000 | 100 000 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | |
| Receipts | | | | | |
| Proceeds on disposal of PPE | - | - | - | - | - |
| Decrease (Increase) in non-current debtors | - | 133 201 000 | 54 055 000 | - | - |
| Decrease (increase) other non-current receivables | - | - | - | - | - |
| Decrease (increase) in non-current investments | - | - | - | - | - |
| Payments | | | | | |
| Capital assets | 250 000 | 45 000 | 250 000 | - | - |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | - 250 000 | 133 246 000 | 54 305 000 | - | - |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | |
| Receipts | | | | | |
| Short term loans | - | - | - | - | - |
| Borrowing long term/refinancing | - | - | - | - | - |
| Increase (decrease) in consumer deposits | - | - | - | - | - |
| Payments | | | | | |
| Repayment of borrowing | - | - | - | - | - |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | - | - | - | - | - |
| NET INCREASE/ (DECREASE) IN CASH HELD | 1 539 000 | 21 539 000 | 20 000 000 | 161 000 | 100 000 |
| Cash/cash equivalents at the year begin: | 2 650 000 | 2 650 000 | 24 189 000 | 4 189 000 | 4 350 000 |
| Cash/cash equivalents at the year end: | 4 189 000 | 24 189 000 | 4 189 000 | 4 350 000 | 4 450 000 |

Municipal Manager Quality Certificate



Office of the Municipal Manager

MAKOBE DIKGAPE.....Municipal Manager of Polokwane Municipality hereby certify that the (2020/21 - 2022/23) Multi-Year budget and supporting documentation has been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the budget and supporting documents are consistent with the Integrated Development Plan of the municipality

Name: **DIKGAPE MAKOBE**

Municipal manager of Polokwane Municipality (LIM354)

Signature: 

Date: **20/05/2020**

Annexure A :-

MFMA Circular 98

MFMA Circular 99

Annexure to MFMA Circular No 99

<http://mfma.treasury.gov.za/Circulars/Pages/default.aspx>

Annexure B :- Response to COVID 19



**STATEMENT BY PRESIDENT CYRIL RAMAPHOSA ON ESCALATION OF
MEASURES TO COMBAT COVID-19 EPIDEMIC**

UNION BUILDINGS, TSHWANE

23 MARCH 2020

As a consequence, the National Coronavirus Command Council has decided to enforce a nation-wide lockdown for 21 days with effect from midnight on Thursday 26 March.

DEPARTMENT OF CO-OPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

NO. R. 399

25 MARCH 2020

DIRECTIONS ISSUED
BY
THE MINISTER OF COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS
WITH RESPECT TO
THE RESPONSE TO COVID-19
IN THE COOPERATIVE GOVERNANCE & TRADITIONAL AFFAIRS SECTORS

DEPARTMENT OF CO-OPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

NO. R. 399

25 MARCH 2020

DIRECTIONS ISSUED
BY
THE MINISTER OF COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS
WITH RESPECT TO
THE RESPONSE TO COVID-19
IN THE COOPERATIVE GOVERNANCE & TRADITIONAL AFFAIRS SECTORS

6.7. Municipal operations and governance

6.7.1. Municipalities are required to perform various legislated functions, including the passing of budgets and the adoption of integrated development plans (IDPs).

6.7.2. No Council meetings outside the District Command Centre Meetings may be undertaken during the initial 21 Day Lockdown period, or any other extended period that maybe declared.

6.7.2. Municipalities are directed to:

- (a) Comply with the laws prescribing the IDP and budget processes aligned with COVID-19 Regulations.
- (b) Instead of convening contact meetings, develop electronic and alternative methods of consultation, agreements and approvals for municipal governance planning and budget processes.
- (c) In instances where a council meeting requires more than 100 persons to be present, make appropriate alternative arrangements for such meetings to proceed, which may include the viewing of proceedings from different venues, and then casting their votes in the council chambers in groups, which do not exceed the 100-person limit at any given time.
- (d) Consider and adopt their budgets.
- (e) Suspend all ordinary council meetings.
- (f) Revise their budgets to prioritise programmes and projects aimed at combatting the spread of COVID-19, and the revised budgets must be submitted to the Department of Cooperative Governance before the end of May 2020.

KFW BANK**environmental affairs**

Department:
 Environmental Affairs
 REPUBLIC OF SOUTH AFRICA

Private Bag X447, Pretoria, 0001, 473 Steve Biko Street, Arcadia, 0083

Tel: 012 399 9272 Fax: 012 320 8683

The Municipal Manager: Mr D Makobe
 Polokwane Local Municipality
 P O Box 111
POLOKWANE
 0700

E-mail: dmakobe@polokwane.gov.za

DONOR FUNDED NON-MOTORIZED TRANSPORT (NMT) PROGRAMME: PHASE 2

The communication of 04 June 2018, attached as (Annexure A) has reference. Subsequent to initial budget confirmation for NMT programme Phase 2 infrastructure, the Department undertook further discussions with the donor partner to secure additional funding for implementation of the NMT infrastructure development in the Municipality. There is a potential increase to the existing committed budget of R14 Million by approximately R12 Million, which could be redirected to the municipality for NMT infrastructure development. A scoping study was undertaken by the Project Management Unit for potential of expansion of NMT infrastructure in Hospital Street.

The Donor funds will cover the capital cost of the project excluding VAT, as was the undertaking for Phase 1. In this regard, the Municipality is required to budget for the full cost of the agreed upon amended scope of work, inclusive of VAT. The VAT amount will be for the Municipality's account. In addition, the detail designs for the infrastructure to be put in place, must be for the Municipality's account. However, this is pending several conditions as was indicated in the communication of 15 March 2018, attached as Annexure B, for ease of reference.

- The Municipality to appoint a suitable consultant to undertake necessary detail design in consultation with the PMU.
- Once the project is under implementation the Municipality's resident engineer need to work closely with the PMU during implementation and closure of infrastructure construction.

Should the Municipality be accepting of the additional financial support for extended NMT infrastructure development, the acceptance of additional finance has the following requirements:

- This will legally require an amended Memorandum of Understanding and workplan
- Extended scope of work
- Council approval for extended capital cost

- Council approval for VAT for Municipality's account
- Formal letter of communication from your office confirming acceptance of additional funds and terms and conditions attached to potential additional funds.

There has been communication between the department, the relevant managers from Municipality and the appointed Project Management Unit requesting for a meeting and official communication from the Municipality on the status of the current design consultant's appointment. The requests for a meeting was with the relevant manager, Mr Pilot Ramothwala: Manager Roads and Storm Water. It has also come to the department's attention that the consultant is no longer working on the detailed design due to contractual challenges being experienced between the consultant and the Municipality. We would want clarity in that regard. Further with that, an additional scope of work will setback the project. Currently there has been a setback of seven months against the planned activities of the project workplan.

Given that this issue pertains to governance, we would appreciate an urgent meeting with the Municipality to find a suitable way forward as soon as possible as the funding support may be withdrawn by the donor partner, should there be a lack of progress and required commitment from the Municipality.

The Department looks forward in a positive working relationship with the Municipality with the implementation of Phase 2 of the NMT programme.

Yours sincerely



Ms Nosipho Ngcaba
Director-General

Department of Environmental Affairs

Letter signed by: Dr Jenitha Badul

Designation: Senior Policy Advisor: Greening Programmes & Fund

Date: 14/12/2018



Budget Speech by the Executive Mayor Cllr Thembi Nkadimeng on the adoption of the 2020/21 Budget. Date 29 May 2020

Hon. Speaker of Council, Cllr Mariri Ralefatane

The Chief Whip of Council, Cllr Mamedupi Teffo

Members of the Mayoral Committee

Chairpersons of Council Committees,

Leaders of the opposition Parties in Council

Esteemed Fellow Councilors

Hon. Speaker, We are meeting here this morning under unusual circumstances where our Council meeting has to be conducted virtually through video conferencing due to the COVID-19 pandemic that has put our country and the rest of the globe at a standstill and at the same time making a lot of people unsure of the future.

For the first time in the history of this country we had to conduct public participation using digital and other media alternatives to consult our communities over the budget and IDP. We are grateful for the kind cooperation and understanding from various communities.

We have the comfort that this budget is founded on the interests and will of the people of Polokwane.

We need to be reminded that as we gather under this difficult conditions that puts the country under strenuous socio-economic pressure that this pressure to the national economy will ultimately have a snowball effect to the local government sphere.

The COVID-19 pandemic is simultaneously a health crisis and a global economic crisis. The National Treasury is already anticipating a 6% contraction in GDP for the year 2020.

The effect of the lockdown and the ongoing crisis means that the economy will experience a significant downturn, while there will be an increased need for government services and assistance.

The impact of COVID-19 on operational and financial performance will depend on future developments, including the duration and spread of the outbreak and related economic impact on job retentions or losses, all of which may lead to declines due to less consumption demand. However, some relief is expected as government announced a R20 billion package to municipalities to provide added services that are essential to cushion the negative economic impact and therefore maintain to some extent the business consumers' demand.

As a collective we have a major responsibility of carrying the hopes of the majority of our constituencies – the people of Polokwane.

We must continue to provide essential services, develop the communities we serve and make sure that democracy continues to thrive.

We have to keep the hopes of our people alive as per their expectations of being treated fairly and equally. Therefore, we must recommit to the undertaking that we will continue with the massive programme of providing services, developing our communities and creating a fulfilling future where the social, economic and cultural spirit of our community will flourish.

Hon Speaker, We must remain resolute on our decision to ensure that the poor in the municipality are subsidized on all the key services which municipality offers while at the same time our communities are encouraged to live up to the principle of social contract.

1. The Budget

Hon. Speaker, We need to take note of some of the challenges that impact putting together this budget including the ongoing difficulties in the national and local economy. These includes the increased cost of bulk water and electricity due to tariff increases from Lepelle Northern Water and Eskom which is placing upward pressure on service tariffs to residents and National Treasury Austerity measures with minimal growth in grant allocations.

The local government is currently facing multiple pressures over the period ahead including the expected expansion of access to free basic service to poor households.

At the same time there are expected reductions in transfers with the implications that municipalities will have to reprioritize some of the projects.

Honourable Speaker, the total budget for the 2020/2021 financial year is **R4.8 billion** made up of an operating budget of **R3.6 billion** and a capital budget of **R1.1 billion**. The focus of this budget will be directed to the key areas in line with our promises to improve the lives of our people and to ensure good governance and accountability.

2. Tariff Increases

Honourable Speaker, We have taken into consideration inputs from the consultations and considered the economic, social and financial factors in determining the increases.

The cost pressures of the water and electricity bulk purchases tariffs continue to grow faster than the inflation rate. Given that these tariff increases are determined by the external bodies; the impacts they have on the municipality's tariff are largely outside our control. The following tariff increases are recommended to Council for approval:

- Electricity: NERSA has issued a guideline percentage price increase of 6.22% on electricity sales for 2020/21.
- Water services: It is proposed to increase water tariffs with 7.5%.
- Sanitation: It is proposed that sanitation services be increased by 5.4%
- Waste Removal: It is proposed to increase tariffs by 5.4%.

- Assessment rates: It is proposed to increase rates by 5.4%
- Growth is estimated at 1% per annum
- Debtors collection is estimated at 88%
- Other tariffs: These tariffs will increase at a CPIX rate as outline in circular 98 & 99 issued by National Treasury.

The municipality will embark on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers and to ensure that all revenue due is billed correctly and collected efficiently

3. Expenditure Increases

1. Electricity bulk purchases have been increased by 6.9% in line with National Treasury's inflation forecasts.
2. Water bulk purchases have been increased by 8.5% in line with Lepelle Northern Water Board guidelines.
3. Salaries and allowances have been increased by 6.25% subject to agreement at South African Local Government Bargaining Council.
4. Other Materials and Other expenses will increase at rate CPIX

4. Indigent Support

Honorable Speaker, As with previous years, we have made provision to provide free basic services to the members of our community who cannot afford – the indigents. This subsidy includes the following:

- Free **6KI of water**,

- 100 units of electricity,
- 100% subsidy for refuse removal and sewerage charges.
- 100% rebate on assessment rates

The subsidy allowed, exceeds the national norm.

To qualify as indigent, the **household income must not exceed R4 630** when the policy is reviewed to also cater for the child headed families and the qualifying people with disability.

The municipality further grants 80% rebates to owners of residential properties who depend on pensions or social grants **provided the household income does not exceed R9 000.**

5. Operating and capital expenditure

The total operating expenditure for the 2020/21 financial year has been appropriated as follows:

Total capital budget is **R 1 201 498 519** which is funded as follows:

| | |
|-------------------------------------|---------------------|
| Intergrated Urban Development Grant | R303 105 850 |
| Public Transport Network Grant | R124 792 000 |
| Neighbourhood Development Grant | R35 000 000 |
| Water Services Infrastructure Grant | R50 000 000 |
| Regional Bulk Infrastructure Grant | R361 157 000 |
| Road Concession | R234 922 537 |
| Capital Replacement Reserve | R91 021 132 |
| KFW Bank | R1 500 000 |

Honorable Speaker, the bulk of the budget is allocated to Water and Sanitation Services for infrastructure projects in line with the municipality's strategy on renewing its asset with the sole objective of optimizing service delivery.

The total allocation under the IUDG for 2020/2021 is **R303 million** which will be used to implement 41 projects. **R120 million** for 14 water and sanitation projects, **R127 million** for upgrading of 20 roads projects, **R61 million** for 6 sport and recreation facilities and **R4 million** for a waste management project.

We will continue to ensure that the Municipality remains financially sustainable and continue to invest on measures to protect state resources which are meant for the development of the people's lives.

6. Services Payments

Further, to those who are neglecting their responsibility of paying, we will intensify the application of credit control measures as well as legal action. It is befitting that we express our sincere gratitude to all individual residents and businesses who continue to pay their municipal accounts. It is out of these contributions that we are able to expand and sustain service delivery.

Our message is unambiguous; all those that can afford to pay must pay and continue to do so. For those who cannot afford please note that no

one will be assumed to be an indigent until such time they are registered. Therefore, those household who qualify for indigent support must take it upon themselves to come forward and register.

In conclusion,

Please allow me to take this opportunity to thank fellow councilors from both the ruling party and the opposition parties for serving our constituencies to the best of our ability. It has not been an easy ride, but all our differences, interactions and interventions are driven by our passion and commitment to make Polokwane a better place to live in.

We must put our differences aside and work together for the people of Polokwane. We have started and our goals are within reach. Let's build Polokwane together! We must continue on our ideal to build a stabilized, modernized operational service delivery environment that can be achieved by cooperation from all stakeholders in line with our Re aqa Polokwane theme.

I take this opportunity to thank the Municipal Manager Mr. Dikgape Makobe and his team including the CFO for leading the responsible teams to make sure that we put together a credible Budget and IDP under abnormal conditions that we are in.

We thank the Budget Steering Committee, Members of Joined Portfolios on Finance & LED and Administration & Governance for ensuring that this budget is prepared, aligned with the national priorities agenda and is

funded. We thank the employees of Polokwane who continue to perform with excellence and dedication.

Special appreciation to our traditional leaders who have always backed us and provide the necessary support.

Another special appreciation goes to the people of Polokwane who have always supported us even when it was difficult to do so.

Re aga Polokwane! Pula!

I Thank You