

POLOKWANE MUNICIPALITY



NATURALLY PROGRESSIVE

PERFORMANCE AGREEMENT

2025/26

(1 July 2025)

Mr. Vheli Mthombeni
ACTING CHIEF OPERATIONS OFFICER

TPN

VM

PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:

THE POLOKWANE MUNICIPALITY

AS REPRESENTED BY THE CITY MANAGER

Ms. Thuso Nemugumoni

(herein and after referred to as the Employer)

AND

ACTING CHIEF OPERATIONS OFFICER

Mr. Vheli Mthombeni

(herein and after referred to as the Employee)

FOR THE

FINANCIAL YEAR:

01 JULY 2025 – 30 JUNE 2026

TUPN

VM

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties";
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement;
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals;
- 1.4 The Parties wish to ensure that there is compliance with Sections 57 (4A), 57 (4B) and 57 (5) of the Systems Act;
- 1.5 In this Agreement, the following terms will have the meaning ascribed thereto:
 - 1.5.1 "this Agreement" – means the performance Agreement between the Employer and the Employee and the Annexures thereto;
 - 1.5.2 "the Executive Committee" – means the Executive Committee of council constituted in terms of the Structures Act (Local Government: Municipal Structures Act 117 of 1998) as represented by its chairperson, the Mayor;
 - 1.5.3 "the Employee" means the **Acting Chief Operations Officer** appointed in terms of Section 56 of the Systems Act;
 - 1.5.4 "the Employer" = means Polokwane Municipality; and
 - 1.5.5 "the parties" means the Employer and the Employee.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to:

- 2.1 Comply with the provisions of Section 57(1)(b), (4A), (4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 Specify objectives in terms of the key performance indicators and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;

- 2.3 Specify accountabilities as set out in a Performance Plan, which forms an Annexure to the Performance Agreement;
- 2.4 Monitor and measure performance against set targeted outputs;
- 2.5 Use the Performance Agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 In the event of outstanding performance, to appropriately reward the employee;
- 2.7 Give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3. COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on **01 July 2025** and will remain in force until **As Per The Acting Appointment** thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof;
- 3.2 The parties will conclude a new Performance Agreement that replaces this Agreement at least once a year by not later than 31st of July of the succeeding financial year;
- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason; and
- 3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon;
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or Council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised

4. PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
 - 4.1.1 The performance objectives, key performance indicators and targets that must be met by the Employee;
 - 4.1.2 The time frames within which those performance objectives and targets must be met; and.
 - 4.1.3 The core competency requirements (Annexure C – definitions) as the management skills regarded as critical to the position held by the Employee

- 4.2 The performance objectives, key performance indicators and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the Employer, and shall include:
 - 4.2.1 key objectives that describe the main tasks that need to be done;
 - 4.2.2 key performance indicators that provide the details of the evidence that must be provided to show that a key objective has been achieved;
 - 4.2.3 target dates that describe the time frame in which the targets must be achieved; and
 - 4.2.4 weightings showing the relative importance of the key objectives to each other;
- 4.3 The Personal Development Plan (Annexure B) sets out the employee's personal development requirements in line with the objectives and targets of the Employer; and
- 4.4 The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5. PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer;
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required;
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee;
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework;
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, Operational Performance (in the form of key performance indicators (KPIs) under specific Key Performance Areas (KPAs)) and

Core Competency Requirements (CCRs), both of which shall be contained in the Performance Agreement.

- 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- 5.6 The Employee's assessment will be based on his / her performance in terms of the key performance indicator outputs / outcomes identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

KPA No.	Key Performance Areas	100%
1.	Municipal Institutional Development and Transformation	N/A
2.	Basic Service Delivery	N/A
	Local Economic Development (LED)	20%
	Municipal Financial Viability and Management	N/A
	Good Governance and Public Participation	80%
		Converted to 80%

- 5.7 Manager's responsibilities are also directed in terms of the abovementioned key performance areas. In the case of managers directly accountable to the Municipal Manager, other key performance areas related to the functional area of the relevant manager can be added subject to negotiation between the municipal manager and the relevant manager
- 5.8 The CCRs will make up the other 20% of the Employee's assessment score. CCRs that are deemed to be most critical for the Employee's specific job should be selected (✓) from the list below as agreed to between the Employer and Employee. Three of the CCRs are compulsory for Municipal Managers:

CORE MANAGERIAL COMPETENCIES ¹	✓ ²	WEIGHTING %	LEVEL ³
Strategic Capability and Leadership		10	
Programme and Project Management		10	
Financial Management	✓	5	

CORE MANAGERIAL COMPETENCIES ¹	²	WEIGHTING %	LEVEL ³
Change Management		5	
Knowledge Management		5	
Service Delivery Innovation		10	
Problem Solving and Analysis		15	
People Management and Empowerment	✓	10	
Client Orientation and Customer Focus	✓	5	
Communication		10	
Accountability and Ethical Conduct		15	
TOTAL PERCENTAGE		100%	
			Converted to 20%

¹as published and defined within the Draft Competency Guidelines,
Government Gazette 23, March 2007

²✓ Compulsory for municipal manager

³Proficiency level (1, 2 or 3) as stipulated in the Draft Competency Guidelines, Government Gazette 23, March 2007

6. PERFORMANCE ASSESSMENT

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out:
 - 6.1.1 The standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 The intervals for the evaluation of the Employee's performance;
- 6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force;
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames;
- 6.4 The Employee's performance will be measured in terms of contributions to the strategic objectives and strategies set out in the Employer's IDP
- 6.5 The Annual performance appraisal will involve:
 - 6.5.1 Assessment of the achievement of results as outlined in the Performance Plan

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to *ad-hoc* tasks that had to be performed under the KPA
- (b) Values are supplied for KPI's and Activities under each KPA as part of the Institutional Assessment. Based on the Target for an activity or KPI, over or under performance are calculated and converted to the 1-5-point scale automatically. These scores are carried over to the applicable employee's performance plan. During assessment, the employee has a chance to submit evidence of performance where a disagreement
- (c) The Employee will submit his self-evaluation to the Employer prior to the formal assessment; and
- (d) An overall score will be calculated based on the total of the individual scores calculated above.

6.5.2 Assessment of the CCRs:

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met
- (b) An indicative rating on the five-point scale should be provided for each CCR
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score
- (d) An overall score will be calculated based on the total of the individual scores calculated above.

6.5.3 Overall rating

- (a) An overall rating is calculated by adding the overall scores as calculated in 6.5.1 (d) and 6.5.2 (d) above; and
- (b) Such overall rating represents the outcome of the performance appraisal.

6.6 The assessment of the performance of the Employee will be based on the following rating scale for KPIs and CCRs:

Level	% score	Terminology	Description
5	167	Outstanding Performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the

Level	% score	Terminology	Description
			year.
4	133 – 166	Performance significantly above Expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
3	100 – 132	Fully Effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.
2	67 – 99	Not fully Effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performances criteria and indicators as specified in the PA and Performance Plan.
1	0 - 66	Unacceptable Performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

6.7 For purpose of evaluating the performance of the Employee for the mid-year and year-end reviews, an evaluation panel constituted of the following persons will be established:

Mu

- 6.7.1 Municipal Manager
- 6.7.2 Chairperson of the Performance Audit Committee (PAC) or the Audit Committee (AC) in the absence of a performance audit committee
- 6.7.3 Member of the Mayoral Committee responsible for the portfolio of the senior manager;
- 6.7.4 A Municipal Manager from another municipality; and
- 6.7.5 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels.

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of the Employee in relation to his performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

Quarter	Review Period	Review to be completed by
1	July – September 2024	October 2025
2	October – December 2024	January 2026
3	January – March 2025	April 2026
4	April – June 2025	August 2026

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings;
- 7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance;
- 7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made;
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B. Such Plan may be implemented and/or amended as the

case may be after each assessment. In that case, the Employee will be fully consulted before any such change or plan is made.

9. OBLIGATIONS OF THE EMPLOYER

9.1 The Employer shall:

- 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
- 9.1.2 Provide access to skills development and capacity building opportunities;
- 9.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- 9.1.4 On the request of the Employee, delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 Make available to the Employee such resources as the Employee may reasonably require from time to time assisting him/her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others:

- 10.1.1 A direct effect on the performance of any of the Employee's functions
- 10.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer
- 10.1.3 A substantial financial effect on the Employer

10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay

11. MANAGEMENT OF EVALUATION OUTCOMES

11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.

11.2 A performance bonus of 5% to 14% of the all-inclusive annual remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:

11.2.1 A score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and

11.2.2 A score of 150% and above is awarded a performance bonus ranging from 10% to 14%.

11.3 In the case of unacceptable performance, the Employer shall:

11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his or her performance;

11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

12.1 In the event that the Employee is dissatisfied with any decision or action of the Employer in terms of this Agreement, or where a dispute or difference arises as to the extent to which the Employee has achieved the performance objectives and targets established in terms of this Agreement, the Employee may within 3 (three) business days, meet with the Employer with a view to resolving the issue. The employer will record the outcome of the meeting in writing;

12.2 If the Parties cannot resolve the issues within 10 (ten) business days, an independent arbitrator, acceptable to both parties, shall be appointed to resolve the matter within 30 (thirty) business days; and

12.3 In the event that the mediation process contemplated above fails, the relevant clause of the Contract of Employment shall apply.

13. GENERAL

13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer;

13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments; and

13.3 The performance assessment results of the Senior Manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus done and signed at Polokwane on this the 15 day of
July 2025

AS WITNESSES:

1. 



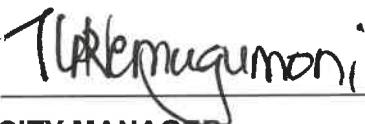
ACTING CHIEF OPERATIONS OFFICER

2. _____

Thus done and signed at Polokwane on this the day of
..... 2025

AS WITNESSES:

1. _____



CITY MANAGER

2. _____

ANNEXURE A

Project Number	SBU	Key Performance Indicator (KPI)	Annual Target Description (UOM)	Quarter 1	Q1 Target Description	Q2 POE	Quarter 2	Q2 Target Description	Q3 POE	Quarter 3	Q3 Target Description	Q4 POE	Quarter 4	Q4 Target Description	Portfolio of Evidence (POE)	
																External Audit Action Plan
N/A	GGP P-T L7	Internal Audit	Number of External Audit Action Plans developed based on AGSA Findings by 31 January each year.	# 1	01 External Audit Action Plan developed based on AGSA Findings by 31 January each year.	N/A	N/A	N/A	N/A	N/A	N/A	01 External Audit Action Plan developed based on AGSA Findings	N/A	N/A	N/A	External Audit (AGSA) Action Plan
N/A	GGP P-T L8	Internal Audit	Number of Internal Audit Tracking Registers developed based on Internal	# New	1	01 Internal Audit Tracking Register developed based on Internal	1	01 Internal Audit Tracking Register developed based on Internal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Internal Audit Tracker Register

E

Tm

Project Number	SBU Name	Key Performance Indicator (KPI)	Unmet Measures (UOM)	Performance Baseline Report	Annual Target Description	Q1 POE	Quarter 1	Q2 POE	Quarter 2	Q3 POE	Quarter 3	Q4 POE	Quarter 4	Portfolio of Evidence (POE)
														Target Description
N/A	GGP PT Lg	Internal Audit	Number of Annual Internal Audit Plans and 3 year rolling strategic plan developed by 30 June each year.	#	1	1	N/A	N/A	N/A	N/A	N/A	N/A	1	01 Annual Internal Audit Plan and 3 year rolling strategic plan developed
			Internal Audit Findings by 01 July each year.											Annual Internal Audit Plan and 3 year rolling strategic plan
			Audit Findings											Annual Internal Audit Plan and 3 year rolling strategic plan
														Annual Internal Audit Plan and 3 year rolling strategic plan
														Annual Internal Audit Plan and 3 year rolling strategic plan

Project Number	SBU	Key Performance Indicator (KPI)	Annual Target Description	Q1 POE	Quarter 1	Q2 POE	Quarter 2	Q3 POE	Quarter 3	Q4 POE	Quarter 4	Portfolio of Evidence (POE)
N/A	Performance Baseline (UOM)	Performance Baseline from 2024/25 Annual Report	Annual Target Description	New	100%	Internal audit progress report to APAC	100% of the 2nd Q internal audit projects completed	Internal audit progress report to APAC	100% of the 3rd Q internal audit projects completed	Internal audit progress report to APAC	100% of the 4th Q internal audit projects completed	Internal audit progress report to APAC
N/A	GGP PT L10	Internal Audit	Percent age of internal audit projects completed by 30 June each year.	#	10	4	04	1	01 Audit Committee Meeting convened	Minutes of Audit Committee Meeting	1	01 Audit Committee Meeting convened
N/A	GGP PT L11	Internal Audit	Number of Audit Committee Meetings convened by 30 June each year.	#	6	4	04	1	01 Audit Committee Meeting convened	APAC Notice, Agenda and Attendance Register	N/A	APAC Notice, Agenda and Attendance Register
N/A	GGP PT L11 (A)	Internal Audit	Number of Special Audit Committee Meetings convened by 30	#	6	4	04	1	01 Special Audit Committee Meeting convened	Special Audit Committee Meeting convened	2	02 Special Audit Committee Meetings convened

Project Number	SBU Name	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Performance Baseline From (MM/DD)	Annual Target Description	Quarter 1 Actual Target Description	Q1 POE	Quarter 2 Actual Target Description	Q2 POE	Quarter 3 Actual Target Description	Q3 POE	Quarter 4 Actual Target Description	Q4 POE	Portfolio of Evidence (POE)
														tee Meeting S
N/A	GGP P T L12	Internal Audit	Percent age of selected capital projects verified (inspected) by 30 June each year.	%	New	100 %	100% selected capital projects verified (inspected)	Internal Audit Working Papers	100% Q2 selected capital projects verified (inspected)	Internal Audit Working Papers	100% Q3 selected capital projects verified (inspected)	Internal Audit Working Papers	100% Q4 selected capital projects verified (inspected)	Internal Audit Working Papers
N/A	GGP P T L13	Internal Audit	Internal audit staff continuously development programme (training programme)	#	New	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1 Audit staff CDP developed and approved
														Copy of the Approved CDP & APAC Minutes

Project Number	SBU	Key Performance Indicator (KPI)	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Portfolio of Evidence (POE)	
											MPAC Questions and Responses	
N/A	GGP P-T L14	Legislative Support	# Number of MPAC responses on the review of quarterly performance reports coordinated and submitted by 30 June each year.	New 4	Coordination of MPAC responses on the review of quarterly performance reports	1	MPAC Questions and Responses	1	Number of MPAC responses coordinated on the review of quarterly performance reports	1	MPAC Questions and Responses	MPAC Questions and Responses
N/A	GGP P-T L15	Legislative Support	# Number of MPAC oversight visits to infrastructure	New 8	Coordination of MPAC visits to infrastructure	2	Number of MPAC oversight visits to infrastructure	2	Number of MPAC oversight visits to infrastructure	2	Number of MPAC oversight visits to infrastructure	Oversight report

Project Number	SBU Name	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Performance Baseline From /25	Annual Target Description	Quarter 1	Q1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)
N/A	GGP PT L16	Public Participation	Number of Ward Committee meetings convened by 30 June each year.	#	540	540	Coordinating of Ward Committees to meet on monthly basis per Policy	135	Number of Ward Committee meetings convened by 30 September 2025	Agenda and attendance registers	13	Number of Ward Committee meetings convened by 31 December 2025	Agenda and attendance registers	135	Number of Ward Committee meetings convened by 31 March 2026	Agenda and attendance registers	Agenda and attendance registers	
N/A	GGP PT L17	Public Participation	Number of Ward Committee Reports developed and submitted to Council by 30 June	#	4	4	Development of quarterly reports to Council on Ward Committee	1	Number of Ward Committee Reports developed and submitted to Council by 30 September	Council resolution on submitted Ward Committee Report	1	Number of Ward Committee Reports developed and submitted to Council by 31 December	Council resolution on submitted Ward Committee Report	1	Number of Ward Committee Reports developed and submitted to Council by 31 March	Council resolution on submitted Ward Committee Report	Council resolution on submitted Ward Committee Report	

Project Number	SBU Name	Key Performance Indicator (KPI)	Unit of Measure (UOM)	Performance Baseline From /25	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
N/A	GGP PT L18	Number of Magoshi Forums Convened by 30 June each year.	#	New	3	Convening of Magoshi meetings with the Municipality	1	Number of Magoshi Forum convened by 30 September 2025	1	Agenda and attendance register	N/a	N/a	N/a	Agenda and attendance register
N/A	GGP PT L19	Secretariat	#	1	1	Tabling the Oversight Report on the previous financial year Annual Report to Council by 31 March	N/a	N/a	N/a	N/a	N/a	N/a	N/a	Council resolution on oversight report (annual report)

Project Number	SBU Name	Key Performance Indicator (KPI)	Performance Baseline (UOM)	Annual Target Description	Quarter 1	Q1 POE	Q2 Target Description	Quarter 3	Q3 POE	Quarter 4	Q4 Target Description	Portfolio of Evidence (POE)
N/A	GGP P.T L20	Secretariat	Number of Mayoral Committee meetings convened by 30 June each year.	# 15	11	Convening of Mayo ral Committee meetings as programmed by 30 September 2025	3	Number of Mayoral Committee meetings coordinated by 30 September 2025	2	Number of Mayoral Committee meetings coordinated by 31 December 2025	3	Number of Mayoral Committee meetings coordinated by 30 June 2026
N/A	GGP P.T L21	Secretariat	Number of Council sittings convened by 30 June each year.	# 13	6	Convening of Council meetings as legislated and programmed	1	Number of Council sittings convened by 30 September 2025	1	Number of Council sittings convened by 31 December 2025	2	Number of Council sittings convened by 30 June 2026

Project Number	SBU	Key Performance Indicator (KPI)	Annual Target Description	Q1 POE	Q2 Target Description	Q3 Target Description	Q4 Target Description	Quarter 4	Portfolio Evidence (POE)
N/A	GGP PT L22	Number of Portfolio Committee meetings convened by 30 June each year.	33	Number of Portfolio Committee meetings convened	33	Number of Portfolio Committee meetings convened	33	Number of Portfolio Committee meetings convened	Agenda and attendance register s
N/A	GGP PT L23	Risk Management	# 45	N/A	N/A	N/A	N/A	30	Operational risk assessments conducted for 15 SBUs by 30 March.
									Agenda , Attendance register / Risk register.

Project Number	SBU Name	Key Performance Indicator (KPI)	Annual Target Description	Quarter 1	Q1 POE	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Portfolio of Evidence (POE)		
										Quarter 2 Target Description	Quarter 4 Target Description	
N/A	GGP PT L24	Risk Management	Number of Fraud Awareness Campaigns held conducted by 30 June each year.	# 6	4	Fraud Awareness Campaigns conducted by 30 June each year.	1	Fraud Awareness activity Campaign conducted in a quarter	1	Fraud Awareness activity Campaign conducted in a quarter	Fraud Awareness report	Fraud awareness report
N/A	GGP PT L25	Risk Management	Number of institutional strategic risk register	# 1	1	Review of 1 institution strategic risk register	N/A	N/A	N/A	Review of 1 institution strategic risk register	Reviewed strategic risk assessment report	Attendance register, agenda, and strategic risk assessment report
N/A	GGP PT L26	Risk Management	Number of Risk Management Committee meetings convened by 30 June each year.	# 5	4	4 Risk Management Committee meetings convened by 30 June each year.	1	1 Risk Management Committee convened in a quarter	1	1 Risk Management Committee convened in a quarter	Invitation, Attendance register, agenda	Invitation, Attendance register, agenda

Project Number	SBU Name	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Performance Baseline From /25	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
N/A	GGP PT L27	Special Focus	#	19	45	Convened by 30 June each year.	11	11 meetings convened annually	11	Agenda and Attendance register	11	11 meetings convened	12	Agenda and Attendance register
N/A	GGP PT L28	Special Focus	#	New	4	Implementation of 95/95/95 Strategy	1	1 report	Report	1	1 report	Report	1	Report

Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Performance Baseline from (UoM) /25	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
N/A	GGP PT L29	Communication and Marketing	Number of Municipal Events	#	New	8	Municipal Events Coordination Process conducted by 30 June each year.	2	Municipal Events Coordination Process conducted	2	Municipal Events Coordination Process conducted	2	Municipal Events Coordination Process conducted	Invitations, Agenda, Attendance Register
N/A	GGP PT L30	Communication and Marketing	% of coordinated marketing campaigns conducted by target date	%	New	100%	Municipal campaigns coordination process conducted	100%	Municipal campaigns coordination process conducted	100%	Municipal campaigns coordination process conducted	100%	Municipal campaigns coordination process conducted	Published/distributed campaign material/Outdoors material

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Measur ure (UOM)	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
N/A	GGP P-T L31	Number of internal Newslet ters Developed by target date	#	6	1	1 copy internal newsletter developed by September 2025	1	1 copy internal newsletter developed by December 2025	2	2 copies internal newsletter developed by March 2026	2	2 copies internal newsletter developed by June 2026	Copy of published newsletter
N/A	GGP P-T L32	Communication and Marketing	%	New	100 %	Media alerts/public notices issued on municipal services by June 2026	100 %	Media alerts/public notices issued on municipal services	100 %	Media alerts/public notices issued on municipal services/Notice timeline register	100 %	Media alerts/public notices issued on municipal services	Media alerts/public notices issued on municipal services/Notice timeline register
N/A	GGP P-T L33	Communication and Marketing	#	New	3	Media briefing stakeholder networking sessions held 30 June	1	Media briefing and stakeholder engagement session convened	1	Media briefing and stakeholder engagement session convened	1	Media briefing and stakeholder engagement session convened	Invitation, Agenda, Speech and Attendance register

Project Number	SBU	Key Performance Indicator (KPI)	Annual Target Description	Q1 Quarter 1	Q1 POE	Q2 POE	Q3 POE	Q4 POE	Portfolio of Evidence (POE)		
									Quarter 2	Quarter 3	Quarter 4
N/A	GGP P.T L34	Performance Baseline Report (UoM)	Annual Report each year.	100%	100% Drafting and vetting of SLA within 5 working days of submission by 30 June each year	100% drafting of SLA within 5 working days of submission	Incoming and outgoing SLA register	100% drafting of SLA within 5 working days of submission	100%	100%	Incoming and outgoing SLA register
N/A	GGP P.T L35	PMS	Tabling Annual Report for previous financial year to Council by 31 January each year.	31-Jan-25	31-Jan-26	Adoption of the annual report by Council	N/A	N/A	31-Jan-26	Tabling of the 2024/25 Annual Report in Council	Copy of the draft Annual Report and Council Resolution

Project Number	SBU Name	Key Performance Indicator (KPI)	Unit of Measurement (UoM)	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
													Portfolio of Evidence (POE)
N/A	GGP PT L36	PMS	Number of Quarterly Institutional Performance Reports submitted to Council by 30 June each year	#	4	4	Adoption of the quarterly institutional performance reports by Council	1	Tabling of Institutional Performance Report in Council	Copy of the Institutional Performance Report and Council Resolution	1	Tabling of Institutional Performance Report in Council	Copy of the Institutional Performance Report and Council Resolution
N/A	GGP PT L37	PM S	Number of organisational performance management assessments of Senior	#	2	2	Conducting of organisational performance management assessments of Senior	1	Assessment session conducted for all Senior Managers	N/A	1	Assessment session conducted for all Senior Managers	N/A

Project Number	SBU Name	Key Performance Indicator (KPI)	Performance Baseline (UOM)	Annual Target Description	Quarter 1 Actual Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)	
Project Number	SBU Name	Key Performance Indicator (KPI)	Performance Baseline (UOM)	Annual Target Description	Quarter 1 Actual Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE		
Quarter 1	Annual Target Description	Quarter 2	Quarter 3	Quarter 4										
N/A	GGP PT L38	PM S	Accounting Officer's submission of Draft SDBIP for next financial year to the Executive Mayor by 15 June each year (14 days after the adoption of the IDP and Budget)	14 days after the adoption of the IDP and Budget	Submission of Draft SDBIP for next financial year to the Executive Mayor	N/A	N/A	N/A	N/A	N/A	N/A	14 days after the adoption of the IDP and Budget	Draft SDBIP for the New Financial year and proof of submission	
N/A	GGP PT L38	PM S	Management conducted by 30 June each year	Assessments of Senior Managers	Assessments of Senior Managers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	14 days after the adoption of the IDP and Budget	Draft SDBIP for the New Financial year and proof of submission

Project Number	SBU	Key Performance Indicator (KPI)	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
Project Name	Performance Measures (UM)	Annual Baseline Report (U/M)	Annual Target Description: Get 5/26 by 2024/25 Annual Report	28 days after the adoption of the IDP and Budget	N/A	N/A	N/A	N/A	N/A	28 days after the adoption of the IDP and Budget	Final SDBIP for the New Financial year and proof of submission	
N/A	PM S	Approval of final SDBIP for next financial year by the Executive Mayor within 28 days after the adoption of the IDP and Budget each year	Approval of final SDBIP for next financial year by the Executive Mayor within 28 days after the adoption of the IDP and Budget each year	28 days after the adoption of the IDP and Budget	N/A	N/A	N/A	N/A	N/A	28 days after the adoption of the IDP and Budget	Final SDBIP for the New Financial year and proof of submission	
N/A	GGP T L39	Number of cluster offices that provide municipal	#	13	Service delivery reports on municipal	13	Service delivery reports on municipal	13	Service standard reports on municipal	13	Service standard reports on municipal	Service delivery reports

Project Number	SBU Name	Key Performance Indicator (KPI)	Annual Baseline	Annual Target Description	Q1 POE	Quarter 1	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
N/A	GGP PT L41	Number of Municipal Clusters	#	new	Mobile Service Centre established by 30 June each year	1	Mobile Service Centre established	1	Installation of benches, fixing of perimeter fences and project completion	n/a	n/a	Payment certificate, practical completion certificate
N/A	GGP PT L42	Number of Reports on the Performance Assessment of Service Providers by 30 June	#	4	Performance Assessment of Service Providers	1	Performance Assessment of Service Providers	1	Performance Assessment of Service Providers	1	Performance Assessment of Service Providers	Reports on the Performance Assessment of Service Providers
		all services & other government services by 30 June each year	#	new	cipal and government services & programmes		ment services & programmes per cluster		government services & programmes per cluster		government services & programmes per cluster	Paymet certificate, completion certificate
		Annual Report	Fro m (U OM)	202 4 /25	Ann ual Rep ort							Payme nt certifica te, complet ion certifica te

Project Number	SBU Name	Key Performance Indicator (KPI)	Unmet Baseline (UOM)	Performance Baseline Report	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
N/A	LED TL-10	PMU	Number of job opportunities created through EPWP by 30 June each year (Temporary job opportunities)	#	3284	3600	job opportunities created through EPWP	900	job opportunities created through EPWP	900	job opportunities created through EPWP	900	job opportunities created through EPWP	EPWP System Generated Reports on Jobs Created and Reported
N/A	GGP P-T L44	PMU	Number of IUD Grants Reconciliation Report Developed by 30 June each year	#	12	12	IUD Grants Reconciliation Report developed	3	Submission of monthly (July, August and September 2025) IUDG expenditure report	3	Submission of monthly (October, November and December 2025) IUDG expenditure report	3	Submission of monthly (April, May and June 2026) IUDG expenditure report	IUDG Expenditure Report signed by the City Manager

Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Annual Target Description	Q1 Target Description	Q1 POE	Quarter 1	Annual Target Description	Q2 Target Description	Q2 POE	Quarter 2	Q3 Target Description	Q3 POE	Quarter 3	Q4 Target Description	Q4 POE	Quarter 4	Portfolio of Evidence (POE)
N/A	GGP PT L45	Number of IUDG quarterly reports Developed by target date	#	IUDG quarterly reports developed	IUDG quarterly report	1	IUDG quarterly report	Quarterly IUDG report	IUDG quarterly report Developed by target date	1	IUDG quarterly report	Quarterly IUDG report	1	IUDG quarterly report Developed by target date	1	IUDG quarterly report	Quarterly IUDG report	Quarterly IUDG report
N/A	GGP PT L46	Number of Contract or/Consultant Meetings held by target date	#	New	Contractor / Consultant Meetings held	10	Contractor / Consultant Meetings held	Contract or/Consultant Meetings for quarter 1	Contract or/Consultant Meetings for quarter 1	2	Contract or/Consultant Meetings for quarter 2	Contract or/Consultant Meetings for quarter 1	3	Contract or/Consultant Meetings for quarter 1	3	Contract or/Consultant Meetings for quarter 1	3	Contract or/Consultant Meetings for quarter 1
N/A	GGP PT L47	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	Date 30th September 2024	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	30th September 2024	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	N/A	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	N/A	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	N/A	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each	N/A	Draft Status Quo Analysis Report Published for Comments and Inputs before the 30 September each

Project Number	SBU Name	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Performance Baseline From (MM/DD)	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)			
														Quarter 1	Quarter 2	Quarter 3	Quarter 4
N/A	GGP T L48	Draft Projects Report Published for Comments and Inputs before the 31 March each Financial Year	Date 31-Mar-25	31-Mar-26	Draft Projects Report Published on News paper	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Draft Projects Report Published for Comments and Inputs before the 31 March each Financial Year	Draft Projects Report Published for Comments and Inputs before the 31 March each Financial Year	N/A	N/A	N/A
N/A	GGP T L49	Submitting the next financial year Draft IDP and Budget to Council for adoption by 31 March	Date 31-Mar-25	31-Mar-26	Adoption of Draft IDP by Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Submitting the next financial year Draft IDP and Budget to Council for adoption by 31 March	Submitting the next financial year Draft IDP and Budget to Council for adoption by 31 March	N/A	N/A	Council Resolution, Copy of Draft IDP

Project Number	SBU	Key Performance Indicator (KPI)	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
												Council Resolution and Final Process Plan
N/A	GGP T L50	Performance Baseline (UOM)	each year (three months before the start of the new financial year)									
N/A	IDP	Approval of the current financial year IDP, Budget and PMS Schedule (Process Plan) by 30 August each year (S21 of the MfMA)	Dated 31-Aug-24	30-Aug-25	Approval of the IDP, Budget and PMS plan by Council	Approval of the IDP, Budget and PMS plan by Council	Approval of the current financial year IDP, Budget and PMS Schedule (Process Plan) by 30 August each year (S21 of the MfMA)	N/A	N/A	N/A	N/A	
N/A	GGP T L51	Number of IDP, Budget and PMS	#	3	3	3	3	1	1	1	1	3rd IDP Steering Committee Meeting
												Agenda Minutes ; Attendee
												Agenda Minutes ; Attendee

Project Number Name	SBU	Key Performance Indicator (KPI)	Annual Target Description	Q1 POE		Q2 POE		Q3 POE		Q4 POE		Portfolio of Evidence (POE)
				Quarter 1	Quarter 2	Quarter 3	Quarter 4	Quarter 4	Quarter 4	Quarter 4	Quarter 4	
Unstructured Baseline from (U/M) /25	Performance Baseline Report	Technical Committee Meetings held by 30 June each Financial Year	mittence Meetings held per Financial Year	held(Analysis Phase)	nce Registration	Meeting held(Draft IDP and Draft Budget)	nce Registration	Meeting held(Final IDP and Final Budget)	nce Registration	Meeting held(Final IDP and Final Budget)	nce Registration	Council Resolution, Copy of Final IDP
N/A	GGP T L52	Submitting the next financial year Final IDP and Budget to Council for adoption by 31 May each year (One month before the start of the new financial year)	Date 29-Apr-24	N/A	N/A	Adoption of Final IDP by Council	N/A	N/A	N/A	Adoption of Final IDP by Council	Submitting the next financial year Final IDP and Budget to Council for adoption by 31 May each year (One month before the start of the new financial year)	Council Resolution, Copy of Final IDP

Project Number	SBU	Key Performance Indicator (KPI)	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
												Target Description
N/A	GGP PT L-53	Unmet Measurable (U/M)	Performance Report	3	3	1	1st IDP Technical Committee Meeting held(Analysis Phase)	N/A	N/A	1	2nd IDP Technical Committee Meeting held(Draft IDP and Draft Budget)	Agenda Minutes Attendance Registration
N/A	GGP PT L-54	Number of IDP, Budget and PMS Technical Committee Meeting held by 30 June each Financial Year	Annual Target Description	#	10	#	10	N/A	N/A	N/A	N/A	Agenda Minutes Attendance Registration
												Agenda Minutes Attendance Registration

Project Number	SBU Name	Key Performance Indicator (KPI)	Annual Target Description	Quarter 1	Q1 POE	Q2 Target Description	Quarter 3	Q3 POE	Quarter 4	Q4 Target Description	Portfolio of Evidence (POE)
N/A	GGP PT L55	Number of Directorates Strategic Planning sessions convened by the 30th October each Financial Year	#	9	N/A	N/A	9	N/A	N/A	Agenda , attendance Registers, Schedule	
N/A	IDP	Number of Directorate Strategic Planning sessions convened by the 30th October each Financial Year	#	9	Directorate Strategic planning sessions convened by the 30th October	N/A	9	9 Directorates Strategic planning sessions convened by the 30th October	N/A	Training manual and attendance register	
N/A	GGP PT L69	Legislative Support	Number of Ward Committee Training Conducted by 30 June each year	New	1	Conduct training for Ward Committees on their work related aspects	N/A	N/A	1 Ward Committee Training conducted	Training manual and attendance register	

Project Number	SBU Name	Key Performance Indicator (KPI)	Unit of Measurement	Performance Baseline	Annual Target Description	Q1 POE	Quarter 1	Q2 POE	Quarter 2	Q3 POE	Quarter 3	Q4 POE	Quarter 4	Portfolio of Evidence (POE)
N/A	GGP P.T L70	Legal Services	Number of Delegations of Powers	#	Review by 30 June each year	N/A	N/A	N/A	N/A	N/A	N/A	1	Reviewed delegations of powers	Council resolution and approved delegations of powers

3

ANNEXURE B – CAPITAL WORKS PLAN

Project Number	Project Name	Activities / Project Description	CAPEX / OPEX	Funding Source	Regional Segment	Budget - 5/26	Annual Target	Quarterly Project Implementation Milestones				Quarter 4 (Apr - Jun 26)				Portolio of Evidence											
								Quarter 1 (Jul-Sep 25)		Quarter 2 (Oct-Dec 25)		Quarter 3 (Jan - Mar 26)		Quarter 4 (Apr - Jun 26)													
COO														Clusters SBU													
								Q1 Target Description	Q1 POE	Q2 Target Description	Q2 Percentage (%)	Q3 Target Description	Q3 Percentage (%)	Q4 Target Description	Q4 Percentage (%)	Q4 Target Description	Q4 Percentage (%)	Practical completion certificate									
CWP_200	Construction of Segopie Mobile Service Centre	Construction of ablution facility, guard house and electricity connection	Capital	Segopie Sebayeng/ Dikgale	CRR	2000	% of Work done by Target date	100%	Installation of benches, fixing of perimeter fence and project completion	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Portolio of Evidence									

1