

POLOKWANE MUNICIPALITY



PERFORMANCE AGREEMENT

2025/26

(1 July 2025)

Ms. THUSO NEMUGUMONI

CITY MANAGER

PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:

THE POLOKWANE MUNICIPALITY

AS REPRESENTED BY THE EXECUTIVE MAYOR

Cllr. MAKORO. JOHN. MPE

(herein and after referred to as the Employer)

AND

CITY MANAGER

Ms. THUSO NEMUGUMONI

(herein and after referred to as the Employee)

FOR THE

FINANCIAL YEAR:

01 JULY 2025 – 30 JUNE 2026

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties";
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The Parties wish to ensure that there is compliance with Sections 57 (4A), 57 (4B) and 57 (5) of the Systems Act.
- 1.5 In this Agreement, the following terms will have the meaning ascribed thereto:
 - 1.5.1 "This Agreement" – means the performance Agreement between the Employer and the Employee and the Annexures thereto;
 - 1.5.2 "The Executive Committee" – means the Executive Committee of council constituted in terms of the Structures Act (Local Government: Municipal Structures Act 117 of 1998) as represented by its chairperson, the Mayor;
 - 1.5.3 "the Employee" means the **City Manager** appointed in terms of Section 56 of the Systems Act;
 - 1.5.4 "the Employer" = means Polokwane Municipality; and
 - 1.5.5 "the parties" means the Employer and the Employee.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to:

- 2.1 Comply with the provisions of Section 57(1)(b), (4A), (4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 Specify objectives in terms of the key performance indicators and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 Specify accountabilities as set out in a Performance Plan, which forms an Annexure to the Performance Agreement;
- 2.4 Monitor and measure performance against set targeted outputs;
- 2.5 Use the Performance Agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 In the event of outstanding performance, to appropriately reward the employee;
- 2.7 Give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3. COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on **01 July 2025** and will remain in force until **30 June 2026** thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof;
- 3.2 The parties will conclude a new Performance Agreement that replaces this Agreement at least once a year by not later than 31st of July of the succeeding financial year;

- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason; and
- 3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon;
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or Council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised

4. PERFORMANCE OBJECTIVES

4.1 The Performance Plan (Annexure A) sets out-

- 4.1.1 The performance objectives, key performance indicators and targets that must be met by the Employee;
- 4.1.2 The time frames within which those performance objectives and targets must be met; and.
- 4.1.3 The core competency requirements (Annexure C – definitions) as the management skills regarded as critical to the position held by the Employee

4.2 The performance objectives, key performance indicators and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the Employer, and shall include:

- 4.2.1 key objectives that describe the main tasks that need to be done;
- 4.2.2 key performance indicators that provide the details of the evidence that must be provided to show that a key objective has been achieved;
- 4.2.3 target dates that describe the time frame in which the targets must be achieved; and
- 4.2.4 weightings showing the relative importance of the key objectives to each other;

- 4.3 The Personal Development Plan (Annexure B) sets out the employee's personal development requirements in line with the objectives and targets of the Employer; and
- 4.4 The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5. PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer;
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required;
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee;
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework;
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, Operational Performance (in the form of key performance indicators (KPIs) under specific Key Performance Areas (KPAs)) and Core Competency Requirements (CCRs), both of which shall be contained in the Performance Agreement.
 - 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.

5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.

5.6 The Employee's assessment will be based on his / her performance in terms of the key performance indicator outputs / outcomes identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

KPA No.	Key Performance Areas	100%
1	Municipal Institutional Development and Transformation	20%
2	Basic Service Delivery	20%
3	Local Economic Development (LED)	20%
4	Municipal Financial Viability and Management	20%
5	Good Governance and Public Participation	20%
		Converted to 80%

5.7 Manager's responsibilities are also directed in terms of the abovementioned key performance areas. In the case of managers directly accountable to the Municipal Manager, other key performance areas related to the functional area of the relevant manager can be added subject to negotiation between the municipal manager and the relevant manager

5.8 The CCRs will make up the other 20% of the Employee's assessment score. CCRs that are deemed to be most critical for the Employee's specific job should be selected (✓) from the list below as agreed to between the Employer and Employee. Three of the CCRs are compulsory for Municipal Managers:

CORE MANAGERIAL COMPETENCIES ¹	✓ 2	WEIGHTING %	LEVEL ³
Strategic Capability and Leadership		10	
Programme and Project Management		10	
Financial Management	✓	5	

CORE MANAGERIAL COMPETENCIES ¹	√ 2	WEIGHTING %	LEVEL ³
Change Management		5	
Knowledge Management		5	
Service Delivery Innovation		10	
Problem Solving and Analysis		15	
People Management and Empowerment	√	10	
Client Orientation and Customer Focus	√	5	
Communication		10	
Accountability and Ethical Conduct		15	
TOTAL PERCENTAGE		100%	
Converted to 20%			

¹as published and defined within the Draft Competency Guidelines,
Government Gazette 23, March 2007

²√ Compulsory for municipal manager

³Proficiency level (1, 2 or 3) as stipulated in the Draft Competency
Guidelines, Government Gazette 23, March 2007

6. PERFORMANCE ASSESSMENT

6.1 The Performance Plan (Annexure A) to this Agreement sets out:

6.1.1 The standards and procedures for evaluating the Employee's performance; and

6.1.2 The intervals for the evaluation of the Employee's performance;

6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force;

6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames;

6.4 The Employee's performance will be measured in terms of contributions to the strategic objectives and strategies set out in the Employer's IDP

6.5 The Annual performance appraisal will involve:

6.5.1 Assessment of the achievement of results as outlined in the Performance Plan

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to *ad-hoc* tasks that had to be performed under the KPA
- (b) Values are supplied for KPI's and Activities under each KPA as part of the Institutional Assessment. Based on the Target for an activity or KPI, over or under performance are calculated and converted to the 1-5-point scale automatically. These scores are carried over to the applicable employee's performance plan. During assessment, the employee has a chance to submit evidence of performance where a disagreement
- (c) The Employee will submit his self-evaluation to the Employer prior to the formal assessment; and
- (d) An overall score will be calculated based on the total of the individual scores calculated above.

6.5.2 Assessment of the CCRs:

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met
- (b) An indicative rating on the five-point scale should be provided for each CCR
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score
- (d) An overall score will be calculated based on the total of the individual scores calculated above.

6.5.3 Overall rating

- (a) An overall rating is calculated by adding the overall scores as calculated in 6.5.1 (d) and 6.5.2 (d) above; and
- (b) Such overall rating represents the outcome of the performance appraisal.

6.6 The assessment of the performance of the Employee will be based on the following rating scale for KPIs and CCRs:

Level	% score	Terminology	Description
5	167	Outstanding Performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the year.
4	133 – 166	Performance significantly above Expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved al others throughout the year.
3	100 – 132	Fully Effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.
2	67 – 99	Not fully Effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performances criteria and indicators as specified in the PA and Performance Plan.
1	0 - 66	Unacceptable Performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level

Level	% score	Terminology	Description
			expected in the job despite management efforts to encourage improvement.

6.7 For purpose of evaluating the performance of the Employee for the mid-year and year-end reviews, an evaluation panel constituted of the following persons will be established:

6.7.1 Municipal Manager

6.7.2 Chairperson of the Performance Audit Committee (PAC) or the Audit Committee (AC) in the absence of a performance audit committee

6.7.3 Member of the Mayoral Committee responsible for the portfolio of the senior manager;

6.7.4 A Municipal Manager from another municipality; and

6.7.5 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels.

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of the Employee in relation to his performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

Quarter	Review Period	Review to be completed by
1	July – September 2025	October 2025
2	October – December 2025	January 2026
3	January – March 2026	April 2026
4	April – June 2026	August 2026

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings;
- 7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance;
- 7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made;
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B. Such Plan may be implemented and/or amended as the case may be after each assessment. In that case, the Employee will be fully consulted before any such change or plan is made.

9. OBLIGATIONS OF THE EMPLOYER

9.1 The Employer shall:

- 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
- 9.1.2 Provide access to skills development and capacity building opportunities;
- 9.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;

- 9.1.4 On the request of the Employee, delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 Make available to the Employee such resources as the Employee may reasonably require from time to time assisting him/her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others:

10.1.1 A direct effect on the performance of any of the Employee's functions

10.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer

10.1.3 A substantial financial effect on the Employer

10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay

11. MANAGEMENT OF EVALUATION OUTCOMES

11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.

11.2 A performance bonus of 5% to 14% of the all-inclusive annual remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:

11.2.1 A score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and

11.2.2 A score of 150% and above is awarded a performance bonus ranging from 10% to 14%.

11.3 In the case of unacceptable performance, the Employer shall:

11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his or her performance;

11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

12.1 In the event that the Employee is dissatisfied with any decision or action of the Employer in terms of this Agreement, or where a dispute or difference arises as to the extent to which the Employee has achieved the performance objectives and targets established in terms of this Agreement, the Employee may within 3 (three) business days, meet with the Employer with a view to resolving the issue. The employer will record the outcome of the meeting in writing;

12.2 If the Parties cannot resolve the issues within 10 (ten) business days, an independent arbitrator, acceptable to both parties, shall be appointed to resolve the matter within 30 (thirty) business days; and

12.3 In the event that the mediation process contemplated above fails, the relevant clause of the Contract of Employment shall apply.

13. GENERAL

13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer;

13.3 The performance assessment results of the Municipal Manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

AS WITNESSES:

T. Venugumoni
CITY MANAGER

AS WITNESSES:


EXECUTIVE MAYOR

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ANNEXURE A

1. Basic Services Delivery

Key Performance Area (KPA)	Basic Service Delivery	
Outcome 9:	Responsive, Accountable, Effective and Efficient Local Government System	
Pillar	Smart living	
SDF objective	- To develop a viable, affordable, efficient and effective settlement model and rural area development strategy for areas beyond the urban complexes in the municipality. This will contribute to the strengthening of rural nodes and the creation of an inclusive economy. - To enhance infrastructure development for priority communities by the strengthening of rural nodes.	
Municipal IDP Priority	Provision of basic services, which include electricity, water, sanitation and refuse removal	
Strategic Objective	To ensure the provision of basic and environmental services in a sustainable way to our communities	

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
BS D_T L1	Electrification of Urban Households	Energy Services	Increase number of Rural Households with access	#	15 000 000	Director: Energy Services	146	500	N/A	N/A	Number of low-cost rural households electrified	Projects paym ent certifi cates, compl etion certifi cates,	N/A	N/A	Number of low-cost rural households electrified	Projects paym ent certifi cates, compl etion certifi cates,	Projects paym ent certifi cates, compl etion certifi cates,

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Quarter 1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
			Access to electrification by 30 June each year										and beneficiary lists						and beneficiary lists	assets capitalisation certificates and beneficiary lists
BS_DT L(A)	increase number of Urban low-cost households with access to electrification by 30 June each year	Energy Services	Increase number of Rural Households with access to electrification by 30 June each year	#	15 000 001	Director: Energy Services	146	500	N/A	200	Number of low-cost urban households electrified	Projects payment certificates, completion certificates, and beneficiary lists	N/A	300	Number of low-cost urban households electrified	Projects payment certificates, completion certificates, and beneficiary lists			Projects payment certificates, completion certificates, and beneficiary lists	Projects payment certificates, completion certificates, and beneficiary lists

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Base Line From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
BS_D_T L56	Electrification of households	Energy Services	Increase percentage of households with access to electrification by 30 June each year	%	15 000 000	Manager: Planning & Development	500	500 (%)	Electrification of 500 (%) households	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	500 (%)	Electrification of 500 (%) households	Completion certificates	Completion certificates
BS_D_T L2	Installation of High Mast lights (Rural area)	Energy Services	Number of high mast lights installed by 30 June each year	#	R5 000 000	Director: Energy Services	0	6	Installed and energised solar high mast lights	N/A	N/A	N/A	N/A	N/A	3	Number of solar high mast lights installed and energised	Projects payment certificates, completion certificates, and assets capitalisation certificates	3	Projects payment certificates and completion certificates	Projects payment certificates and completion certificates	Projects payment certificates, completion certificates, and assets capitalisation certificates

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Base Line From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Q1 POE	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
BS_D_T_L3	Solar High Mast lights (City entrances)	Energy Services	Number of solar high mast lights installed at City Entrances by 30 June each year	#	R2 600 000	Director: Energy Services	New	1	Installed and energised solar high mast lights	N/A	N/A	N/A	1	N/A	N/A	N/A	1	Number of solar high mast lights installed and energised	Projects payment ent certificates and completion certificates, and assets capitalisation certificates	Projects payment ent certificates and completion certificates	Number of solar high mast lights installed and energised	Projects payment ent certificates and completion certificates	Projects payment ent certificates
BS_D_T_L4	Reduction of electricity losses programme	Energy Services	Percentage reduction of electricity losses by 30 June each year	%	R20 000 000	Director: Energy Services	12.22%	0.25% (i.e. 0.25% reduction from the baseline)	Percentage of electricity distribution losses	Percentage of cumulative active electricity distribution losses	12.10%	12.0%	11.97%	Mont hly electricity sales report and Eskom purchases invoices	Percentage of cumulative electricity distribution losses	Mont hly electricity sales report and Eskom purchases invoices	Percentage of cumulative electricity distribution losses	Percentage of cumulative electricity distribution losses	Mont hly electricity sales report and Eskom purchases invoices	11.97%	Percentage of cumulative electricity distributed losses	Mont hly electricity sales report and Eskom purchases invoices	Mont hly electricity sales report and Eskom purchases invoices

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Base Line From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)
BSD_TL5	Various water Capital Projects	Sanitation	Increase percentage of households with access to sanitation by 0.67% by 30 June 2026	%	R30 975 340	Director: Water & Sanitation	0.68%	0.67% (1671 HH)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0.67% (1671 HH)	Completion certificates, happy letters	
BSD_TL6	Various water Capital Projects	Water	Increase percentage of Households with access to Water by 0.32% by the 30	%	R19 216 320	Director: Water & Sanitation.	1.25%	0.32% (798 HH)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	0.32% (798 HH)	Completion certificates, Layout maps	

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline from 2023/24 Annual Report	Annual Target 2025/26	Quarter 1 Target Description	Quarter 2 Target Description	Quarter 3 Target Description	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)
			June 2026				24%	24%	Reduction of water losses	Reduction of water losses	Reduction of water losses	Reduction of water losses	System volume and water sales report	System volume and water sales report
BS_D_T L10	Installation of Smart meters Implementation of WCW DM strategy	Water	% of Reduction of water losses by 30 June each year	%	R153 175 000	Director: Water & Sanitation.	24%	24%	Reduction of water losses	Reduction of water losses	Reduction of water losses	Reduction of water losses	System volume and water sales report	System volume and water sales report
BS_D_T L11	Various Road Capital Projects	Roads and storm water	Km of roads upgraded from gravel to tar by 30 June Each year	km	R141 600 000	Director: Roads and Stormwater	0km	4.35 km	N/a	N/a	N/a	Total Km of roads upgraded from gravel to tar by 30 June Each year	Completion certificate	Completion certificate

Proj ect Nu m b er	Proje ct Nam e	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (U oM)	Pro pos ed Bud get	Respon sible Offici al	Perf orm ance Base line From 2023 /24 Ann ual Rep ort	An nu al Tar get 2025/26	Ann ual Targ et Des cript ion	Qu ar ter 1	Q1 Targ et Desc ription	Q1 POE	Quar ter 2	Q2 Targ et Description	Q2 POE	Quar ter 3	Q3 Targ et Description	Q3 POE	Quar ter 4	Q4 Targ et Description	Q4 POE	Portfolio of Evidence (POE)
BS D_T L12	Various Roads Capital Projects (Paving)	Roads and storm water	Km of roads upgraded from gravel to paving by 30 June Each year	KM	R47 200 000	Director: Roads and Stormwater	4.9km	2.8 km	Total Km of roads upgraded from gravel to paving by 30 June Each year	N/a	N/a	N/a	N/a	N/a	N/a	N/a	N/a	N/a	2.8 km	Total Km of roads upgraded from gravel to paving by 30 June Each year	Completion certificate	Completion certificate
BS D_T L13	N/A OPEX	Roads and storm water	KMs of new gravelled roads to be built by 30 June each year	KM	R10 000 000	Director: Roads and Stormwater	0km	2.2 km	Total Km of new gravelled roads built by 30 June Each year	N/a	N/a	N/a	N/a	N/a	N/a	1.1 km	1.1 km of new gravelled roads built by 31 March 2026	Job cards	1.1 km	1.1 km of new gravelled roads built by 30 June 2026	Job cards	Job cards

Proj ect Nu m b er	Proje ct Nam e	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (U OM)	Pro pos ed Bud get	Resp onsi ble Offici al	Perf orm ance Base line From 2023 /24 Ann ual Rep ort	An nu al Tar get 202 5/2 6	Ann ual Targ et Des cript ion	Qu ar ter 1	Q1 Targ et Desc ription	Q1 POE	Qua rter 2	Q2 Targ et Desc ription	Q2 POE	Qua rter 3	Q3 Targ et Des cript ion	Q3 POE	Qua rter 4	Q4 Targ et Descrip tion	Q4 POE	Portf olio of Evide nce (POE)
BS D_T L14	Various Roads Capital Projects	Roads and storm water	KMs of roads resurfaced/ rehabilitated/ resealed by 30 June each year	KM	R10 000 000	Director: Roads and Stormwater	1.2km	4.6 km	Total Km of roads rehabilitated by 30 June Each year	N/a	N/a	N/a	N/a	N/a	N/a	N/a	N/a	N/a	4.6km	Total Km of roads rehabilitated by 30 June Each year	Completion certificate	Completion certificate
BS D_T L15	Various Storm water Capital Projects	Roads and storm water	KMs of storm water drainage installed in addition to current ones by 30 June each year	KM	R10 000 000	Director: Roads and Stormwater	0km	1 km	Total Km of storm water r installed by 30 June Each year	N/a	N/a	N/a	N/a	N/a	N/a	N/a	N/a	N/a	1 km	Total Km of storm water installed by 30 June Each year	Completion certificate	Completion certificate

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Base Line From 2023/24 Annual Report	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
BS D_T L19	Construction of bus terminals or taxi ranks	Transportation (Operations)	Number of new bus terminals or taxi ranks to be constructed by 30 June 2026	#	R30 000 000	Director: Transportation	0	1	% of PT facility upgrade completed by 30 June each year	70 %	Paving and curbs , Mass earth work s, construction of layer work s, Construction of loading bays (concrete and structural steel work s), Construction of food court .	90%	Construction of loading bays (concrete and structural steel works), Construction of food court, Milling , construction of base layer & resurfacing of excelsior street, Road marking	Progress report	100 %	Finishing, Completion of snag list	Practical and Completion Certificate			Practical and Completion Certificate

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
BS_D_TL20		Transportation (Operations)	Number of new bus stops shelter	#	R14 750 000	Director: Transportation	0	10	Number of Leet Bus	20 %	Site Establishment 100 %	60%	4 bus stop shelters 100%	Progress Report	85%	10 bus stop shelters 100% complete.	Progress Report	Completion Certificate

Proj ect Nu mb er	Proje ct Nam e	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (U oM)	Pro pos ed Bud get	Resp onsi ble Offici al	Perf orm ance Base line Fro m 2023 /24 Ann ual Rep ort	An nu al Tar get 202 5/2 6	Ann ual Targ et Des cript ion	Qu ar ter 1	Q1 Targ et Desc ripti on	Q1 POE	Qua rter 2	Q2 Targ et Descr iption	Q2 POE	Qua rter 3	Q3 Targ et Des cript ion	Q3 POE	Qua rter 4	Q4 Targ et Descrip tion	Q4 POE	Portf olio of Evide nce (POE)
	rs to be const ructe d		rs to be const ructe d by 30 June each year						Shelt er Cons truct ed by Targ et date		10 concr ete slabs 100 % comp lete.			compl ete.			% com plete .			Auxiliar y works 100% complet e.		
BS D_T L23	Monit oring of food premi ses	Com munit y Healt h	Numb er of Healt h (Food premi ses and outlet s)	#	R6 000 000	Mana ger: Envir onme ntal Healt h Servi ces	1742	155 0	Con duct Insp ectio ns at Food Pre mise s for Com plan ce by 30 June each year	38 8	388 food Insp ectio ns cond ucted	Inspe ction Repo rts	388	388 Food inspe ctions condu cted	Inspe ction Repo rts	388	388 food Insp ectio ns cond ucte d	Inspe ction Repo rts	386	386 food inspe ctio ns conduct ed	Inspe ction Repo rts	Inspe ction of Evide nce (POE)
BS D_T L57	Contr ol of noise polluti on	Com munit y Healt h	Numb er of noise polluti on monit ored	#	R50 0 000	Mana ger: Envir onme ntal Healt h	New	12	Moni tor nois e pollu tion	3	Nois e pollut ion monit ored	Notic es issue d to offen ders	3	Noise polluti on monit ored	Notic es issue d to offen ders	3	Nois e pollu tion moni tored	Notic es issue d to offen ders	3	Noise pollutio n monitor ed	Notic es issue d to offen ders	Repo rts

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
BS_D_T L24	N/A	Disaster Management and Fire Services	Number of Disaster Management Plan reviewed (Annually) by 30 June each year	#	N/A	Manager: Disaster Management	1	To review disaster management plan	Submit the draft reviewed disaster management plan to council for approval	Approved disaster management plan	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Council resolution
BS_D_T L25	N/A	Disaster Management and Fire Services	Km fire break re-blading conducted by 30 June each year	km	200 000	Manager: Disaster Management	2100 KM	To re-blade / conduct firebreaks 1800 km of farms and plots	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2100	To re-blade / conduct firebreaks 1800 km of farms and plots	Invoices and list of farms and plots re-bladed	Invoices and list of farms and plots

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Description	Quarter 1	Q1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
BS_D_T L26	N/A	Disaster Management and Fire Services	Number of fire inspections conducted by 30 June each year	#	N/A	Manager Disaster Management and Fire Services	1530	548	137	To conduct fire safety inspections to buildings, dangerous goods and event s hosted	List of premises or buildings, trucks and event s hosted	137	To conduct fire safety inspections to buildings, dangerous goods and event s	List of premises or buildings, trucks inspected and event s hosted	137	To conduct fire safety inspections to buildings, dangerous goods and event s hosted.	List of premises or buildings	137	To conduct fire safety inspections to buildings, dangerous goods and events hosted.	List of premises, trucks inspected, and event s hosted	List of premises, trucks inspected, and event s hosted
BS_D_T L27	N/A	Sports and Recreation	Numbers of Local Sports Groups Graded by end of June each year	#	R500000	Manager: Sports and Recreation	72	288	72	Local Sports Groups Graded	Grading Report	72	Local Sports Groups	Grading Report	72	Graded Local Sports Grounds	Grading Report	72	Graded Local Sports Grounds	Grading Report	Grading Reports

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Base Line From 2023/24 Annual Report	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
								June each year												
BS D.T L28	N/A OPE X	Sports and Recreation	Number of sport and recreation programmes planned, coordinated and hosted that encourage participation of all members of the community by 30	#	R19 002 500	Manager: Sports and Recreation	43	Number of Sport and Recreation programmes planned, coordinated and hosted that encourage participation of all members of	10 Sport and Recreation programmes conducted	Reports and Event Schedules and photos	16 Sport and Recreation programmes conducted	Sport and Recreation programmes conducted	Reports and Event Schedules and Photos	14 Sport and Recreation programmes conducted	Sport and Recreation programmes conducted	Reports and Event Schedules and Photos	2 Sport and Recreation programmes conducted	Sport and Recreation programmes conducted	Reports and Event Schedules and Photos	Reports and Event Schedules and Photos

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Get 5/26	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
			June each year						the community by 30 June each year												
BS_D_T L30	Construction of Ablution facilities at Tom Naudé Park	Environmental Management	Number of parks / leisure facilities to be developed / upgraded by 30 June each year	#	R5 000 000	Manager: Environmental Management	4	4	Parks / leisure facilities to be developed / upgraded	N/A	N/A	N/A	N/A	N/A	2	Upgrading of parks	Job cards and pictures	2	Upgrading of parks	Job cards and pictures	Job cards and pictures
	Development of Heroes Acre in Silicon	Environmental Management	Number of cemeteries to be developed / upgraded	#	R3 000 000	Manager: Environmental Management	0	1	Cemeteries to be developed / upgraded	N/A	N/A	N/A	N/A	N/A	N/A	1	Developed/upgraded cemetery	Final designs	Developed/upgraded cemetery	Final designs	Final designs

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)
	Cemetery		by 30 June each year														
BS DLT L32	N/A OPE X	Security Services	Number of crime prevention operations to curb public nuisance conducted by 30 June each year	#	N/A	Manager: By Laws Enforcement & Security	4	12	3	Attend dance registrars and feedback report	Conduct three crime prevention operations to address public nuisance	Attend dance registrars and feedback report	3	Attend dance registrars and feedback report	Conduct three crime prevention operations to address public nuisance	Attend dance registrars and feedback report	Attend dance registrars and feedback report

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
BSD_TL33	N/A	Waste Management	Number of rural villages supplied with weekly waste removal services by 30 June each year	#	252000	Manager: Waste Management	0	12	Increased Village provision with new waste removal service	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	12	New rural villages	Notice of waste collection	Notice of waste collection
BSD_TL34	N/A	Waste Management	Increase Percentage of Households with access to waste removal services by 0.08 %by	%	16670160	Manager: Waste Management	0.17% (424 hh)	0.08% (19 HH)	Increased Percentage of households provided with waste removal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	0.08% (199 HH)	Increase percentage of households with waste removal	Occuatio nal certificate	Occuatio nal certificate

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline from 2023/24 Annual Report	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			the 30 June					service									
BS_D_T L35	Extension of landfill site (Wetland)	Waste Management	Number of Landfill Extended by 30 June each year	#	R72 3,928	Manager: Waste Management	0	Multi-year project for 2025/26 activities will be construction of perimeter fence and paving of service road	n/a	n/a	n/a	n/a	n/a	n/a	Multi-year project for 2025/26 activities will be construction of perimeter fence and paving of service road	Progress Report	Progress report
BS_D_T L36	Ga-Maja transfer station	Waste Management	Number of rural transfer station	#	R1,304,348	Manager: Waste Management	0	Number of rural transfer	n/a	n/a	n/a	n/a	n/a	n/a	construction of Rural transfer station	Progress Report	Progress report

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Base Line From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			ns constructed by 30 June each year			gement			statistical construction by 30 June each year												
BS D.T L37	N/AO PEX	Waste Management	Number of additional household s provided with access to weekly refuse removal by 30 June each year	#	R16 670 160	Manager: Waste Management	297	260	Number of additional household s provided with access to weekly refuse removal by 30 June each year	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	260	Number of additional household s with weekly waste removal	Occupational certificate	Occupational certificate

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Base Line From 2023/24 Annual Report	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
BS_D_T_L38	N/A OPEX	Waste Management	Number of households living in informal areas with solid waste removal service by 30 June each year	#	N/A	Manager: Waste Management	65	50	n/a	n/a	n/a	50	Number of informal settlement provided with solid waste removal service by 30 June 2025	Collection schedule	Collection schedule
BS_D_T_L39	N/A	Spatial Planning	% of illegal outdoor advertising signs removed upon	%	N/A	Manager: City Planning	100%	100%	Quarterly report, List of contravening notices served upon 30	Quarterly report, List of contravening notices served upon 30	Quarterly report, List of contravening notices served upon 30	100%	% of building contravening notices served upon 30 days of detection	Quarterly report, List of contravening notices served upon 30	Quarterly report, List of contravening notices served upon 30

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Base Line From 2023/24 Annual Report	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
			30 days of detection					days of detection	days of detection			days of detection			days of detection					
BS_D_T L40	N/A	Spatial Planning	% of illegal land uses notices served upon 30 days of detection	%	N/A	Manager: City Planning	100%	% of planned inspections as legislated per quarter	% of planned inspections as legislated per quarter	Quarterly Report	100%	% of planned inspections as legislated per quarter	Quarterly Report	100%	% of planned inspections as legislated per quarter	Quarterly Report	100%	% of planned inspections as legislated per quarter	Quarterly Report	Quarterly Report
BS_D_T L43	N/A	Building inspections	% of building plans received and assessed within 90 days	%	N/A	Manager: Building Inspections	69.90%	% of building plans received and assessed within 90 days	% of building plans received and assessed within 90 days	Quarterly Report, List of building plans received and assessed within 90 days	100%	% of building plans received and assessed within 90 days	Quarterly Report, List of building plans received and assessed within 90 days	100%	% of building plans received and assessed within 90 days	Quarterly Report, List of building plans received and assessed within 90 days	100%	% of building plans received and assessed within 90 days	Quarterly Report, List of building plans received and assessed within 90 days	Quarterly Report, List of building plans received and assessed within 90 days

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline from 2023/24 Annual Report	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Target Description	Quarter 3 POE	Quarter 4	Portfolio of Evidence (POE)
BS_D_T L44	N/A	Building Inspections	% of occupation certificate applications received and finalised within 90 days	%	N/A	Manager: Building Inspections	63.70%	100%	Quarterly report of Occupation certificate applications received and assessed within 90 days	100%	Quarterly report of Occupation certificate applications received and assessed within 90 days	100%	% of occupation certificate applications received and assessed within 90 days	Quarterly report of Occupation certificate applications received and assessed within 90 days	% of occupation certificate applications received and assessed within 90 days	Quarterly report of Occupation certificate applications received and assessed within 90 days
BS_D_T L46	Informal settlement upgrading	Human settlement: Programme implementation and Quality assurance	Number of BNG houses build for the implementation of phase 3 of the upgrading program	#	R 27 175 800	Manager: Human settlement	New	45	Construction, inspection and approval of BNG houses (Informal Settlement Upgrading)	n/a	n/a	n/a	100% of Construction, inspection and approval of BNG (RDP) houses (Informal Settlement Upgrading) including	n/a	45	Appointment of Letter Service Level Agreement of appointed Contractor Status

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			amm e at Ext 126 & 127					adina g)							g Urban Infills		Report and Happy Letter s/ Certificate of Occupancy
BS D_T L47	Rural Housing Projects	Human settlement: Programme implementation and Quality assurance	Number of Rural Housing units (BNG) completed	#	R46 017 688	Manager Human settlement:	New	Construction, inspection and approval of BNG houses in rural areas	n/a	n/a	n/a	n/a	n/a	n/a	100% of Construction, inspection and approval of BNG (RDP) houses (Informal Settlement Upgrading) including Urban Infills	Status report and Happy Letter s/ Certificate of Occupancy	Appointment Letter s, Service Level Agreement of appointed contractors Status Report and Happy Letter s/

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
BSD_TL48	Urban Housing	Human settlement: Programme implementation and quality assurance	Number of Urban housing units (BNG) completed	#	N/A	Manager Human settlement:	New	10	Construction, inspection and approval of BNG houses Urban Infill	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	100% of Construction, inspection and approval of BNG (RDP) houses (Informal Settlement Upgrading) including Urban Infills	Status report and Happy Letter s/ Certificate of Occupancy	Certificate of Occupancy

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
BS_D_T L49	Identification, processing and approval of beneficiaries for	Human settlement: Planning; policy and administrative	Number of identified beneficiaries for the Construction of Low Cost Housing (RDP) in Rural and Urban areas of the Municipality	#	50 000	Manager: Human settlement:	New	Number of identified, processed and approved beneficiaries for the Construction of Low Cost Housing (RDP) in Rural and Urban Areas	n/a	n/a	255	Number of identified beneficiaries	Submission list by Councilors per Ward	n/a	n/a	n/a	n/a	n/a	n/a	Submission list by Councilors per Ward

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target	Annual Description	Quarter 1	Q1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
BS_DT_L51	N/A OPEX	Facilities Management	Number of municipal facilities completing building regulations by 30 June each year	#	R1000000	Manager: Facilities Management	0	2	Number of municipal facilities completing with building regulations by 30 June each year	25%	Allocation of engineering consultants	Allocation approval	50%	Submission of application for Occupation Certificate for Jack Botes Hall, Westmead Hospital	Structural report, Application submissions	100%	Approval of Occupation Certificates	Occupation Certificates	N/A	N/A	N/A	Occupation Certificates
BS_DT_L53	N/A OPEX	Facilities Management	Number of Municipal Buildings where Disability compliance were implemented	#	R1000000	Manager: Facilities Management	New	2	Number of Municipal Buildings where Disability compliance plan were	25%	Allocation of Service Provider	Allocation approval	100%	Construction of ramps at Municipal Facilities	Invoices, completion certificates	N/A	N/A	N/A	N/A	N/A	Invoices, completion certificates	

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolios of Evidence (POE)
			ed by 30 June each year						implemented by 30 June each year					
BS_DT_L54	N/A	Cemeteries	Percentage of cemeteries maintained by 30 June each year	%	Open	Director: Community Services	100%	100%	Maintenance of municipal cemeteries	Quarterly maintenance plan, job cards and pictures	Quarterly maintenance plan, job cards and pictures	Maintenance of municipal cemeteries	Quarterly maintenance plan, job cards and pictures	Quarterly maintenance plan, job cards and pictures
BS_DT_L55	N/A	Parks and Recreation	Percentage maintained of municipal parks by 30 June each year	%	Open	Director: Community Services	100%	100%	Maintenance of municipal parks	Quarterly maintenance plan, job cards and pictures	Quarterly maintenance plan, job cards and pictures	Maintenance of municipal parks	Quarterly maintenance plan, job cards and pictures	Quarterly maintenance plan, job cards and pictures

2. Local Economic Development

Key Performance Area (KPA)	Local Economic Development
Outcome 9:	Basic Service Delivery
Pillar	Smart Economy
SDF objective	Smart Living
Municipal IDP Priority	- To develop and expand industrial manufacturing, agro-processing and secondary beneficiation within the municipality. - To enhance, strengthen and maintain the economic vitality, attractiveness and quality of life of the main urban areas in the municipality and to enhance the image and value of Polokwane as the provincial capital of Limpopo and to leverage optimum economic value in regard thereto. - Strengthen the local economic development structures and expansion of expanded public works programme - Upgrading of informal settlements and promotion of sustainable human settlements - Monitoring of property boundaries for harmonious leaving, effective application of Valuation of properties on correct boundaries
IDP Strategic Objective	- Promotion of economic growth, job creation and sustainable human settlements - To maximise revenue collection through effective monitoring and managing of properties - To Resolve property boundary disputes and prevent any future boundary disputes

Project Number	Pro ject Na me	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio of Evidence (POE)
LE-D-TLO 1	N/A	Economic Development and	Number of accredited workshop	#	R350 000	Manager: ED&T	17	Number of accredited workshop	12	8	8	12	Attendance register Report s amd

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Date 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio of Evidence (POE)
		Tourism	sessions conducted for SMMEs by 30 June every year						sessions conducted for SMMEs by 30 June every year	picture s	picture s	picture s	picture s	picture s
LED-TL02	N/A	Economic Development and Tourism	Number of exhibitions facilitated by the municipality by 30 June each year	#	R100000	Manager: ED&T	23	20	Number of exhibitions/Flea market conducted by the Municipality with other stakeholders for the financial year.	Report s, Attendance register and Pictures	Report s, Attendance register and Pictures	Number of exhibitions/Flea market conducted	Report s, Attendance register and Pictures	Report s, Attendance register and Pictures

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio of Evidence (POE)
LE D-TLO 3	N/A	Economic Development and Tourism	Number of tourism and investment promotion shows held by 30 June each year	#	R640342	Manager: ED&T	20	10	Number of trade shows and exhibitions Municipality participated at to promote Municipality as Tourism and Investment destination.	Number of tourists and investment promotion trade shows held by 30 June each year	Report s and Attendance registers	Report s and Attendance registers	Number of tourists and investment promotion trade shows held by 30 June each year	Report s and Attendance registers
LE D-TLO 4	N/A	Economic Development and Tourism	Number of trader's opportunities created through Municipal Initiative s. (Trader	#	N/A	Manager: ED&T	220	225	Number of trader's opportunities created through Municipal Initiative s.	Trade rs trade at event s during socce r matches	Attendance registers , Report s and picture s	Attendance registers , Report s and picture s	Trade rs trade at event s during socce r matches	Attendance registers , Report s and picture s

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio of Evidence (POE)
LE-D-TL05		Economic Development and Tourism	Number of reports on the performance of the local economy by 30 June each year	#	R150000	Manager: ED&T	1	Initial initiatives. (Traders trade at events during soccer matches and festivals for economic benefit)	N/A	Report on the performance of the local economy	N/A	N/A	Report on the performance of the local economy
							1	and festivals for economic benefit	N/A	Report on the performance of the local economy	N/A	N/A	
							1	and festivals for economic benefit	N/A	Report on the performance of the local economy	N/A	N/A	
							1	and festivals for economic benefit	N/A	Report on the performance of the local economy	N/A	N/A	
							1	and festivals for economic benefit	N/A	Report on the performance of the local economy	N/A	N/A	
							1	and festivals for economic benefit	N/A	Report on the performance of the local economy	N/A	N/A	
							1	and festivals for economic benefit	N/A	Report on the performance of the local economy	N/A	N/A	
							1	and festivals for economic benefit	N/A	Report on the performance of the local economy	N/A	N/A	
							1	and festivals for economic benefit	N/A	Report on the performance of the local economy	N/A	N/A	
							1	and festivals for economic benefit	N/A	Report on the performance of the local economy	N/A	N/A	

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio of Evidence (POE)
Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio of Evidence (POE)
LE_D_TL06	N/A	Economic Development and Tourism	Number of meetings held with stakeholders in Economic Development by 30 June each year	#	N/A	Manager: ED&T	29	Number of meetings held with stakeholders	5 meetings held with stakeholders	5 meetings held with stakeholders	5 meetings held with stakeholders	5 meetings held with stakeholders	Minutes and Attendance Registers and Pictures
LE_D_TL07	N/A	Economic Development and Tourism	Number of trade missions participated in by 30 June each year	#	50 000	Manager: ED&T	2	Number of trade missions undertaken	N/A	Report and attendance registers	Outward mission held within the Municipality facilitated	N/A	Report and attendance registers
LE_D_TL08	N/A	Economic Development and Tourism	Development/Notarial lease for Light Industrial Park X26	#	N/A	Manager: ED&T	4	Architectural designs of post incubation sites	N/A	N/A	Architectural designs of post incubation sites	N/A	Architectural designs

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			ed by 30 June each year														
LE D-TLO 9	Housing consumer education	Human settlement: Programme implementation and quality assurance	% of low-cost housing consumer education on homeownership and care (awareness campaigns) for both rural and urban BNG homeownerships including Upgrading of Informal Settlement	%	R50 000	Manager Human settlement: Programme implementation and quality assurance	New	100%	Education on low-cost/BNG homeowner ship, care and maintenance, for both rural and urban owner ships including Upgrading of Informal Settlement	Flyers and/or attendance register for presentations and workshops conducted	Conduct consumer Education and awareness camp align on homeowner ship for both rural and urban areas , including upgrading of Informal Settlement	Flyers and/or attendance register for presentations and workshops conducted	Conduct consumer Education and awareness camp align on homeowner ship for both rural and urban areas , including upgrading of Informal Settlement	Flyers and/or attendance register for presentations and workshops conducted	Conduct consumer Education and awareness camp align on homeowner ship for both rural and urban areas , including upgrading of Informal Settlement	Flyers and/or attendance register for presentations and workshops conducted	Flyers and/or attendance register for presentations and workshops conducted

3. Good Governance and Public Participation

Key Performance Area (KPA)	• Good Governance and Public Participation	
	• Municipal Transformation and Organisational Development	
	Βασική Στρατηγική Δεξιότητες	
Outcome 9:	• Responsive, Accountable, Effective and Efficient Local Government System	
Pillar	• Smart Governance	
	• Smart People	
	• Smart Mobility	
	• Smart Living	
SDF objective	• To enhance, strengthen and maintain the economic vitality, attractiveness and quality of life of the main urban areas in the municipality and to enhance the image and value of Polokwane as the provincial capital of Limpopo and to leverage optimum economic value in regard thereto.	
	• To strengthen and enhance skills development and general education and training in support of the growing services sector in the municipality	
Municipal IDP Priority	• Promotion of good governance and the participation of local communities in the municipal affairs	
	• Ensure long-term planning capacity, monitoring and evaluation.	
	• Improving transport, roads and bridges	
	• Increased access to municipal services to all households	
IDP Strategic Objective	• To ensure community confidence in the system of local government	
	• To ensure efficiency and effectiveness of municipal administration	
	• Promotion of economic growth, job creation and sustainable human settlements	
	• Increased access to municipal services to all households	

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG PP-TL1	ICT	Number of ICT Steering Committee meetings held by 30 June each year	#	N/A	Manager: ICT	4	4	4 ICT Steering Committee meetings held	1	1 ICT Steering Committee meeting held	ICT Steering Committee report	1	1 ICT Steering Committee meeting held	ICT Steering Committee report	1	1 ICT Steering Committee meeting held	ICT Steering Committee report	1	1 ICT Steering Committee meeting held	ICT Steering Committee report	ICT Steering Committee report
N/A	GG PP-TL2	ICT	Number of quarterly reports on the performance of ICT Service providers by 30 June each year	#	N/A	Manager: ICT	4	4	4 ICT service providers performance review	1	1 ICT Service provider performance review	IT Service provider performance review report	1	1 IT Service provider performance review	IT Service provider performance review report	1	1 IT Service provider performance review	IT Service provider performance review report	1	1 IT Service provider performance review	IT Service provider performance review report	IT Service provider performance review report

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG_PP_TL3	ICT	% of ICT service requests attend to and resolved as per IPP by 30 June each year	%	N/A	Manager: ICT	100%	100%	100% of ICT service requests management	100%	ICT service requests management report	100%	ICT service requests management report	100%	ICT service requests management report	100%	ICT service requests management report	ICT service requests management report
N/A	GG_PP_TL4	Fleet Management	% of Fleet operational by 30 June each year	%	R4 3 290 742	Manager: Fleet Management	New	75%	Percentage of fleet operational	75%	Quarterly fleet status reports signed and dated by the Fleet Manager, Director or Corporate and	75%	Quarterly fleet status reports signed and dated by the Fleet Manager, Director or Corporate and	75%	Quarterly fleet status reports signed and dated by the Fleet Manager, Director or Corporate and	75%	Quarterly fleet status reports signed and dated by the Fleet Manager, Director or Corporate and	Quarterly fleet status reports signed and dated by the Fleet Manager, Director or Corporate and

Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
N/A	MM Office	Number of EXCO Meetings convened by 30 June each year.	#	N/A	Manager MM Office	32	36	Convening of EXCO meetings	12	8	8	8	8 EXCO meetings	Minutes of the Meetings and Attendance Register	Minutes of the Meetings and Attendance Register
N/A	MM Office	Number of EXTENDED EXCO Meetings convened by 30 June 2026	#	N/A	Manager MM Office	8	12	Convening of Extended EXCO meetings	3	3	3	3	3 Extended management meetings	Minutes of the Meetings and Attendance Register	Minutes of the Meetings and Attendance Register

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG_PP_TL7	Internal Audit	Number of External Audit Action Plans developed based on AGSA Findings by 31 January each year.	#	N/A	Chief Audit Executive	1	1	01 External Audit Action Plan developed based on AGSA Findings by 31 January each year.	N/A	N/A	N/A	N/A	N/A	1	01 External Audit Action Plan developed based on AGSA Findings	External Audit Action Plan	N/A	N/A	N/A	External Audit Action Plan
N/A	GG_PP_TL8	Internal Audit	Number of Internal Audit Tracking Registers developed based	#	N/A	Chief Audit Executive	New	1	01 Internal Audit Tracking Register developed	01 Internal Audit Tracking Register developed	Internal Audit Tracking Register	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Internal Audit Tracking Register

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			on Internal Audit Findings by 01 July each year.						based on Internal Audit Findings by 01 July each year.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	01 Annual Internal Audit Plan and 3 year rolling strategic plan developed	Annual Internal Audit Plan and 3 year rolling strategic plan	Annual Internal Audit Plan and 3 year rolling strategic plan
N/A	GG_PP_TL9	Internal Audit	Number of Annual Internal Audit Plans and 3 year rolling strategic plan developed by 30 June each year.	#	N/A	Chief Audit Executive	2	1	01 Annual Internal Audit Plan and 3 year rolling strategic plan developed by 30 June	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	01 Annual Internal Audit Plan and 3 year rolling strategic plan developed	Annual Internal Audit Plan and 3 year rolling strategic plan	Annual Internal Audit Plan and 3 year rolling strategic plan

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 1 Rate	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 2 Rate	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 3 Rate	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG_PP_TL10	Internal Audit	Percentage of internal audit projects completed by 30 June each year.	%	N/A	Chief Audit Executive	New	100%	100% internal audit projects completed by 30 June each year.	100% of the 1st Q internal audit projects completed	Internal audit progress report to APAC	100%	100%	100% of the 2nd Q internal audit projects completed	Internal audit progress report to APAC	100%	100%	100% of the 3rd Q internal audit projects completed	Internal audit progress report to APAC	100%	100%	100% of the 4th Q internal audit projects completed	Internal audit progress report to APAC	Internal audit progress report to APAC	
N/A	GG_PP_TL11	Internal Audit	Number of Ordinary Audit Committee Meetings convened by 30 June each year.	#	N/A	Chief Audit Executive	4	4	Ordinary Audit Committee Meetings convened by 30 June each year.	01 Ordinary Audit Committee Meeting convened	APAC Notice, Agenda and Attendance Register	1	1	01 Ordinary Audit Committee Meeting convened	APAC Notice, Agenda and Attendance Register	1	1	01 Ordinary Audit Committee Meeting convened	APAC Notice, Agenda and Attendance Register	1	1	01 Ordinary Audit Committee Meeting convened	APAC Notice, Agenda and Attendance Register	Notice, Agenda and Attendance Register of Ordinary Audit Committee Meetings	

Portfolio of Evidence (POE)	Q4 POE	Q4 Target Description	Quarter 4	Q3 POE	Q3 Target Description	Quarter 3	Q2 POE	Q2 Target Description	Quarter 2	Q1 POE	Q1 Target Description	Quarter 1	Annual Target Description	Annual Target 2025/26	Performance Baseline From 2023/24 Annual Report	Responsible Official	Proposed Budget	Unit of Measure (UoM)	Key Performance Indicator (KPI)	SBU	Project Number	Project Name
	APAC Notice, Agenda and Attendance Register	Q2 Special Audit Committee Meeting convened	2	N/A	N/A	N/A	APAC Notice, Agenda and Attendance Register	Q1 Special Audit Committee Meeting convened	1	APAC Notice, Agenda and Attendance Register	Q1 Special Audit Committee Meeting convened	1	Q4 Special Audit Committee Meeting convened by 30 June each year.	4	6	Chief Audit Executive	N/A	#	Number of Special Audit Committee Meetings convened by 30 June each year.	Internal Audit	GG-PP-TL1-1 (A)	N/A
	Internal Audit Working Papers	100% Q4 selected capital projects verified (inspected)	100%	Internal Audit Working Papers	100% Q3 selected capital projects verified (inspected)	100%	Internal Audit Working Papers	100% Q2 selected capital projects verified (inspected)	10%	Internal Audit Working Papers	100% Q1 selected capital projects verified (inspected)	100%	100% selected capital projects verified (inspected) by 30 June each year.	100%	New	Chief Audit Executive	N/A	%	Percentage of selected capital projects verified (inspected) by 30 June each year.	Internal Audit	GG-PP-TL1-2	N/A

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG PP-TL1 3	Internal Audit	Internal audit staff continuous development programme (training programme) developed and approved by 30 June each year.	#	N/A	Chief Audit Executive	New	1	Audit staff continuous development programme	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	1 Audit staff CDP developed and approved	Copy of the Approved CDP & APAC Minutes	Copy of the Approved CDP & APAC Minutes	Copy of the Approved CDP & APAC Minutes	
N/A	GG PP-TL1 4	Legislative Support	Number of MPAC responses on the review of quarterly performance	#	N/A	Manager Legislative Support	New	4	Coordination of MPAC responses on the review	1	Number of MPAC responses coordinated on the review of quarter	MPAC Questions and Responses	MPAC Questions and Responses	Number of MPAC responses coordinated on the review of quarter	MPAC Questions and Responses	Number of MPAC responses coordinated on the review of quarter	1	Number of MPAC responses coordinated on the review of quarter	MPAC Questions and Responses	MPAC Questions and Responses	MPAC Questions and Responses	

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 POE	Quarter 2	Quarter 2 POE	Quarter 3	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			mance reports coordinated and submitted by 30 June each year.						w of quarterly performance reports	ly performance reports	ly performance reports	ly performance reports	ly performance reports	ly performance reports	ly performance reports	ly performance reports	ly performance reports	ly performance reports	
N/A	GG_PP_TL15	Legislative Support	Number of MPAC oversight visits to infrastructure projects by 30 June each year.	#	N/A	Manager Legislative Support	New	8	Coordination of MPA C visits to verify status of infrastructure projects	2	Number of MPAC oversight visits to infrastructure projects	2	Number of MPAC oversight visits to infrastructure projects	2	Number of MPAC oversight visits to infrastructure projects	2	Number of MPAC oversight visits to infrastructure projects	2	Overight report

Project Name	Proponent	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG PP-TL1 6	Public Participation	Number of Ward Committee meetings convened by 30 June each year.	#	R10 353 717	Manager Legislative Support	540	540	Coordination of Ward Committee meetings on monthly basis per Policy	Number of Ward Committee meetings convened by 30 September 2025	Agenda and attendance registers	Number of Ward Committee meetings convened by 31 December 2025	Agenda and attendance registers	Number of Ward Committee meetings convened by 31 March 2026	Agenda and attendance registers	Number of Ward Committee meetings convened by 30 June 2026	Agenda and attendance registers	Agenda and attendance registers
N/A	GG PP-TL1 7	Public Participation	Number of Ward Committee Reports developed and submitted to Council by 30 June	#	N/A	Manager Legislative Support	4	4	Development of quarterly reports to Council on Ward Committee	Number of Ward Committee Reports developed and submitted to Council by 30 September	Council resolution submitted Ward Committee Report	Number of Ward Committee Reports developed and submitted to Council by 31 March 2026	Council resolution submitted Ward Committee Report	Number of Ward Committee Reports developed and submitted to Council by 31 March 2026	Council resolution submitted Ward Committee Report	Number of Ward Committee Reports developed and submitted to Council by 30 June 2026	Council resolution submitted Ward Committee Report	Council resolution submitted Ward Committee Report

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			each year.						meetings and issues raised	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	
N/A	GG-PP-TL18	Public Participation	Number of Magos hi Forum s Convened by 30 June each year.	#	R250 000	Manager Legislative Support	New	3	Convening of Magoshi meetings with the Municipality	1	Number of Magos hi Forum convened by 30 September 2025	Agenda and attendance register	1	Number of Magos hi Forum convened by 31 December 2025	Agenda and attendance register	1	Number of Magos hi Forum convened by 31 March 2026	Agenda and attendance register	N/a	N/a	N/a	Agenda and attendance register
N/A	GG-PP-TL19	Secretariat	Tabling of the Oversight Report on the previous financial year Annual Report to	#	N/A	Manager Legislative Support	1	1	Tabling of the oversight report on the previous financial year	N/a	N/a	N/a	N/a	N/a	N/a	Council resolution on oversight report (annual report)	Tabling of the Oversight Report on the previous financial year Annual Report to	Council resolution on oversight report (annual report)	N/a	N/a	N/a	Council resolution on oversight report (annual report)

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline Form 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 1 Rate	Quarter 2 Target Description	Quarter 2 POE	Quarter 2 Rate	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			Council by 31 March each year (Section 121-129 MFMA)				Annual report									Council by 31 March 2026				
N/A	GG_PP_TL2_0	Secretariat	Number of Mayoral Committee meetings convened by 30 June each year.	#	R70 000	Manager Legislative Support	15	11	Convening of Mayoral Committee meetings as programmed	Number of Mayoral Committee meetings coordinated by 30 September 2025	Agenda and minutes	2	Number of Mayoral Committee meetings coordinated by 31 December 2025	Agenda and minutes	3	Number of Mayoral Committee meetings coordinated by 31 March 2026	Agenda and minutes	Number of Mayoral Committee meetings coordinated by 30 June 2026	Agenda and minutes	Agenda and minutes
N/A	GG_PP_TL2_1	Secretariat	Number of Council sittings convened by 30 June	#	R100 000	Manager Legislative Support	13	6	Convening of Council meetings as legislated	Number of Council sittings convened by 30 September	Agenda and minutes	1	Number of Council sittings convened by 31 December	Agenda and minutes	2	Number of Council sittings convened by 31 December	Agenda and minutes	Number of Council sittings convened by 30 June	Agenda and minutes	Agenda and minutes

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline from 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			each year.						ated and programmed	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	
N/A	GG PP-TL2_2	Secretariat	Number of Portfolio Committee meetings convened by 30 June each year.	#	R200000	Manager Legislative Support	125	112	Convening of Portfolio Committee meetings as programmed	Number of Portfolio Committee meetings convened	Agenda and attendance registers	Number of Portfolio Committee meetings convened	Agenda and attendance registers	Number of Portfolio Committee meetings convened	Agenda and attendance registers	Number of Portfolio Committee meetings convened	Agenda and attendance registers	Agenda and attendance registers
N/A	GG PP-TL2_3	Risk Management	Number of operational risk assessments conducted by 30 June each year.	#	N/A	Manager Risk Management	45	45	Number of operational risk assessments conducted	N/A	N/A	N/A	N/A	Operational risk assessments conducted for 15 SBUs by 30 March.	Agenda, Attendance registers / Risk register	Operational risk assessments conducted for 30 SBUs by 30 June.	Agenda, Attendance registers / Risk register	Agenda, Attendance registers / Risk register

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline Form 2023/24 Annual Report	Annular Target 2025/26	Annular Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
									level by 30 June each year.							
N/A	GG_PP-TL2_4	Risk Management	Number of Fraud Awareness Campaigns held conducted by 30 June each year.	#	R1 15000	Manager Risk Management	6	4	Fraud Awareness Campaigns conducted by 30 June each	1	1	1	1	Fraud Awareness activity Campaign conducted in a quarter	Fraud awareness report	Fraud awareness report
N/A	GG_PP-TL2_5	Risk Management	Number of institutional strategic risk registers reviewed by 30	#	N/A	Manager Risk Management	1	1	Review of 1 Institutional strategic risk register	N/A	N/A	N/A	1	Reviewed strategic risk assessment report	Attendance register, agenda, and strategic risk assessment report	Attendance register, agenda, and strategic risk assessment report

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 POE	Quarter 2	Quarter 2 POE	Quarter 3	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			June each year.							Quarter 1	Quarter 1 POE	Quarter 2	Quarter 2 POE	Quarter 3	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG PP-TL2 6	Risk Management	Number of Risk Management Committee meetings convened by 30 June each year.	#	R2 40 000	Manager Risk Management	5	4	4 Risk Management Committee meetings convened by 30 June each year.	1	Invitation, Attendance register, agenda	1	Invitation, Attendance register, agenda	1	Invitation, Attendance register, agenda	1	1 Risk Management Committee convened in a quarter	Invitation, Attendance register, agenda	Invitation, Attendance register, agenda
N/A	GG PP-TL2 7	Special Focus	Number of Ward AIDS Council Meetings Convened by 30	#	N/A	Manager Executive Mayor's Office	19	45	Convene 45 meetings annually	11	Agenda and Attendance register	11	Agenda and Attendance register	11	Agenda and Attendance register	12	12 meetings convened	Agenda and Attendance register	Agenda and Attendance register

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			June each year.																			
N/A	GG PP-TL2 8	Special Focus	Number of reports on the Implementation of 95/95/95 Strategy for municipalities to Reduce HIV and TB by 30 by June each year.	#	N/A	Manager Executive Mayor's Office	New	4	Implementation of 95/95/95 Strategy for municipalities	1 report	1 report	Report	1 report	1 report	Report	1 report	1 report	Report	1	1 report	Report	Report
N/A	GG PP-TL2 9	Communication and Marketing	Number of Municipal Events Coordination Process	#	R2 500 000	Manager: Communication and	New	8	Municipal Events Coordination Process	2	2	Invitations, Agenda, Attendance Register	2	Municipal Events Coordination Process	Invitations, Agenda, Attendance Register	2	Municipal Events Coordination Process	Invitations, Agenda, Attendance Register	2	Municipal Events Coordination Process	Invitations, Agenda, Attendance Register	Invitations, Agenda, Attendance Register

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio of Evidence (POE)
			Successful and/or supported by 30 June each year			Marketing		Essential		Quarter 1 Target Description	Quarter 2 Target Description	Quarter 3 Target Description	Quarter 4 Target Description	Quarter 4 POE
N/A	GG_PP_TL3_0	Communication and Marketing	& of coordinated marketing campaign conducted by target date	%	R1 500 000	Manager: Communication and Marketing	New	100%	Municipal campaign coordination process conducted	Municipal campaign coordination process conducted	Municipal campaign coordination process conducted	Municipal campaign coordination process conducted	Municipal campaign coordination process conducted	Published/distributed campaign material
N/A	GG_PP_TL3_1	Communication and Marketing	Number of internal newsletters developed by target date	#	N/A	Manager: Communication and Marketing	New	6	Developed internal bulletins	1 internal newsletter developed by 30 Septe	1 internal newsletter developed by 30 Decem	2 internal newsletters developed by March 2026	2 internal newsletters developed by June 2026	Copy of published newsletter

Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
									Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG_PP_TL3_2	% of media alerts/public notices issued on municipal services by 30 June 2026	%	N/A	Manager: Communication and Marketing	New	100%	Media alert s/public notices issued on municipal services	media alerts/public notices issued on municipal services	Published alert/n otice/article	media alerts/public notices issued on municipal services	Media alerts/public notice s issued on municipal service es/Noti ce timelin e register	media alerts/public notices issued on municipal service s	Media alerts/public notice s issued on municipal service es/Noti ce timelin e register	media alerts/public notices issued on municipal service s	Media alerts/public notice s issued on municipal service es/Noti ce timelin e register	Media alerts/public notice s issued on municipal service es/Noti ce timelin e register
N/A	GG_PP_TL3_3	Number of Media and Stakeholder Networking sessions held 30 June	#	R200000	Manager: Communication and Marketing	New	3	3 Media stakeholders network orking sessions held	Invitation, Agenda, Speech and Attendance register	1	Media briefing and stakeholder engagement session convened	Invitation, Agenda, Speech and Attendance register	Media briefing and stakeholder engagement session convened	Invitation, Agenda, Speech and Attendance register	N/A	N/A	Invitation, Agenda, Speech and Attendance register

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			each year.							session convened											
N/A	GG PP-TL3 4	Legal Services	% of drafting and vetting of SLA within 5 working days of submission by 30 June each year	%	N/A	Manager: Legal Services	100%	100%	Drafting and vetting of SLA within 5 working days of submission	100%	Incoming and outgoing SLA register	100%	100% drafting of SLA within 5 working days of submission	Incoming and outgoing SLA register	100% drafting of SLA within 5 working days of submission	100% drafting of SLA within 5 working days of submission	Incoming and outgoing SLA register	100%	100% drafting of SLA within 5 working days of submission	Incoming and outgoing SLA register	Incoming and outgoing SLA register
N/A	GG PP-TL3 5	PMS	Tabling Annual Report for previous financial year to	Date	N/A	Manager: PMS	31-Jan-25	31-Jan-26	Adoption of the annual report by Council	N/A	N/A	N/A	N/A	N/A	Copy of the 2024/25 Annual Report and Council	Tabling of the 2024/25 Annual Report in Council	Copy of the 2024/25 Annual Report and Council	N/A	N/A	N/A	Copy of the draft Annual Report, Copy of Council

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			Council by 31 January each year. (s121 - 129 MFMA)												Resolution			Resolution
N/A	GG PP-TL3 6	PMS	Number of Quarterly Institutional Performance Reports submitted to Council by 30 June each year	#	N/A	Manager PMS	4	4	Adoption of the quarterly institutional performance reports by Council	1	Copy of the Institutional Performance Report and Council Resolution	1	Copy of the Institutional Performance Report and Council Resolution	1	Copy of the Institutional Performance Report and Council Resolution	1	Copy of the Institutional Performance Report and Council Resolution	Copy of Quarterly Performance Reports, Council Resolution
N/A	GG PP-TL3 7	PMS	Number of organisational performance	#	N/A	Manager: PMS	2	2	Conducting of organisational performance	1	Assessment of Senior Managers Report	N/A	N/A	1	Assessment of Senior Managers Report	N/A	N/A	Assessment of Senior Managers Report

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			management assessments of Senior Managers conducted by 30 June each year						management assessment of Senior Managers	all Senior Managers	all Senior Managers	and Council Resolution.				and Council Resolution.	all Senior Managers	and Council Resolution.				and Council Resolution.
N/A	GG_PP-TL38	PMS	Accounting Officers' submissions of Draft SDBIP for next financial year to the Executive Mayor by 15 June each	at e	N/A	Manager: PMS	14 days after the adoption of the IDP and Budget	14 days after the adoption of the IDP and Budget	Submission of Draft SDBIP for next financial year to the Executive Mayor within 14	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	14 days after the adoption of the IDP and Budget	Draft SDBIP for the New Financial year and proof of submission	Draft SDBIP for the New Financial year and proof of submission	Draft SDBIP for the New Financial year and proof of submission

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			year (14 days after the adoption of the IDP and Budget)						days after the adoption of the IDP and Budget	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG PP-TL39	PMS	Approval of final SDBIP for next financial year by the Executive Mayor within 28 days after the adoption of the IDP	at e	N/A	Manager: PMS	28 days after the adoption of the IDP and Budget	28 days after the adoption of the IDP and Budget	Approval of final SDBIP for next financial year by the Executive Mayor within 28 days after	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	28 days after the adoption of the IDP and Budget	Final SDBIP for the New Financial year and proof of submission	Final SDBIP for the New Financial year and proof of submission	Final SDBIP for the New Financial year and proof of submission

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			and Budget each year						the adoption of the IDP and Budget	Quarter 1	Quarter 1 Target Description	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	
N/A	GG-PP-TL40	Municipal Clusters	Number of cluster offices that provide municipal services & other government services by 30 June each year	#	240000	Manager Clusters	13	13	Service delivery reports on municipal and government services & programmes	Quarterly reports	13	Quarterly reports	Service delivery reports on municipal and government services & programmes cluster	Quarterly reports	13	Service standard reports on municipal and government services & programmes cluster	Quarterly reports	13	Service standard reports on municipal and government services & programmes cluster	Quarterly reports	Service delivery reports

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio of Evidence (POE)
N/A	GG PP-TL4 1	Municipal Clusters	Number of Mobile Service Centres established by 30 June each year	#	3 000 000	Manager Clusters	new	1	Mobile Service Centres established	Installation of benches, fixing of perimeter fences and project completion	n/a	n/a	n/a	Payment certificate, completion certificate
N/A	GG PP-TL4 2	PMU	Number of Reports on the Performance Assessment of Service Providers by 30 June each year	#	N/A	Manager: PMU	4	4	Performance Assessment of Service Providers	Quarter 1 Report on the Performance Assessment of Service Providers	Quarter 2 Report on the Performance Assessment of Service Providers	Quarter 3 Report on the Performance Assessment of Service Providers	Quarter 4 Report on the Performance Assessment of Service Providers	Report on the Performance Assessment of Service Providers

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Target Description	Q4 POE	Portfolio of Evidence (POE)
N/A OPEX	GG PP-TL4 4	PMU	Number of IUD Grants Reconciliation Report Developed by 30 June each year	#	N/A	Manager: PMU	12	12	IUD Grants Reconciliation Report developed	Quarter 1: Submission of monthly Report signed by the City Manager (July, August and September 2025) IUDG expenditure report	Quarter 2: Submission of monthly Report signed by the City Manager (October, November and December 2025) IUDG expenditure report	Quarter 3: Submission of monthly Report signed by the City Manager (January, February and March 2026) IUDG expenditure report	Quarter 4: Submission of monthly Report signed by the City Manager (April, May and June 2026) IUDG expenditure report	IUDG Expenditure Report	IUDG Expenditure Report signed by the City Manager	IUDG Expenditure Report (POE)
N/A	GG PP-TL4 5	PMU	Number of IUDG quarterly reports Developed by target date	#	N/A	Manager: PMU	New	4	IUDG quarterly reports developed	Quarter 1: IUDG quarterly report Developed by target date	Quarter 2: IUDG quarterly report Developed by target date	Quarter 3: IUDG quarterly report Developed by target date	Quarter 4: IUDG quarterly report Developed by target date	IUDG quarterly report	Quarterly IUDG report	Quarterly IUDG report
N/A	GG PP-TL4 6	PMU	Number of Contractor/Consultant	#	N/A	Manager: PMU	New	10	Contractor/Consultant	Quarter 1: Contractor/Consultant Meeting for	Quarter 2: Contractor/Consultant Meeting for	Quarter 3: Contractor/Consultant Meeting for	Quarter 4: Contractor/Consultant Meeting for	Minutes of meeting and attendance	Minutes of meeting and attendance	Minutes of meeting and attendance

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
			Meetings held by target date					Meetings held		quarter 1	registers	quarter 2	registers	quarter 1	registers		quarter 1	registers	registers
N/A	GG_PP_TL4_7	IDP	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September member each Financial year	Date	N/A	Manager: IDP	30 th September 2024	30 th September 2025	Draft Status Quo Analysis Published on Newspaper	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September member each Financial year	Copy of Draft Status Quo Analysis, Newspaper advert	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Copy of Draft Status Quo Analysis, Newspaper advert
N/A	GG_PP_TL4_8	IDP	Draft Projects Report Published for Comments	Date	N/A	Manager: IDP	31-March-25	31-March-26	Draft Projects Report Published on	N/A	N/A	N/A	N/A	Draft Projects Report Published for Comments	Copy of the Draft Projects Report, Newspaper	N/A	N/A	N/A	Copy of the Draft Projects Report, Newspaper

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			and Inputs before the 31 March each Financial year						Newspaper					and Inputs before the 31 March each Financial year	aper advert			aper advert
N/A	GG PP-TL49	IDP	Submitting the next financial year Draft IDP and Budget to Council for adoption by 31 March each year (three months before the start of	Date	N/A	Manager: IDP	31-Mar-25	31-Mar-26	Adoption of Draft IDP by Council	N/A	N/A	N/A	N/A	Submitting the next financial year Draft IDP and Budget to Council for adoption by 31 March each year (three months before the start of	Council Resolution, Copy of Draft IDP	N/A	N/A	Council Resolution, Copy of Draft IDP

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			the new financial year)											the new financial year)				
N/A	GGPP-TL50	IDP	Approval of the current financial year IDP, Budget and PMS Schedule (Process Plan) by 30 August each year (S21 of the MFMA)	Date	N/A	Manager: IDP	31-Aug-24	30-Aug-25	Approval of the IDP, Budget, PM S, Process plan by Council	Approval of the current financial year IDP, Budget and PMS Schedule (Process Plan) by 30 August each year (S21 of the MFMA)	Council Resolution and Final Process Plan	N/A	N/A	N/A	N/A	N/A	N/A	Council Resolution and Final Process Plan

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Target Description	POE	Portfolio of Evidence (POE)
N/A	GG PP-TL5_1	IDP	Number of IDP, Budget and PMS Steering Committee Meetings held by 30 June each Financial year	#	N/A	Manager: IDP	3	3	3 IDP Steering Committee Meetings held per Financial Year	1	N/A	N/A	1	3rd IDP Steering Committee Meeting held(Financial IDP and Final Budget)	Agenda, Minutes, Attendance Register	Agenda, Minutes, Attendance Register
N/A	GG PP-TL5_2	IDP	Submitting the next financial year Final IDP and Budget to Council for adoption by 31	Date	N/A	Manager: IDP	29-Apr-24	30-May-26	Adoption of Final IDP by Council	N/A	N/A	N/A	Adoption of Final IDP by Council	Submitting the next financial year Final IDP and Budget to Council for adoption by 31	Council Resolution, Copy of Final IDP	Council Resolution, Copy of Final IDP

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio of Evidence (POE)
N/A	GG PP-TL5 4	IDP	Number of Public Participation Sessions for Draft IDP/Budget Conducted in all Municipal Clusters by 30 April Financial Year	#	N/A	Manager: IDP	10	10	10 IDP Public Participation Meetings for Draft IDP/Budget Conducted	N/A	N/A	N/A	10	Agenda, attendance Registers, Public Notice, Budget Presentation and .Public Participation Report
N/A	GG PP-TL5 5	IDP	Number of Direct orates Strategic planning sessions convened by	#	N/A	Manager: IDP	9	9	9 Direct orates Strategic planning sessions convened by the30t	N/A	N/A	N/A	N/A	Agenda, attendance Registers, Sched ule

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			the 30th October Financial Year						by the 30th October									
N/A	GGPP-TL56	Asset Management	Number of GRAP compliant fixed assets register compiled and updated by 31 August each year	#	N/A	Manager: Asset Management	1	(1) 31 August 2025	Number of GRAP compliant fixed assets register compiled and updated	Number of GRAP compliant fixed assets register compiled and updated	Grapp Compliant fixed asset register	N/A	N/A	N/A	N/A	N/A	N/A	Grapp Compliant fixed asset register

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 POE	Quarter 2	Quarter 2 POE	Quarter 3	Quarter 3 POE	Quarter 4	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG_PP-TL57	Assets management	100% of completed infrastructure assets unbundled in accordance with the accounting framework work by 30 June each year	%	N/A	Manager: Asset Management	100%	100%	100% of completed infrastructure assets unbundled in accordance with the accounting framework work by 30 June each year	100%	Unbundling Report	100%	Unbundling Report	100% unbundling of completed projects	Unbundling Report	100% unbundling of completed projects	Unbundling Report	Unbundling Report
N/A	GG_PP-TL58	Assets management	Number of Asset Management	#	N/A	Manager: Asset Management	7	4	Number of Asset Management	1	Minutes of the ASC	1	Minutes of the ASC	Number of Asset Management	Minutes of the ASC	1	Minutes of the ASC	Minutes of the ASC

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 POE	Quarter 2	Quarter 2 POE	Quarter 3	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
			Committee meetings held by 30 June each year			Management			Management Committee meetings held	Meetings	Meetings	Meetings	Meetings	Meetings	Meetings	Meetings	Committees held	Meetings	Meetings
N/A	GG PP TL5 9	Supply Chain Management	Number of GRAP compliance inventory register compiled and maintained by 31 August each year	#	N/A	Manager SCM	1	(1) 31 August 2024	Number of GRAP compliance inventory register compiled and maintained	GRAP Compliance Inventory register	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	GRAP Compliance Inventory register
N/A	GG PP TL6 0	BTO	Maintain the Unqualified Audit	#	N/A	CFO / DCO	Unqualified Audit	Unqualified Audit	Maintain the Unqualified	N/A	N/A	Maintain the Unqualified Audit	Sign d AGSA Audit opinio	N/A	N/A	N/A	N/A	N/A	Sign d AGSA Audit opinio

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 5/26	Annual Target Description	Quarter 1 POE	Quarter 1 Target Description	Quarter 1 POE	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 POE	Quarter 4 Target Description	Portfolio of Evidence (POE)
			Opinion				Opinion	Opinion	Audit Opinion						n report	Opinion	n report					n report	
N/A	GG PP-TL6 1	BTO	Percentage reduction of unauthorised expenditure	%	N/A	CFO / DCF O	Unauthorised Expenditure - R92 1 608 228 Irregular	25% reduction of unauthorised expenditure.	Percentage reduction of unauthorised expenditure.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	UIF register	UIF register	UIF register
N/A	GG PP-TL6 2	BTO	Percentage reduction of irregular expenditure	%	N/A	CFO / DCF O	Irregular Expenditure - R38 2 524 464	75% reduction of irregular expenditure.	Percentage reduction of irregular expenditure	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Percentage reduction of irregular expenditure	Percentage reduction of irregular expenditure	Percentage reduction of irregular expenditure

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Portfolio Evidence (POE)
N/A	GG PP-TL6-3	BTO	Percentage reduction of fruitless expenditure	%	N/A	CFO / DCO	Fruitless Expenditure - R2 176 392	100% reduction of fruitless expenditure.	Percentage reduction of fruitless expenditure	100% reduction of fruitless	100% reduction of fruitless	100% reduction of fruitless	100% reduction of fruitless	UIF register
N/A	GG PP-TL6-4	BTO	Number of In-year monitoring reports submitted to Treasury within 10 days after the end of the month	#	N/A	Manager: Budget and Reporting	12	12	Number of In-year monitoring reports submitted to Treasury within 10 days after the end of the month	3	3	3	3	Proof of submission of In-year monitoring report

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 POE	Quarter 2	Quarter 2 POE	Quarter 3	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG PP-TL65	BTO	Number of UIF reports submitted to treasury within 10 days after the end of the month	#	N/A	Manager SCM	3	12	Number of UIF reports submitted to treasury within 10 days after the end of the month	3	Proof of submission of UIF reports	3	Proof of submission of UIF reports	3	Proof of submission of UIF reports	3	3 UIF reports submitted to treasury within 10 days after the end of the month	Proof of submission of UIF reports	Proof of submission of UIF reports

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG-PP-TL66	BTO	Number of quarterly financial statements submitted to stakeholders within 60 days after the end of the quarter	#	N/A	CFO / DCO	2	3 quarterly financial statements submitted to stakeholders within 60 days after the end of the quarter	N/A	N/A	N/A	Quarterly financial statements submitted to stakeholders	Quarterly financial statements submitted to stakeholders	1 quarterly financial statements submitted to stakeholders within 60 days after the end of the quarter	Quarterly financial statements submitted to stakeholders	Quarterly financial statements submitted to stakeholders	1 quarterly financial statements submitted to stakeholders within 60 days after the end of the quarter	Quarterly financial statements submitted to stakeholders	1	1 quarterly financial statements submitted to stakeholders within 60 days after the end of the quarter	Quarterly financial statements submitted to stakeholders	Quarterly financial statements submitted to stakeholders

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GGPP-TL67	BTO	Number of consolidated financial statements submitted to stakeholders within 90 days after the end of the quarter	#	N/A	CFO / DCO	1	1 consolidated financial statement submitted to stakeholders within 90 days after the end of the quarter	Submission of consolidated financial statements to the stakeholders within 90 days after the end of the quarter	1	1 consolidated financial statement submitted to stakeholders within 90 days after the end of the quarter	Submission of consolidated financial statements to the stakeholders within 90 days after the end of the quarter	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Consolidated annual financial statement	

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
N/A	GG PP-TL68	BTO	Number of annual financial statements submitted to the Auditor General by 31st August each Financial Year	#	N/A	CFO / DCO	1	1 annual financial statement submitted to the Auditor General by 31st August 2024	Submission of annual financial statement to the Auditor General	1	1 annual financial statement submitted to the Auditor General by 31st August 2024	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	annual financial statement
N/A	GG PP-TL69	Legislative Support	Number of Ward Committee Training Conducted by	#	R1 500 000	Manager Legislative Support	New	1	Conduct training for Ward Committee	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	1 Ward Committee Training conducted	Training manual attendance register	Training manual attendance register

Project Name	Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline From 2023/24 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio Evidence (POE)
			30 June each year						es on their work related aspects									
N/A	GG PP-TL70	Legal Services	Number of Delegations of Powers Review by 30 June each year	#	R300000.00	Manager Legal Services	New	1	Delegations of Powers Review	N/A	N/A	N/A	N/A	N/A	N/A	1	Reviewed delegations of powers	Council resolution and approved delegations of powers

4. Municipal Transformation and Institutional Development

Key Performance Area (KPA)	Municipal Transformation and Organisational Development
Outcome 9:	- Responsive, Accountable, Effective and Efficient Local Government System
Pillar	- Smart Governance - Smart People - Smart Mobility - Smart Living
SDF objective	- To enhance, strengthen and maintain the economic vitality, attractiveness and quality of life of the main urban areas in the municipality and to enhance the image and value of Polokwane as the provincial capital of Limpopo and to leverage optimum economic value in regard thereto. - To strengthen and enhance skills development and general education and training in support of the growing services sector in the municipality
Municipal IDP Priority	- Promotion of good governance and the participation of local communities in the municipal affairs - Ensure long-term planning capacity, monitoring and evaluation. - Improving transport, roads and bridges - Increased access to municipal services to all households
IDP Strategic Objective	- To ensure community confidence in the system of local government - To ensure efficiency and effectiveness of municipal administration - Promotion of economic growth, job creation and sustainable human settlements - Increased access to municipal services to all households

Proj ect Num ber	Pr oj ec t Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (UoM)	App roved Bud get	Perf orm ance Base line From 2023 /24 Annual Rep ort	An nu al Ta rg et 25/ 26	Annu al Targ et Desc ription	Qu arter 1	Q1 Targ et Desc ription	Q1 POE	Qu arter 2	Q2 Targ et Desc ription	Q2 POE	Qu arter 3	Q3 Targ et Desc ription	Q3 POE	Qu arter 4	Q4 Targ et Desc ription	Q4 POE	Portfolio of Evidence (POE)
MTO D_T L1	N/A	Human Resource Development	Submission of Reviewed WSP to LGS ETA by the 30 th of April each year and submit a new plan to Council at the end of the duration of the plan	#	N/A	1	1	Submission of a Reviewed WSP to LGS ETA by the 30 th of April	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	Submission of a Reviewed WSP to LGS ETA by the 30 th of April	Acknowledgement letter from LGSETA	Acknowledgement letter from LGSETA

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Approved Budget	Performance Base Line From 2023/24 Annual Report	Annual Target	Annual Target Description	Quarter 1	Quarter 1 Target Description	Quarter 1 POE	Quarter 2	Quarter 2 Target Description	Quarter 2 POE	Quarter 3	Quarter 3 Target Description	Quarter 3 POE	Quarter 4	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
MTO D_T L2	N/A	Human Resources Management	Submission of Employee Equity Report to the Department of Labour by 15 January each year	#	N/A	1	Submission of Employee Equity Report to the Department of Labour by 15 January each year	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	Submission of Employee Equity Report to the Department of Labour by 15 January	Acknowledgement Letter from Department of Labour	N/A	N/A	N/A	Acknowledgement Letter from Department of Labour
MTO D_T L3	N/A	Human Resources Development	Number of new External Students awarded study bursaries for the	#	R2 700 000 (new internal kes and existing)	40	Awarding of 50 bursaries to external students	N/A	N/A	N/A	N/A	N/A	N/A	N/A	50	Awarding of 50 bursaries to external students	External Bursaries Report	N/A	N/A	N/A	External Bursaries Report

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Approved Budget	Performance Base Line From 2023/24 Annual Report	Annual Target Description	Quarter 1 Target Description	Quarter 1 POE	Quarter 2 Target Description	Quarter 2 POE	Quarter 3 Target Description	Quarter 3 POE	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
MTO D_T L4		Human Resource Development	next academic year by 30th June each year	number of graduates students awarded Internships / Experiences / Learning Opportunities / Polokwane Municipality by the 30 June	#	R2 100 000	New	105	N/A	Awarding of internships / Experiences / Learning Opportunities to 105 students	Internships/Experiential/Learning Report	N/A	N/A	N/A	N/A	Internships/Experiential/Learning Report

Proj ect Num ber	Pr oj ec t Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (UOM)	App roved Budget	Perf ormance Baseline From 2023 /24 Annual Report	An nu al Ta rg et 25/ 26	Annu al Targ et Desc ription	Qu arter 1	Q1 Targ et Desc ription	Q1 POE	Qu arter 2	Q2 Targ et Desc ription	Q2 POE	Qu arter 3	Q3 Targ et Desc ription	Q3 POE	Qu arter 4	Q4 Targ et Desc ription	Q4 POE	Portfolio of Evidence (POE)
MTO D_T L5	N/A	Human Resource Management	% of traini ng sessi on on appli cation and understand ing of code of conduct for new empl oyees by 30 June each year	%	N/A	100 %	10 0 %	% of traini ng sessi on on appli cation and understand ing of code of conduct for new empl oyees per quarter	10 0 %	% of traini ng sessi on on appli cation and understand ing of code of conduct for new empl oyees per quarter	Attend ance Registers	10 0 %	% of traini ng sessi on on appli cation and understand ing of code of conduct for new empl oyees per quarter	Attend ance Registers	10 0 %	% of traini ng sessi on on appli cation and understand ing of code of conduct for new empl oyees per quarter	Attend ance Registers	10 0 %	% of traini ng sessi on on appli cation and understand ing of code of conduct for new empl oyees per quarter	Attend ance Registers	Attendance Registers
MTO D_T L6	N/A	Human Resource Development Orga	Num ber of Instit ution al Orga nisation al Struc	#	N/A	New	1	Num ber of Instit ution al Orga nisation al Struc	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	Instit ution al Orga nisation al Struc ture review	Organi zationa l Structu re Report	Organizational Structure Report

Proj Num ber	Pr oj ec t Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (UoM)	App roved Budget	Perf ormance Baseline From 2023 /24 Annual Report	An nu al Ta rg et 2025/ 26	Annu al Targ et Desc ription	Qu art er 1	Q1 Targ et Desc ription	Q1 POE	Qu art er 2	Q2 Targ et Desc ription	Q2 POE	Qu art er 3	Q3 Targ et Desc ription	Q3 POE	Qu art er 4	Q4 Targ et Desc ription	Q4 POE	Portfolio of Evidence (POE)
		nis ation al Deve lopment	ture review ed in line with the IDP and Budg et by 30 June each year					ture review ed in line with the IDP and Budg et by 30 June each year											wed in line with the IDP and Budg et by 30 June each year		
MTO D_T L7	N/ A	Hum an Reso urces Deve lopment	Num ber of empl oyees trained by 30 June each financial Year	#	R13 172 719	New	65 0	650 empl oyees trained by 30 June 2025	65 0	163 empl oyees to be trained	Trainin g Report	16 2	162 empl oyees to be trained	Training Report	16 3	163 empl oyees to be trained	Trainin g Report	16 2	162 empl oyees to be trained	Trainin g Report	Training Report
MTO D_T L8	N/ A	Hum an Reso urces Man	Num ber of LLF meetings held by 30	#	N/A	New	10	Num ber of LLF meetings held per	3	3 LLF meetings held per	Invitati ons/Mi nutes /Attendance registers	2	2 LLF meetings held per	Invitati ons/Mi nutes /Attendance registers	3	3 LLF meetings held per	Invitati ons/Mi nutes /Attendance registers	2	2 LLF meetings held per quarter	Invitati ons/Mi nutes /Attendance registers	Invitations/Mi nutes /Attendance registers

Proj ect Num ber	Pr oj ec t Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (UoM)	App roved Budget	Perf ormance Baseline From 2023 /24 Annual Report	An nu al Tar get 25/ 26	An nu al Tar get Desc ription	Qu arter 1	Q1 POE	Qu arter 2	Q2 POE	Qu arter 3	Q3 POE	Qu arter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
		age ment	June each year.					annu m	quart er	quart er	quart er		quart er					
MTO D_T L9	N/A	Hum an Reso urces Man age ment	Num ber of empl oyees medically tested (OHS) by 30 June each year	#	R1 000 000	New	18 0	Num ber of empl oyees medically tested	45	Medica l Testing Report s	45 Empl oyees to be medically tested	Medical Testing Reports	45	Medica l Testing Report s	45	45 Empl oyees to be medically tested	Medica l Testing Report s	Medical Testing Reports
MTO D_T L10	N/A	Hum an Reso urces Deve lopment	Num ber of Intern al bursar ies awarded by 30 June each year	#	R2 293 167	51	40	Awar d bursar ies to 40 intern al staff mem bers	N/A	N/A	N/A	N/A	40	Intern al Bursari es Report	N/A	N/A	N/A	Internal Bursaries Report

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Approved Budget	Performance Base Line From 2023/24 Annual Report	Annual Target Date 2025/26	Annual Target Description	Quarter 1	Q1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
MTO D_T L11	N/A	Human Resource Management	Number of OHS Awareness Campaigns Conducted by 30 June each financial year	#	N/A	New	4	Number of OHS Awareness Campaigns Conducted by 30 June each financial year	1	1 OHS Awareness Campaigns to be conducted per quarter	Awareness Campaign Report/Attendance Register	1	1 OHS Awareness Campaigns to be conducted per quarter	Awareness Campaign Report/Attendance Register	1	1 OHS Awareness Campaigns to be conducted per quarter	Awareness Campaign Report/Attendance Register	1	1 OHS Awareness Campaigns to be conducted per quarter	Awareness Campaign Report/Attendance Register	Awareness Campaign Report/Attendance Register
MTO D_T L12	N/A	Human Resource Development	Number of individual Performance Assessment Facilitated by 30 June each Financial Year	#	N/A	New	2	Facilitate the submission of Annual Performance Assessment and mid-year performance	N/A	N/A	Report on the facilitation of submission of Annual Performance assessments	1	Facilitate the submission of Annual Performance Assessment	Report on the facilitation of submission of Annual Performance assessments	N/A	N/A	N/A	1	Facilitate the submission of Mid-Year Performance Assessment	Report on the facilitation of submission of Mid-Year Performance Assessments	Reports on the facilitation of submission of Performance Assessments (Annual/Mid-year)

Proj ect Num ber	Pr oj ec t Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (UOM)	App rov ed Bud get	Perf orm ance Base line Fro m 2023 /24 Ann ual Rep ort	An nu al Tar get 20 25/ 26	Annu al Tar get Desc ription	Qu art er 1	Q1 Targ et Desc ription	Q1 POE	Qu art er 2	Q2 Targ et Desc ription	Q2 POE	Qu art er 3	Q3 Targ et Desc ription	Q3 POE	Qu art er 4	Q4 Targ et Desc ription	Q4 POE	Portfolio of Evidence (POE)
								man ce Asses sment													
MTO D_T L13	N/A		Num ber of gradu ates appoi nted in the muni cipalit y by 30 June 2026	#	N/A	New	4	Total numb er of gradu ates appoi nted by the muni cipalit y	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	4	4 Empl oyed	Empl oyment reports	Employment reports
MTO D_T L14	N/A		The numb er of empl oyment equit y target s report s on group s empl oyed	#	N/A	New	4	4 repor ts	1	Repor t	1	Re po rt	1	Report	1	Repo rt	1	Re po rt	1	Report	

Proj ect Num ber	Pr oj ec t Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (UOM)	App roved Budget	Perf ormance Base Line From 2023 /24 Ann ual Rep ort	An nu al Ta rg et 20 25/ 26	Annu al Targ et Desc ription	Qu arter 1	Q1 Targ et Desc ription	Q1 POE	Qu arter 2	Q2 Targ et Desc ription	Q2 POE	Qu arter 3	Q3 Targ et Desc ription	Q3 POE	Qu arter 4	Q4 Targ et Desc ription	Q4 POE	Portfolio of Evidence (POE)
MTO D_T L15	N/A	Human Resources Development (EAP)	in the three highest levels of management in compliance with a municipalities approved employee equity plans	%	R1400000	New	100%	Referral Report employee referrals for external intervention	100%	Referral Report employee referrals for external intervention	Referral Report	100%	Referral Report employee referrals for external intervention	Referral Report	100%	Referral Report employee referrals for external intervention	Referral Report	100%	Referral Report employee referrals for external intervention	Referral Report	

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Approved Budget	Performance Base Line From 2023/24 Annual Report	Annual Target Description	Q1 Target Description	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
			Intervention														
MTO D_T L16	N/A	Human Resources Management	Number of OHS policy reviewed by 30 June each Financial Year	#	N/A	New	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Number of OHS policy reviewed by 30 June each Financial Year	Reviewed OHS Policy Council Resolution	

5. Financial Viability

Key Performance Area (KPA)	Financial Viability	
Outcome 9:	Responsive, Accountable, Effective and Efficient Local Government System	
Pillar	Smart Governance	
SDF objective	To enhance, strengthen and maintain the economic vitality, attractiveness and quality of life of the main urban areas in the municipality and to enhance the image and value of Polokwane as the provincial capital of Limpopo and to leverage optimum economic value in regard thereto.	
Municipal IDP Priority	Promotion of sound financial management to ensure financial sustainability	
IDP		
Strategic Objective	To ensure efficiency and effectiveness of municipal administration	

Proj ect Nu mbe r	Pr oje ct Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (Uo M)	Pro posed Bud get	Res ponsi ble Offici al	Perfo rman ce Base line From 2024/ 25 Annu al Repo rt	Annu al Targe t 2025/ 26	Annu al Targe t Desc ription	Quar ter 1	Q1 Targ et Desc ription	Q1 POE	Quar ter 2	Q2 Targ et Desc ription	Q2 POE	Quar ter 3	Q3 Targ et Desc ription	Q3 POE	Quar ter 4	Q4 Targ et Desc ription	Q4 POE	Portf olio of Evid ence (POE)
FV_ TL0 1	N/A	Budget and Reporting	Number of funded annual budget adopted as per MFM Act by 30 May each year	#	N/A	Manager: Budget and Reporting	1	1	1 funded annual budget adopted as per MFM Act by 30 May	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 funded annual budget adopted as per MFM Act by 30 May	1 funded annual budget adopted as per MFM Act by 30 May	Approved funded annual budget	Approved funded annual budget

Proj ect Nu mbe r	Pr oje ct Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (Uo M)	Pro pos ed Bud get	Resp onsi ble Offici al	Perfo rman ce Base line From 2024/ 25 Annu al Repo rt	Annu al Targe t 2025/ 26	Annu al Targe t Desc ription	Quar ter 1	Q1 Targ et Desc ription	Quar ter 2	Q2 Targ et Desc ription	Q2 POE	Quar ter 3	Q3 Targ et Desc ription	Q3 POE	Quar ter 4	Q4 Targ et Desc ription	Q4 POE	Portf olio of Evid ence (POE)
FV_ TL0 2	N/ A	Budg et and Repo rting	Numb er of funde d adjust ment budg et adopt ed by 28 Febru ary each year	#	N/A	Mana ger: Budg et and Repo rting	1	1	1 funde d adjust ment budg et adopt ed by 28 Febru ary	N/A	N/A	N/A	N/A	N/A	1 funde d adjust ment budg et adopt ed by 28 Febru ary	1 funde d adjust ment budg et adopt ed by 28 Febru ary	App roved funde d adjust ment budg et	N/A	N/A	Appr oved funde d adjust ment budg et	Appr olio of Evid ence (POE)
FV_ TL0 3	N/ A	Budg et and Repo rting	Perce ntage Munic ipal compl iance to MSC OA by 30 June each year	%	N/A	Mana ger: Budg et and Repo rting	100%	(100 %) 16 Data String s report s: Annu ally Table d budg et	100% 16 Data String s report s	100 % 16 Data String s report t	100 % 16 Data String s report t	100 % 16 Data String s report t	100 % 16 Data String s report t	MsC OA Data String gs	100 % 16 Data String gs report t	100 % 16 Data String gs report t	MsC OA Data String gs	100 % 16 Data String gs report t	MsC OA Data String gs	MsC OA Data String gs	
FV_ TL0 4	N/ A	Expe nditur e Mana geme nt	% of credit ors paid within 30 days	%	N/A	Mana ger: Expe nditur e Mana	100%	100%	% of credit ors paid within 30 days	100 %	% of credit ors paid withi n 30 days	100 %	% of credit ors paid withi n 30 days	Age Analy sis and MFM A S71	100 %	% of credit ors paid withi n 30 days	Age Analy sis and MFM A S71	100 %	% of credit ors paid withi n 30 days	Age Analy sis and MFM A S71	Age Analy sis and MFM A S71

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline From 2024/25 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Q1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
			upon receipt of invoice"			gement			upon receipt of invoice	Report	upon receipt of invoice	Report		upon receipt of invoice	Report		upon receipt of invoice	Report		upon receipt of invoice	Report	Report
FV_TL05	N/A	Free Basic Services	% of Households with access to free basic services to all qualifying people in the municipal's area of jurisdiction	%	N/A	Manager: Revenue and Customer Care	100%	100%	% of Households with access to free basic services to all qualifying people in the municipal's area of jurisdiction	100%	100% of Households with access to free basic services to all qualifying people in the municipal's area of jurisdiction	Indigent Report	100%	100% of Households with access to free basic services to all qualifying people in the municipal's area of jurisdiction	Indigent Report	100%	100% of Households with access to free basic services to all qualifying people in the municipal's area of jurisdiction	Indigent Report	100%	100% of Households with access to free basic services to all qualifying people in the municipal's area of jurisdiction	Indigent Report	Indigent Report

Proj ect Nu mbe r	Pr oje ct Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (Uo M)	Propo sed Bud get	Respo nsible Offici al	Perfor mance Base line From 2024/ 25 Annu al Repo rt	Annu al Targe t 2025/ 26	Annu al Targe t Desc ription	Quar ter 1	Q1 Targ et Desc ription	Q1 POE	Quar ter 2	Q2 Targ et Desc ription	Q2 POE	Quar ter 3	Q3 Targ et Desc ription	Q3 POE	Quar ter 4	Q4 Targ et Desc ription	Q4 POE	Portf olio of Evid ence (POE)
FV_ TL0 6	N/ A	Finan cial Viabil ity	Perce ntage collec tion of curren t mont h reven ue billed; total billed vs total collected	%	N/A	Manager: Revenue and Customer Care	85%	88%	Percentage of collection of revenue billed; total billed vs total collected	88%	Percentage of collection of revenue billed; total billed vs total collected	Billing vs Collection Repo rt	88%	Percentage of collection of revenue billed; total billed vs total collected	Billing vs Collection Repo rt	88%	Percentage of collection of revenue billed; total billed vs total collected	Billing vs Collection Repo rt	88%	Percentage of collection of revenue billed; total billed vs total collected	Billing vs Collection Repo rt	Billing vs Collection Repo rt
FV_ TL0 6A	N/ A	Finan cial Viabil ity	Perce ntage collec tion of outsta nding debts collected monthly	%	N/A	Manager: Revenue and Customer Care	New	88%	Percentage of outstanding debts collected monthly	88%	Percentage of outstanding debts collected monthly	Billing vs Collection Repo rt	88%	Percentage of outstanding debts collected monthly	Billing vs Collection Repo rt	88%	Percentage of outstanding debts collected monthly	Billing vs Collection Repo rt	88%	Percentage of outstanding debts collected monthly	Billing vs Collection Repo rt	Billing vs Collection Repo rt
FV_ TL0 7	N/ A	Finan cial Viabil ity	Perce ntage collec tion of govern ment debt outsta	%	N/A	Manager: Revenue and Customer Care	76%	80%	Percentage of collection of government debt outsta	80%	Percentage of collection of government debt outsta	Govern ment debt vs collected	80%	Percentage of collection of government debt outsta	Govern ment debt vs collected	80%	Percentage of collection of government debt outsta	Govern ment debt vs collected	80%	Percentage of collection of government debt outsta	Govern ment debt vs collected	Govern ment debt vs collected

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Responsible Official	Performance Base Line From 2024/25 Annual Report	Annual Target 2025/26	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
			ending vs total debt collected (Government debt)						ending vs total debt collected	Quarter 1 Target Description	Quarter 2 Target Description	Quarter 3 Target Description	Quarter 4 Target Description	Quarter 4 Target Description	Quarter 4 POE	Portfolio of Evidence (POE)
FV-TL08	N/A	Business and Financial Planning	Percentage collection of land/property debts outstanding vs total collected. (Land and Property debts)	%	N/A	Manager: Business and Financial Planning	85%	90%	Percentage collection of land/property debts outstanding vs total collected. (Land and Property debts)	Land and Property debt vs debt collected.	Land and Property debt vs debt collected.	Land and Property debt vs debt collected.	90%	Percentage collection of land/property debts outstanding vs total collected. (Land and Property debts)	Land and Property debt vs debt collected.	Land and Property debt vs debt collected.

Proj ect Nu mbe r	Pr oje ct Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Me asu re (Uo M)	Pro pos ed Bud get	Resp onsi ble Offici al	Perfo rman ce Base line From 2024/ 25 Annu al Repo rt	Annu al Targe t 2025/ 26	Annu al Targe t Desc ription	Quar ter 1	Q1 Targ et Desc ription	Q1 POE	Quar ter 2	Q2 Targ et Desc ription	Q2 POE	Quar ter 3	Q3 Targ et Desc ription	Q3 POE	Quar ter 4	Q4 Targ et Desc ription	Q4 POE	Portf olio of Evid ence (POE)
FV_ TL0 9	N/ A	Supp ly Chai n Mana geme nt	Perce ntage of servic e provid ers appoi nted within 90 days from the closin g date of the adver t	%	N/A	Mana ger: SCM	100%	100%	Perce ntage of servic e provid ers appoi nted within 90 days from the date closin g date of the adver t	25%	Perc entag e of servic e provid ers appoi nted withi n 90 days from the date closi ng date of the adver t per quart er	Dem and Mana geme nt Repo rt	25%	Perc entag e of servic e provid ers appoi nted withi n 90 days from the date closi ng date of the adver t per quart er	Dem and Mana geme nt Repo rt	25%	Perc entag e of servic e provid ers appoi nted withi n 90 days from the date closi ng date of the adver t per quart er	Dem and Mana geme nt Repo rt	25%	Perc entag e of servic e provid ers appoi nted withi n 90 days from the date closi ng date of the adver t per quart er	Dem and Mana geme nt Repo rt	Portf olio of Evid ence (POE)
FV_ TL1 0	N/ A	Expe nditur e Mana geme nt	Numb er of payrol l recon ciliati ons prepa red by 30 June each year.	#	N/A	Mana ger Expe nditur e Mana geme nt	12	12	Numb er of payrol l recon ciliati ons prepa red.	3	Payr oll recon ciliati on prep ared	Num ber of payro ll recon ciliati on prep ared.	3	Payr oll recon ciliati on prep ared	Num ber of payro ll recon ciliati on prep ared.	3	Payr oll recon ciliati on prep ared	Num ber of payro ll recon ciliati on prep ared.	3	Payr oll recon ciliati on prep ared.	Num ber of payro ll recon ciliati on prep ared.	Payr oll recon ciliati on prep ared

Proj ect Nu mbe r	Pr oje ct Na me	SBU	Key Perfo rman ce Indic ator (KPI)	Uni t of Mea sure (Uo M)	Pro pos ed Bud get	Resp onsi ble Offici al	Perfo rman ce Base line From 2024/ 25 Annu al Repo rt	Annu al Targe t 2025/ 26	Annu al Targe t Desc ription	Quar ter 1	Q1 Targ et Desc ription	Q1 POE	Quar ter 2	Q2 Targ et Desc ription	Q2 POE	Quar ter 3	Q3 Targ et Desc ription	Q3 POE	Quar ter 4	Q4 Targ et Desc ription	Q4 POE	Portf olio of Evid ence (POE)
FV_ TL1 1	N/ A	Busin ess and Finan cial Plan ning	Numb er of invest ment recon ciliati ons prepa red by 30 June each year.	#	N/A	Mana ger: Busin ess and Finan cial Plann ing	12	12	Invest ment recon ciliati ons prepa red	Num ber of invest ment recon ciliati on prepa red.	3	Num ber of invest ment recon ciliati on prepa red.	Invest ment recon ciliati on prepa red.	Num ber of invest ment recon ciliati on prepa red.	3	Num ber of invest ment recon ciliati on prepa red.	Invest ment recon ciliati on prepa red.	Num ber of invest ment recon ciliati on prepa red.	3	Num ber of invest ment recon ciliati on prepa red.	Invest ment recon ciliati on	Invest ment recon ciliati on
FV_ TL1 2	N/ A	Busin ess and Finan cial Plan ning	Numb er of invest ment meet ings held by 30 June each year.	#	N/A	Mana ger: Busin ess and Finan cial Plann ing	11	4	Numb er of invest ment meet ings held	1	Num ber of invest ment meet ings held	Atte ndan ce regist er	1	Num ber of invest ment meet ings held	Atte ndan ce regist er	1	Num ber of invest ment meet ings held	Num ber of invest ment meet ings held	1	Num ber of invest ment meet ings held	Atte ndan ce regist er	Atte ndan ce regist er