

POLOKWANE MUNICIPALITY



PERFORMANCE AGREEMENT

2025/26

(1 July 2025)

MR. NGWAKO EDWARD HUTAMO

DIRECTOR: COMMUNITY SERVICES

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PERFORMANCE AGREEMENT

MADE AND ENTERED INTO BY AND BETWEEN:

THE POLOKWANE MUNICIPALITY

AS REPRESENTED BY THE CITY MANAGER

MS. THUSO NEMUGUMONI

(herein and after referred to as the Employer)

AND

EXECUTIVE DIRECTOR: COMMUNITY AND SOCIAL SERVICES

MR. NE HUTAMO

(herein and after referred to as the Employee)

FOR THE

FINANCIAL YEAR:

01 JULY 2025 – 30 JUNE 2026

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties";
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement;
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals;
- 1.4 The Parties wish to ensure that there is compliance with Sections 57 (4A), 57 (4B) and 57 (5) of the Systems Act;
- 1.5 In this Agreement, the following terms will have the meaning ascribed thereto:
 - 1.5.1 "this Agreement" – means the performance Agreement between the Employer and the Employee and the Annexures thereto;
 - 1.5.2 "the Executive Committee" – means the Executive Committee of council constituted in terms of the Structures Act (Local Government: Municipal Structures Act 117 of 1998) as represented by its chairperson, the Mayor;
 - 1.5.3 "the Employee" means the **Executive Director: Community and Social Services** appointed in terms of Section 56 of the Systems Act;
 - 1.5.4 "the Employer" = means Polokwane Municipality; and
 - 1.5.5 "the parties" means the Employer and the Employee.

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2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to:

- 2.1 Comply with the provisions of Section 57(1)(b), (4A), (4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 Specify objectives in terms of the key performance indicators and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 Specify accountabilities as set out in a Performance Plan, which forms an Annexure to the Performance Agreement;
- 2.4 Monitor and measure performance against set targeted outputs;
- 2.5 Use the Performance Agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 In the event of outstanding performance, to appropriately reward the employee;
- 2.7 Give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3. COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on **01 July 2025** and will remain in force until **30 June 2026** thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof;
- 3.2 The parties will conclude a new Performance Agreement that replaces this Agreement at least once a year by not later than **31st of July** of the succeeding financial year;

- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason; and
- 3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon;
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or Council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised

4. PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out:
 - 4.1.1 The performance objectives, key performance indicators and targets that must be met by the Employee;
 - 4.1.2 The time frames within which those performance objectives and targets must be met; and.
 - 4.1.3 The core competency requirements (Annexure C – definitions) as the management skills regarded as critical to the position held by the Employee
- 4.2 The performance objectives, key performance indicators and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the Employer, and shall include:
 - 4.2.1 key objectives that describe the main tasks that need to be done;
 - 4.2.2 key performance indicators that provide the details of the evidence that must be provided to show that a key objective has been achieved;
 - 4.2.3 target dates that describe the time frame in which the targets must be achieved; and
 - 4.2.4 weightings showing the relative importance of the key objectives to each other;

- 4.3 The Personal Development Plan (Annexure B) sets out the employee's personal development requirements in line with the objectives and targets of the Employer; and
- 4.4 The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5. PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer;
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required;
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee;
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework;
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, Operational Performance (in the form of key performance indicators (KPIs) under specific Key Performance Areas (KPAs)) and Core Competency Requirements (CCRs), both of which shall be contained in the Performance Agreement.
 - 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.

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- 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- 5.6 The Employee's assessment will be based on his / her performance in terms of the key performance indicator outputs / outcomes identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

KPA No.	Key Performance Areas	100%
1	Municipal Institutional Development and Transformation	N/A
2	Basic Service Delivery	80%
3	Local Economic Development (LED)	N/A
4	Municipal Financial Viability and Management	N/A
5	Good Governance and Public Participation	20%
		Converted to 80%

- 5.7 Manager's responsibilities are also directed in terms of the abovementioned key performance areas. In the case of managers directly accountable to the Municipal Manager, other key performance areas related to the functional area of the relevant manager can be added subject to negotiation between the municipal manager and the relevant manager
- 5.8 The CCRs will make up the other 20% of the Employee's assessment score. CCRs that are deemed to be most critical for the Employee's specific job should be selected (✓) from the list below as agreed to between the Employer and Employee. Three of the CCRs are compulsory for Municipal Managers:

CORE MANAGERIAL COMPETENCIES ¹	✓ 2	WEIGHTING %	LEVEL ³
Strategic Capability and Leadership		10	
Programme and Project Management		10	
Financial Management	✓	5	
Change Management		5	
Knowledge Management		5	

CORE MANAGERIAL COMPETENCIES ¹	²	WEIGHTING %	LEVEL ³
Service Delivery Innovation		10	
Problem Solving and Analysis		15	
People Management and Empowerment	✓	10	
Client Orientation and Customer Focus	✓	5	
Communication		10	
Accountability and Ethical Conduct		15	
TOTAL PERCENTAGE		100%	
Converted to 20%			

¹as published and defined within the Draft Competency Guidelines,

Government Gazette 23, March 2007

²/ Compulsory for municipal manager

³Proficiency level (1, 2 or 3) as stipulated in the Draft Competency Guidelines, Government Gazette 23, March 2007

6. PERFORMANCE ASSESSMENT

6.1 The Performance Plan (Annexure A) to this Agreement sets out:

6.1.1 The standards and procedures for evaluating the Employee's performance; and

6.1.2 The intervals for the evaluation of the Employee's performance;

6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force;

6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames;

6.4 The Employee's performance will be measured in terms of contributions to the strategic objectives and strategies set out in the Employer's IDP

6.5 The Annual performance appraisal will involve:

6.5.1 Assessment of the achievement of results as outlined in the Performance Plan

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to *ad-hoc* tasks that had to be performed under the KPA
- (b) Values are supplied for KPI's and Activities under each KPA as part of the Institutional Assessment. Based on the Target for an activity or KPI, over or under performance are calculated and converted to the 1-5-point scale automatically. These scores are carried over to the applicable employee's performance plan. During assessment, the employee has a chance to submit evidence of performance where a disagreement
- (c) The Employee will submit his self-evaluation to the Employer prior to the formal assessment; and
- (d) An overall score will be calculated based on the total of the individual scores calculated above.

6.5.2 Assessment of the CCRs:

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met
- (b) An indicative rating on the five-point scale should be provided for each CCR
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score
- (d) An overall score will be calculated based on the total of the individual scores calculated above.

6.5.3 Overall rating

- (a) An overall rating is calculated by adding the overall scores as calculated in 6.5.1 (d) and 6.5.2 (d) above; and
- (b) Such overall rating represents the outcome of the performance appraisal.

6.6 The assessment of the performance of the Employee will be based on the following rating scale for KPIs and CCRs:

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Level	% score	Terminology	Description
5	167	Outstanding Performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the year.
4	133 – 166	Performance significantly above Expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved al others throughout the year.
3	100 – 132	Fully Effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.
2	67 – 99	Not fully Effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performances criteria and indicators as specified in the PA and Performance Plan.
1	0 - 66	Unacceptable Performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level

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Level	% score	Terminology	Description
			expected in the job despite management efforts to encourage improvement.

6.7 For purpose of evaluating the performance of the Employee for the mid-year and year-end reviews, an evaluation panel constituted of the following persons will be established:

- 6.7.1 Municipal Manager
- 6.7.2 Chairperson of the Performance Audit Committee (PAC) or the Audit Committee (AC) in the absence of a performance audit committee
- 6.7.3 Member of the Mayoral Committee responsible for the portfolio of the senior manager;
- 6.7.4 A Municipal Manager from another municipality; and
- 6.7.5 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels.

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of the Employee in relation to his performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

Quarter	Review Period	Review to be completed by
1	July – September 2024	October 2025
2	October – December 2024	February 2026

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3	January – March 2025	April 2026
4	April – June 2025	August 2026

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings;
- 7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance;
- 7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made;
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B. Such Plan may be implemented and/or amended as the case may be after each assessment. In that case, the Employee will be fully consulted before any such change or plan is made.

9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The Employer shall:
- 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
 - 9.1.2 Provide access to skills development and capacity building opportunities;

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- 9.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- 9.1.4 On the request of the Employee, delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 Make available to the Employee such resources as the Employee may reasonably require from time to time assisting him/her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others:
 - 10.1.1 A direct effect on the performance of any of the Employee's functions
 - 10.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer
 - 10.1.3 A substantial financial effect on the Employer
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of 5% to 14% of the all-inclusive annual remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:
 - 11.2.1 A score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and

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11.2.2 A score of 150% and above is awarded a performance bonus ranging from 10% to 14%.

11.3 In the case of unacceptable performance, the Employer shall:

11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his or her performance;

11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

12.1 In the event that the Employee is dissatisfied with any decision or action of the Employer in terms of this Agreement, or where a dispute or difference arises as to the extent to which the Employee has achieved the performance objectives and targets established in terms of this Agreement, the Employee may within 3 (three) business days, meet with the Employer with a view to resolving the issue. The employer will record the outcome of the meeting in writing;

12.2 If the Parties cannot resolve the issues within 10 (ten) business days, an independent arbitrator, acceptable to both parties, shall be appointed to resolve the matter within 30 (thirty) business days; and

12.3 In the event that the mediation process contemplated above fails, the relevant clause of the Contract of Employment shall apply.

13. GENERAL

13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer;

13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments; and

13.3 The performance assessment results of the Municipal Manager must be submitted to the MEC responsible for local government in the relevant province as well as the

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national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus done and signed at Polokwane on this the 10 day of July 2025

AS WITNESSES:

1.

EXECUTIVE DIRECTOR: COMMUNITY AND

SOCIAL SERVICES

2.

Thus done and signed at Polokwane on this the 10 day of July 2025

AS WITNESSES:

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2.

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ANNEXURE A

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline	Annual Report	Quarter 1 Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)
Project D-T L-23	Monitoring of food premises	Number of Health Premises and outlets	#	R6 000 000	Manager: Environmental Health Services	1742	Cond 50	388 food Inspections conducted	388 food Inspections at Food Premises for Compliance by 30 June each year	388 Food inspections conducted	388 food Inspections conducted	386 food Inspections conducted	386 food Inspections conducted	Inpection Reports	Inpection Reports	Inpection Reports
BS D-T L-24	Disaster Management and Fire Services	Number of Disaster Management Plan Revie	#	N/A	Manager: Disaster Management and Fire Services	1	To review disaster management plan to council	1	1	1	1	N/A	N/A	N/A	N/A	Council resolution

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Measurable Indicators	Proposed Budget	Responsibilities	Performance Baseline	Annual Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)
L25	N/A	Disaster Management and Fire Services	Km fire break re-blading conducted by 30 June each year	km	2000	Manager: Disaster Management	2100 KM	21 To reblade / conduct firebreaks	N/A	N/A	N/A	N/A	2100 To re-blade / conduct firebreaks	Invoices and list of farms and plots re-bladed	
BS D T L25	N/A	Disaster Management and Fire Services	Number of fire inspections conducted by 30 June each year	#	N/A	Manager: Disaster Management and Fire Services	1530	54 To conduct fire safety inspections to buildings or premises	7	To conduct fire safety inspections to buildings, truck	137 To conduct fire safety inspections to buildings, truck	137 To conduct fire safety inspections to buildings, truck	137 To conduct fire safety inspections to buildings, truck	List of premises or buildings, truck	
BS D T L26	N/A	Disaster Management and Fire Services	Number of fire inspections conducted by 30 June each year	#	N/A	Manager: Disaster Management and Fire Services	1530	54 To conduct fire safety inspections to buildings, truck	7	To conduct fire safety inspections to buildings, truck	137 To conduct fire safety inspections to buildings, truck	137 To conduct fire safety inspections to buildings, truck	137 To conduct fire safety inspections to buildings, truck	List of premises, truck	

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Measures (UoM)	Responsibilities	Performance Baseline	Annual Report	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Portfolio of Evidence (POE)		
															Hosted Events	Hosted Events	
BS-DT-L27	N/A	Sports and Recreation	Number of local sports groups	Manager: Sports and Recreation	R5000	#	72	28	Numbers of Local Sport Groups Graduated by end of June each year	72	Local Sport Grounds	72	Graded Local Sport Grounds	72	Graded Local Sport Grounds	72	Graded Local Sport Grounds
BS-DT-L28	N/A OPE X	Sports and Recreation	Number of sport and recreation programmes planned	Manager: Sports and Recreation	R19002	#	43	42	Number of sport and recreation programmes planned	10	Sport and Recreational programs conducted	10	Sport and Recreational programs conducted	16	Sport and Recreational programs conducted	14	Sport and Recreational programs conducted

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Needs	Proposed Budget	Responsibility Office	Performance Baseline	Annual Target	Annual Description	Q1 POE		Q2 POE		Q3 POE		Q4 POE		Portfolio of Evidence (POE)
									Quarter 1	Target Description	Quarter 2	Target Description	Quarter 3	Target Description	Quarter 4	Target Description	
BS-DT-L30	Construction of Abutment facilities at Tom Naud	Environmental Management	Number of parks / leisure facilities to be developed	# R500000	Manager: Environment	4	4	Manager: Environment	N/A	N/A	N/A	N/A	N/A	N/A	2	Upgrading of parks	Job cards and pictures
																	Job cards and pictures

Project Number	SBU	Key Performance Indicator (KPI)	Responsibilities	Performance Baseline	Annual Target Description	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Q4 POE		Portfolio of Evidence (POE)	
										Q1 POE	Q2 POE	Q3 POE	Q4 Target Description
BS-DT-L31	Park	be developed / upgraded by June each year	number of cemeteries to be developed / upgraded by June each year	R3 #	Manager: Environmental Management	0	1	N/A	N/A	N/A	N/A	N/A	Developed up graded cemetery
BS-DT-L32	Security Services	number of crime prevention operations to curb	Number of crime prevention operations	N/A #	Manager: By laws Enforcement & Security	4	12	Number of crime prevention operations	3	Conduct three crime prevention operations to address public nuisance	3	Conduct three crime prevention operations to address public nuisance	Attended crime regis ter and feed back report

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Project Number	SBU	Key Performance Indicator (KPI)	Unmet Needs	Proposed Budget	Responsibilities	Performance Baseline	Annual Target	Quarter 1 Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)					
																Quarter 1	Quarter 2	Quarter 3	Quarter 4		
BS-DT-L33	N/A	Waste Management	#	252000	Manager: Waste Management	0	12	Increased Villages provided with new waste removal service	N/A	N/A	N/A	N/A	N/A	N/A	N/A	New rural villages	12	New rural villages	12	New rural villages	12
		Public nuisance			Conducted by June each year											Notice of waste collection		Notice of waste collection		Notice of waste collection	

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Project Number	SBU	Key Performance Indicator (KPI)	Unmet Measure (UoM)	Proposed Budget	Responsible Official	Performance Baseline	Annual Target	Q1 Target Description	Q2 POE	Q2 Target Description	Quarter 3	Q3 Target Description	Quarter 4	Q4 Target Description	Q4 POE	Portfolio of Evidence (POE)	
BS-D-T-L34	N/A	Waste Management	Increase Percentage of Households with access to waste removal services by 0.08% by the end of June	16670160	Manager: Waste Management	0.17%	0.08% (424 HH)	Increased Percentage of households provided with waste removal service	N/A	N/A	N/A	N/A	N/A	0.08%	Increased percentage of households with waste removal	N/A	Occupational certificate
BS-D-T-L35	Expansion of landfill site (Wetland)	Vaste Management	Number of Landfill sites Extended by 30 June each year	#	R723,528	Manager: Waste Management	0	1 (Wetland)	N/A	N/A	N/A	N/A	N/A	1	Lanadfill site extension	Report / Pictures	Report / Pictures

Project Number	SBU	Key Performance Indicator (KPI)	Unit of Measurement	Proposed Budget	Responsibility Office	Annual Baseline Forecast	Annual Report	Quarter 1 Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)		
																Quarter 1	Quarter 2	Quarter 3
BS-DT-L36	Garbage Transfer Station	Vaste Management	#	R1,348	Manager: Waste	0	1	Number of rural transfer stations constructed by June each year	N/A	N/A	N/A	N/A	N/A	N/A	N/A	260	Number of additional households with weekly waste removal by 30	Up to 100 additional households with weekly waste removal
BS-DT-L37	N/A OPEX	Vaste Management	#	R160	Manager: Waste	297	26	Number of additional households provided with access to weekly refuse removal by 30	N/A	N/A	N/A	N/A	N/A	N/A	N/A	260	Number of additional households with weekly waste removal by 30	Up to 100 additional households with weekly waste removal

Project Number	Project Name	SBU	Key Performance Indicator (KPI)	Unit of Measure (UoM)	Proposed Budget	Performance Baseline	Annual Target	Quarter 1 Actual	Quarter 1 Target Description	Quarter 2 Actual	Quarter 2 Target Description	Quarter 3 Actual	Quarter 3 Target Description	Quarter 4 Actual	Quarter 4 Target Description	Portfolio of Evidence (POE)
BS-DT-L38	N/A OPE X	Waste Management	Number of households living in informal areas with solid waste	#	N/A	Manager: Waste Management	65	50	Number of households living in informal areas with solid waste	N/A	N/A	N/A	N/A	N/A	N/A	Collection schedule
		June each year	June each year			June each year										Number of households in informal areas supplied with solid waste removal

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Project Number	SBU	Key Performance Indicator (KPI)	Unmet Measure (UoM)	Proposed Budget	Responsible Official	Annual Baseline Forecast	Annual Target Description	Q1 Target Description	Q1 POE	Quarter 2	Q2 Target Description	Q2 POE	Quarter 3	Q3 Target Description	Q3 POE	Quarter 4	Q4 Target Description	Q4 POE	Portolio of Evidence (POE)
																			Portolio of Evidence (POE)
BS-DT-L54	N/A	Cemeteries	% Open	Director: Community Services	Performance Report	100%	Maintenance of municipal cemeteries	100%	Maintenance of municipal cemeteries	Quarterly	Maintenance of municipal cemeteries	100%	Maintenance of municipal cemeteries	Quarterly	Maintenance of municipal cemeteries	100%	Maintenance of municipal cemeteries	Quarterly	Maintenance of municipal cemeteries
BS-DT-L55	N/A	Parks and Recreation	% Open	Director: Community Services	Performance Report	100%	Maintenance of municipal parks	100%	Maintenance of municipal parks	Quarterly	Maintenance of municipal parks	100%	Maintenance of municipal parks	Quarterly	Maintenance of municipal parks	100%	Maintenance of municipal parks	Quarterly	Maintenance of municipal parks

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Measure (UoM)	Proposed Budget	Responsibilities	Performance Baseline	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Portfolio of Evidence (POE)			
															Description	Description		
BS-DT-L57	Control of noise pollution	Community Health	Number of noise pollution monitored	R500	Manager: Environmental Health Services	New	Monitor noise pollution	3	Noise pollution monitored	Notices issued to offenders	3	Noise pollution monitored	Notices issued to offenders	3	Noise pollution monitored	Notices issued to offenders	Reporters	
BS-DOS-1	Control of noise pollution	Community Health	Number of noise pollution monitored	R500	Manager: Environmental Health Services	10	Monitoring Noise Pollution by June each year	3	Noise pollution monitored	Notices issued to offenders	3	Noise pollution monitored	Notices issued to offenders	3	Noise pollution monitored	Notices issued to offenders	Reporters	
BS-DOS-2	N/A OPEX	Cultural Services	Number of museum outreach programs conducted by 30 June	R350	Manager: Cultural Services	4	12	Number of museum outreach programs conducted by 30 June	3	Museum outreach program	Attendance registers, Reports	3	Museum outreach program	Attendance registers, Reports	3	Museum outreach program	Attendance registers, Reports	Attendees, registrants, Reporters

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Needs Measure (UOM)	Responsibilities	Performance Baseline	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
															Portfolio of Evidence (POE)
BS-D-OS-3	N/A OPE-X	Cultural Services	Number of library outreach programs conducted by 30 June each year	# R65 0 000	Manager: Cultural Services	4	12	Number of library outreach programs conducted by 30 June each year	3	Libraries outreach programme	3	Libraries outreach programme	3	Libraries Outreach programme	Attendedance registrars, Reports
BS-D-OS-4	Research and Development	Cultural Services	Number of Heritage site surveys conducted by 30 June each year	# R50 0 000	Manager: Cultural Services	1	1	Number of Heritage site surveys conducted by 30 June each year	N/A	N/A	N/A	N/A	N/A	N/A	Attendedance registrars, Reports
															Attendedance registrars, Reports

Project Number	SBU	Key Performance Indicator (KPI)	Annual Target Description	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Portfolio of Evidence (POE)					
										Quarter 1	Target Description	Quarter 3	Target Description	Quarter 4	Target Description
BS D-OS 5	N/A OPE X	Sports and Recruitment	# Number of major events and tournaments hosted in Polo kwan e by 30 June each year	R 43	37	Number of major events and tournaments hosted	10	10	15	Major Events and Tournaments hosted	Rep orts and Eve nt Sch edules	9 Major Events and Tournaments hosted	3 Major Events and Tournaments hosted	Major Events and Tournaments hosted	Rep orts and Eve nt Sch edules
BS D-OS 6	N/A OPE X	Sports and Recruitment	# Number of promotion events hosted to promote interschool sport amo	R2 300 000	7	6	N/A	N/A	N/A	Manager Sports and Recruitment	N/A	N/A	N/A	N/A	Rep oorts, Plan s and Phot os

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Needs Measure (UOM)	Proposed Budget	Responsible Official	Performance Baseline	Annual Target Description	Quarter 1 Target Description	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)				
																Quarter 1	Quarter 2	Quarter 3	Quarter 4	
BS D-OS 7	Maintenance of Municipal Swimming Pools	Sports and Recreation	Number of Swimming Pools maintained	R 9 #	Manager: Sponts and Recreation	250 000	1	1	1	Number of Swimming Pools maintained	1	Refurbished Plant and Equipment for Town Pool	1	Refurbished Plant and Equipment for Seshego Pool	1	Refurbished Plant and Equipment for Westernburg Pool	Rep ort and Invoices	Procure Suction Machines for Seshego and Ninana Pools	Delivery Notes and Invoices	Report and Invoices
BS D-OS 8	N/A OPE X	Environmental Management	Number of environmental management awareness programs events	R25 0 000	Manager: Environmental Management	4	12	Environmental awareness programs events	3	Environmental awareness programs events	3	Environmental awareness programs events	3	Environmental awareness programs events	3	Environmental awareness programs events	Report and Pictures and/attendee register	Report and Pictures and/attendee register	Report and Pictures and/attendee register	Report and Pictures and/attendee register

Project Number	SBU	Key Performance Indicator (KPI)	Proposed Budget	Responsible Official	Annual Baseline	Annual Target Description	Q1 POE	Quarter 1	Q2 POE	Quarter 2	Q3 POE	Quarter 3	Q4 POE	Quarter 4	Portfolio of Evidence (POE)
															Target Description
BS-DOS-9	N/A OPE X	Environmental Management	# R3 000 000	Manager: Environmental Management	9	10	Improved aesthetic landscape of all City entrances	2	Improved aesthetic landscape of all townships, villages and City entrances	2	Improved aesthetic landscape of all townships, villages and City entrances	3	Operational plan job cards	3	Operational plan job cards
		Conducted by 30 June each year.													Improved aesthetic landscape of all townships, villages and City entrances
															Improved aesthetic landscape of all townships, villages and City entrances
															Improved aesthetic landscape of all townships, villages and City entrances

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Needs	Proposed Budget	Responsible Official	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Q4 POE	Portfolio of Evidence (POE)
															Portfolio of Evidence (POE)
BS-DOS-10	N/A OPE X	Environmental Management	Number of Environmental Inspections Conducted by Target Date	# N/A	Manager: Environmental Management	New	12	Environmental inspections	Inspectors and attendees register	Inspectors and attendees register	Environmental inspections	Inspectors and attendees register	Environmental inspections	Inspectors and attendees register	Inspectors and attendees register
BS-DOS-11	N/A OPE X	Security Services	Number of security committee meetings held by June each year	# N/A	Manager: By laws Enforcement & Security	4	4	Number of security committee meetings held by June each year	Hold one security committee meeting	Hold one security committee meeting	Minutes and attendees register	Minutes and attendees register	Hold one security committee meeting	Hold one security committee meeting	Minutes and attendees register

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Measure (UoM)	Proposed Budget	Performance Baseline	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Portfolio of Evidence (POE)		
														Description	Target Description	
BS D-OS 12	N/A OPE X	Security Services	#	R45 000	Manager: By laws Enforcement & Security	Number of crime preventions stakeholder consultations conducted by 30 June each year	4	Hold one CSF crime prevention stakeholder consultative meeting	1	Hold one CSF crime prevention stakeholder consultative meeting	1	Hold one CSF crime prevention stakeholder consultative meeting	1	Hold one CSF crime prevention stakeholder consultative meeting	Minutes and attendees	Minutes and attendees
BS D-OS 13	N/A OPE X	Security Services	#	N/A	Manager: By laws Enforcement & Security	Number of CSF meetings to be conducted by 30 June each year	12	Hold three CSF board meetings	3	Hold three CSF board meetings	3	Hold three CSF board meetings	3	Hold three CSF board meetings	Minutes and attendees	Minutes and attendees

Project Number	SBU	Key Performance Indicator (KPI)	Proposed Budget	Responsible Official	Performance Baseline	Annual Target Description	Quarter 1	Q1 POE	Quarter 2	Q2 POE	Quarter 3	Q3 POE	Quarter 4	Portfolio of Evidence (POE)		
														Target Description	Target Description	
BS D-OS-14	Purchase of Educational Awareness equipment	Waste Management	# R54295	Manager: Waste Management	4	12	Number of waste awareness education conducted by 30 June each year	3	Clean up campaigns and Schools awareness	3	Clean up campaigns and Schools awareness	3	Clean up campaigns and Schools awareness	3	Registrar / pictures	Registrar / pictures
BS D-OS-15	N/A OPE X	Waste Management	# N/A	Manager: Waste Management	0	3	Number of waste minimisation projects initiated/ upgraded by 30 June each year	1	Waste recycling minimization project	1	Waste recycling minimization project	1	Waste recycling minimization project	1	n/a	n/a

Project Number	SBU	Key Performance Indicator (KPI)	Proposed Baseline	Performance Baseline	Annual Target Description	Q1 Target Description	Q2 POE	Q3 POE	Q4 POE	Portfolio of Evidence (POE)
BS-D-OS-16	N/A OPE X	Traffic Licensing	Number of traffic and road safety awareness campaigns held by 30 June each year (Schools programme (Scholar patrol)).	Manager: Traffic and Licensing	0	16	42	Road safety awareness campaigns	42	Road safety awareness campaigns
								Invitations and Attendants	Invitations and Attendants	Invitations and Attendants
								Road safety awareness campaigns	Road safety awareness campaigns	Road safety awareness campaigns
								Registrars	Registrars	Registrars

Project Number	SBU	Key Performance Indicator (KPI)	Unmet Needs	Proposed Budget	Responsible Official	Performance Baseline	Annual Target	Q1 POE	Quarter 2 Target Description	Q2 POE	Quarter 3 Target Description	Q3 POE	Quarter 4 Target Description	Q4 POE	Portfolio of Evidence (POE)				
															Quarter 1	Quarter 2	Quarter 3	Quarter 4	
P001	SBU A	Employee Turnover (UOM)	High turnover rate	\$50,000	Human Resources Manager	10%	15%	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	alive, Adult education program	Adult education program	alive, Adult education program	alive, Adult education program
P002	SBU B	Customer Satisfaction (CSAT)	Low satisfaction scores	\$75,000	Sales Director	85%	90%	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	alive, Adult education program	Adult education program	alive, Adult education program	alive, Adult education program
P003	SBU C	Employee Health & Safety	High incidence of injuries	\$100,000	Health & Safety Officer	95%	98%	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	alive, Adult education program	Adult education program	alive, Adult education program	alive, Adult education program
P004	SBU D	Environmental Impact	High environmental impact	\$125,000	Environmental Manager	80%	85%	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	alive, Adult education program	Adult education program	alive, Adult education program	alive, Adult education program
P005	SBU E	Productivity	Low productivity levels	\$150,000	Operations Manager	70%	75%	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	Met	On track to meet target by end of quarter.	alive, Adult education program	Adult education program	alive, Adult education program	alive, Adult education program

TUPY

CAPITAL WORKS PROGRAMME

ANNEXURE B

Project Number	Activities / Project Description	QUARTERLY PROJECT IMPLEMENTATION MILESTONES										Portfolio of Evidence		
		Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)			
		Q1 Target	Q1 Description	Q1 POE	Q2 Target	Q2 Description	Q2 POE	Q3 Target	Q3 Description	Q3 POE	Q4 Target	Q4 Description	Q4 POE	
Project Name	Activities / Project Description	Annual Budget	Annual Target	Target Percentage	Annual Budget	Annual Target	Target Percentage	Annual Budget	Annual Target	Target Percentage	Annual Budget	Annual Target	Target Percentage	Portfolio of Evidence
W-155	Grass Cutting equipment's	15	15	100%	15	15	100%	15	15	100%	15	15	100%	Delivery note and invoice
COMMUNITY SERVICES													Delivery note and invoice	
SPORTS & RECREATION													Delivery note and invoice	
C	Grass Cutting equipment's	100	100	100%	100	100	100%	100	100	100%	100	100	100%	Delivery note and invoice

TAN

Project Number	Activities / Project Name	Regional Segment	Budgeted Annual Target (\$)	Actual Progress (%)	Quarterly Project Implementation Milestones				Quarter 4 (Apr - Jun 26)				Portfolio of Evidence	
					Quarter 1 (Jul-Sep 25)		Quarter 2 (Oct-Dec 25)		Quarter 3 (Jan - Mar 26)		Quarter 4 (Apr - Jun 26)			
					Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE		
CW P-156	Construction of Sebayan g / Dikgale Sport Complex	Sebagaya n / Dikgale Cluster Complex	IUDG	3024	100% of Site Establishment	10%	Appointment of Contractor	25%	Site Establishment and Construction of Guardhouse	50%	Completion of Abutment Block	100%	Planning of Grass for the Soccer Pitch	
C	Construction of Sebayan g / Dikgale Sport Complex	Sebagaya n / Dikgale Cluster Complex	(24)	(29), 32	Construction of Guard House and Abutment Block, and Planting of Grass for Sebayeng / Dikgale Sport Complex completed by target date		Progress Report		Progress Report		Progress Report		Completion Certificate	

Project Number	Activities / Project Description	Regional Segment	Budgeted Amount	Quarterly Project Implementation Milestones												Portfolio of Evidence	
				Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)				
				Q1 Target	Q1 Description	Q1 POE	Q2 Target	Q2 Description	Q2 POE	Q3 Target	Q3 Description	Q3 POE	Q4 Target	Q4 Description	Q4 POE		
CW P-157	Upgrading of Nirvana stadium	Capatita	19 CRR	100% of Drilling	Allocation of Contractor	Appoint ment letter	25 %	Drilling and Equippin g of Borehole	Report and Invoice	75 %	Installation of 4x10000L Water tanks	Repo rt and invoice	100 %	Inst alati on of Inst ant Grass	N/A	Completion Certificate	
C	Upgrading of Nirvana stadium	Soziale	19 CRR	100% of Drilling	Equipment of Borehole.	Install ation of 4x10000L Water Tanks and Installation of Instant Lawn For Nirvana Stadium	25 %	Drilling and Equippin g of Borehole	Report and Invoice	75 %	Installation of 4x10000L Water tanks	Repo rt and invoice	100 %	Inst alati on of Inst ant Grass	N/A	Completion Certificate	
C	Upgrading of Nirvana stadium	Soziale	19 CRR	100% of Drilling	Equipment of Borehole.	Install ation of 4x10000L Water Tanks and Installation of Instant Lawn For Nirvana Stadium	25 %	Drilling and Equippin g of Borehole	Report and Invoice	75 %	Installation of 4x10000L Water tanks	Repo rt and invoice	100 %	Inst alati on of Inst ant Grass	N/A	Completion Certificate	

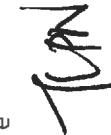
Project Number	Activities / Project Name	Regional Segment	Budget Line	Finalizing Status	Quarterly Project Implementation Milestones												Portfolio of Evidence	
					Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)				
					Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE		
P-158	Actvities / Project Name	Region / Segment	Budget Line	Finalizing Status	Annual Target	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Report and invoice	
CW-158	Construction of Soft ball stadium in City Cluster	Citapita	IUDG	100% Construction of External Works (Pump Room, Guardhouse, Construction of Retaining Wall along Pump Room, Guardhouse, Retaining Manhole, Filed C, Installation of Sewer Manhole, External Reticulation (Fire Pipes), Fire Water Tank Installation and External Roadworks	20%	Construction of Pump Room, Guardhouse	20%	Construction of Pump Room, Guardhouse	30%	Installation of Electrical Lights on Field B and C	40%	Construction of Main Guard Station	45%	Construction of Main Guard Station	45%	Reports and invoice		
CAP-158	Construction of Soft ball pitch fence, administration blocks with ablution facility, grand stands, parking and construction of soccer	Citapita	IUDG	100% Construction of External Works (Pump Room, Guardhouse, Retaining Manhole, Filed C, Installation of Sewer Manhole, External Reticulation (Fire Pipes), Fire Water Tank Installation and External Roadworks	20%	Construction of Pump Room, Guardhouse	20%	Construction of Pump Room, Guardhouse	30%	Installation of Electrical Lights on Field B and C	40%	Construction of Main Guard Station	45%	Construction of Main Guard Station	45%	Reports and invoice		

Project Number	Project Name	Activities / Description	Budget	Funding Source	Annual Target	Quarterly Project Implementation Milestones				Portfolio of Evidence			
						Quarter 1 (Jul-Sep 25)		Quarter 2 (Oct-Dec 25)		Quarter 3 (Jan - Mar 26)		Quarter 4 (Apr - Jun 26)	
						Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE
Pr	oje	Acti	C	A	P	E	R	F	T	Q	T	Q	P
ject	ct	vitie	nd	nd	nd	nd	gio	in	ar	3	et	4	O
Nu	mb	s /	re	o	u	g	na	g	get	2	ge	4	ne
mb	er	Proj	ect	ect	o	o	al	Se	Per	25	get	4	ce
er	er	ect	ect	ect	o	o	ent	ur	cen	/2	Per	4	ce
er	er	Des	cript	ion	e	e	ent	ce	tag	6	cen	4	ce
		er pitch fence			Lights on Field C,								
					Construction of Main Grand stand and External Works/Roads completed by the target date								

Project Number	Activities / Project Name	Regional Segment	Budget in \$	Annual Target	Quarterly Project Implementation Milestones								Portfolio of Evidence		
					Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)				
					Q1 Target	Description	Q1 POE	Q2 Target	Description	Q2 POE	Q3 Target	Description	Q3 POE	Q4 Target	Per cent
CW-P-159	Upgrading of Mohonk Stadium	Central Region	\$150,000	100% of Mohonk Stadium	IUDAG	100% Installation	25%	50% Irrigation System	50% Purchase Order	75% Progress Report	Planting Grass	Photographs	100% Top Dressing	Report and Photos	Report and Photos
C	Upgrading of Mohonk Stadium	Central Region	\$150,000	100% of Mohonk Stadium	IUDAG	100% Installation	25%	50% Irrigation System	50% Purchase Order	75% Progress Report	Planting Grass	Photographs	100% Top Dressing	Report and Photos	Report and Photos

Project Number	Activities / Project Name	Quarterly Project Implementation Milestones										Portfolio of Evidence	
		Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)		
		Q1 Target	Description	Q1 POE	Q2 Target	Q2 POE	Q3 Target	Q3 POE	Q4 Target	Q4 POE	Q4 Target	Q4 POE	
CW-160	Construction of Mankweng Stadium	Completion of Mankweng Stadium	Annual Target	100% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	80% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	65% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	65% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	35% Construction of Soccer Pitch	Progress reports	55% Refurbishment of Combi Courts	100% Progress report	Installation of Fire Tank	Reports and invoice
CAPITA	Construction of Mankweng Stadium	Completion of Mankweng Stadium	Annual Target	100% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	80% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	65% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	65% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	35% Construction of Soccer Pitch	Progress reports	55% Refurbishment of Combi Courts	100% Progress report	Installation of Fire Tank	Reports and invoice
CEP/SDP	Regional Development Project Namibia	Finalization of Regional Development Project Namibia	Annual Target	100% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	80% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	65% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	65% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	35% Construction of Soccer Pitch	Progress reports	55% Refurbishment of Combi Courts	100% Progress report	Installation of Fire Tank	Reports and invoice
CEP/SDP	Finalization of Regional Development Project Namibia	Finalization of Regional Development Project Namibia	Annual Target	100% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	80% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	65% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	65% Construction of Stormwater, Soccer Pitch, Refurbishment of Combi Courts and Installation of Fire Tank for Mankweng Stadium completed by target date	35% Construction of Soccer Pitch	Progress reports	55% Refurbishment of Combi Courts	100% Progress report	Installation of Fire Tank	Reports and invoice

Project Number	Activities / Project Name	Regional Segment	Budgeted Annual Target	Quarterly Project Implementation Milestones												Portfolio of Evidence	
				Quarter 1 (Jul-Sep 25)				Quarter 2 (Oct-Dec 25)				Quarter 3 (Jan-Mar 26)					
				Q1 Target	Q1 Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target	Q3 Description	Q3 POE	Q4 Target	Q4 Description	Q4 POE	Q4 Target		
CW P-16-1	Actvities / Project Name	Fundamental Segment	Annual Target	I/20	Target	Per cent	Target	Per cent	Target	Per cent	Target	Target	Per cent	Target	Target	Portfolio of Evidence	
CW P-16-2	Activities / Project Name	Regional Segment	Budgeted Annual Target	So 25	Target	Per cent	So 25	Target	Target	Per cent	Target	Target	Per cent	Target	Target	Portfolio of Evidence	
CW P-16-1	Construction of Laastehoop Sports Complex.	Capitalita l	5	IUDG	1	100%	Installation of Steel Pavillion for Laaste hoop Sports Complex completed by target date	25%	Develop Bid Specification Document	50%	Appointment of Service Provider	Appointm ent letter	100%	Delivery of pavillon	N/A	Reports and invoice	
CW P-16-2	Chuene Maja Sports Complex	Capitalita l	5	CRR	1	100%	Site Clearing	25%	Report and Photos	50%	Measuring and Levelling of field	Report and Photos	75%	Installation of Soccer Poles and Nets	100%	Completion Certificate	



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Project Number	Activities / Project Name	Regional Segment	Budget Allocation (%)	Quarterly Project Implementation Milestones												Portfolio of Evidence	
				Quarter 1 (Jul-Sep 25)				Quarter 2 (Oct-Dec 25)				Quarter 3 (Jan - Mar 26)					
				Q1 Target	Q1 Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target	Q3 Description	Q3 POE	Q4 Target	Q4 Description	Q4 POE	Q4 Target	Q4 Description	
P-164	Anti-theft System for Municipal Libraries	Fundraising Segment	Annual Target /26	Get 20% Tag	Target Percentage	Per cent tag e (%)	Get 25% Tag	Per cent tag e (%)	Get 30% Tag	Per cent tag e (%)	Get 35% Tag	Per cent tag e (%)	Get 40% Tag	Per cent tag e (%)	Get 45% Tag	Per cent tag e (%)	Delivery Note
CW-P-164	Theft detection systems for Municipal Libraries	All Wards	100% Installation	2 Theft Detection Systems	25% or System	25% Developed	25% Specifications	25% Advertisements	25% Target	25% Revisted	25% Tariff	25% Appoint	25% Appoint	25% Appoint	25% Appoint	25% Appoint	Very Notes
CW-P-165	Licensing of landfills	All Wards	80% Construction	100% Construction	100% Construction	100% Construction	100% Construction	100% Construction	100% Construction	100% Construction	100% Construction	100% Progress	100% Progress	100% Progress	100% Progress	100% Progress	Reports and invoice
																	Report

Pr oje ct Nu mb er	Acti vitie s / Proj ect Nam e	C A P E/ Re gio n/ Des cript ion	Fu nd in g/ Se gm ent E X	B ud ge t- 20 25 /2 6	Annu al So ur ce ce	QUARTERLY PROJECT IMPLEMENTATION MILESTONES										Portfo lio of Evide nce		
						Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)			
						Q1 Target Per cen tag e (%)	Target Description	Q1 POE	Q2 Target Per cen tag e (%)	Target Description	Q2 POE	Q3 Target Per cen tag e (%)	Targ et Per cen tag e (%)	Rev is ed POE	Q3 Targ et Per cen tag e (%)	Q4 Targ et Per cen tag e (%)	Q4 Tar get Per cen tag e (%)	Q4 Tar get Per cen tag e (%)
C W P - 16 6	peri mete r fenc e, shelt er acce ss road and pavi ng	Purc hase of 240 litre bins	All ap ita l	C ap ita l	1 40 00 0	600 x 240 litre bins	25 %	Issue works order	works order	100 %	Delivery note and invoices	N/A	N/A	N/A	N/A	N/A	Delivery note and invoice	
C W P - 16 7	Purc hase of 30 x 9 skip cont ainer s	All ap ita l	C ap ita l	1 40 00 0	15 x Skip contai ners purcha sed by the target date	50 %	Issue works order	works order	100 %	Supply and Delivery	N/A	N/A	N/A	N/A	N/A	Delivery note and invoice		

Project Number	Activities / Project Name	Regional Segment	Budget in \$	Annual Target	Target Percentage	Quarterly Project Implementation Milestones						Portfolio of Evidence		
						Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)					
						Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE	
CW-P-16-8	Actives / Project Name	Regional Segment	Budget in \$	Annual Target	Target Percentage	Issue works order	works order (%)	Supply and delivery of concrete bins	Delivery note and invoice	Supply and delivery of concrete bins	Delivery note (%)	Supply and delivery of concrete bins	Delivery note (%)	Deliver very note and invoice
CW-P-16-9	Procurement of Concrete Street Bins for the City CBD	City CBD	\$100,000	50 x Concrete Street Bins purchased by Target Date	25 %	Issue works order	works order (%)	Supply and delivery of concrete bins	Delivery note and invoice	Supply and delivery of concrete bins	Delivery note (%)	Supply and delivery of concrete bins	Delivery note (%)	Deliver very note and invoice
CW-P-16-10	Construction of Steel Structure Bins for the City CBD	City CBD	\$11,12,13,14,17,37	100% Construction of steel structure bins	50 %	Construction of office and guard house	Progress report	Construction of platform and paving	Progress report	Construction of platform and paving	N/A	N/A	N/A	Reports and invoice

Project Number	Activities / Project Name	Regional Scope	Budgeted Cost (\$)	Annual Target Percentage (%)	Quarterly Project Implementation Milestones				Portfolio Overview			
					Quarter 1 (Jul-Sep 25)		Quarter 2 (Oct-Dec 25)		Quarter 3 (Jan-Mar 26)		Quarter 4 (Apr-Jun 26)	
					Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE
CW-P-170	Wes-teng Urgent Transfer Status	Construction of Westeng Transfer Station	19	IUDG	100% of Construction of office, Guard house, Construction of platform and paving Completed by target date	50%	Construction of office and guard house	100%	Construction of platform and paving	N/A	N/A	N/A
C	Wes-teng Urgent Transfer Status	Construction of Westeng Transfer Station	19	IUDG	100% of Construction of office, Guard house, Construction of office, Guard house, Construction of platform and paving Completed by target date	50%	Construction of office and guard house	100%	Construction of platform and paving	N/A	N/A	N/A

Project Number	Activities / Project Name	Regional Segment	Budget in \$	Annual Target	Quarterly Project Implementation Milestones										Portfolio of Evidence		
					Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)			
					Q1 Target	Q1 Description	Q1 POE	Q2 Target	Q2 Description	Q2 POE	Q3 Target	Q3 Description	Q3 POE	Q4 Target	Q4 Description	Q4 POE	
CW P-17	Actvities / Project Name	Fund in g	Bud get	Annual Target	Target	Per cent	Tag e (%)	Target	Per cent	Tag e (%)	Target	Per cent	Tag e (%)	Target	Per cent	Tag e (%)	Report s and invoice
CW P-17	Region / Segment	So uth	So urce	So urce	25	25	6	47	47	47	50	50	75	100	100	100	Report s and invoice
CW P-17	Activities / Project Name	Construc tion of Mole po lars	Construc tion of Mole po lars	Construc tion of Mole po lars	100%	Design appro val, site clearance, Constr uction of fence, boreho le, guard house construction of platforms	Approved design	Approve d design	Approve d design	Approve d design	Site establish ment, site clearanc e and drilling of borehole	Site establish ment, site clearanc e and drilling of borehole	Site establish ment, site clearanc e and drilling of borehole	Site establish ment, site clearanc e and drilling of borehole	Site establish ment, site clearanc e and drilling of borehole	Site establish ment, site clearanc e and drilling of borehole	Report s and invoice
CW P-17	Construction of Ga- Maja trans fer station	100% completion by target	Construction of fence, borehole, guardhouse	Appointmen t of Contractor	Approval	Approval	75 %	Construction of fence, borehole, guardhouse	Construction of fence, borehole, guardhouse	Construction of fence, borehole, guardhouse	Report s and invoice						

Project Number	Activities / Project Name	Quarterly Project Implementation Milestones										Portfolio of Evidence	
		Quarter 1 (Jul-Sep 25)				Quarter 2 (Oct-Dec 25)				Quarter 3 (Jan - Mar 26)			
		Q1 Target	Q1 Description	Q1 POE	Q2 Target	Q2 Description	Q2 POE	Q3 Target	Q3 Description	Q3 POE	Q4 Target	Q4 Description	
P-173	Actvities / Project Name	Fund in t- 2025	Annual Target	Target Per cent tag e (%)	Fund in t- 2025	Annual Target	Target Per cent tag e (%)	Fund in t- 2025	Annual Target	Target Per cent tag e (%)	Fund in t- 2025	Annual Target	Portfolio of Evidence
C-GW	Constructon of Gashouse transfer staton	staton	ouse and platform	Completed by target date	3	100% Construction of fence, borehole, guardhouse and platform	25%	Appointmen t of Contractor	50%	Site establish ment, site clearanc e and drilling of borehole	75%	Construction of fence, and guardhouse	Progress report
C-W	Construction of Gashouse transfer staton	1	IUDG	3478261	3478261	Completed by target date		Approval letter			100%	Completion of platforms	Report s and invoice

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Project Number	Activities / Project Name	Quarterly Project Implementation Milestones												Portfolio of Evidence	
		Quarter 1 (Jul-Sep 25)				Quarter 2 (Oct-Dec 25)				Quarter 3 (Jan - Jun 26)					
		Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE		
CW P-174	Actvities / Project Name Regional Security Descript ion	Final Annual Target	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Report s and invoice	
CW P-174	Gates and para mete r fence at Web ster depot	Replace two broken gates, repair broken fence	50% completed by target date	100% of replacing the broken gates and repairing broken fence	25% development of specification for appointment of contractor	Specific ation	50% allocation of a contracto r	Appoint ment letter	100% replacement of two broken gates	Progress report	N/A	N/A	N/A	Report s and invoice	
CW P-175	Rehabilitati on of Weit evre den landfill site	Wa rd ex	IUDG	100% Engine ering design s, Permit application and Landfil l capping	25%	Allocation of Consultant, review of designs and permit application	50% appointment of contractor	Appoint ment letter	75% rehabilitation of landfill	Progress report	100% completion of land fill	Progress report	100% completion of land fill	Report s and invoice	

Project Number	Activities / Project Name	Final Stage	Annual Target	Quarterly Project Implementation Milestones										Portfolio of Evidence		
				Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)			
				Q1 Target	Q1 Description	Q1 POE	Q2 Target	Q2 Description	Q2 POE	Q3 Target	Q3 Description	Q3 POE	Q4 Target	Q4 Description	Q4 POE	
CW P-176	Activities / Project Name	Final Stage	Annual Target	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Portfolio of Evidence
CW P-176	Activities / Project Name	Final Stage	Annual Target	20%	25%	25%	30%	30%	30%	35%	35%	35%	40%	40%	40%	Delivery note and invoice
CW P-177	Provision two-way radios	Final Stage	Annual Target	60%	60%	60%	70%	70%	70%	75%	75%	75%	80%	80%	80%	Delivery note and invoice

Project Number	Activities / Project Name	Regional Segment	Budget in \$	Annual Target	Quarterly Project Implementation Milestones										Portfolio of Evidence		
					Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)			
					Q1 Target Description	Q1 POE	Q1 POE	Q2 Target Description	Q2 POE	Q2 POE	Q3 Target Description	Q3 POE	Q3 POE	Q4 Target Description	Q4 POE	Q4 POE	
CW-P-178	Actvities / Project Name	Fund in \$	Budget in \$	Annual Target	Q1 Target Description	Q1 POE	Q1 POE	Q2 Target Description	Q2 POE	Q2 POE	Q3 Target Description	Q3 POE	Q3 POE	Q4 Target Description	Q4 POE	Q4 POE	Portfolio of Evidence
CW-P-179	Provision of Access Control Systems and Equipment	All Clusters	All Clusters	70000	3 Facilities installed with access Control systems and equipment	25%	Issue purchase order	Purchase order	50%	Delivery of equipments	Delivery note	100%	Installation of access control systems and equipment	Completion certificate and invoice	N/A	N/A	Delivery note and invoice
CW-P-180	Supply and delivery of mobile guard houses at	All Clusters	All Clusters	50000	6 Mobile guard houses purchased by target date delivered by	25%	Issue purchase order	Purchase order	100%	Delivery of guard houses	Delivery note and invoices	N/A	N/A	N/A	N/A	N/A	Delivery note and invoices

Project Number	Activities / Project Name	Regional Scope	Budgeted Annual Target (\$)	Quarterly Project Implementation Milestones												Portfolio of Evidence	
				Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan-Mar 26)			Quarter 4 (Apr-Jun 26)				
				Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE		
CW-P-18-0	Activities / Project Name	Regional Scope	Budgeted Annual Target (\$)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Portfolio of Evidence	
Municipal premises	Supply, delivery and licensing of fire arms	All wards	6 Fire arms purchased by target date	25 %	Develop Terms of reference	50 %	Bid advertisement	75 %	Appoint service provider	100 %	Deliver very few firms	Deliver very not e and invoices	Deliver very note and invoice s	Deliver very not e and invoices	Deliver very note and invoice s	DISASTER MANAGEMENT & FIRE SERVICES	
CW-P-18-1	Purchase of Safes	Supply and delivery of safes	1 Safe purchased by the target date	25 %	Issue request to procure from SCM	50 %	Issue purchase order to the service provider	100 %	Deliver and install safe.	N/A	N/A	N/A	N/A	N/A	N/A	TM	

Project Number	Activities / Project Name	Regional Segment	Budget in \$	Annual Target	Quarterly Project Implementation Milestones										Portfolio of Evidence	
					Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)		
					Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE	Target Percentage Complete (%)	Target Percentage Complete (%)	Target Percentage Complete (%)	
CW P-18	Acquisition of fire equipment	Central Region	23	3 Fire equipment procurement by the date	50% 000	25% 000	Issuing of Purchase order	Purchase order	100% N/A	N/A	Supply and delivery of fire equipment	N/A	N/A	N/A	Invoice and delivery note	
CW P-18	Acquisition of fire equipment	Eastern Region	23	To acquire emergency fire equipment to safe lives by ventilating the smoke	50% 000	25% 000	Issuing of Purchase order	Purchase order	100% N/A	N/A	Supply and delivery of ancillary equipment	N/A	N/A	N/A	Invoice and delivery note	
CW P-18	Miscellaneous equipment	Central Region	23	To extend response time to fire and gear/	50% 000	30% 000	Issuing of Purchase order	Purchase order	100% N/A	N/A	Supply and delivery of ancillary equipment	N/A	N/A	N/A	Invoice and delivery note	

Project Number	Activities / Project Name	Regional Segment	Budget in \$	Annual Target	Quarterly Project Implementation Milestones												Portfolio of Evidence	
					Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)				
					Q1 Target Description	Q1 POE	Q2 POE	Target Description	Q2 POE	Q3 POE	Tar get Per centage (%)	Tar get Per centage (%)	Tar get Per centage (%)	Revised POE	Q4 Target Per centage (%)	Q4 Target Per centage (%)		
P-18-4	Actvities / Project Name	Fund in \$	Budget in \$	Annual Target	Q1 Target Description	Q1 POE	Q2 POE	Target Description	Q2 POE	Q3 POE	Tar get Per centage (%)	Tar get Per centage (%)	Tar get Per centage (%)	Revised POE	Q4 Target Per centage (%)	Q4 Target Per centage (%)	Portfolio of Evidence	
C-W-18-4	Hydraulic equipment rental	To extend response time to fire and rescue incidents efficiently in all areas.	23	C 23 R 00 R 00	2	25%	Issue purchase order	Purchase order	100%	Supply and delivery of hydraulic equipment	N/A	N/A	N/A	Invoice and delivery note	N/A	N/A	Invoice and delivery note	

Project Number	Activities / Project Name	Regional Scope	Budget in \$	Annual Target	Quarterly Project Implementation Milestones										Portfolio of Evidence			
					Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)				
					Q1 Target Description	Q1 POE	Q2 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE	Q4 Target Description				
Area	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Invoice and delivery note			
CW P-185	To extend response to fire and rescue incidents efficiently in all areas	C 23	C 20	50	25 %	Develop terms of reference	TOR document	50 %	Bid advertisement	Copy of diversion notice	75 %	Appointment of the service provider	Appointing letter	100 %	Deli very of the multi - purpose branches	Invoice and delivery note		
CW P-186	Acquisition of rescue ropes/high angle	C 23	C 60	10	Rescue %	Issuing of Purchase order	Purchase order	100 %	Supply and delivery of rescue ropes	Invoice and delivery note	N/A	N/A	N/A	N/A	Invoice and delivery note			

Project Number	Project Name	Activities / Description	Regional Scope	Budgeted in \$	Annual Target	Target Percentage (%)	Quarterly Project Implementation Milestones				Portfolio of Evidence		
							Quarter 1 (Jul-Sep 25)		Quarter 2 (Oct-Dec 25)		Quarter 3 (Jan - Jun 26)		
							Q1 Target	Q1 Description	Q1 POE	Q2 Target	Target Description	Q2 POE	
CW-P-187	Healthcare Sector Expansion	Establishment of 3 new clinics and 2 mobile health units.	National Scope	\$120M	Target date: Q3 2025	60%	Completed by target date.	Establishment of 3 new clinics and 2 mobile health units.	100% POE	Target date: Q3 2025	Establishment of 3 new clinics and 2 mobile health units.	100% POE	Completed by target date.
CW-P-188	Infrastructure Upgrade	Upgrading of City Traffic & Licensing offices, including traffic control systems and ablation.	National Scope	\$150M	Target date: Q4 2025	60%	Upgrading of City Traffic & Licensing offices, including traffic control systems and ablation.	100% POE	Upgrading of city traffic & licensing centre completed by target date.	Upgrading of city traffic & licensing centre completed by target date.	Upgrading of city traffic & licensing centre completed by target date.	Upgrading of city traffic & licensing centre completed by target date.	
TRAFFIC & LICENSING													
CW-P-189	Environmental Compliance	Implementation of strict environmental regulations across all project sites.	National Scope	\$100M	Target date: Q1 2026	100%	Allocation of contractor	Appoint letter	50% Fencing	Progress report	100% Fencing	N/A Progress report	N/A Payement certificate

Project Number	Activities / Project Name	Regional Description	Budgeted Cost (\$)	Annual Target (%)	Quarterly Project Implementation Milestones								Portfolio of Evidence	
					Quarter 1 (Jul-Sep 25)		Quarter 2 (Oct-Dec 25)		Quarter 3 (Jan - Jun 26)		Quarter 4 (Apr - Jun 26)			
					Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Percentage (%)	Q3 Revised POE	Q4 Target Percentage (%)	Q4 Target Percentage (%)		
P-18	Construction of Mankweing Traffic and Licensin g Testing Centre	Construction of Mankweing Traffic and Licensin g Testing Centre	C 25 R 400	100% Earth works, Guard house, Paving Construction impound office, Parkin g shelter completed by target date	25 %	Earth works and paving	Progress report	50 %	Construction Guard house	Progress report	75 %	Construction of impound house	Completion certificate and payment certificate	
	facilities	(Fencing)												

Project Number	Activities / Project Name	Quarterly Project Implementation Milestones												Portfolio of Evidence	
		Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)				
		Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE		
CW P-189	Actvities / Project Name	Budgeted in t-2025/26	Annual Target	Target Per centage (%)	Target Per centage (%)	Target Per centage (%)	Target Per centage (%)	Target Per centage (%)	Target Per centage (%)	Target Per centage (%)	Deliver y note and invoice				
CW P-190	Activities / Project Name	Finalized Project Description	Mandatory Software License	Procurement of office furniture's for Customer and employees (employees)	Procurement of office furniture's for Customer and employees (employees)	Procurement of office furniture's for Customer and employees (employees)	Procurement of office furniture's for Customer and employees (employees)	Procurement of auto matization of number plate recognition	Procurement of auto matization of number plate recognition	Procurement of auto matization of number plate recognition	Procurement of auto matization of number plate recognition	Procurement of auto matization of number plate recognition	Procurement of auto matization of number plate recognition	Deliver y note and invoice	

Project Number	Activities / Project Name	Regional Segment	Budgeted Annual Target (\$)	Quarterly Project Implementation Milestones												Portfolio of Evidence	
				Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan-Mar 26)			Quarter 4 (Apr-Jun 26)				
				Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE		
P19-1	Active Projects / Descriptions	Fundraising Segment	Budgeted Annual Target (\$)	Q1 Target Percentage (%)	Q1 POE	Q2 Target Percentage (%)	Q2 POE	Q3 Target Percentage (%)	Q3 POE	Q4 Target Percentage (%)	Q4 POE	Q4 Target Percentage (%)	Q4 POE	Q4 Target Percentage (%)	Q4 POE	Portfolio of Evidence	
CW	Refurbishment of Game Reserve facilities (Chaiten)	Capitalita	2020 R\$ 000	25%	Thatching of 2 chalets	50%	Painting of 2 chalets	75%	Thatching of 2 chalets	100%	Installation of kitchen and bedoom cup	Picture s and invoice /Pay certificate					

Project Number	Activities / Project Name	Quarterly Project Implementation Milestones												Portfolio of Evidence	
		Quarter 1 (Jul-Sep 25)				Quarter 2 (Oct-Dec 25)				Quarter 3 (Jan - Jun 26)					
		Q1 Target	Description	Q1 POE	Q2 Target	Q2 POE	Q3 Target	Q3 Description	Q3 Revised POE	Q4 Target	Q4 Percentage	Q4 Tag	Q4 Percentage		
C-A-01	Regional Seismic Survey	Annual Target	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Boards	
C-B-02	Lets, Laps and Kuduhuis														
C-W-P-19-2	Purchase of land for New Mankweing Cemetery	26-C-000	70-R-000	Planning for the procurement of land for New Mankweng Cemetery	25%	Land Identification and verification	Draft SG Diagram	50%	Community Engagement	75%	Feasibility studies	100%	Feasibility reports	Draft SG Diagram, Community resolution and Feasibility study reports	

Project Number	Activities / Project Name	Regional Segment	Budget in \$	Annual Target	Quarterly Project Implementation Milestones										Portfolio of Evidence
					Quarter 1 (Jul-Sep 25)				Quarter 2 (Oct-Dec 25)				Quarter 3 (Jan - Mar 26)		Portfolio of Evidence
					Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Percentage	Q3 POE	Q3 Target Percentage	Q3 POE	Q4 Target Percentage	Q4 POE	
CW_P-19_3	Development of Heroes Acre in Silicon Cemetery	Central Region / OPEX	20000	Planning for Heroes Acre at Silicon Cemetery	25%	Development of terms of reference	25%	Target Percentage	50%	Allocation of service provider	50%	Appointment letter	Draft designs	N/A	N/A
CW_P-19_4	Grass cutting equipment's	Middle East	25000	Procurement of 16 grass cutting equipment	50%	Issuing of Purchase order	100%	Supply and delivery of grass cutting equipment	N/A	N/A	N/A	N/A	N/A	Purchase order, invoice and delivery note	N/A
CW_P-19_5	Construction of Abution Facilities at Mank	West Region	110000	Construction of Abution Facilities at Mank	25%	Allocation of contractor	50%	Construction of the abutment facilities	100%	Project progress report	100%	Completion of the abutment facilities	Final progress report	N/A	N/A

Project Number	Activities / Project Name	Budged	Fund in g	Annual Target	Quarterly Project Implementation Milestones												Portfolio of Evidence	
					Quarter 1 (Jul-Sep 25)			Quarter 2 (Oct-Dec 25)			Quarter 3 (Jan - Mar 26)			Quarter 4 (Apr - Jun 26)				
					Q1 Target Description	Q1 POE	Q2 Target Description	Q2 POE	Q3 Target Description	Q3 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE	Q4 Target Description	Q4 POE		
CW P-196	Actvities / Project Name	Budged	Fund in g	Annual Target	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)		
CW P-197	Actvities / Project Name	Budged	Fund in g	Annual Target	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)		
CW P-198	Actvities / Project Name	Budged	Fund in g	Annual Target	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)		
CW P-199	Actvities / Project Name	Budged	Fund in g	Annual Target	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)	Target Percentage (%)		

Project Number	Activities / Project Name	Budget	Funding Source	Quarterly Project Implementation Milestones												Portfolio of Evidence	
				Quarter 1 (Jul-Sep 25)				Quarter 2 (Oct-Dec 25)				Quarter 3 (Jan - Mar 26)					
				Q1 Target	Q1 Description	Q1 POE	Q2 Target	Q2 Description	Q2 POE	Q3 Target	Q3 Description	Q3 POE	Q4 Target	Q4 Description	Q4 POE		
P-19-8	Activities / Project Name	Budget	Funding Source	Annual Target	Target Percentage	Tag (%)	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Target Percentage	Portfolio of Evidence	
C-A	Regional Development Project Description	USD 25.6	Soil Management Project	100%	Planning for the development of 1 regional park in Rural Area	25%	Land identification	Tribal council approval letter	50%	Compile specifications	Specifications	75%	Draft	100%	Final Professional Report	Tribal council approval letter, Specifications and Professional Report	
C-W	Development of a regional parks In Rural Areas	USD 13.0	Municipal Widene	100%	Development of a regional park in Rural Area	73%	Development of 1 regional park in Rural Area	100%	50%	Compile specifications	Specifications	75%	Professional Studies Report	100%	Final Professional Report	Specification, appointment letter, progress report and completion certificate	
C-W	Various Upgrades in Tom Naudé Park	USD 23.0	Apita	100%	Upgrading of Tom Naudé Park	34%	Upgrading of Tom Naudé Park (Installation of 3x high mast lights)	100%	50%	Allocate service provider	Appointment letter	75%	Implementation stage for high mast lights	100%	Installation of solar high mast lights	Completion certificate	
C-W	Upgrading of Tom Naudé Park	USD 26.1	Upgrades Fencing	100%	Tom Naudé Park	25%	Upgrading of Tom Naudé Park (Installation of 3x high mast lights)	100%	50%	Specifications	Specifications	75%	Progress report	100%	Installation of solar high mast lights	Completion certificate	
C-W	Security improvement and Public	USD 26.1	Tom Naudé Park	100%	Tom Naudé Park	100%	Tom Naudé Park	100%	100%	Secu	impr	100%	Final Report	100%	Final Report	Specification, appointment letter, progress report and completion certificate	

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