

**Polokwane Municipality**  
**MEDIUM TERM REVENUE**  
**AND**  
**EXPENDITURE FRAMEWORK**  
**2020/2021 TO 2022/2023**  
**CR/103/05/20**



**The Ultimate in Innovation and Sustainable Development**



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Part 1

**1. MULTI-YEAR BUDGET 2020/21 – 2022/2023**

**DIRECTORATE CHIEF FINANCIAL OFFICER**

**ITEM**

**REF: 5/1/4**

**MULTI-YEAR BUDGET 2020/21 – 2022/2023**

**Report of the Chief Financial Officer**

**Purpose**

The purpose of the report is to table the Draft Multi-year Budget 2020/21 – 2022/2023 Council for approval.

**Background**

The IDP/Budget Process Plan to review the 2020/21 IDP/Budget was adopted on 29 July 2019 in terms of the provision of the Municipal Finance Management Act. The process plan outlines the key deadlines for the preparation, tabling and approval of the annual budget.

**Discussion**

Section 16 of the Municipal Finance Management Act stipulates the following:

- (a) The Council of a municipality must for each financial year approve an annual budget for the Municipality before the start of that financial year.
- (b) In order for a municipality to comply with subsection (1), the Mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.

Section 24 further stipulates that the Council must at least 30 days before the start of the budget year consider approval of the annual budget.

This draft 2020/21 MTREF Budget places emphasis on inclusive growth, as well as a progressive programme of capital expenditures. The Draft MTREF Budget also relies on practice of good governance and a public ethic that values honesty and fairness. If we act together, on these principles, as public representatives, civil servants, business people, youth, workers and citizens, we can overcome the challenges of tough economic times and difficult adjustments. National Treasury's MFMA Circular No.98 and 99 was used to guide the compilation of the 2020/21 MTREF. In addition, this budget format and content incorporates the requirements of the Municipal Budget and Reporting Regulations.

The following budgeting PRINCIPLES were applied in formulating the medium term budget:

- Realistic and achievable collection rates.
- Sustainable, affordable, realistic and balanced budget
- Major tariffs to be cost reflective, realistic and affordable
- Budget to contribute to achieving strategic objectives of the IDP
- Balancing capital expenditure for social, economic, rehabilitation and support.
- Income/ revenue driven budget: affordability i.e. if funds do not materialise, review expenditure.

In this MTREF we have ensured that we eradicate non-priority spending and reprioritise expenditure to focus on core infrastructure and service delivery.

The main **CHALLENGES** experienced during the compilation of the 2020/21 MTREF are as follows:

- The ongoing difficulties in the national and local economy;
- The increased cost of bulk water and electricity (due to tariff increases from Lepelle Northern Water and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;
- National Treasury Austerity measures with minimal growth in grant allocations.
- Huge backlogs and further demands due to urbanization.
- Economic slowdown & unemployment: impacts on collection rates
- Limited available own funding to fund much needed infrastructure

The following are some of the AUSTERITY MEASURES that will be applied to the 2020/21 medium term budgets, in order to conform to National Treasury cost containment guidelines.

- Utilisation of vehicles will be closely monitored via the vehicle tracking system.
- Strategic approach to vacancies. Analysis of vacancies carried out.
- Fuel, overtime, catering, and consultants are some of the costs that are closely monitored.

## **1.1 OVERVIEW OF THE DRAFT 2020/21 MTEF**

### **General economic overview**

South Africa's public finances deteriorated over the past decade; a trend that accelerated in recent years as low growth led to large revenue shortfalls. We have officially entered into a recession again for the second time in two years with lower growth forecasted over the MTEF period when factoring our domestic challenges with the corona virus pandemic.

For 10 years, the country has run large budget deficits. This has put us deeply in debt, to the point where interest payments have begun crowding out social and economic spending programmes. This cannot be sustained especially where the global economy faces a very likely possibility of a global recession in the wake of the corona virus pandemic.

Municipal governments face multiple pressures over the period ahead with local government expected to expand access to free basic service to poor households, while ensuring that those who can afford to pay for services do so.

The 2020 MTEF includes large reductions in planned transfers to municipalities. The implication of these reductions is that municipalities will be required to reprioritise projects.

### **Municipality economic overview**

The Polokwane municipality is unfortunately not immune to the economic risks facing the nation and the world and therefore a greater need to a balanced and realistic budget.

To mitigate and adapt to these challenges, the municipality will have to resort to budgetary constraints and enforce better processes for better productivity – *“do more with less”*. The budget process will have to pass the National Treasury's assessment/test of a funded budget so that service delivery can continue without financial constraints impeding its basic service delivery goals.

To meet these objectives, the municipality has applied the following key measures in its budget:

- reduction in operational expenditure and in particular where more internal staff can be utilised instead of depending on service providers where practical
- reduction in own funded capital expenditure
- increases in tariffs in line with inflation except electricity related tariffs which is determined by Eskom and approved by NERSA.
- aligning electricity tariffs in line with the time of use method to contain the Eskom bills
- allocating resources to revenue generation projects and budgeting for adequate cash backed reserves
- Hefty penalties for businesses and residential consumers who breach or illegally connect meters

To sustain our cash flows, credit control/cut offs will continue to be implemented on a daily basis (except Fridays) with a standby team to assist those consumers willing to settle their debts after hours.



Total draft budget for the 2020/2021 financial year is R4.8 billion made up of an operating budget of R3.6 billion and a capital budget of R1.1 billion. The focus of this draft budget will be directed to the key areas in line with our promises to improve the lives of our people. Ensuring good governance in the City and ensuring the effective use of public funds and enhance accountability

The following assumptions were taken into account during the compilation of draft MTREF budget:

**1.1.1 Revenue: Tariff increases:**

- **Electricity:** NERSA has issued a guideline percentage price increase of 6.22% on electricity sales for 2020/21.
- **Water services:** It is proposed to increase water tariffs with 7.5%.
- **Sanitation:** It is proposed that sanitation services be increased by 5.4%
- **Waste Removal:** It is proposed to increase tariffs by 5.4%.
- **Assessment rates:** It is proposed to increase rates by 5.4%
- Growth is estimated at **1%** per annum
- Debtors collection is estimated at **90%**
- Other tariffs: These tariffs will increase at a CPIX rate as outline in circular 98 & 99 issued by National Treasury. **(Annexure A)**

The municipality will embark on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers and to ensure that all revenue due is billed correctly and collected efficiently

**Expenditure increases**

1. **Electricity bulk purchases** have been increased by 6.9% in line with National Treasury's inflation forecasts.

2. **Water bulk purchases** have been increased by 8.5% in line with Lepelle Northern Water Board guidelines.
3. **Salaries and allowances** have been increased by 6.25% subject to agreement at South African Local Government Bargaining Council.
4. **Other Materials** and **Other expenses** will increase at rate CPIX

**The following are general contributory factors for the increase in levels of rates and service charges:**

- The cost of bulk purchases.
- Cost of the social package to indigents.
- Salary increase with effect from 1 July 2020.
- Increased maintenance of network and infrastructure

The cost pressures of the water and electricity bulk purchases tariffs continue to grow faster than the inflation rate. Given that these tariff increases are determined by the external bodies; the impacts they have on the municipality's tariff are largely outside the control of the Municipality. Furthermore, the adverse impacts of the current economic climate coupled with unfavourable external pressures on services, make tariff increases higher than the CPI levels inevitable.

### **Indigent subsidies**

Provision is made in the operating budget for the subsidizing of indigent households. This subsidy includes a free 6kl of water, 100 units of electricity, a 100% subsidy for refuse removal and sewerage charges. A 100% rebate on assessment rates will also be given for indigent households. The subsidy allowed, exceeds the National norm and stretches the affordability threshold of the municipality.

To qualify as indigents, the household income must not exceed R4 630 when the policy is reviewed to also cater for the child headed families and the qualifying people with disability.

The municipality further grants 80% rebates to owners of residential properties who depend on pensions or social grants provided the household income does not exceed R9 000.

The application of sound financial management principles for the compilation of Polokwane Municipality's MTREF is essential and critical to ensure that Polokwane Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

### **COVID – 19**

The COVID-19 pandemic is simultaneously a health crisis and a global economic crisis. The National Treasury is already anticipating a 6% contraction in GDP for the year 2020.

A nationwide lockdown came into effect from 27 March 2020 as a result of the COVID-19 crisis. The effect of the lockdown and the ongoing crisis means that the economy will experience a significant downturn, while there will be an increased need for government services and assistance. Areas that could be affected as a result of the crisis include the following:

- Construction, maintenance and related activities may be curtailed depending on whether they are essential. This could impact the completion of entities' capital projects and planned maintenance.
- Public facilities may not be operational and certain services may not be provided as a result of the lockdown (and beyond). This could impact the revenue of entities as well as the ongoing demand for services.
- There may be an increased demand for government:
- Services such as medical services, the provision of water and other sanitation services, and the provision of temporary housing or accommodation.
- Assistance and support to employees, unemployed citizens, businesses, NGOs, etc. due to the reduced activity in the economy.

As some consumers of goods and services and others may be unable to work or earn revenue during the lockdown period, there is a potential increase in the non-payment for services such as water, electricity, property taxes, levies, etc. that are due to the municipality.

### **Financial impact**

The extent of the impact of COVID-19 on the Group's operational and financial performance will depend on future developments, including the duration and spread of the outbreak and related economic impact on job retentions or losses, all of which are highly uncertain and cannot be predicted.

If the lockdown is to remain at these levels for an extended period, the Group's revenue streams will begin to see declines due to less consumption demand. However, some relief is expected as the government announced a R500 billion stimulus package in April 2020 which includes a R20 billion allocation to municipalities to provide added service as outlined above.

The stimulus will aim to cushion the negative economic impact and therefore maintain to some extent the business consumers' demand for revenue generating basic services i.e. consumption from water and electricity.

In the event that the lock down is overly extended and the stimulus is not effective for some reason or the other, the municipality will require additional funding from the National Treasury to offset the loss revenues and to fund the additional expenditure incurred to combat the COVID 19 pandemic eg resources allocated for PPE, additional water tankers etc.

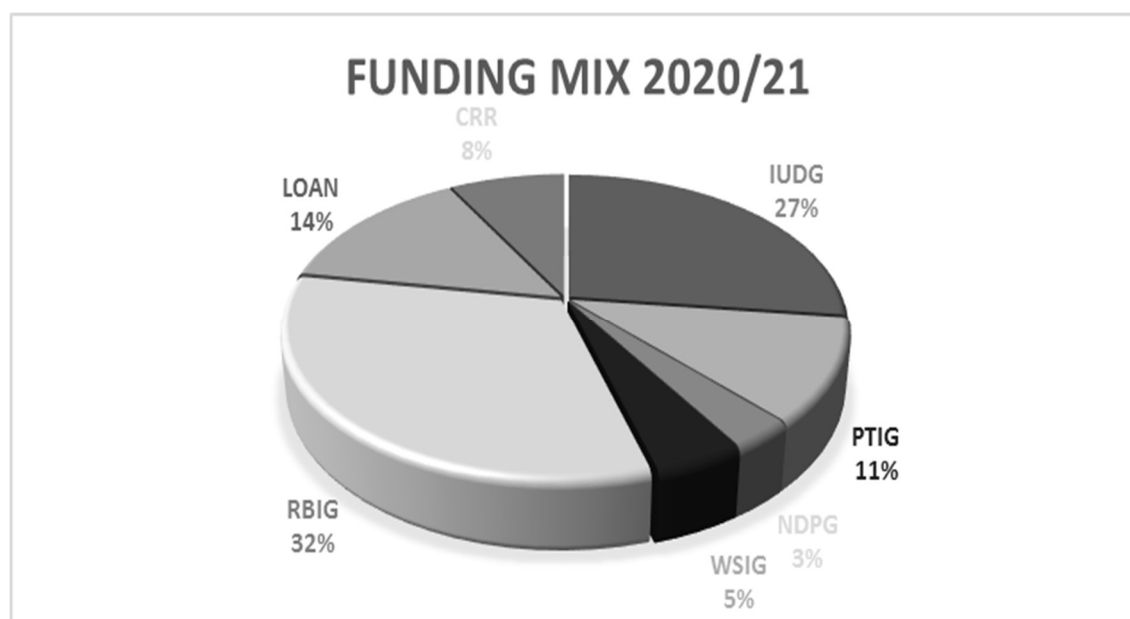
**In view of the aforementioned, the following tables are a consolidated overview of the draft 2020/2021 Medium-term Revenue and Expenditure Framework**

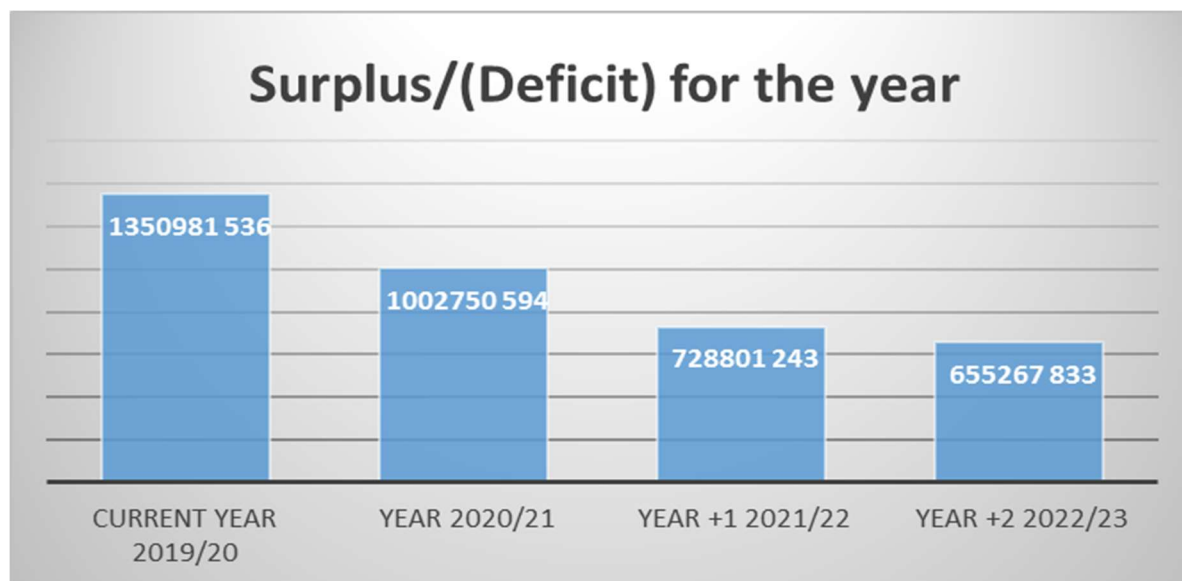
**Operating revenue and expenditure by source:**

Description	Current Year 2019/20		2020/21 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>					
<b>Revenue By Source</b>					
Total Revenue (excluding capital transfers and contributions)	3 795 788	3 896 280	3 810 427	4 111 603	4 442 748
Total Expenditure	3 549 931	3 740 342	3 681 731	4 006 204	4 314 322
<b>Surplus/(Deficit)</b>	<b>245 858</b>	<b>(80 742)</b>	<b>128 696</b>	<b>105 399</b>	<b>128 426</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	1 267 136	1 195 044	874 055	623 402	526 841
<b>Surplus/(Deficit) for the year</b>	<b>1 512 993</b>	<b>1 350 982</b>	<b>1 002 751</b>	<b>728 801</b>	<b>655 268</b>

**Capital expenditure**

Total capital budget is **R 1 124 698 000** which is funded as follows:



**Surplus for the year****1.2 Revenue by Source**

Description	Current Year 2019/20		2020/21 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Revenue By Source</b>					
Property rates	480 000	499 200	526 157	551 412	577 880
Service charges - electricity revenue	1 192 830	1 192 830	1 234 579	1 370 383	1 521 125
Service charges - water revenue	310 841	310 841	296 543	310 777	325 694
Service charges - sanitation revenue	133 773	133 773	126 897	132 988	139 372
Service charges - refuse revenue	128 627	128 627	122 016	127 872	134 010
Service charges - other	-	-	-	-	-
Rental of facilities and equipment	39 539	34 539	25 362	26 579	27 855
Interest earned - external investments	28 918	24 918	13 069	13 697	14 354
Interest earned - outstanding debtors	84 800	92 800	97 347	102 020	106 917
Dividends received	-	-	-	-	-
Fines, penalties and forfeits	16 960	34 960	36 673	38 433	40 278
Licences and permits	15 784	15 784	16 557	17 352	18 185
Agency services	26 500	26 500	27 798	29 133	30 531
Transfers and subsidies	1 039 367	1 113 659	1 187 428	1 286 156	1 396 717
Other revenue	297 849	287 849	100 000	104 800	109 830
Gains on disposal of PPE	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>3 795 788</b>	<b>3 896 280</b>	<b>3 810 427</b>	<b>4 111 603</b>	<b>4 442 748</b>

For Polokwane Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Energy Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to electricity;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

The following table is a summary of the 2020/21MTREF (classified by main revenue source):

Description	Current Year 2019/20		2020/21 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget	%	Budget Year 2020/21	%	Budget Year +1 2021/22	%	Budget Year +2 2022/23	%
<b>R thousand</b>								
<b>Revenue By Source</b>								
Property rates	499 200	12.8%	526 157	13.8%	551 412	13.4%	577 880	13.0%
Service charges - electricity revenue	1 192 830	30.6%	1 234 579	32.4%	1 370 383	33.3%	1 521 125	34.2%
Service charges - water revenue	310 841	8.0%	296 543	7.8%	310 777	7.6%	325 694	7.3%
Service charges - sanitation revenue	133 773	3.4%	126 897	3.3%	132 988	3.2%	139 372	3.1%
Service charges - refuse revenue	128 627	3.3%	122 016	3.2%	127 872	3.1%	134 010	3.0%
Service charges - other	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Rental of facilities and equipment	34 539	0.9%	25 362	0.7%	26 579	0.6%	27 855	0.6%
Interest earned - external investments	24 918	0.6%	13 069	0.3%	13 697	0.3%	14 354	0.3%
Interest earned - outstanding debtors	92 800	2.4%	97 347	2.6%	102 020	2.5%	106 917	2.4%
Dividends received	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Fines, penalties and forfeits	34 960	0.9%	36 673	1.0%	38 433	0.9%	40 278	0.9%
Licences and permits	15 784	0.4%	16 557	0.4%	17 352	0.4%	18 185	0.4%
Agency services	26 500	0.7%	27 798	0.7%	29 133	0.7%	30 531	0.7%
Transfers and subsidies	1 113 659	28.6%	1 187 428	31.2%	1 286 156	31.3%	1 396 717	31.4%
Other revenue	287 849	7.4%	100 000	2.6%	104 800	2.5%	109 830	2.5%
Gains on disposal of PPE	-	0.0%	-	0.0%	-	0.0%	-	0.0%
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>3 896 280</b>	<b>100.0%</b>	<b>3 810 427</b>	<b>100.0%</b>	<b>4 111 603</b>	<b>100.0%</b>	<b>4 442 748</b>	<b>100.0%</b>
<b>Revenue from Services Charges</b>	<b>1 766 071</b>	<b>43.9%</b>	<b>1 780 034</b>	<b>46.5%</b>	<b>1 942 020</b>	<b>48.3%</b>	<b>2 120 201</b>	<b>48.4%</b>

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus.

Revenue generated from rates, services charges and operational grants forms a significant percentage of the revenue basket for the Municipality. Service charges revenues comprise more than 40% of the total revenue mix. In the 2019/20 financial year, revenue from services charges totalled R1.766 billion or 43.9 per cent. This increases to R1.780 billion, R1.942 billion and R2.120 billion in the respective financial years of the MTREF. This growth can be mainly attributed to the supplementary valuation rolls and the increased share that the sale of electricity and water contributes to the total revenue mix, which in turn is due to rapid increases in the Eskom tariffs for bulk electricity and bulk water. The above table includes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in MBRR SA1.

Operating Grants & Subsidies are the second largest revenue source totalling 31 per cent in 2020/21 and increase to 32 per cent in 2022/23. Property rates are the third largest revenue source totalling 13.8 per cent or R526 million rand in 2020/21 and increases to R577 million by 2022/23. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

### 1.3 Operating Transfers and Grant Receipts

MULTI YEAR BUDGET GRANTS AND SUBSIDIES AS PER DIVISION OF REVENUE BILL	Budget Year +1 2020/21	Budget Year +1 2021/22	Budget Year +1 2021/23
<b>OPERATIONAL GRANTS</b>			
Equitable Share	1 007 763 000	1 102 819 000	1 196 245 000
<b>TOTAL OPERATIONAL GRANTS</b>			
Intergrated Urban Development Grant	47 860 150	68 337 250	90 971 550
Public Transport Network Grant	64 500 000	68 500 000	71 000 000
Financial Management Grant (FMG)	2 500 000	2 500 000	2 500 000
Extended Public Works Programme (EPWP)	9 527 000	-	-
Energy Efficiency and Demand Side Management Grant (EEDSM)	-	8 000 000	-
Infrastructure Skills Development Grant (ISDG)	6 278 000	6 000 000	6 000 000
Integrated National Electrification Programme Grant	49 000 000	30 000 000	30 000 000
<b>TOTAL OPERATIONAL GRANTS</b>	<b>179 665 150</b>	<b>183 337 250</b>	<b>200 471 550</b>
<b>TOTAL OPERATIONAL GRANTS</b>	<b>1 187 428 150</b>	<b>1 286 156 250</b>	<b>1 396 716 550</b>

**1.4 Expenditure by Type**

Description R thousand	Current Year 2019/20		2020/21 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Expenditure By Type</b>					
Employee related costs	921 191	910 772	988 042	1 045 348	1 105 978
Remuneration of councillors	40 100	40 100	42 511	44 977	47 585
Debt impairment	200 000	200 000	250 000	300 000	350 000
Depreciation & asset impairment	237 000	237 000	255 000	285 000	300 000
Finance charges	85 122	72 122	97 987	118 065	118 065
Bulk purchases	968 547	971 547	1 078 417	1 197 043	1 328 718
Other materials	85 589	76 807	81 376	85 282	89 376
Contracted services	757 056	949 301	673 856	706 201	740 099
Transfers and subsidies	11 500	11 500	11 500	11 500	11 500
Other expenditure	243 825	271 193	203 042	212 788	223 002
Loss on disposal of PPE		–			
<b>Total Expenditure</b>	<b>3 549 931</b>	<b>3 740 342</b>	<b>3 681 731</b>	<b>4 006 204</b>	<b>4 314 322</b>

The Municipality's expenditure framework for the 2020/21 budget and MTREF is informed by the following:

- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.



The following table is a high level summary of the 2020/21 budget and MTREF (classified per main type of operating expenditure):

### 1.5 Summary of operating expenditure by standard classification item

Description R thousand	Current Year 2019/20		2020/21 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget	%	Budget Year 2020/21	%	Budget Year +1 2021/22	%	Budget Year +2 2022/23	%
<b>Expenditure By Type</b>								
Employee related costs	910 772	24.3%	988 042	26.8%	1 045 348	26.1%	1 105 978	25.6%
Remuneration of councillors	40 100	1.1%	42 511	1.2%	44 977	1.1%	47 585	1.1%
Debt impairment	200 000	5.3%	250 000	6.8%	300 000	7.5%	350 000	8.1%
Depreciation & asset impairment	237 000	6.3%	255 000	6.9%	285 000	7.1%	300 000	7.0%
Finance charges	72 122	1.9%	97 987	2.7%	118 065	2.9%	118 065	2.7%
Bulk purchases	971 547	26.0%	1 078 417	29.3%	1 197 043	29.9%	1 328 718	30.8%
Other materials	76 807	2.1%	81 376	2.2%	85 282	2.1%	89 376	2.1%
Contracted services	949 301	25.4%	673 856	18.3%	706 201	17.6%	740 099	17.2%
Transfers and subsidies	11 500	0.3%	11 500	0.3%	11 500	0.3%	11 500	0.3%
Other expenditure	271 193	7.3%	203 042	5.5%	212 788	5.3%	223 002	5.2%
Loss on disposal of PPE	–	0.0%	–	0.0%	–	0.0%	–	0.0%
<b>Total Expenditure</b>	<b>3 740 342</b>	<b>100.0%</b>	<b>3 681 731</b>	<b>100.0%</b>	<b>4 006 204</b>	<b>100.0%</b>	<b>4 314 322</b>	<b>100.0%</b>

The budgeted allocation for employee related costs for the 2020/21 financial year totals R988 million, which equals 26.8 percent of the total operating expenditure. Salary increases have been factored into this budget at a percentage increase of 6.25 per cent for the 2020/21 for the MTREF. Included in the R 988 million is the R 28.3 million for Leave Pay and Long Service Awards.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Municipality's budget.

The provision of debt impairment was determined based on an annual collection rate and the Debt Write-off Policy of the Municipality. For the 2020/21 financial year this amount increased to R250 million. While this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

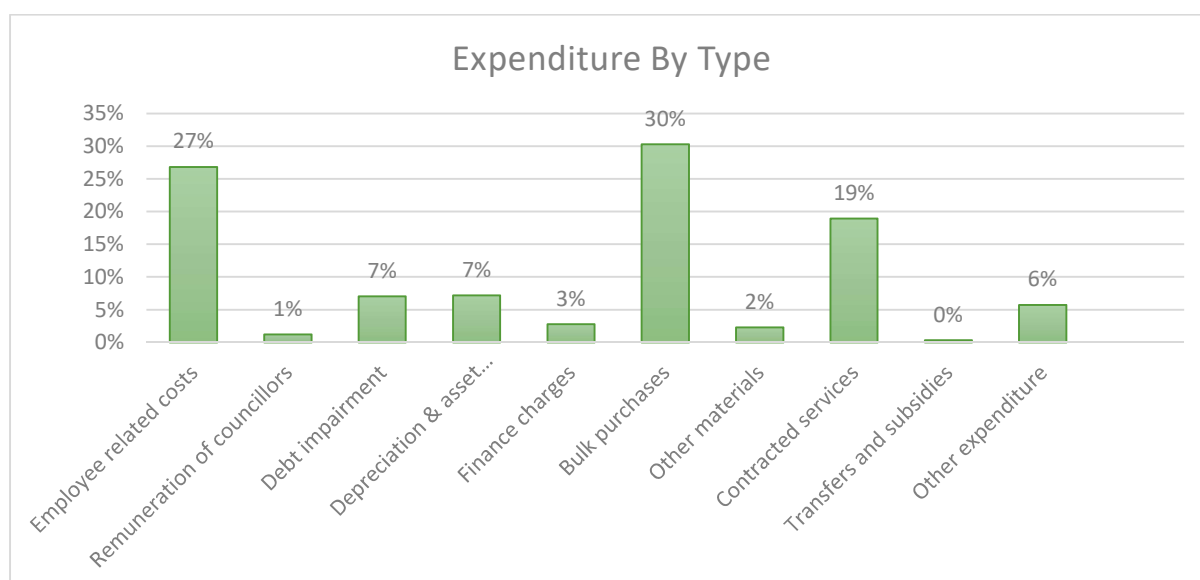
Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R255 million for the 2020/21 financial and equates to 7.2 per cent of the total operating expenditure.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 2.8 percent (R97million) of operating expenditure.

Bulk purchases are directly informed by the purchase of electricity from Eskom and water from Lepelle Water. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. Bulk purchases make up 30 percent (R1.078 billion) of operating expenditure. The expenditures include distribution losses.

Contracted services have been reduced due to cost containment measures and the anticipated minimal use of contractors. In 2019/20 financial year budget was R 949 million currently reduced to R 673 million for 2020/21.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. Printing and stationary, subsistence and travelling, attending of conferences and workshops have significantly been reduced or limited to zero growth. Other expenditure makes up 5.7percent (R 203 million) of operating expenditure.



### 1.6 Funding of Operating Budget

Funding is obtained from various sources, the major sources being service charges such as electricity, water, sanitation, and refuse collection, property rates, grants and subsidies received from National government.

### 1.7 Grant Allocations

Municipalities play a critical role in furthering government's objective of providing services to all. Cities are also driving South Africa's growth and development. However, to play these roles, cities need to be supported and funded. Local Government conditional grants are being reformed to provide targeted support to different types of municipalities. The following projected grant allocations to the municipality in terms of the 2020/21 Division of Revenue Bill have been included in this medium term budget.

<b>GRANTS AND SUBSIDIES AS PER DIVISION OF REVENUE BILL</b>			
<b>Govt Gazette no 43025 of 17 February 2020</b>			
	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>
<b>Infrastructure Grants</b>	<b>000</b>	<b>000</b>	<b>000</b>
Intergrated Urban Development Grant	350 966	366 745	389 431
Regional Bulk Infrastructure Grant (RBIG)	361 157	100 180	-
Integrated National Electrification Programme Grant (INEP)	49 000	30 000	30 000
Public Transport Network Grant (PTNG)	189 292	193 314	204 382
Water services infrastructure grant	50 000	65 000	60 000
Neighbourhood Development Partnership Grant (NDPG)	35 000	35 000	35 000
<b>Sub Total</b>	<b>1 035 415</b>	<b>790 239</b>	<b>718 813</b>
<b>Specific Purpose Current Grants</b>			
Financial Management Grant (FMG)	2 500	2 500	2 500
Infrastructure Skills Development Grant (ISDG)	6 278	6 000	6 000
Energy Efficiency and Demand Side Management Grant (EEDSM)	-	8 000	-
Extended Public Works Programme (EPWP)	9 527	-	-
<b>Sub Total</b>	<b>18 305</b>	<b>16 500</b>	<b>8 500</b>
<b>Equitable Share</b>	<b>1 007 763</b>	<b>1 102 819</b>	<b>1 196 245</b>
<b>Sub Total Municipality</b>	<b>2 061 483</b>	<b>1 909 558</b>	<b>1 923 558</b>
<b>Allocations- in-kind-Grants (Schedule 6)</b>			
Water Services Infrastructure Grant			
Municipal Systems Improvement Grant	-	200	200
Integrated National Electrification Programme (Escom)	52 108	54 138	61 413
Neighbourhood Development Partnership Grant (Technical Assistance)	300	5 000	5 384
<b>Sub Total</b>	<b>52 408</b>	<b>59 338</b>	<b>66 997</b>
<b>TOTAL</b>	<b>2 113 891</b>	<b>1 968 896</b>	<b>1 990 555</b>
<b>GRANTS AND SUBSIDIES AS PER DIVISION OF REVENUE BILL</b>			

The 2020/21 MTEF includes large reductions in planned transfers to municipalities. The implication of these reductions is that municipalities will be required to reprioritize projects. Larger reductions in grants are mainly affecting urban municipalities which have the capacity to offset the effects of these cuts from their own revenue investments. (RBIG and WSIG)

## 1.9 CAPITAL BUDGET PER DIRECTORATE

The Capital budget is funded by the allocations made to the city by National Government in the form of grants, donations and internally generated funds.

The table below represents the capital budget per vote (Directorate)

DRAFT MULTI-YEAR BUDGET 2020/21- 2022/23

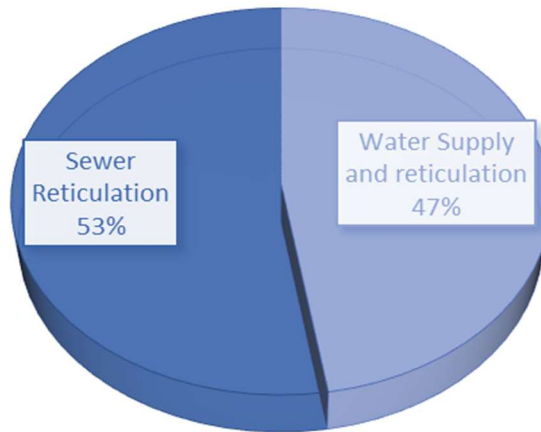
Description R thousand	Current Year 2019/20		2020/21 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget	%	Budget Year 2020/21	%	Budget Year +1 2021/22	%	Budget Year +2 2022/23	%
<b>Single-year expenditure to be appropriated</b>								
Vote 1 - Chef Operations Office	857	0.1%	3 035	0.3%	3 471	0.5%	4 453	0.7%
Vote 2 - Municipal Manger Office	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Vote 3 - Water and Sanitation	892 528	58.2%	538 744	47.9%	288 618	39.9%	192 612	30.2%
Vote 4 - Energy Services	69 559	4.5%	20 201	1.8%	28 631	4.0%	36 943	5.8%
Vote 5 - Community Services	72 188	4.7%	62 312	5.5%	52 271	7.2%	43 925	6.9%
Vote 6 - Public Safety	1 806	0.1%	2 208	0.2%	2 516	0.3%	8 384	1.3%
Vote 7 - Corporate and Shared Services	53 300	3.5%	29 402	2.6%	24 460	3.4%	20 407	3.2%
Vote 8 - Planning and Economic Development	15 864	1.0%	5 805	0.5%	7 772	1.1%	7 657	1.2%
Vote 9 - Budget and Treasury	2 598	0.2%	1 000	0.1%	-	0.0%	-	0.0%
Vote 10 - Transport Services	424 958	27.7%	461 991	41.1%	315 664	43.6%	322 462	50.6%
<b>Total Capital Expenditure - Vote</b>	<b>1 533 659</b>	<b>100.0%</b>	<b>1 124 698</b>	<b>100.0%</b>	<b>723 402</b>	<b>100.0%</b>	<b>636 841</b>	<b>100.0%</b>

The bulk of the budget is allocated to Water and Sanitation Services for infrastructure projects. Main reason which are contributing to 47.9% of the Water and Sanitation is attributed to, the fact that Municipality is strategically focusing on renewing its asset with the sole objective of optimizing service delivery, the area of focus is on Waste Water Management and Water Network.

While at the same time, investing in the creation of new assets to increase services and economic development in the municipality, major projects undertaken as part of this strategic focus are:

- Building of new Regional Waste Water Treatment Plant
- Building of Regional Water Schemes and acceleration of rural sanitation

## WATER AND SANITATION SERVICES



**Transport Services** is allocated 41.1% for completion of infrastructure project, Refurbishment on Roads, Roads Concession, IT System and Acquisition of Buses in order to meet “Go live” for Leeto la Polokwane.



**Leeto**  
la Polokwane

**THE BENEFITS OF LEETO LA POLOKWANE™**  
The Municipality aims to achieve the following main objectives through the implementation of Leeto La Polokwane

- Reduce traffic congestion currently causing delays, increased travel costs, fuel consumption, accidents and deterring investment
- Reduce overcrowded/unsafe/excessive journey times on existing Public Transport (PT) facilities
- Coordinate and integrate all public transport modes; (including Non Motorised Transport - (NMT))
- Reduce over-reliance on private transport, formalise parking and loading zones
- Improve the access to public transport for people with disabilities, the elderly and people with young children, improve pedestrian and bicycle facilities
- Increase inner-city revenue through the provision of integrated public transportation
- Reduce travel time and providing efficient and easy access to various employment, retail, business, social and tourist activities in the inner city
- Reduce user costs to access inner-city
- Reduce traffic accidents and minimize impact of accidents on traffic and pedestrian flow
- Reduce carbon foot-print of inner-city transport and fuel consumption
- Make inner-city pedestrian and cycling friendly
- Improve access between residential areas and major economic nodes
- Drive an implementation programme for new and attractive road based public transport
- Integrate land-use development

## CHIEF OPERATIONS OFFICE

### CLUSTERS

A study was conducted in 2015 to assess community needs and Cluster facilities in each of the six geographical cluster areas within Polokwane Local Municipality. These needs would then inform the planning process for municipal offices in the clusters, which is part of the Smart City vision, where the administration is responsive to community needs and communities have increased confidence in local government.

In order to effectively manage the appropriate delivery of services according to local community needs, the municipality has delineated the municipal area into six geographical clusters. These Cluster areas have inherited office spaces but these may not be optimal. The vision is that cluster offices should be multipurpose facilities providing a wide range of municipal and development services with a view to improve the efficiency of service delivery.

Cluster offices seek to unite people into effective groups that work together in pursuit of a shared social agenda particularly in relation to improved provision of basic services. The aim

is to develop new social arrangements that are essential to the effective functioning of communities. This arrangement promotes community development which is an ingredient in the success of democratic societies.

### **Thusong Service Center (TSC) Mankweng**

Construction of the Thusong Service Centre in Mankweng Cluster will go a long way in affording the local community the opportunity and convenience of having all their service delivery needs attended to in one place. Mankweng cluster has several existing municipal offices, none of which is suitable to serve as the primary Cluster Office. This is due to access limitation or limitations relating to property development. It is therefore recommended that a new facility, Thusong Service Centre, be developed to provide not only municipal services but also services rendered by the public sector departments and non-governmental organizations.

Mankweng Thusong Service Centre is an integrated service delivery vehicle initiated with the purpose of bringing government information and services closer to where people live. This centre is tailored to ensure equitable and effective access to government services as well as non-government services and information through strategic partnerships and engagements. Furthermore, to ensure that Mankweng residents can seamlessly access a wide range of services, especially areas or wards that do not have government offices and where people would otherwise have to travel long distances to access services.

Mankweng Cluster is invariably one of the vast and predominantly rural service areas of Polokwane Municipality that does not have adequate access to government services and information. The Thusong will thus serve as a one stop centre that will provide such in an integrated manner through the development communication approach with the aim of empowering the poor, under-serviced and disadvantaged communities of Mankweng.

The objectives of this rural-based initiative is mainly to:

- Bring government services and information closer to the people;
- Address service imbalance;
- Promote access to opportunities as a basis for improved livelihood;
- Create platform for greater dialogue between citizens and government; and
- Mostly, to promote cost-effective, integrated and sustainable service provision to better serve the needs of the community.

An allocation of **R 1 226 781** has been set aside for the project for the 2020/21 financial year.

### Mobile Service Centre Rampheri Village

The existing cluster office at Mothiba-Ngwanamago village in the Molepo/Chuene/Maja cluster is suitably located in terms of access roads but the surface areas and population densities of the cluster vary significantly. Molepo/Chuene/Maja is by far the largest cluster area representing slightly more than 50% of the total municipal surface area. However, it is one of the smallest cluster areas in terms of population and consequently has the lowest population density of 0.4 persons per hectare, compared to the municipal average of 1.7 persons per hectare.

In addition to the existing office facility, it is recommended that a secure site be established for the development or construction of a Mobile Service Centre from where mobile services can be provided to the residents of Molepo which is at the extreme end of the Cluster area. Rampheri village has been identified as the suitable location for the project. The municipality and other sector departments such as Health, SASSA, Home Affairs, and SAPS will make use of the facility to render services to the local community.

An amount of **R 1 163 105** has been set aside for the construction of the facility – Mobile Service Centre Rampheri.

### Capital Projects Funding

The funds available for capital expenditure from conditional grants for the following 3 years are R 874 million, R 623 billion and R 526 million respectively.

MULTI YEAR CAPITAL EXPENDITURE BUDGET	Budget Year +1 2020/21	Budget Year +1 2021/22	Budget Year +1 2022/23
Description			
Intergrated Urban Development Grant	303 105 850	298 407 750	298 459 450
Public Transport Network Grant	124 792 000	124 814 000	133 382 000
Neighbourhood Development Grant	35 000 000	35 000 000	35 000 000
Water Services Infrastructure Grant	50 000 000	65 000 000	60 000 000
Regional Bulk Infrastructure Grant	361 157 000	100 180 000	-
<b>Total DoRA Allocations</b>	<b>874 054 850</b>	<b>623 401 750</b>	<b>526 841 450</b>
Road Concession	160 643 150	-	-
Capital Replacement Reserve	90 000 000	100 000 000	110 221 994
<b>TOTAL FUNDING</b>	<b>1 124 698 000</b>	<b>723 401 750</b>	<b>637 063 444</b>



The funds available for capital expenditure from **Cash Replacement Reserve** (Own funds) for the following 3 years are R 90 million, R 100 million and R 110 million respectively. The following CRR funding is broken down by directorate

MULTI YEAR CAPITAL EXPENDITURE BUDGET	Budget Year +1	Budget Year +1	Budget Year +1
Description	2020/21	2021/22	2022/23
Vote 1 - CHIEF OPERATIONS OFFICE	3 035 077	3 470 601	5 367 045
Vote 2 -MUNICIPAL MANAGER'S OFFICE	0	0	0
Vote 3 - WATER AND SANITATION	6 881 482	11 437 786	2 611 701
Vote 4 - ENERGY SERVICES	20 200 867	28 631 052	35 806 416
Vote 5 - COMMUNITY SERVICES	7 311 585	6 862 897	9 770 242
Vote 6 - PUBLIC SAFETY	2 207 661	2 516 348	8 605 997
Vote 7 - CORPORATE AND SHARED SERVICES	29 402 365	24 459 609	20 406 915
Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	5 805 203	7 771 868	7 657 123
Vote 9 - BUDGET AND TREASURY OFFICE	1 000 226	0	0
Vote 10 - TRANSPORT SERVICES	14 155 534	14 849 839	19 996 555
<b>Total expenditure</b>	<b>90 000 000</b>	<b>100 000 000</b>	<b>110 221 994</b>

## 2. OVERVIEW OF BUDGET RELATED POLICIES

The MFMA and the Municipal Budget and Reporting Regulations require budget related policies to be reviewed, and where applicable, to be updated on an annual basis. The main purpose of budget related policies is to govern and guide the budget process and inform the projections of the medium term.

The following are draft budget related policies which have been approved by Council, or have been reviewed /amended and / or are currently being reviewed / amended in line with National Guidelines and other legislation

### Cash Management and Investment Policy

The objectives of the Investment Policy are: -to manage the investments of the municipality in such a manner that it will not tie up the municipality's scarce resources required to improve the quality of life of the citizens; that sufficient cash resources are available to finance the capital and operating budgets of the municipality; and to gain the highest possible return on investments during periods when excess funds are not being used, without unnecessary risk.

### Leave Policy

To ensure that employees know their entitlement with regard to the allocation of leave, the responsibility to apply for leave in the prescribed manner(s) and for good governance of leave in Polokwane Municipality.

### **Integrated Customer Policy**

The objective of this policy is to provide a policy framework for the circumstances under which deposit must be paid, the determination of the amount of the deposit that must be paid and the refund or forfeiture of deposit

### **Assets Management Policy**

The objective of this policy is to ensure the effective and efficient control of the municipality's assets through proper recording of assets from authorisation to acquisition and to subsequent disposal; providing for safeguarding procedures, setting proper guidelines as to authorised utilisation and prescribing for proper maintenance. To assist officials in understanding their legal and managerial responsibilities with regard to assets.

### **Loss and Claim Committee Policy**

The Committee shall focus on the following goals and functions in order to meet the purpose identified:

- (i) Review, consider and discuss all claims and losses received;
- (ii) Settle, repudiate or refer back for further information all claims tabled before the Committee which falls within its mandate;
- (iii) Attend meetings arranged for purposes of discussion and finalisation
- (iv) Seek advice from any Third Party in considering and finalising claims before the Committee as the Committee may deem necessary.

### **Budget and Virement Policy**

- The budget and virement policy sets out the budgeting principles which Polokwane Municipality will follow in preparing each annual budget. The policy aims to give effect to the requirements and stipulations of the Municipal Finance Management Act in terms of the planning, preparation and approval of the annual budgets.
- The policy shall apply to all the relevant parties within the Polokwane Municipality that are involved throughout the budget process.
- The policy shall establish and maintain procedures to ensure adherence to the IDP review and budget processes

### **Performance Management System Policy (Organisational and Employee Management)**

- The overall objective of implementing and sustaining effective employee performance management is to build human capital at strategic and operational levels throughout the municipality.
- To achieve this objective an Organisational and Employee Performance Management System is implemented to provide administrative simplicity, maintain mutual respect

between managers and employees, and add value to day to day communication about performance and development issues

### **Funding and Reserve Policy**

The objectives of the funding and reserves policy are as follows:

- To comply with the legislative requirements
- To ensure that the Municipality's Operating and Capital budgets are adequately funded;
- To ensure that the Municipality's provisions and reserves are maintained at the required levels, in order to mitigate unfunded liabilities in future financial years

### **Borrowing Policy**

The objectives of this Policy are to: -

- Manage interest rate and credit risk exposure;
- Maintain debt within specified limits and ensure adequate provision for the repayment of debt;
- To ensure compliance with all Legislation and Council policy governing borrowing of funds.

### **Indigent and Social Assistance Policy**

The objectives of this Policy are to: -

- Provide a framework within which the Municipality can exercise its executive and legislative authority with regard to the implementation of financial aid to indigent and poor households in respect of their municipal account;
- Determine the criteria for qualification of Indigent and poor households;
- Ensure that the criteria are applied correctly and fairly to all applicants;
- Allow the municipality to conduct in loco visits to the premises of applicants to verify the actual status of the household with respect to meeting the criteria on an indigent household.
- Allow the Municipality to maintain and publish the register of names and addresses of account holders receiving subsidies (financial aid in respect of the Municipal Services account

### **Supply Chain Management Policy**

The objective of the supply chain management policy is

- To give effect to the provisions of section 217 of the Constitution of the Republic of South Africa, 1996;
- To give effect to the provisions of the Local Government: Municipal Finance Management Act, (Act No. 56 of 2003)

- To give effect to the provisions of the Preferential Procurement Policy Act 5 of 2000 and regulations 2011
- To give effect to the Municipal Supply Chain Management Regulations
- The Broad Based Black Economic Empowerment Act 53 of 2003
- The prevention and combating of corruption Activities Act 12 of 2004.

### **Credit Control and Debt Collection Policy**

The objectives of Credit Control Policy are:

- To provide procedures and mechanisms to collect all the monies due and payable to the Municipality arising out of the supply of services and annual levies, in order to ensure financial sustainability and delivery of municipal services in the interest of the community
- To limit risk levels by means of effective management tools.
- To provide for restrictions, limitations, termination of services for non-payment.

The objective of Debt Collection Policy is:

- To implement procedures which ensure the collection of debt, meeting of service targets and the prevention of escalation in arrear debt

### **Tariff Policy**

- To comply with the provisions of section 74 of the Local Government: Municipal Systems Act, 2000 (Act No 32 of 2000).
- To prescribe procedures for calculating tariffs where the Municipality wishes to appoint service providers in terms of section 76(b) of the Act.
- To give guidance to the Portfolio Committee for Finance regarding tariff proposals that must be submitted to Council annually during the budgetary process.
- To ensure that there is consistency in how the tariffs are applied throughout the Municipality.
- To ensure municipal services are financially sustainable, affordable and equitable.
- Determining cost effective tariff as far as possible.
- To ensure affordability of basic services to the community.

### **Property Rates Policy**

The key objectives of the policy are to:

- ensure that all owners of rateable property are informed about their liability to pay assessment rates;
- specify relief measures for ratepayers who may qualify for relief or partial relief in respect of the payment of rates through exemptions, reductions and rebates contemplated in section 8 of this policy and section 15 of the Act;

- set out the criteria to be applied by the Council if it increases rates and levies differential rates on different categories of property;
- provide for categories of public benefit organisations, approved in terms of Section 30(1) of the Income Tax Act, 1962 (Act no 58 of 1962) as amended, which ratepayers are eligible for exemptions, reductions and rebates and therefore may apply to the Council for relief from rates;
- recognise the state, organs of state and owners of public service infrastructure as property owners;
- not discourage the development of property;
- ensure that all persons liable for rates are treated equitably as required by the Act;
- determine the level of increases in rates; and
- Provide for exemption, rebates and reductions

### **Subsistence and Travel Policy**

Subject to the provisions of the standard Conditions of Services and any other Agreement with the Bargaining Council applicable to the Council of its employees, the objective of the policy is:

- To fairly compensate persons / employees representing the Council for essential additional expenses incurred by them in the execution of their official duties.
- To ensure uniformity in the payment of subsistence and traveling allowances.

### **Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy**

This policy aims to ensure that, amongst other things:

- Unauthorised, irregular, or fruitless and wasteful expenditure is detected, processed, recorded, and reported in a timely manner;
- Officials and councillors have a clear and comprehensive understanding of the procedures they must follow when addressing unauthorised, irregular, fruitless and wasteful expenditure;
- Polokwane Municipality' s resources are managed in compliance with the MFMA, the municipal regulations and other relevant legislation; and
- All officials and councillors are aware of their responsibilities in respect of unauthorised, irregular, fruitless and wasteful expenditure.

### **Inventory Policy**

This policy aims to ensure that, amongst other things:

- To implement appropriate internal controls and effective inventory management system to ensure that goods placed in stores are secured and only used for the intended purposes.

- To determining and setting of inventory levels that includes minimum and maximum stock levels and lead times whenever goods are placed in stock.
- To monitoring and review of service provider's performance to ensure compliance with specifications and contract conditions.

### **Cost Containment Policy**

This policy aims to ensure that, amongst other things:

- to regulate spending and to implement cost containment measures at Polokwane Local Municipality.

### **RECOMMEND**

1. That the draft annual budget of the municipality and municipal entity (Polokwane Housing Association) for the financial year 2020/21 and the multi-year and single-year capital appropriations as set out in the following tables be approved and adopted:
  - 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table A2;
  - 1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table A3;
  - 1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table A4 and D2; and
  - 1.4 Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table D3.
2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
  - 2.1 Budgeted Financial Position as contained in Table A6 and D4;
  - 2.2 Budgeted Cash Flows as contained in Table A7 and D5;
  - 2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Table A8;
  - 2.4 Asset management as contained in Table A9; and
  - 2.5 Basic service delivery measurement as contained in Table A10.
3. The Council of Polokwane Municipality, acting in terms of section 75A of the Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2018: as set out in the Proposed Tariffs booklet:
  - 3.1 the tariffs for property rates
  - 3.2 the tariffs for electricity
  - 3.3 the tariffs for the supply of water
  - 3.4 the tariffs for sanitation services
  - 3.5 the tariffs for solid waste services
4. That the following draft budget related policies be approved for implementation in 2020/21;

- Cash management and Investment Policy
- Leave Policy
- Integrated Customer Care Policy
- Asset Management Policy
- Loss and Claims Policy
- Budget and Virement Policy
- Performance Management System Policy (Organisational and Employee Management Policy)
- Funding and reserves Policy
- Borrowing Policy
- Indigent and Social Assistance Policy
- Supply chain management Policy
- Credit control and debt collection Policy
- Tariff Policy
- Property Rates Policy
- Subsistence and Travelling Policy
- Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy
- Inventory Policy
- Cost Containment Policy

## Part B Legislative Mandate

### 1. Legislative Mandate

Section 16 of Municipal Systems Act (32 of 2000) mandate municipalities to develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose encourage, and create conditions for, the local community to participate in the affairs of the municipality, including in:

- The preparation, implementation and review of its Integrated Development Plan (IDP).
- The establishment, implementation and review of its Performance Management System(PMS);
- Monitoring and review of its performance, including the outcomes and impact of such performance;
- The preparation of its budget;
- Strategic decision relating to the provision of municipal services.

Section 152 of the Constitution (108 of 1996) provides objectives of local government. One of the objectives is to **encourage the involvement of communities and community organizations in the matters of local government.**

In line with the above-mentioned legislative mandate, Polokwane Municipality was to carry out the IDP/Budget review consultation process from the **02 April 2020 – 23 April 2019**. Polokwane municipality is made up of **45 wards**, which are grouped into **seven clusters** for administrative purpose, namely;

- 1) **Mankweng Cluster**
- 2) **Sebayeng/Dikgale Cluster;**
- 3) **Maja/Chuene/Molepo Cluster;**
- 4) **Moletjie Cluster**
- 5) **City Cluster**
- 6) **Seshego Cluster;**
- 7) **Aganang Cluster**

For effective and efficient public participation process, the **2020/21 Draft IDP/Budget Public Consultation Process** will be conducted as reflected on the table below:



**2. 2020/21 Draft IDP /Budget Public Participation Schedule**

The proposed dates for IDP/Budget meetings were scheduled as follows:

Date	Sector	Wards	Venue 2020/21	Time
02 April 2020	Traditional Leaders	Traditional Leaders	Mayor's parlour	10h00
06 April 2020	Molepo / Chuene / Maja Cluster	1,2,3,4,5	Callies Sports Ground, Dihlophaneng Ward 03	10h00
07 April 2020	Sebayeng / Dikgale Cluster	24,29,32,33,30,31	Peacemakers Sports Ground, Ward 33.	10h00
08 April 2020	SDA 1, all Ext, 71,73,75,76	08	Greenside primary school Ward 08	14h00
14 April 2020	City Cluster	19,20,21,22,23,39	Nirvana Community Hall Ward 19	18h00
15 April 2020	Mankweng Cluster	06,07,25,26,27,28,34	Medium Sports Ground; Segwashi	10h00
16 April 2020	NGO, Youth, People with Disability, Women Structures	NGO, Youth, People with Disability, Women Structures	Jack Botes Hall	10h00
20 April 2020	Aganang Cluster	40,41,42,43,44,45	Mandela Village Sports Ground, Ward 40	10h00
21 April 2020	Seshego Cluster	11,12,13, 14,17,37	Makgato Sports Ground Ward 12	10h00
23 April 2020	Moletjie Cluster	09,10,15,16,18,35,36,38	Manamela Stadium, Ga-Manamela Village Ward 35	10h00

Due to the COVID-19 Epidemic and Measures to combat this Virus, the municipality has suspended all municipal gatherings or contact sessions of more than 100 people. Therefore, Draft IDP/Budget Public Participation Sessions are postponed till further notice. **Addendum attached**

### 3. Detailed Budget Tables

#### MBRR Table A1 - Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Financial Performance</b>										
Property rates	310 476	360 161	413 834	480 000	499 200	499 200	499 200	526 157	551 412	577 880
Service charges	1 183 014	1 351 943	1 305 342	1 766 071	1 766 071	1 766 071	1 827 119	1 780 034	1 942 020	2 120 201
Investment revenue	34 088	29 593	13 124	28 918	24 918	24 918	24 918	13 069	13 697	14 354
Transfers recognised - operational	793 516	939 879	969 735	1 039 367	1 113 659	1 113 659	1 113 659	1 187 428	1 286 156	1 396 717
Other own revenue	1 236 880	353 944	203 445	481 432	492 432	492 432	492 432	303 738	318 318	333 597
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>3 557 975</b>	<b>3 035 520</b>	<b>2 905 480</b>	<b>3 795 788</b>	<b>3 896 280</b>	<b>3 896 280</b>	<b>3 957 328</b>	<b>3 810 427</b>	<b>4 111 603</b>	<b>4 442 748</b>
Employee costs	658 612	768 269	863 097	921 193	910 772	910 772	910 772	988 042	1 045 348	1 105 978
Remuneration of councillors	31 846	36 190	37 955	40 100	40 100	40 100	40 100	42 511	44 977	47 585
Depreciation & asset impairment	754 377	885 858	682 233	237 000	237 000	237 000	573 800	255 000	285 000	300 000
Finance charges	37 512	63 645	72 229	85 122	72 122	72 122	72 122	97 987	118 065	118 065
Materials and bulk purchases	1 034 542	895 838	934 016	1 054 135	1 048 354	1 048 354	1 048 354	1 159 793	1 282 325	1 418 093
Transfers and grants	15 500	9 480	8 420	11 500	11 500	11 500	11 500	11 500	11 500	11 500
Other expenditure	597 710	1 208 258	1 150 771	1 200 880	1 420 494	1 420 494	1 032 525	1 126 898	1 218 989	1 313 101
<b>Total Expenditure</b>	<b>3 130 099</b>	<b>3 867 538</b>	<b>3 748 722</b>	<b>3 549 930</b>	<b>3 740 342</b>	<b>3 740 342</b>	<b>3 689 473</b>	<b>3 681 731</b>	<b>4 006 204</b>	<b>4 314 322</b>
<b>Surplus/(Deficit)</b>	427 876	(832 017)	(843 241)	245 858	155 938	155 938	268 154	128 696	105 399	128 426
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	548 523	546 275	1 070 479	1 267 136	1 195 044	1 195 044	1 195 044	874 055	623 402	526 841
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	976 399	(285 743)	227 237	1 512 994	1 350 982	1 350 982	1 463 198	1 002 751	728 801	655 268
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>976 399</b>	<b>(285 743)</b>	<b>227 237</b>	<b>1 512 994</b>	<b>1 350 982</b>	<b>1 350 982</b>	<b>1 463 198</b>	<b>1 002 751</b>	<b>728 801</b>	<b>655 268</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	815 423	985 716	1 361 707	1 889 186	1 533 659	1 533 659	1 533 659	1 124 698	723 402	637 063
Transfers recognised - capital	569 507	544 588	1 070 479	1 281 136	1 198 045	1 198 045	1 198 045	874 055	623 402	526 841
Public contributions & donations										
Borrowing	143 574	134 000	6 767	380 000	219 357	219 357	219 357	160 643	-	-
Internally generated funds	102 342	307 128	284 461	228 050	116 258	116 258	116 258	90 000	100 000	110 222
<b>Total sources of capital funds</b>	<b>815 423</b>	<b>985 716</b>	<b>1 361 707</b>	<b>1 889 186</b>	<b>1 533 659</b>	<b>1 533 659</b>	<b>1 533 659</b>	<b>1 124 698</b>	<b>723 402</b>	<b>637 063</b>

**Table A1 Budget Summary – Continues**

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousands</b>										
<b>Financial position</b>										
Total current assets	940 940	1 065 099	1 063 179	973 409	806 848	806 848	806 848	898 381	880 184	991 134
Total non current assets	13 532 740	13 477 901	14 081 685	16 706 838	16 351 311	16 351 311	16 351 311	17 221 009	17 659 411	17 996 474
Total current liabilities	735 162	896 550	1 260 388	641 500	683 823	683 823	683 823	672 490	657 088	673 242
Total non current liabilities	622 398	816 933	862 640	1 130 490	813 228	813 228	813 228	1 102 863	1 161 173	1 151 403
Community wealth/Equity	13 116 120	12 829 517	13 021 836	15 908 257	15 661 109	15 661 109	15 661 109	16 344 038	16 721 335	17 162 964
<b>Cash flows</b>										
Net cash from (used) operating	943 935	883 558	1 550 427	1 582 961	1 264 564	1 264 564	1 264 564	1 143 052	925 263	987 661
Net cash from (used) investing	(946 701)	(1 123 694)	(1 410 416)	(1 816 380)	(1 342 460)	(1 342 460)	(1 342 460)	(1 186 957)	(797 700)	(713 952)
Net cash from (used) financing	11 475	145 171	(60 453)	240 000	122 830	122 830	122 830	96 438	(62 760)	(162 760)
Cash/cash equivalents at the year end	96 967	3 072	84 084	166 129	106 569	106 569	106 569	159 102	223 905	334 855
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	348 349	117 027	208 324	297 129	130 569	130 569	130 569	255 102	319 905	430 855
Application of cash and investments	40 000	(71 375)	413 987	28 900	93 077	93 077	103 724	116 662	188 001	197 557
Balance - surplus (shortfall)	308 349	188 402	(205 662)	268 229	37 492	37 492	26 845	138 439	131 904	233 297

The City continuously affirms the commitment of pushing back the frontiers of poverty and the adverse social and economic realities. As a result, thereof, social relief will be provided to the elderly, indigent child-headed families and registered indigent's households as follows:

- Free 6 kl of water monthly
- Sanitation-100% rebate
- Refuse-100% rebate
- Free 100kw electricity monthly
- Basic charge-100% rebate
- 100% rebate on assessment rate on indigent residential properties

**MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

Functional Classification Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Revenue - Functional</b>									
<b>Governance and administration</b>	2 776 174	2 125 555	2 405 800	3 189 992	3 120 649	3 120 649	2 741 472	2 622 187	2 670 393
Executive and council	-	-	-	-	2 004	2 004	1 504	1 576	1 652
Finance and administration	2 776 174	2 125 555	2 405 800	3 189 992	3 118 644	3 118 644	2 739 967	2 620 609	2 668 740
Internal audit	-	-	-	-	1	1	1	1	1
<b>Community and public safety</b>	22 896	5 072	27 865	10 145	23 320	23 320	18 618	19 512	20 449
Community and social services	1 965	1 310	295	2 600	8 576	8 576	3 605	3 778	3 960
Sport and recreation	6 763	3 689	26 732	7 222	13 445	13 445	14 149	14 829	15 540
Public safety	14 106	73	533	323	324	324	341	357	374
Housing	62	-	306	-	972	972	520	545	571
Health	-	-	-	-	3	3	3	3	3
<b>Economic and environmental services</b>	65 928	56 398	111 138	131 150	181 124	181 124	144 188	151 109	158 362
Planning and development	54 590	22 078	18 940	62 323	83 456	83 456	54 905	57 541	60 303
Road transport	9 875	34 320	92 197	66 150	95 781	95 781	87 294	91 484	95 875
Environmental protection	1 463	-	-	2 677	1 887	1 887	1 989	2 084	2 184
<b>Trading services</b>	1 241 500	1 394 769	1 431 157	1 731 637	1 766 231	1 766 231	1 780 203	1 942 197	2 120 386
Energy sources	832 078	901 901	956 101	1 158 759	1 192 844	1 192 844	1 234 594	1 370 398	1 521 141
Water management	272 243	292 361	260 621	310 976	310 982	310 982	296 691	310 933	325 857
Waste water management	60 246	94 478	107 299	133 773	133 774	133 774	126 898	132 989	139 373
Waste management	76 934	106 029	107 136	128 129	128 631	128 631	122 020	127 877	134 015
<b>Expenditure - Functional</b>									
<b>Governance and administration</b>	1 231 092	1 374 336	1 897 426	1 263 523	1 295 542	1 295 542	1 194 955	1 310 538	1 396 370
Executive and council	156 171	188 136	104 806	304 063	336 104	336 104	386 806	443 744	501 025
Finance and administration	1 074 921	1 176 419	1 785 025	945 921	945 924	945 924	796 364	854 366	882 239
Internal audit	-	9 780	7 594	13 539	13 514	13 514	11 785	12 428	13 106
<b>Community and public safety</b>	480 278	196 653	212 715	268 314	274 921	274 921	283 078	298 384	315 020
Community and social services	100 691	72 566	66 389	90 927	64 849	64 849	71 244	74 461	78 683
Sport and recreation	160 168	69 990	85 674	119 998	141 260	141 260	138 407	146 285	154 288
Public safety	206 620	39 471	56 504	49 722	51 482	51 482	54 854	57 998	61 295
Housing	8 955	5 240	589	828	10 790	10 790	11 567	12 230	12 922
Health	3 845	9 385	3 558	6 839	6 541	6 541	7 005	7 409	7 831
<b>Economic and environmental services</b>	525 247	896 731	339 576	496 544	537 344	537 344	510 035	531 105	558 543
Planning and development	77 410	141 916	109 149	140 598	131 614	131 614	115 308	121 607	127 512
Road transport	439 021	754 141	230 055	348 489	381 922	381 922	369 630	385 552	405 769
Environmental protection	8 816	674	371	7 456	23 808	23 808	25 097	23 947	25 262
<b>Trading services</b>	893 482	1 399 818	1 299 005	1 521 549	1 632 535	1 632 535	1 693 663	1 866 176	2 044 389
Energy sources	352 472	843 340	798 520	954 688	942 908	942 908	1 057 709	1 163 475	1 285 258
Water management	352 472	356 009	269 796	341 487	460 653	460 653	476 531	515 859	542 166
Waste water management	108 401	129 062	94 000	102 173	102 117	102 117	50 741	71 488	95 563
Waste management	80 136	71 407	136 690	123 201	126 857	126 857	108 682	115 355	121 402
<b>Other</b>	-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Functional</b>	3 130 099	3 867 538	3 748 722	3 549 930	3 740 342	3 740 342	3 681 731	4 006 204	4 314 322
<b>Surplus/(Deficit) for the year</b>	976 399	(285 743)	227 237	1 512 994	1 350 982	1 350 982	1 002 751	728 801	655 268

**MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Revenue by Vote</b>									
Vote 1 - CHIEF OPERATIONS OFFICE	3	-	-	9	9	9	9	9	9
Vote 2 - MUNICIPAL MANAGER'S OFFICE	-	-	-	2 004	2 004	2 004	2 004	2 004	2 091
Vote 3 - WATER AND SANITATION	-	-	367 920	444 756	444 756	444 756	471 442	499 728	521 320
Vote 4 - ENERGY SERVICES	1 195 350	1 432 778	966 101	1 192 844	1 192 844	1 192 844	1 355 756	1 492 886	1 557 389
Vote 5 - COMMUNITY SERVICES	2 911	1 310	110 501	172 207	145 663	145 663	154 341	163 534	170 600
Vote 6 - PUBLIC SAFETY	20 931	73	17 170	39 716	66 259	66 259	70 245	74 459	77 676
Vote 7 - CORPORATE AND SHARED SERVICES	2 335 251	-	30 173	5 671	5 669	5 669	6 008	6 367	6 642
Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	56 054	22 078	227 870	62 333	53 480	53 480	56 687	60 087	62 683
Vote 9 - BUDGET AND TREASURY OFFICE	495 999	2 125 555	2 190 212	3 129 105	3 171 505	3 171 505	2 558 308	2 425 667	2 560 473
Vote 10 - TRANSPORT SERVICES	-	-	75 707	14 276	277	277	293	311	324
Vote 11 - HUMAN SETTLEMENT	-	-	306	3	8 858	8 858	9 389	9 953	10 383
11.2 - HUMAN SETTLEMENT - HOUSING ADMINISTRATION	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	<b>4 106 498</b>	<b>3 581 795</b>	<b>3 975 959</b>	<b>5 062 924</b>	<b>5 091 324</b>	<b>5 091 324</b>	<b>4 684 482</b>	<b>4 735 005</b>	<b>4 969 590</b>
<b>Expenditure by Vote to be appropriated</b>									
Vote 1 - CHIEF OPERATIONS OFFICE	62 157	176 603	96 914	174 102	178 298	178 298	166 063	179 512	192 333
Vote 2 - MUNICIPAL MANAGER'S OFFICE	2 607	56 610	100 797	310 491	313 738	313 738	361 793	391 096	419 027
Vote 3 - WATER AND SANITATION	8 816	79 169	363 796	476 302	562 810	562 810	436 757	472 131	505 850
Vote 4 - ENERGY SERVICES	1 770 003	2 032 680	797 672	961 499	942 908	942 908	961 859	1 039 762	1 114 020
Vote 5 - COMMUNITY SERVICES	100 691	346 023	273 840	339 927	345 042	345 042	330 083	356 817	382 300
Vote 6 - PUBLIC SAFETY	375 154	257 959	234 960	282 377	274 199	274 199	290 247	313 754	336 162
Vote 7 - CORPORATE AND SHARED SERVICES	361 044	164 776	260 962	260 112	233 589	233 589	219 405	237 176	254 114
Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	77 410	59 565	110 740	61 008	127 170	127 170	127 103	137 398	147 210
Vote 9 - BUDGET AND TREASURY OFFICE	311 310	637 221	1 353 660	444 177	473 040	473 040	546 273	616 797	682 852
Vote 10 - TRANSPORT SERVICES	60 907	56 930	154 792	227 302	278 798	278 798	228 838	247 372	265 039
Vote 11 - HUMAN SETTLEMENT	-	-	589	12 634	10 750	10 750	13 310	14 388	15 416
<b>Total Expenditure by Vote</b>	<b>3 130 099</b>	<b>3 867 538</b>	<b>3 748 722</b>	<b>3 549 930</b>	<b>3 740 342</b>	<b>3 740 342</b>	<b>3 681 731</b>	<b>4 006 204</b>	<b>4 314 322</b>
<b>Surplus/(Deficit) for the year</b>	<b>976 399</b>	<b>(285 743)</b>	<b>227 237</b>	<b>1 512 994</b>	<b>1 350 982</b>	<b>1 350 982</b>	<b>1 002 751</b>	<b>728 801</b>	<b>655 268</b>

DRAFT MULTI-YEAR BUDGET 2020/21- 2022/23

**MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)**

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Revenue By Source</b>									
Property rates	310 476	360 161	413 834	480 000	499 200	499 200	526 157	551 412	577 880
Service charges - electricity revenue	829 723	900 176	887 108	1 192 830	1 192 830	1 192 830	1 234 579	1 370 383	1 521 125
Service charges - water revenue	219 407	247 961	208 246	310 841	310 841	310 841	296 543	310 777	325 694
Service charges - sanitation revenue	59 376	97 777	107 293	133 773	133 773	133 773	126 897	132 988	139 372
Service charges - refuse revenue	74 509	106 029	102 694	128 627	128 627	128 627	122 016	127 872	134 010
Service charges - other									
Rental of facilities and equipment	29 053	15 730	24 477	39 539	34 539	34 539	25 362	26 579	27 855
Interest earned - external investments	34 088	29 593	13 124	28 918	24 918	24 918	13 069	13 697	14 354
Interest earned - outstanding debtors	67 806	77 045	64 962	84 800	92 800	92 800	97 347	102 020	106 917
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	13 556	20 985	31 227	16 960	34 960	34 960	36 673	38 433	40 278
Licences and permits	9 705	11 251	7 634	15 784	15 784	15 784	16 557	17 352	18 185
Agency services	15 899	17 345	25 915	26 500	26 500	26 500	27 798	29 133	30 531
Transfers and subsidies	793 516	939 879	969 735	1 039 367	1 113 659	1 113 659	1 187 428	1 286 156	1 396 717
Other revenue	108 461	211 587	49 230	297 849	287 849	287 849	100 000	104 800	109 830
Gains on disposal of PPE	992 400	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>3 557 975</b>	<b>3 035 520</b>	<b>2 905 480</b>	<b>3 795 788</b>	<b>3 896 280</b>	<b>3 896 280</b>	<b>3 810 427</b>	<b>4 111 603</b>	<b>4 442 748</b>
<b>Expenditure By Type</b>									
Employee related costs	658 612	768 269	863 097	921 193	910 772	910 772	988 042	1 045 348	1 105 978
Remuneration of councillors	31 846	36 190	37 955	40 100	40 100	40 100	42 511	44 977	47 585
Debt impairment	18 533	151 266	160 758	200 000	200 000	200 000	250 000	300 000	350 000
Depreciation & asset impairment	754 377	885 858	682 233	237 000	237 000	237 000	255 000	285 000	300 000
Finance charges	37 512	63 645	72 229	85 122	72 122	72 122	97 987	118 065	118 065
Bulk purchases	790 120	802 365	810 742	968 547	971 547	971 547	1 078 417	1 197 043	1 328 718
Other materials	244 422	93 472	123 274	85 588	76 807	76 807	81 376	85 282	89 376
Contracted services	153 199	749 886	758 652	757 056	949 301	949 301	673 856	706 201	740 099
Transfers and subsidies	15 500	9 480	8 420	11 500	11 500	11 500	11 500	11 500	11 500
Other expenditure	425 977	307 106	231 362	243 824	271 193	271 193	203 042	212 788	223 002
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>3 130 099</b>	<b>3 867 538</b>	<b>3 748 722</b>	<b>3 549 930</b>	<b>3 740 342</b>	<b>3 740 342</b>	<b>3 681 731</b>	<b>4 006 204</b>	<b>4 314 322</b>
<b>Surplus/(Deficit)</b>	<b>427 876</b>	<b>(832 017)</b>	<b>(843 241)</b>	<b>245 858</b>	<b>155 938</b>	<b>155 938</b>	<b>128 696</b>	<b>105 399</b>	<b>128 426</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	548 523	546 275	1 070 479	1 267 136	1 195 044	1 195 044	874 055	623 402	526 841
<b>Surplus/(Deficit) for the year</b>	<b>976 399</b>	<b>(285 743)</b>	<b>227 237</b>	<b>1 512 994</b>	<b>1 350 982</b>	<b>1 350 982</b>	<b>1 002 751</b>	<b>728 801</b>	<b>655 268</b>

**MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source**

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Capital expenditure - Vote</b>									
<b>Single-year expenditure to be appropriated</b>									
Vote 1 - Chef Operations Office	609	-	575	5 010	857	857	3 035	3 471	4 453
Vote 2 - Municipal Manger Office	-	-	-	-	-	-	-	-	-
Vote 3 - Water and Sanitation	-	-	877 111	894 528	892 528	892 528	539 144	288 618	192 612
Vote 4 - Energy Services	572 339	810 691	23 412	62 248	69 559	69 559	20 201	28 631	36 943
Vote 5 - Community Services	25 710	21 464	24 278	91 501	72 188	72 188	60 312	52 271	43 925
Vote 6 - Public Safety	73 006	46 742	7 523	8 639	1 806	1 806	2 208	2 516	8 384
Vote 7 - Corporate and Shared Services	1 349	92 458	87 380	124 314	53 300	53 300	29 402	24 460	20 407
Vote 8 - Planning and Economic Development	1 137	2 696	19 426	14 839	15 864	15 864	5 805	7 772	7 879
Vote 9 - Budget and Treasury	7 503	1 548	9 169	6 500	2 598	2 598	1 000	-	-
Vote 10 - Transport Services	133 770	10 117	312 833	681 486	424 958	424 958	463 591	315 664	322 462
Vote 11 - Human Settlement	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	<b>815 423</b>	<b>985 716</b>	<b>1 361 707</b>	<b>1 889 186</b>	<b>1 533 659</b>	<b>1 533 659</b>	<b>1 124 698</b>	<b>723 402</b>	<b>637 063</b>
<b>Total Capital Expenditure - Vote</b>	<b>815 423</b>	<b>985 716</b>	<b>1 361 707</b>	<b>1 889 186</b>	<b>1 533 659</b>	<b>1 533 659</b>	<b>1 124 698</b>	<b>723 402</b>	<b>637 063</b>
<b>Capital Expenditure - Functional</b>									
<b>Governance and administration</b>	<b>33 663</b>	<b>115 718</b>	<b>116 232</b>	<b>133 774</b>	<b>71 941</b>	<b>71 941</b>	<b>31 738</b>	<b>25 207</b>	<b>21 319</b>
Executive and council	609	-	-	-	-	-	-	-	-
Finance and administration	9 023	1 736	116 232	133 774	71 941	71 941	31 738	25 207	21 319
Internal audit	24 031	113 982	-	-	-	-	-	-	-
<b>Community and public safety</b>	<b>64 644</b>	<b>35 868</b>	<b>24 815</b>	<b>82 812</b>	<b>65 136</b>	<b>65 136</b>	<b>57 781</b>	<b>53 189</b>	<b>48 262</b>
Community and social services	16 393	14 677	12 123	7 652	4 148	4 148	4 342	4 868	8 937
Sport and recreation	47 094	13 988	12 693	69 480	60 988	60 988	53 439	48 321	39 325
Public safety	1 157	7 202	-	5 679	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>	<b>220 052</b>	<b>289 530</b>	<b>542 039</b>	<b>696 325</b>	<b>429 295</b>	<b>429 295</b>	<b>467 969</b>	<b>324 175</b>	<b>334 454</b>
Planning and development	1 062	2 696	19 426	14 839	1 037	1 037	5 805	7 772	7 657
Road transport	218 990	286 833	522 612	681 486	428 257	428 257	462 163	316 403	326 797
Environmental protection	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	<b>497 064</b>	<b>544 601</b>	<b>678 621</b>	<b>976 276</b>	<b>967 288</b>	<b>967 288</b>	<b>567 211</b>	<b>320 831</b>	<b>233 028</b>
Energy sources	22 386	29 829	30 298	62 248	69 559	69 559	20 201	28 631	36 943
Water management	462 037	422 913	398 996	386 703	434 327	434 327	255 587	226 048	192 612
Waste water management	-	89 352	238 037	507 948	452 701	452 701	283 157	62 570	-
Waste management	12 641	2 508	11 289	19 378	10 700	10 700	8 265	3 582	3 474
Other	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	<b>815 423</b>	<b>985 716</b>	<b>1 361 707</b>	<b>1 889 186</b>	<b>1 533 659</b>	<b>1 533 659</b>	<b>1 124 698</b>	<b>723 402</b>	<b>637 063</b>
<b>Funded by:</b>									
National Government	569 507	544 588	1 070 479	1 267 136	1 195 045	1 195 045	874 055	623 402	526 841
Transfers recognised - capital	569 507	544 588	1 070 479	1 281 136	1 198 045	1 198 045	874 055	623 402	526 841
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	143 574	134 000	6 767	380 000	219 357	219 357	160 643	-	-
Internally generated funds	102 342	307 128	284 461	228 050	116 258	116 258	90 000	100 000	110 222
<b>Total Capital Funding</b>	<b>815 423</b>	<b>985 716</b>	<b>1 361 707</b>	<b>1 889 186</b>	<b>1 533 659</b>	<b>1 533 659</b>	<b>1 124 698</b>	<b>723 402</b>	<b>637 063</b>

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**MBRR Table A6 - Budgeted Financial Position**

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>R thousand</b>									
<b>ASSETS</b>									
<b>Current assets</b>									
Cash	99 771	4 526	84 084	166 129	106 569	106 569	159 102	223 905	334 855
Call investment deposits	143 178	112 501	124 240	131 000	24 000	24 000	96 000	96 000	96 000
Consumer debtors	428 446	659 900	601 047	534 565	534 565	534 565	501 565	418 565	418 565
Other debtors	104 157	125 202	93 097	45 000	45 000	45 000	45 000	45 000	45 000
Current portion of long-term receivables	4	4	11 037	500	500	500	500	500	500
Inventory	165 385	162 966	149 673	96 214	96 214	96 214	96 214	96 214	96 214
<b>Total current assets</b>	<b>940 940</b>	<b>1 065 099</b>	<b>1 063 179</b>	<b>973 409</b>	<b>806 848</b>	<b>806 848</b>	<b>898 381</b>	<b>880 184</b>	<b>991 134</b>
<b>Non current assets</b>									
Long-term receivables	148	144	144	-	-	-	-	-	-
Investments	105 400	-	-	-	-	-	-	-	-
Investment property	702 055	732 808	749 428	732 808	732 808	732 808	732 808	732 808	732 808
Investment in Associate	1	1	1	1	1	1	1	1	1
Property, plant and equipment	12 706 652	12 721 731	13 291 890	15 950 813	15 595 286	15 595 286	16 464 984	16 903 385	17 240 449
Agricultural									
Biological	15 571	11 833	4 732	11 833	11 833	11 833	11 833	11 833	11 833
Intangible	2 912	11 383	35 489	11 383	11 383	11 383	11 383	11 383	11 383
Other non-current assets	-	-	-	-	-	-	-	-	-
<b>Total non current assets</b>	<b>13 532 740</b>	<b>13 477 901</b>	<b>14 081 685</b>	<b>16 706 838</b>	<b>16 351 311</b>	<b>16 351 311</b>	<b>17 221 009</b>	<b>17 659 411</b>	<b>17 996 474</b>
<b>TOTAL ASSETS</b>	<b>14 473 680</b>	<b>14 543 000</b>	<b>15 144 864</b>	<b>17 680 247</b>	<b>17 158 160</b>	<b>17 158 160</b>	<b>18 119 390</b>	<b>18 539 595</b>	<b>18 987 608</b>
<b>LIABILITIES</b>									
<b>Current liabilities</b>									
Bank overdraft	-	-	-	-	-	-	-	-	-
Borrowing	93 813	51 309	66 782	64 205	56 528	56 528	50 433	23 914	28 914
Consumer deposits	70 953	72 407	73 102	73 000	73 000	73 000	73 500	74 000	74 500
Trade and other payables	570 396	763 907	1 111 357	494 599	544 599	544 599	538 279	548 279	558 279
Provisions	-	8 927	9 147	9 696	9 696	9 696	10 278	10 895	11 548
<b>Total current liabilities</b>	<b>735 162</b>	<b>896 550</b>	<b>1 260 388</b>	<b>641 500</b>	<b>683 823</b>	<b>683 823</b>	<b>672 490</b>	<b>657 088</b>	<b>673 242</b>
<b>Non current liabilities</b>									
Borrowing	350 678	516 939	494 449	783 313	466 051	466 051	712 581	747 474	712 882
Provisions	271 719	299 993	368 190	347 177	347 177	347 177	390 282	413 699	438 521
<b>Total non current liabilities</b>	<b>622 398</b>	<b>816 933</b>	<b>862 640</b>	<b>1 130 490</b>	<b>813 228</b>	<b>813 228</b>	<b>1 102 863</b>	<b>1 161 173</b>	<b>1 151 403</b>
<b>TOTAL LIABILITIES</b>	<b>1 357 560</b>	<b>1 713 483</b>	<b>2 123 028</b>	<b>1 771 990</b>	<b>1 497 050</b>	<b>1 497 050</b>	<b>1 775 353</b>	<b>1 818 261</b>	<b>1 824 644</b>
<b>NET ASSETS</b>	<b>13 116 120</b>	<b>12 829 517</b>	<b>13 021 836</b>	<b>15 908 257</b>	<b>15 661 109</b>	<b>15 661 109</b>	<b>16 344 038</b>	<b>16 721 335</b>	<b>17 162 964</b>
<b>COMMUNITY WEALTH/EQUITY</b>									
Accumulated Surplus/(Deficit)	5 671 028	5 327 843	5 597 299	8 406 584	8 159 436	8 159 436	8 842 364	9 219 661	9 661 290
Reserves	7 445 092	7 501 674	7 424 537	7 501 674	7 501 674	7 501 674	7 501 674	7 501 674	7 501 674
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>13 116 120</b>	<b>12 829 517</b>	<b>13 021 836</b>	<b>15 908 257</b>	<b>15 661 109</b>	<b>15 661 109</b>	<b>16 344 038</b>	<b>16 721 335</b>	<b>17 162 964</b>



**MBRR Table A7 - Budgeted Cash Flow Statement**

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Property rates	299 935	332 841	382 488	422 400	439 296	439 296	473 541	496 271	520 092
Service charges	1 207 107	1 078 587	1 179 991	1 607 125	1 607 125	1 607 125	1 602 031	1 747 818	1 908 181
Other revenue	223 248	786 269	359 168	350 731	292 731	292 731	181 624	190 342	199 478
Government - operating	793 516	939 879	948 928	1 039 367	1 045 527	1 045 527	1 187 428	1 286 156	1 396 717
Government - capital	548 523	546 275	1 050 028	1 267 136	1 155 575	1 155 575	874 055	623 402	526 841
Interest	34 088	29 593	25 979	103 483	113 483	113 483	97 167	101 831	106 719
Dividends	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Suppliers and employees	(2 125 323)	(2 756 762)	(2 327 246)	(3 110 914)	(3 305 806)	(3 305 806)	(3 163 882)	(3 391 567)	(3 541 377)
Finance charges	(22 139)	(63 645)	(60 530)	(84 867)	(71 867)	(71 867)	(97 987)	(118 065)	(118 065)
Transfers and Grants	(15 020)	(9 480)	(8 380)	(11 500)	(11 500)	(11 500)	(10 925)	(10 925)	(10 925)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>943 935</b>	<b>883 558</b>	<b>1 550 427</b>	<b>1 582 961</b>	<b>1 264 564</b>	<b>1 264 564</b>	<b>1 143 052</b>	<b>925 263</b>	<b>987 661</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE	20 402	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	2 804	1 454	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	118 393	118 393	-	-	-
Decrease (increase) in non-current investments	(189 578)	(137 978)	(11 739)	-	-	-	(96 000)	(96 000)	(96 000)
<b>Payments</b>									
Capital assets	(777 525)	(985 716)	(1 398 677)	(1 816 380)	(1 460 853)	(1 460 853)	(1 090 957)	(701 700)	(617 952)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(946 701)</b>	<b>(1 123 694)</b>	<b>(1 410 416)</b>	<b>(1 816 380)</b>	<b>(1 342 460)</b>	<b>(1 342 460)</b>	<b>(1 186 957)</b>	<b>(797 700)</b>	<b>(713 952)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	175 689	205 000	-	300 000	179 357	179 357	160 643	-	-
Increase (decrease) in consumer deposits	2 089	-	(2 823)	-	-	-	-	-	-
<b>Payments</b>									
Repayment of borrowing	(166 304)	(59 829)	(57 630)	(60 000)	(56 528)	(56 528)	(64 205)	(62 760)	(162 760)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>11 475</b>	<b>145 171</b>	<b>(60 453)</b>	<b>240 000</b>	<b>122 830</b>	<b>122 830</b>	<b>96 438</b>	<b>(62 760)</b>	<b>(162 760)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>8 709</b>	<b>(94 966)</b>	<b>79 558</b>	<b>6 582</b>	<b>44 934</b>	<b>44 934</b>	<b>52 533</b>	<b>64 803</b>	<b>110 949</b>
Cash/cash equivalents at the year begin:	88 257	98 038	4 526	159 548	61 635	61 635	106 569	159 102	223 905
Cash/cash equivalents at the year end:	96 967	3 072	84 084	166 129	106 569	106 569	159 102	223 905	334 855

**MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>									
<b>Cash and investments available</b>									
Cash/cash equivalents at the year end	96 967	3 072	84 084	166 129	106 569	106 569	159 102	223 905	334 855
Other current investments > 90 days	145 982	113 955	124 240	131 000	24 000	24 000	96 000	96 000	96 000
Non current assets - Investments	105 400	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>	<b>348 349</b>	<b>117 027</b>	<b>208 324</b>	<b>297 129</b>	<b>130 569</b>	<b>130 569</b>	<b>255 102</b>	<b>319 905</b>	<b>430 855</b>
<b>Application of cash and investments</b>									
Unspent conditional transfers	80 616	153 472	137 798	50 000	50 000	50 000	50 000	50 000	50 000
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements				11 739	11 739	11 739	21 739	11 739	11 739
Other working capital requirements	(40 616)	(224 847)	276 188	(61 180)	2 997	2 997	15 582	96 921	106 477
Other provisions				28 341	28 341	28 341	29 341	29 341	29 341
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	-	-	-	-	-	-	-	-	-
<b>Total Application of cash and investments:</b>	<b>40 000</b>	<b>(71 375)</b>	<b>413 987</b>	<b>28 900</b>	<b>93 077</b>	<b>93 077</b>	<b>116 662</b>	<b>188 001</b>	<b>197 557</b>
<b>Surplus(shortfall)</b>	<b>308 349</b>	<b>188 402</b>	<b>(205 662)</b>	<b>268 229</b>	<b>37 492</b>	<b>37 492</b>	<b>138 439</b>	<b>131 904</b>	<b>233 297</b>

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**MBRR Table A9 - Asset Management**

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>CAPITAL EXPENDITURE</b>									
<b>Total New Assets</b>	<b>633 212</b>	<b>588 109</b>	<b>660 859</b>	<b>1 174 898</b>	<b>1 081 913</b>	<b>1 081 913</b>	<b>739 585</b>	<b>448 646</b>	<b>364 886</b>
<i>Roads Infrastructure</i>	95 078	115 782	109 234	260 700	122 131	122 131	196 631	51 535	60 102
<i>Storm water Infrastructure</i>	-	5 797	-	-	4 600	4 600	-	8 000	15 000
<i>Electrical Infrastructure</i>	19 650	25 838	19 298	58 248	67 560	67 560	20 201	25 592	33 286
<i>Water Supply Infrastructure</i>	339 941	234 670	209 262	305 480	362 990	362 990	245 587	216 048	185 612
<i>Sanitation Infrastructure</i>	128 743	25 504	-	176 047	291 094	291 094	82 000	30 217	-
<i>Solid Waste Infrastructure</i>	-	63 973	8 190	13 378	3 200	3 200	7 600	3 582	3 150
<i>Information and Communication Infrastructure</i>	-	-	-	268	-	-	352	293	653
<b>Infrastructure</b>	<b>583 412</b>	<b>471 564</b>	<b>345 983</b>	<b>814 121</b>	<b>851 574</b>	<b>851 574</b>	<b>552 371</b>	<b>335 266</b>	<b>297 802</b>
Community Facilities	7 102	10 549	2 836	269 481	148 428	148 428	114 063	42 660	29 855
Sport and Recreation Facilities	37 488	4 511	5 194	54 539	54 425	54 425	41 000	40 000	20 359
<b>Community Assets</b>	<b>44 589</b>	<b>15 060</b>	<b>8 030</b>	<b>324 020</b>	<b>202 853</b>	<b>202 853</b>	<b>155 063</b>	<b>82 660</b>	<b>50 215</b>
<b>Heritage Assets</b>	-	-	7 250	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	5 202	6 443	6 900
Non-revenue Generating	-	2 508	-	12 169	1 037	1 037	-	-	-
<b>Investment properties</b>	-	<b>2 508</b>	-	<b>12 169</b>	<b>1 037</b>	<b>1 037</b>	<b>5 202</b>	<b>6 443</b>	<b>6 900</b>
Operational Buildings	5 211	6 302	126 332	10 502	6 794	6 794	1 300	5 492	2 778
Housing	-	-	313	-	-	-	-	-	-
<b>Other Assets</b>	<b>5 211</b>	<b>6 302</b>	<b>126 646</b>	<b>10 502</b>	<b>6 794</b>	<b>6 794</b>	<b>1 300</b>	<b>5 492</b>	<b>2 778</b>
Licences and Rights	-	-	1 500	700	154	154	304	371	257
<b>Intangible Assets</b>	-	-	<b>1 500</b>	<b>700</b>	<b>154</b>	<b>154</b>	<b>304</b>	<b>371</b>	<b>257</b>
Computer Equipment	-	2 053	8 955	4 000	300	300	1 622	978	1 306
Furniture and Office Equipment	-	73	1 055	2 400	900	900	373	487	1 122
Machinery and Equipment	-	-	5 724	6 987	2 301	2 301	3 351	1 948	4 506
Transport Assets	-	90 551	155 717	-	16 000	16 000	20 000	15 000	-
<b>Total Renewal of Existing Assets</b>	<b>182 211</b>	<b>227 091</b>	<b>340 998</b>	<b>244 767</b>	<b>81 942</b>	<b>81 942</b>	<b>10 847</b>	<b>11 534</b>	<b>13 012</b>
<i>Roads Infrastructure</i>	-	91 642	835	3 705	3 205	3 205	1 500	1 000	2 000
<i>Storm water Infrastructure</i>	-	8 146	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>	37 035	3 077	8 265	2 000	2 000	2 000	-	2 061	2 220
<i>Water Supply Infrastructure</i>	2 730	124 226	184 363	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>	92 472	-	59 486	231 901	75 002	75 002	-	-	-
<i>Solid Waste Infrastructure</i>	1 559	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	6 883	-	-	-	-	-	-
<b>Infrastructure</b>	<b>133 796</b>	<b>227 091</b>	<b>259 832</b>	<b>237 606</b>	<b>80 207</b>	<b>80 207</b>	<b>1 500</b>	<b>3 061</b>	<b>4 220</b>
Community Facilities	6 389	-	754	3 819	1 235	1 235	6 991	5 650	5 166
Sport and Recreation Facilities	7 789	-	2 146	1 000	-	-	-	-	500
<b>Community Assets</b>	<b>14 179</b>	-	<b>2 900</b>	<b>4 819</b>	<b>1 235</b>	<b>1 235</b>	<b>6 991</b>	<b>5 650</b>	<b>5 666</b>
<b>Heritage Assets</b>	-	-	-	335	-	-	-	-	-
Operational Buildings	32 801	-	78 266	2 008	500	500	2 356	2 823	3 126
Housing	-	-	-	-	-	-	-	-	-
<b>Other Assets</b>	<b>32 801</b>	-	<b>78 266</b>	<b>2 008</b>	<b>500</b>	<b>500</b>	<b>2 356</b>	<b>2 823</b>	<b>3 126</b>
Licences and Rights	1 436	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>	<b>1 436</b>	-	-	-	-	-	-	-	-

DRAFT MULTI-YEAR BUDGET 2020/21- 2022/23

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Total Upgrading of Existing Assets</b>	-	170 516	367 295	469 521	369 804	369 804	374 267	263 222	258 943
<i>Roads Infrastructure</i>	-	82 092	152 757	257 648	206 131	206 131	150 210	209 566	229 482
<i>Storm water Infrastructure</i>	-	-	355	-	-	-	-	-	2 100
<i>Electrical Infrastructure</i>	-	-	1 556	2 000	-	-	-	978	1 436
<i>Water Supply Infrastructure</i>	-	57 835	5 396	81 223	14 038	14 038	10 000	10 000	7 000
<i>Sanitation Infrastructure</i>	-	-	178 551	100 000	113 905	113 905	201 157	32 354	-
<i>Solid Waste Infrastructure</i>	-	-	2 415	6 000	7 500	7 500	-	-	-
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	12 000	12 000	12 000	-	978	1 306
<b>Infrastructure</b>	-	139 927	341 032	458 871	353 574	353 574	361 367	253 876	241 324
Community Facilities	-	8 312	8 844	1 170	-	-	300	1 100	1 283
Sport and Recreation Facilities	-	7 622	6 043	7 845	8 500	8 500	10 000	6 288	15 000
<b>Community Assets</b>	-	15 934	14 887	9 015	8 500	8 500	10 300	7 388	16 283
<b>Heritage Assets</b>	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	335	-	-	300	958	500
Non-revenue Generating	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	-	-	-	335	-	-	300	958	500
Operational Buildings	-	12 628	11 377	1 300	7 730	7 730	2 300	1 000	836
Housing	-	-	-	-	-	-	-	-	-
<b>Other Assets</b>	-	12 628	11 377	1 300	7 730	7 730	2 300	1 000	836
<b>Biological or Cultivated Assets</b>	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	2 027	-	-	-	-	-	-	-
<b>Intangible Assets</b>	-	2 027	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	815 423	985 716	1 369 152	1 889 186	1 533 659	1 533 659	1 124 698	723 402	636 841
<i>Roads Infrastructure</i>	95 078	289 515	262 826	522 053	331 467	331 467	348 341	262 101	291 584
<i>Storm water Infrastructure</i>	-	13 943	355	-	4 600	4 600	-	8 000	17 100
<i>Electrical Infrastructure</i>	56 685	28 915	29 119	62 248	69 559	69 559	20 201	28 631	36 943
<i>Water Supply Infrastructure</i>	342 671	416 731	399 022	386 703	377 027	377 027	255 587	226 048	192 612
<i>Sanitation Infrastructure</i>	221 214	25 504	238 037	507 948	480 001	480 001	283 157	62 570	-
<i>Solid Waste Infrastructure</i>	1 559	63 973	10 605	19 378	10 700	10 700	7 600	3 582	3 150
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	6 863	12 268	12 000	12 000	352	1 272	1 959
<b>Infrastructure</b>	717 208	838 581	946 847	1 510 598	1 285 355	1 285 355	915 237	592 203	543 347
Community Facilities	13 491	18 861	12 434	274 470	149 663	149 663	121 353	49 410	36 305
Sport and Recreation Facilities	45 277	12 133	13 383	63 384	62 925	62 925	51 000	46 288	35 859
<b>Community Assets</b>	58 768	30 994	25 817	337 854	212 588	212 588	172 353	95 698	72 164
<b>Heritage Assets</b>	-	-	7 250	335	-	-	-	-	-
Revenue Generating	-	-	-	335	-	-	5 502	7 401	7 400
Non-revenue Generating	-	2 508	-	12 169	1 037	1 037	-	-	-
<b>Investment properties</b>	-	2 508	-	12 504	1 037	1 037	5 502	7 401	7 400
Operational Buildings	38 011	18 931	215 975	13 809	15 024	15 024	5 956	9 315	6 740
Housing	-	-	313	-	-	-	-	-	-
<b>Other Assets</b>	38 011	18 931	216 288	13 809	15 024	15 024	5 956	9 315	6 740
Licences and Rights	1 436	2 027	1 500	700	154	154	304	371	257
<b>Intangible Assets</b>	1 436	2 027	1 500	700	154	154	304	371	257
Computer Equipment	-	2 053	8 955	4 000	300	300	1 622	978	1 306
Furniture and Office Equipment	-	73	1 055	2 400	900	900	373	487	1 122
Machinery and Equipment	-	-	5 724	6 987	2 301	2 301	3 351	1 948	4 506
Transport Assets	-	90 551	155 717	-	16 000	16 000	20 000	15 000	-
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	815 423	985 716	1 369 152	1 889 186	1 533 659	1 533 659	1 124 698	723 402	636 841

DRAFT MULTI-YEAR BUDGET 2020/21- 2022/23

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>EXPENDITURE OTHER ITEMS</b>	<b>998 800</b>	<b>1 174 898</b>	<b>1 187 707</b>	<b>842 592</b>	<b>877 933</b>	<b>877 933</b>	<b>809 495</b>	<b>875 032</b>	<b>901 933</b>
<u>Depreciation</u>	754 377	885 858	677 042	237 000	237 000	237 000	255 000	285 000	300 000
<u>Repairs and Maintenance by Asset Class</u>	<b>244 422</b>	<b>289 040</b>	<b>510 665</b>	<b>605 592</b>	<b>640 933</b>	<b>640 933</b>	<b>554 495</b>	<b>590 032</b>	<b>601 933</b>
<i>Roads Infrastructure</i>	41 388	70 175	21 736	80 508	69 397	69 397	76 948	78 351	82 087
<i>Storm water Infrastructure</i>	24 868	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>	25 309	49 287	16 324	134 519	120 904	120 904	114 471	128 600	127 061
<i>Water Supply Infrastructure</i>	26 857	3 581	20 033	103 964	152 564	152 564	137 507	144 704	152 280
<i>Sanitation Infrastructure</i>	4 946	1 591	-	15 647	15 647	15 647	11 133	11 667	12 227
<i>Solid Waste Infrastructure</i>	31 266	1 018	2 080	77 955	76 155	76 155	52 848	56 337	59 041
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-
<b>Infrastructure</b>	<b>154 634</b>	<b>125 653</b>	<b>60 173</b>	<b>412 593</b>	<b>434 667</b>	<b>434 667</b>	<b>392 906</b>	<b>419 658</b>	<b>432 696</b>
Community Facilities	15 099	-	21	5 743	8 274	8 274	7 588	5 437	5 698
Sport and Recreation Facilities	3 222	850	2 926	57 553	51 791	51 791	32 534	34 376	36 321
<b>Community Assets</b>	<b>18 321</b>	<b>850</b>	<b>2 947</b>	<b>63 296</b>	<b>60 065</b>	<b>60 065</b>	<b>40 122</b>	<b>39 813</b>	<b>42 020</b>
<b>Heritage Assets</b>	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	-	-	-	-	-	-	-	-	-
Operational Buildings	71 468	162 537	406 745	56 592	53 135	53 135	58 826	64 914	58 419
Housing	-	-	-	-	-	-	-	-	-
<b>Other Assets</b>	<b>71 468</b>	<b>162 537</b>	<b>406 745</b>	<b>56 592</b>	<b>53 135</b>	<b>53 135</b>	<b>58 826</b>	<b>64 914</b>	<b>58 419</b>
<b>Biological or Cultivated Assets</b>	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	18 000	15 700	15 700	10 500	11 004	11 532
<b>Intangible Assets</b>	-	-	-	<b>18 000</b>	<b>15 700</b>	<b>15 700</b>	<b>10 500</b>	<b>11 004</b>	<b>11 532</b>
<b>Computer Equipment</b>	-	-	-	<b>6 000</b>	<b>6 000</b>	<b>6 000</b>	<b>4 000</b>	<b>4 192</b>	<b>4 393</b>
<b>Furniture and Office Equipment</b>	-	-	-	<b>12 390</b>	<b>12 814</b>	<b>12 814</b>	<b>8 779</b>	<b>9 200</b>	<b>9 642</b>
<b>Machinery and Equipment</b>	-	-	<b>29 419</b>	<b>572</b>	<b>400</b>	<b>400</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Transport Assets</b>	-	-	<b>11 381</b>	<b>36 149</b>	<b>58 151</b>	<b>58 151</b>	<b>39 359</b>	<b>41 248</b>	<b>43 228</b>
<b>Libraries</b>	-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURE OTHER ITEMS</b>	<b>998 800</b>	<b>1 174 898</b>	<b>1 187 707</b>	<b>842 592</b>	<b>877 933</b>	<b>877 933</b>	<b>809 495</b>	<b>875 032</b>	<b>901 933</b>
<i>Renewal and upgrading of Existing Assets as % of total capex</i>	22.3%	40.3%	51.7%	37.8%	29.5%	29.5%	34.2%	38.0%	42.7%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>	24.2%	44.9%	104.6%	301.4%	190.6%	190.6%	151.0%	96.4%	90.7%
<i>R&amp;M as a % of PPE</i>	1.9%	2.3%	4.2%	3.8%	4.1%	4.1%	3.4%	3.5%	3.5%
<i>Renewal and upgrading and R&amp;M as a % of PPE</i>	3.0%	5.0%	7.0%	8.0%	7.0%	7.0%	5.0%	5.0%	5.0%

**MBRR Table A10 - Basic Service Delivery Measurement**

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Household service targets</b>									
<b>Water:</b>									
Piped water inside dwelling	61 680	61 680	62 914	65 381	65 381	62 851	67 119	69 066	71 096
Piped water inside yard (but not in dwelling)	60 976	60 976	62 195	64 634	64 634	118 780	126 846	130 526	134 362
Using public tap (at least min.service level)	71 819	71 819	73 256	76 128	76 128	10 326	11 027	11 347	11 681
Other water supply (at least min.service level)	47 318	47 318	48 264	50 157	50 157	47 159	50 361	51 823	53 346
<i>Minimum Service Level and Above sub-total</i>	241 793	241 793	246 629	256 300	256 300	239 116	255 353	262 762	270 485
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	<b>241 793</b>	<b>241 793</b>	<b>246 629</b>	<b>256 300</b>	<b>256 300</b>	<b>239 116</b>	<b>255 353</b>	<b>262 762</b>	<b>270 485</b>
<b>Sanitation/sewerage:</b>									
Flush toilet (connected to sewerage)	56 995	56 995	58 135	60 414	60 414	96 619	103 180	106 174	109 294
Flush toilet (with septic tank)	5 770	5 770	5 885	6 116	6 116	5 660	6 044	6 220	6 403
Chemical toilet	2 139	2 139	2 182	2 267	2 267	1 579	1 686	1 735	1 786
Pit toilet (ventilated)	47 847	47 847	48 804	50 718	50 718	38 840	41 477	42 681	43 935
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	112 751	112 751	115 006	119 516	119 516	142 698	152 388	156 809	161 418
Bucket toilet	-	80 120	81 722	-	-	96 418	102 965	105 953	109 067
Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
No toilet provisions	-	98 000	99 960	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	178 120	181 682	-	-	96 418	102 965	105 953	109 067
<b>Total number of households</b>	<b>112 751</b>	<b>290 871</b>	<b>296 689</b>	<b>119 516</b>	<b>119 516</b>	<b>239 116</b>	<b>255 353</b>	<b>262 762</b>	<b>270 485</b>
<b>Energy:</b>									
Electricity (at least min.service level)	112 379	112 379	114 626	119 121	119 121	225 628	240 949	247 940	255 228
Electricity - prepaid (min.service level)	97 167	97 167	99 111	102 997	102 997	8 026	8 571	8 820	9 079
<i>Minimum Service Level and Above sub-total</i>	209 546	209 546	213 737	222 119	222 119	233 654	249 520	256 760	264 306
Electricity (< min.service level)	18 611	18 611	18 983	19 728	19 728	-	-	-	-
Electricity - prepaid (< min. service level)	20 439	20 439	20 848	21 665	21 665	-	-	-	-
Other energy sources	2 069	2 069	2 110	2 193	2 193	5 462	5 833	6 002	6 179
<i>Below Minimum Service Level sub-total</i>	41 119	41 119	41 941	43 586	43 586	5 462	5 833	6 002	6 179
<b>Total number of households</b>	<b>250 665</b>	<b>250 665</b>	<b>255 678</b>	<b>265 704</b>	<b>265 704</b>	<b>239 116</b>	<b>255 353</b>	<b>262 762</b>	<b>270 485</b>
<b>Refuse:</b>									
Removed at least once a week	129 556	129 556	132 147	137 330	137 330	135 507	142 824	149 680	156 865
<i>Minimum Service Level and Above sub-total</i>	129 556	129 556	132 147	137 330	137 330	135 507	142 824	149 680	156 865
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	<b>129 556</b>	<b>129 556</b>	<b>132 147</b>	<b>137 330</b>	<b>137 330</b>	<b>135 507</b>	<b>142 824</b>	<b>149 680</b>	<b>156 865</b>

DRAFT MULTI-YEAR BUDGET 2020/21- 2022/23

MBRR Table A10 - Basic Service Delivery Measurement - cont

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Households receiving Free Basic Service</b>									
Water (6 kilolitres per household per month)	14 774	15 075	15 377	16 959	16 959	16 959	13 897	14 564	15 263
Sanitation (free minimum level service)	14 248	14 539	14 830	15 775	15 775	15 775	16 548	17 342	18 174
Electricity/other energy (50kwh per household per month)	-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)	14 539	14 539	14 830	15 775	15 775	15 775	16 548	17 342	18 174
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>									
Water (6 kilolitres per indigent household per month)	18 654	19 844	21 111	22 682	22 682	22 682	18 587	19 479	20 414
Sanitation (free sanitation service to indigent households)	13 941	14 830	15 777	16 724	16 724	16 724	17 543	18 386	19 268
Electricity/other energy (50kwh per indigent household per month)	24 378	25 934	27 589	30 304	30 304	30 304	33 637	37 338	41 445
Refuse (removed once a week for indigent households)	11 686	12 432	13 226	14 020	14 020	14 020	14 707	15 413	16 153
<b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>									
	417 574	421 319	429 745	466 494	466 494	466 494	428 899	449 486	471 062
<b>Total cost of FBS provided</b>	<b>486 232</b>	<b>494 359</b>	<b>507 448</b>	<b>550 224</b>	<b>550 224</b>	<b>550 224</b>	<b>513 374</b>	<b>540 101</b>	<b>568 341</b>
<b>Highest level of free service provided per household</b>									
Property rates (R value threshold)	58	58	58	58	58	58	61	64	67
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (Rand per household per month)	95	95	95	95	95	95	95	95	95
Electricity (kwh per household per month)	100	100	100	100	100	100	100	100	100
Refuse (average litres per week)	240	240	240	240	240	240	240	240	240
<b>Revenue cost of subsidised services provided (R'000)</b>									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	42 831	48 450	49 937	57 169	59 456	59 456	62 666	65 674	68 827
Water (in excess of 6 kilolitres per indigent household per month)	18 654	19 844	21 111	22 682	22 682	22 682	18 587	19 479	20 414
Sanitation (in excess of free sanitation service to indigent households)	13 941	14 830	15 777	16 724	16 724	16 724	17 543	18 386	19 268
Electricity/other energy (in excess of 50 kwh per indigent household per month)	7 708	8 200	8 723	9 864	9 864	9 864	10 949	12 153	13 490
Refuse (in excess of one removal a week for indigent households)	11 686	12 432	13 226	14 020	14 020	14 020	14 707	15 413	16 153
<b>Total revenue cost of subsidised services provided</b>	<b>94 819</b>	<b>103 757</b>	<b>108 774</b>	<b>120 459</b>	<b>122 746</b>	<b>122 746</b>	<b>124 453</b>	<b>131 105</b>	<b>138 152</b>

**MBRR Table SA1 - Supporting detail to budgeted financial performance**

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>R thousand</b>									
<b>REVENUE ITEMS:</b>									
<b>Property rates</b>									
Total Property Rates	353 307	408 612	463 771	537 169	558 656	558 656	588 823	617 087	646 707
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>	42 831	48 450	49 937	57 169	59 456	59 456	62 666	65 674	68 827
<b>Net Property Rates</b>	<b>310 476</b>	<b>360 161</b>	<b>413 834</b>	<b>480 000</b>	<b>499 200</b>	<b>499 200</b>	<b>526 157</b>	<b>551 412</b>	<b>577 880</b>
<b>Service charges - electricity revenue</b>									
Total Service charges - electricity revenue	861 808	934 309	923 420	1 232 998	1 232 998	1 232 998	1 279 166	1 419 874	1 576 060
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>	7 708	8 200	8 723	9 864	9 864	9 864	10 949	12 153	13 490
<i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i>	24 378	25 934	27 589	30 304	30 304	30 304	33 637	37 338	41 445
<b>Net Service charges - electricity revenue</b>	<b>829 723</b>	<b>900 176</b>	<b>887 108</b>	<b>1 192 830</b>	<b>1 192 830</b>	<b>1 192 830</b>	<b>1 234 579</b>	<b>1 370 383</b>	<b>1 521 125</b>
<b>Service charges - water revenue</b>									
Total Service charges - water revenue	256 714	287 650	250 468	356 205	356 205	356 205	333 716	349 734	366 522
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>	18 654	19 844	21 111	22 682	22 682	22 682	18 587	19 479	20 414
<i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>	18 654	19 844	21 111	22 682	22 682	22 682	18 587	19 479	20 414
<b>Net Service charges - water revenue</b>	<b>219 407</b>	<b>247 961</b>	<b>208 246</b>	<b>310 841</b>	<b>310 841</b>	<b>310 841</b>	<b>296 543</b>	<b>310 777</b>	<b>325 694</b>
<b>Service charges - sanitation revenue</b>									
Total Service charges - sanitation revenue	87 257	127 438	138 847	167 221	167 221	167 221	161 984	169 759	177 908
<i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i>	13 941	14 830	15 777	16 724	16 724	16 724	17 543	18 386	19 268
<i>less Cost of Free Basis Services (free sanitation service to indigent households)</i>	13 941	14 830	15 777	16 724	16 724	16 724	17 543	18 386	19 268
<b>Net Service charges - sanitation revenue</b>	<b>59 376</b>	<b>97 777</b>	<b>107 293</b>	<b>133 773</b>	<b>133 773</b>	<b>133 773</b>	<b>126 897</b>	<b>132 988</b>	<b>139 372</b>
<b>Service charges - refuse revenue</b>									
Total refuse removal revenue	97 882	130 894	129 146	156 667	156 667	156 667	151 430	158 698	166 316
Total landfill revenue	-	-	-	-	-	-	-	-	-
<i>less Revenue Foregone (in excess of one removal a week to indigent households)</i>	11 686	12 432	13 226	14 020	14 020	14 020	14 707	15 413	16 153
<i>less Cost of Free Basis Services (removed once a week to indigent households)</i>	11 686	12 432	13 226	14 020	14 020	14 020	14 707	15 413	16 153
<b>Net Service charges - refuse revenue</b>	<b>74 509</b>	<b>106 029</b>	<b>102 694</b>	<b>128 627</b>	<b>128 627</b>	<b>128 627</b>	<b>122 016</b>	<b>127 872</b>	<b>134 010</b>
<b>Other Revenue by source</b>									
<i>Fuel Levy</i>									
<i>Other Revenue</i>	108 461	211 587	49 230	297 849	287 849	287 849	100 000	104 800	109 830
<b>Total 'Other' Revenue</b>	<b>108 461</b>	<b>211 587</b>	<b>49 230</b>	<b>297 849</b>	<b>287 849</b>	<b>287 849</b>	<b>100 000</b>	<b>104 800</b>	<b>109 830</b>



SA1 Supporting detail to budgeted financial performance - continues

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>R thousand</b>									
<b>EXPENDITURE ITEMS:</b>									
<b>Employee related costs</b>									
Basic Salaries and Wages	322 857	369 005	484 874	566 609	525 449	525 449	559 603	592 060	626 400
Pension and UIF Contributions	62 708	76 283	90 950	118 558	116 290	116 290	123 848	131 032	138 631
Medical Aid Contributions	21 591	26 769	69 223	34 312	34 312	34 312	36 542	38 662	40 904
Overtime	40 840	64 316	75 113	41 380	66 940	66 940	71 291	75 426	79 801
Performance Bonus	-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	35 883	1 319	52 955	65 816	65 816	65 816	70 094	74 159	78 460
Cellphone Allowance	57	317	-	300	300	300	319	338	358
Housing Allowances	5 538	5 980	19 043	10 367	10 367	10 367	11 040	11 681	12 358
Other benefits and allowances	169 139	224 279	70 939	61 873	62 355	62 355	84 477	89 377	94 561
Payments in lieu of leave	-	-	-	15 015	15 015	15 015	15 991	16 919	17 900
Long service awards	-	-	-	6 963	6 963	6 963	7 416	7 846	8 301
Post-retirement benefit obligations	-	-	-	-	6 966	6 966	7 419	7 849	8 304
<i>sub-total</i>	<b>658 612</b>	<b>768 269</b>	<b>863 097</b>	<b>921 193</b>	<b>910 772</b>	<b>910 772</b>	<b>988 042</b>	<b>1 045 348</b>	<b>1 105 978</b>
<u>Less: Employees costs capitalised to PPE</u>	-	-	-	-	-	-	-	-	-
<b>Total Employee related costs</b>	<b>658 612</b>	<b>768 269</b>	<b>863 097</b>	<b>921 193</b>	<b>910 772</b>	<b>910 772</b>	<b>988 042</b>	<b>1 045 348</b>	<b>1 105 978</b>
<b>Depreciation &amp; asset impairment</b>									
Depreciation of Property, Plant & Equipment	754 377	885 858	682 233	573 800	573 800	573 800	255 000	285 000	300 000
Lease amortisation	-	-	-	-	-	-	-	-	-
Capital asset impairment	-	-	-	-	-	-	-	-	-
Depreciation resulting from revaluation of PPE	-	-	-	336 800	336 800	336 800	-	-	-
<b>Total Depreciation &amp; asset impairment</b>	<b>754 377</b>	<b>885 858</b>	<b>682 233</b>	<b>237 000</b>	<b>237 000</b>	<b>237 000</b>	<b>255 000</b>	<b>285 000</b>	<b>300 000</b>
<b>Bulk purchases</b>									
Electricity Bulk Purchases	634 546	802 365	626 738	751 390	751 390	751 390	847 472	955 013	1 075 070
Water Bulk Purchases	155 573	-	184 004	217 157	220 157	220 157	230 945	242 030	253 647
<b>Total bulk purchases</b>	<b>790 120</b>	<b>802 365</b>	<b>810 742</b>	<b>968 547</b>	<b>971 547</b>	<b>971 547</b>	<b>1 078 417</b>	<b>1 197 043</b>	<b>1 328 718</b>
<b>Transfers and grants</b>									
Cash transfers and grants	15 500	9 480	8 420	11 500	11 500	11 500	11 500	11 500	11 500
Non-cash transfers and grants	-	-	-	-	-	-	-	-	-
<b>Total transfers and grants</b>	<b>15 500</b>	<b>9 480</b>	<b>8 420</b>	<b>11 500</b>	<b>11 500</b>	<b>11 500</b>	<b>11 500</b>	<b>11 500</b>	<b>11 500</b>
<b>Total contracted services</b>	<b>153 199</b>	<b>749 886</b>	<b>758 652</b>	<b>757 056</b>	<b>949 301</b>	<b>949 301</b>	<b>673 856</b>	<b>706 201</b>	<b>740 099</b>
<b>Total 'Other' Expenditure</b>	<b>425 977</b>	<b>307 106</b>	<b>231 362</b>	<b>243 824</b>	<b>271 193</b>	<b>271 193</b>	<b>203 042</b>	<b>212 788</b>	<b>223 002</b>

**MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)**

Description	Vote 1 - CHIEF OPERATIONS OFFICE	Vote 2 - MUNICIPAL MANAGER'S OFFICE	Vote 3 - WATER AND SANITATION	Vote 4 - ENERGY SERVICES	Vote 5 - COMMUNITY SERVICES	Vote 6 - PUBLIC SAFETY	Vote 7 - CORPORATE AND SHARED SERVICES	Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	Vote 9 - BUDGET AND TREASURY OFFICE	Vote 10 - TRANSPORT SERVICES	Vote 11 - HUMAN SETTLEMENT	Total
<b>R thousand</b>												
<b>Revenue By Source</b>												
Property rates	-	-	-	-	-	-	-	-	526 157	-	-	526 157
Service charges - electricity revenue	-	-	-	1 234 579	-	-	-	-	-	-	-	1 234 579
Service charges - water revenue	-	-	296 543	-	-	-	-	-	-	-	-	296 543
Service charges - sanitation revenue	-	-	126 897	-	-	-	-	-	-	-	-	126 897
Service charges - refuse revenue	-	-	-	-	122 016	-	-	-	-	-	-	122 016
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	11 089	4	-	14 269	-	-	-	25 362
Interest earned - external investments	-	-	-	-	-	-	-	-	13 069	-	-	13 069
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	97 347	-	-	97 347
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	135	9	136	16 680	-	-	19 713	-	-	36 673
Licences and permits	-	-	-	-	2	14 988	-	656	911	-	-	16 557
Agency services	-	-	-	-	26 500	-	-	-	1 298	-	-	27 798
Other revenue	9	2 004	7	5	5 853	8 044	5 671	33 231	1 118 325	14 276	3	1 187 428
Transfers and subsidies	-	-	-	-	-	-	-	-	100 000	-	-	100 000
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>9</b>	<b>2 004</b>	<b>423 582</b>	<b>1 234 593</b>	<b>165 596</b>	<b>39 716</b>	<b>5 671</b>	<b>48 156</b>	<b>1 876 822</b>	<b>14 276</b>	<b>3</b>	<b>3 810 427</b>
<b>Expenditure By Type</b>												
Employee related costs	82 914	14 668	115 481	76 586	171 344	206 453	94 564	51 723	117 608	47 620	9 080	988 042
Remuneration of councillors	-	42 511	-	-	-	-	-	-	-	-	-	42 511
Debt impairment	-	250 000	-	-	-	-	-	-	-	-	-	250 000
Depreciation & asset impairment	5 329	1 478	49 151	13 852	46 004	5 210	10 756	3 213	18 698	100 309	1 000	255 000
Finance charges	-	-	-	-	-	-	-	-	97 987	-	-	97 987
Bulk purchases	-	-	230 945	847 472	-	-	-	-	-	-	-	1 078 417
Other materials	2 527	389	11 595	37 518	3 977	4 111	6 363	1 017	7 452	6 146	281	81 376
Contracted services	61 318	25 649	75 205	54 162	90 079	50 816	73 111	2 714	182 023	57 944	835	673 856
Transfers and subsidies	-	11 500	-	-	-	-	-	-	-	-	-	11 500
Other expenditure	18 409	11 074	3 468	15 231	17 878	15 949	54 168	2 831	59 995	3 054	986	203 042
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>170 496</b>	<b>357 269</b>	<b>485 846</b>	<b>1 044 822</b>	<b>329 281</b>	<b>282 539</b>	<b>238 961</b>	<b>61 498</b>	<b>483 763</b>	<b>215 072</b>	<b>12 182</b>	<b>3 681 731</b>
<b>Surplus/(Deficit)</b>	<b>(170 487)</b>	<b>(355 265)</b>	<b>(62 264)</b>	<b>189 771</b>	<b>(163 686)</b>	<b>(242 823)</b>	<b>(233 290)</b>	<b>(13 343)</b>	<b>1 393 058</b>	<b>(200 796)</b>	<b>(12 179)</b>	<b>128 696</b>
(National / Provincial and District)	-	-	-	-	-	-	-	-	874 055	-	-	874 055
(National / Provincial Departmental Agencies, Households, Non-Transfers and subsidies - capital (in-kind - all))	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(170 487)</b>	<b>(355 265)</b>	<b>(62 264)</b>	<b>189 771</b>	<b>(163 686)</b>	<b>(242 823)</b>	<b>(233 290)</b>	<b>(13 343)</b>	<b>2 267 113</b>	<b>(200 796)</b>	<b>(12 179)</b>	<b>1 002 751</b>

## MBRR Table SA3 – Supporting detail to Statement of Financial Position

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>R thousand</b>									
<b>ASSETS</b>									
<b>Call investment deposits</b>									
Call deposits	-	-	-	-	-	-	-	-	-
Other current investments	143 178	112 501	124 240	131 000	24 000	24 000	96 000	96 000	96 000
<b>Total Call investment deposits</b>	<b>143 178</b>	<b>112 501</b>	<b>124 240</b>	<b>131 000</b>	<b>24 000</b>	<b>24 000</b>	<b>96 000</b>	<b>96 000</b>	<b>96 000</b>
<b>Consumer debtors</b>									
Consumer debtors	877 914	1 260 635	1 368 977	1 419 033	1 419 033	1 419 033	1 636 033	1 853 033	2 153 033
Less: Provision for debt impairment	(449 468)	(600 735)	(767 929)	(884 468)	(884 468)	(884 468)	(1 134 468)	(1 434 468)	(1 734 468)
<b>Total Consumer debtors</b>	<b>428 446</b>	<b>659 900</b>	<b>601 047</b>	<b>534 565</b>	<b>534 565</b>	<b>534 565</b>	<b>501 565</b>	<b>418 565</b>	<b>418 565</b>
<b>Debt impairment provision</b>									
Balance at the beginning of the year	394 468	449 468	684 468	684 468	684 468	684 468	884 468	1 134 468	1 434 468
Contributions to the provision	55 000	151 266	151 107	200 000	200 000	200 000	250 000	300 000	350 000
Bad debts written off	-	-	-	-	-	-	-	-	-
<b>Balance at end of year</b>	<b>449 468</b>	<b>600 735</b>	<b>835 575</b>	<b>884 468</b>	<b>884 468</b>	<b>884 468</b>	<b>1 134 468</b>	<b>1 434 468</b>	<b>1 784 468</b>
<b>Property, plant and equipment (PPE)</b>									
PPE at cost/valuation (excl. finance leases)	23 910 964	24 811 901	14 021 558	27 204 116	26 848 589	26 848 589	27 973 287	28 696 688	29 333 752
Leases recognised as PPE	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation	11 204 312	12 090 170	729 668	11 253 303	11 253 303	11 253 303	11 508 303	11 793 303	12 093 303
<b>Total Property, plant and equipment (PPE)</b>	<b>12 706 652</b>	<b>12 721 731</b>	<b>13 291 890</b>	<b>15 950 813</b>	<b>15 595 286</b>	<b>15 595 286</b>	<b>16 464 984</b>	<b>16 903 385</b>	<b>17 240 449</b>
<b>LIABILITIES</b>									
<b>Current liabilities - Borrowing</b>									
Short term loans (other than bank overdraft)	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities	93 813	51 309	66 782	64 205	56 528	56 528	50 433	23 914	28 914
<b>Total Current liabilities - Borrowing</b>	<b>93 813</b>	<b>51 309</b>	<b>66 782</b>	<b>64 205</b>	<b>56 528</b>	<b>56 528</b>	<b>50 433</b>	<b>23 914</b>	<b>28 914</b>
<b>Trade and other payables</b>									
Trade and other creditors	489 780	610 435	970 125	444 599	494 599	494 599	488 279	498 279	508 279
Unspent conditional transfers	80 616	153 472	137 798	50 000	50 000	50 000	50 000	50 000	50 000
VAT	-	-	3 434	-	-	-	-	-	-
<b>TOTAL Trade and other payables</b>	<b>570 396</b>	<b>763 907</b>	<b>1 073 467</b>	<b>494 599</b>	<b>544 599</b>	<b>544 599</b>	<b>538 279</b>	<b>548 279</b>	<b>558 279</b>
<b>Non current liabilities - Borrowing</b>									
Borrowing	346 548	512 978	469 941	707 839	390 577	390 577	646 865	692 537	666 945
Finance leases (including PPP asset element)	4 131	3 962	24 509	75 474	75 474	75 474	65 716	54 937	45 937
<b>Total Non current liabilities - Borrowing</b>	<b>350 678</b>	<b>516 939</b>	<b>490 560</b>	<b>783 313</b>	<b>466 051</b>	<b>466 051</b>	<b>712 581</b>	<b>747 474</b>	<b>712 882</b>
<b>Provisions - non-current</b>									
Retirement benefits	130 323	299 993	193 906	270 947	270 947	270 947	287 204	304 436	324 436
List other major provision items	-	-	-	-	-	-	-	-	-
Refuse landfill site rehabilitation	64 274	-	-	76 230	76 230	76 230	80 804	85 652	90 652
Other	77 123	-	174 284	-	-	-	-	-	-
<b>Total Provisions - non-current</b>	<b>271 719</b>	<b>299 993</b>	<b>368 190</b>	<b>347 177</b>	<b>347 177</b>	<b>347 177</b>	<b>368 007</b>	<b>390 088</b>	<b>415 088</b>
<b>CHANGES IN NET ASSETS</b>									
<b>Accumulated Surplus/(Deficit)</b>									
Accumulated Surplus/(Deficit) - opening balance	4 694 628	5 622 513	5 370 062	6 903 286	6 818 150	6 818 150	7 872 166	8 525 365	9 041 004
GRAP adjustments	-	-	-	-	-	-	-	-	-
Restated balance	4 694 628	5 622 513	5 370 062	6 903 286	6 818 150	6 818 150	7 872 166	8 525 365	9 041 004
Surplus/(Deficit)	976 399	(285 743)	227 237	1 512 994	1 350 982	1 350 982	1 002 751	728 801	655 268
<b>Accumulated Surplus/(Deficit)</b>	<b>5 671 028</b>	<b>5 336 770</b>	<b>5 597 299</b>	<b>8 416 280</b>	<b>8 169 132</b>	<b>8 169 132</b>	<b>8 874 916</b>	<b>9 254 167</b>	<b>9 696 272</b>
<b>Reserves</b>									
Revaluation	7 445 092	7 501 674	7 424 537	7 501 674	7 501 674	7 501 674	7 501 674	7 501 674	7 501 674
<b>Total Reserves</b>	<b>7 445 092</b>	<b>7 501 674</b>	<b>7 424 537</b>	<b>7 501 674</b>	<b>7 501 674</b>	<b>7 501 674</b>	<b>7 501 674</b>	<b>7 501 674</b>	<b>7 501 674</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>13 116 120</b>	<b>12 838 444</b>	<b>13 021 836</b>	<b>15 917 954</b>	<b>15 670 805</b>	<b>15 670 805</b>	<b>16 376 590</b>	<b>16 755 840</b>	<b>17 197 945</b>

**Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective	Goal	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
Develop and refurbish infrastructural services	Improved provision of basic and environmental services in a sustainable way to our communities	1 195 350	1 432 778	1 324 021	1 637 600	1 637 600	1 637 600	1 827 198	1 992 614	2 078 709
Create a conducive economic environment	Increased economic growth, job creation and sustainable human settlement	57 190	24 775	247 296	77 172	69 344	69 344	72 551	65 892	70 455
Enhance revenue and asset base	Enhanced Financial Viability and Improved Financial Management	495 999	2 124 170	2 190 212	3 129 105	3 171 505	3 171 505	2 558 308	2 425 667	2 560 473
		-	-	-	-	-	-	-	-	-
Facilitate, care and support communities	Improve community confidence in the system of local government	20 931	73	17 170	39 716	66 259	66 259	70 245	74 459	77 676
Invest in human capital and retain skills	Improve efficiency and effectiveness of Municipal administration	2 337 028	-	197 260	179 332	146 616	146 616	156 180	176 373	182 277
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>4 106 498</b>	<b>3 581 795</b>	<b>3 975 959</b>	<b>5 062 924</b>	<b>5 091 324</b>	<b>5 091 324</b>	<b>4 684 482</b>	<b>4 735 005</b>	<b>4 969 590</b>

**Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
Develop and refurbish infrastructural services	Improved provision of basic and environmental services in a sustainable way to our communities	1 770 003	2 032 680	797 672	961 499	942 908	942 908	961 859	1 039 762	1 114 020
Create a conducive economic environment	Increased economic growth, job creation and sustainable human settlement	77 410	59 565	111 329	73 642	137 920	137 920	140 413	151 786	162 626
Enhance revenue and asset base	Enhanced Financial Viability and Improved Financial Management	311 310	637 221	1 421 939	444 177	473 040	473 040	546 273	616 797	682 852
Plan sustainable integrated settlements	Increased economic growth, job creation and sustainable human settlement	60 907	56 930	154 792	227 302	278 798	278 798	228 838	247 372	265 039
Preserve natural resources	Improved provision of basic and environmental services in a sustainable way to our communities	-	-	-	-	-	-	-	-	-
Facilitate, care and support communities	Improve community confidence in the system of local government	475 845	603 983	508 799	622 304	619 240	619 240	620 329	670 571	718 462
Invest in human capital and retain skills	Improve efficiency and effectiveness of Municipal administration	361 044	164 776	260 962	260 112	233 589	233 589	219 405	237 176	254 114
<b>Total Expenditure</b>		<b>3 130 099</b>	<b>3 867 538</b>	<b>3 817 001</b>	<b>3 549 930</b>	<b>3 740 342</b>	<b>3 740 342</b>	<b>3 681 731</b>	<b>4 006 204</b>	<b>4 314 322</b>

## Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	2016/17	2017/18	2018/19	Current Year 2019/20		2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
Develop and refurbish infrastructural services	Improved provision of basic and environmental services in a sustainable way to our communities	572 339	810 691	674 777	956 898	962 088	559 345	317 249	229 554
Create a conducive economic environment	Increased economic growth, job creation and sustainable human settlement	2 486	95 155	75 588	139 152	69 164	5 805	7 772	7 657
Enhance revenue and asset base	Enhanced Financial Viability and Improved Financial Management	7 503	1 548	51 982	6 500	2 598	1 000	-	-
Plan sustainable integrated settlements	Increased economic growth, job creation and sustainable human settlement	133 770	10 117	522 612	681 486	424 958	463 591	315 664	322 462
Preserve natural resources	Improved provision of basic and environmental services in a sustainable way to our communities	25 710	21 464	36 671	91 501	72 188	60 312	52 271	43 925
Facilitate, care and support communities	Improve community confidence in the system of local government	73 006	46 742	7 523	8 639	1 806	2 208	2 516	8 384
Invest in human capital and retain skills	Improve efficiency and effectiveness of Municipal administration	609	-	-	5 010	857	32 437	27 930	24 860
<b>Total Capital Expenditure</b>		<b>815 423</b>	<b>985 716</b>	<b>1 369 152</b>	<b>1 889 186</b>	<b>1 533 659</b>	<b>1 124 698</b>	<b>723 402</b>	<b>636 841</b>

## Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Borrowing Management</b>										
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating	6.5%	3.2%	3.5%	4.1%	3.4%	3.4%	4.4%	4.5%	6.5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing	7.4%	5.9%	6.7%	5.3%	4.6%	4.6%	6.2%	6.4%	9.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers	71.4%	46.5%	0.0%	49.3%	53.4%	53.4%	64.1%	0.0%	0.0%
<b>Safety of Capital</b>										
Gearing	Long Term Borrowing/ Funds & Reserves	4.7%	6.9%	6.7%	10.4%	6.2%	6.2%	9.5%	10.0%	9.5%
<b>Liquidity</b>										
Current Ratio	Current assets/current liabilities	1.3	1.2	0.8	1.5	1.2	1.2	1.4	1.4	1.5
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current	1.3	1.2	0.8	1.5	1.2	1.2	1.4	1.4	1.5
Liquidity Ratio	Monetary Assets/Current Liabilities	0.3	0.1	0.2	0.5	0.2	0.2	0.4	0.5	0.7
<b>Revenue Management</b>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		101.1%	82.5%	90.9%	90.4%	95.6%	93.1%	90.0%	90.0%
Current Debtors Collection Rate (Cash receipts % of)		100.9%	82.4%	90.9%	90.4%	90.3%	90.3%	90.0%	90.0%	90.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	15.0%	25.9%	24.3%	15.3%	14.9%	14.9%	14.4%	11.3%	10.4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors >									
<b>Creditors Management</b>										
Creditors System Efficiency	% of Creditors Paid Within Terms									
Creditors to Cash and Investments		505.1%	19870.0%	1153.8%	267.6%	464.1%	464.1%	306.9%	222.5%	151.8%
Employee costs	Employee costs/(Total Revenue - capital	18.5%	25.3%	29.7%	24.3%	23.4%	23.4%	25.9%	25.4%	24.9%
Remuneration	Total remuneration/(Total Revenue - capital	15.2%	0.0%	30.7%	23.3%	24.5%	24.5%	27.1%	26.6%	26.0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital	6.9%	9.5%	17.6%	16.0%	16.4%	16.4%	14.6%	14.4%	13.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	22.3%	31.3%	26.0%	8.5%	7.9%	7.9%	9.3%	9.8%	9.4%
<b>IDP regulation financial viability indicators</b>										
i. Debt coverage	(Total Operating Revenue - Operating	30.9	25.1	11.8	16.2	16.2	16.2	15.9	10.5	11.3
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual	35.0%	45.4%	40.4%	25.4%	25.2%	25.2%	23.5%	18.4%	17.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed	0.6	0.0	0.4	0.7	0.4	0.4	0.6	0.8	1.1

## Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	2001 Census	2011 Census	2017/18	2018/19	2019/20	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
				Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>										
Population	Stats SA	508	629	638	651	684	684	701	719	737
Females aged 5 - 14	Stats SA	47	58	59	61	64	64	65	67	69
Males aged 5 - 14	Stats SA	48	60	61	62	65	65	67	68	70
Females aged 15 - 34	Stats SA	100	123	125	128	134	134	137	141	144
Males aged 15 - 34	Stats SA	100	123	125	128	134	134	137	141	144
Unemployment	Stats SA	211	204	207	211	222	222	227	233	239
<b>Monthly household income (no. of households)</b>										
No income	Stats SA	21 485	24 585	24 585	24 585	25 830	25 830	26 475	27 137	27 816
R1 - R1 600	Stats SA	7 473	8 551	8 551	8 551	8 984	8 984	9 208	9 439	9 675
R1 601 - R3 200	Stats SA	13 234	15 051	15 051	15 051	15 813	15 813	16 208	16 613	17 029
R3 201 - R6 400	Stats SA	30 048	34 367	34 367	34 367	36 107	36 107	37 010	37 935	38 883
R6 401 - R12 800	Stats SA	30 671	35 053	35 053	35 053	36 828	36 828	37 748	38 692	39 659
R12 801 - R25 600	Stats SA	18 216	20 794	20 794	20 794	21 847	21 847	22 393	22 953	23 527
R25 601 - R51 200	Stats SA	12 611	14 454	14 454	14 454	15 186	15 186	15 565	15 955	16 353
R52 201 - R102 400	Stats SA	11 210	12 900	12 900	12 900	13 553	13 553	13 892	14 239	14 595
R102 401 - R204 800	Stats SA	7 162	8 201	8 201	8 201	8 616	8 616	8 832	9 052	9 279
R204 801 - R409 600	Stats SA	2 491	2 834	2 834	2 834	2 977	2 977	3 052	3 128	3 206
R409 601 - R819 200	Stats SA	623	691	691	691	726	726	744	763	782
> R819 200	Stats SA	467	510	510	510	536	536	549	563	577
<b>Household/demographics (000)</b>										
Number of people in municipal area		508 277	628 999	638	629	642	629	645	661	677
Number of poor people in municipal area						-	-	-	-	-
Number of households in municipal area		124 978	130 361	157	178	182	239	255	263	270
Number of poor households in municipal area						-	8	161	165	170
Definition of poor household (R per month)						-	4 630	4 630	4 630	4 630
<b>Housing statistics</b>										
Formal		99 107	110 285	135 688	138 402	141 170	213 770	229 373	236 133	243 190
Informal		25 871	20 076	20 878	21 296	21 721	25 346	25 980	26 629	27 295
<b>Total number of households</b>		<b>124 978</b>	<b>130 361</b>	<b>156 566</b>	<b>159 697</b>	<b>162 891</b>	<b>239 116</b>	<b>255 353</b>	<b>262 762</b>	<b>270 485</b>

## Supporting Table SA9 Social, economic and demographic statistics and assumptions

Total municipal services	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Household service targets (000)</b>									
<b>Water:</b>									
Piped water inside dwelling	61 680	61 680	62 914	65 381	65 381	65 381	68 911	72 219	75 686
Piped water inside yard (but not in dwelling)	60 976	60 976	62 195	64 634	64 634	64 634	68 125	71 395	74 822
Using public tap (at least min.service level)	71 819	71 819	73 256	76 128	76 128	76 128	80 239	84 091	88 127
Other water supply (at least min.service level)	47 318	47 318	48 264	50 157	50 157	50 157	52 865	55 403	58 062
<i>Minimum Service Level and Above sub-total</i>	241 793	241 793	246 629	256 300	256 300	256 300	270 141	283 107	296 696
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	<b>241 793</b>	<b>241 793</b>	<b>246 629</b>	<b>256 300</b>	<b>256 300</b>	<b>256 300</b>	<b>270 141</b>	<b>283 107</b>	<b>296 696</b>
<b>Sanitation/sewerage:</b>									
Flush toilet (connected to sewerage)	56 995	56 995	58 135	60 414	60 414	60 414	63 677	66 733	69 937
Flush toilet (with septic tank)	5 770	5 770	5 885	6 116	6 116	6 116	6 446	6 756	7 080
Chemical toilet	2 139	2 139	2 182	2 267	2 267	2 267	2 390	2 505	2 625
Pit toilet (ventilated)	47 847	47 847	48 804	50 718	50 718	50 718	53 457	56 023	58 712
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	112 751	112 751	115 006	119 516	119 516	119 516	125 970	132 017	138 354
Bucket toilet	-	80 120	81 722	-	-	-	-	-	-
Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
No toilet provisions	-	98 000	99 960	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	178 120	181 682	-	-	-	-	-	-
<b>Total number of households</b>	<b>112 751</b>	<b>290 871</b>	<b>296 689</b>	<b>119 516</b>	<b>119 516</b>	<b>119 516</b>	<b>125 970</b>	<b>132 017</b>	<b>138 354</b>
<b>Energy:</b>									
Electricity (at least min.service level)	112 379	112 379	114 626	119 121	119 121	119 121	132 225	138 572	145 223
Electricity - prepaid (min.service level)	97 167	97 167	99 111	102 997	102 997	102 997	114 327	119 815	125 566
<i>Minimum Service Level and Above sub-total</i>	209 546	209 546	213 737	222 119	222 119	222 119	246 552	258 386	270 789
Electricity (< min.service level)	18 611	18 611	18 983	19 728	19 728	19 728	21 898	22 949	24 050
Electricity - prepaid (< min. service level)	20 439	20 439	20 848	21 665	21 665	21 665	24 048	25 203	26 412
Other energy sources	2 069	2 069	2 110	2 193	2 193	2 193	2 434	2 551	2 673
<i>Below Minimum Service Level sub-total</i>	41 119	41 119	41 941	43 586	43 586	43 586	48 380	50 702	53 136
<b>Total number of households</b>	<b>250 665</b>	<b>250 665</b>	<b>255 678</b>	<b>265 704</b>	<b>265 704</b>	<b>265 704</b>	<b>294 932</b>	<b>309 089</b>	<b>323 925</b>
<b>Refuse:</b>									
Removed at least once a week	129 556	129 556	132 147	137 330	137 330	137 330	144 745	151 693	158 974
<i>Minimum Service Level and Above sub-total</i>	129 556	129 556	132 147	137 330	137 330	137 330	144 745	151 693	158 974
Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
Using communal refuse dump	-	-	-	-	-	-	-	-	-
Using own refuse dump	-	-	-	-	-	-	-	-	-
Other rubbish disposal	-	-	-	-	-	-	-	-	-
No rubbish disposal	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	<b>129 556</b>	<b>129 556</b>	<b>132 147</b>	<b>137 330</b>	<b>137 330</b>	<b>137 330</b>	<b>144 745</b>	<b>151 693</b>	<b>158 974</b>



DRAFT MULTI-YEAR BUDGET 2020/21-2022/23

	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Location of households for each type of</b>									
<b>Formal settlements - (50 kwh per indigent</b>	24 377 640	25 933 660	27 589 000	30 304 000	30 304 000	30 304 000	33 637 440	37 337 558	41 444 690
<i>Number of HH receiving this type of FBS</i>									
<b>Location of households for each type of</b>									
<b>Formal settlements - (6 kilolitre per</b>									
<b>indigent household per month Rands)</b>	18 653 680	19 844 340	21 111 000	22 682 000	22 682 000	22 682 000	18 586 657	19 478 817	20 413 800
<i>Number of HH receiving this type of FBS</i>	14 774	15 075	15 377	16 959	16 959	16 959	13 897	14 564	15 263
<b>Informal settlements (Rands)</b>	234 088 875	234 088 875	238 770 653	263 349 985	263 349 985	263 349 985	215 800 895	226 159 338	237 014 986
<i>Number of HH receiving this type of FBS</i>	167 216	167 216	170 560	188 117	188 117	188 117	154 152	161 551	169 306
<b>Total cost of FBS - Water for informal settle</b>	234 088 875	234 088 875	238 770 653	263 349 985	263 349 985	263 349 985	215 800 895	226 159 338	237 014 986
<b>Location of households for each type of</b>									
<b>Formal settlements - (free sanitation</b>	13 940 557	14 830 380	15 777 000	16 724 000	16 724 000	16 724 000	17 543 476	18 385 563	19 268 070
<i>Number of HH receiving this type of FBS</i>	14 248	14 539	14 830	15 775	15 775	15 775	16 548	17 342	18 174
<b>Informal settlements (Rands)</b>	171 503 911	175 003 990	178 504 070	189 879 330	189 879 330	189 879 330	199 183 417	208 744 221	218 763 943
<i>Number of HH receiving this type of FBS</i>	161 271	161 271	164 496	174 979	174 979	174 979	183 552	192 363	201 596
<b>Total cost of FBS - Sanitation for informal s</b>	171 503 911	175 003 990	178 504 070	189 879 330	189 879 330	189 879 330	199 183 417	208 744 221	218 763 943
<b>Location of households for each type of</b>									
<b>Formal settlements - (removed once a</b>	11 686 494	12 432 440	13 226 000	14 020 000	14 020 000	14 020 000	14 706 980	15 412 915	16 152 735
<i>Number of HH receiving this type of FBS</i>	14 539	14 539	14 830	15 775	15 775	15 775	16 548	17 342	18 174
<b>Informal settlements (Rands)</b>	11 981 265	12 225 780	12 470 296	13 264 972	13 264 972	13 264 972	13 914 955	14 582 873	15 282 851
<i>Number of HH receiving this type of FBS</i>	161 271	161 271	164 496	174 979	174 979	174 979	183 552	192 363	201 596
<b>Total cost of FBS - Refuse Removal for info</b>	11 981 265	12 225 780	12 470 296	13 264 972	13 264 972	13 264 972	13 914 955	14 582 873	15 282 851

**MBRR SA10 – Funding compliance measurement**

Description	MFMA section	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Funding measures</b>										
Cash/cash equivalents at the year end - R'000	18(1)b	96 967	3 072	84 084	166 129	106 569	106 569	159 102	223 905	334 855
Cash + investments at the yr end less applications - R'000	18(1)b	308 349	188 402	(205 662)	268 229	37 492	37 492	138 439	131 904	233 297
Cash year end/monthly employee/supplier payments	18(1)b	0.6	0.0	0.4	0.7	0.4	0.4	0.6	0.8	1.1
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	976 399	(285 743)	227 237	1 512 994	1 350 982	1 350 982	1 002 751	728 801	655 268
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	8.6%	(5.6%)	24.6%	(5.1%)	(6.0%)	(4.2%)	2.1%	2.2%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	99.6%	106.4%	99.9%	87.3%	84.8%	84.8%	86.5%	86.6%	86.7%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	1.2%	8.8%	9.4%	8.9%	8.8%	8.8%	10.8%	12.0%	13.0%
Capital payments % of capital expenditure	18(1)c;19	95.4%	100.0%	102.7%	96.1%	95.3%	95.3%	97.0%	97.0%	97.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	71.4%	46.5%	0.0%	49.3%	53.4%	53.4%	64.1%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	47.4%	(10.2%)	(17.7%)	0.0%	0.0%	(5.7%)	(15.2%)	0.0%
Long term receivables % change - incr(decr)	18(1)a	N.A.	(2.6%)	0.0%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	1.9%	2.3%	3.8%	3.8%	4.1%	4.1%	3.4%	3.5%	3.5%
Asset renewal % of capital budget	20(1)(vi)	22.3%	23.0%	25.0%	13.0%	5.3%	5.3%	1.0%	1.6%	2.0%

**Supporting Table SA12a Property rates by category (current year)**

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.
<b>Current Year 2019/20</b>									
<b>Valuation:</b>									
No. of properties	52 071	235	2 949	2 230		1 791	109	7 616	2
No. of sectional title property values									
Years since last valuation (select)	2	2	2	2	2	2	2	2	2
Frequency of valuation (select)	4	4	4	4	4	4	4	4	4
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.
Phasing-in properties s21 (number)									
Combination of rating types used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?									
<b>Total valuation reductions:</b>									
Total value used for rating (Rm)	26 485	1 159	21 514	6 328		735	386	2 064	3
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)	<b>26 485</b>	<b>1 159</b>	<b>21 514</b>	<b>6 328</b>		<b>735</b>	<b>386</b>	<b>2 064</b>	<b>3</b>
<b>Rating:</b>									
Average rate	0.004982	0.009964	0.009964	0.001254	-	-	0.001254	0.022567	-
Rate revenue budget (R '000)	185 555	29 800	205 854	13 731	-	-	717	44 342	-
Rate revenue expected to collect (R'000)	163 289	26 224	181 151	12 083	-	-	631	39 021	-
Expected cash collection rate (%)	88.0%	88.0%	88.0%	88.0%	88.0%	88.0%	88.0%	88.0%	
Special rating areas (R'000)									

**Supporting Table SA12b Property rates by category (budget year)**

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.
<b>Budget year 2020/21</b>									
<b>Valuation:</b>									
No. of properties	52 071	235	2 949	2 230		1 791	109	7 616	2
Years since last valuation (select)	2	2	2	2	2	2	2	2	2
Frequency of valuation (select)	4	4	4	4	4	4	4	4	4
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.
Phasing-in properties s21 (number)									
Combination of rating types used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?									
<b>Total valuation reductions:</b>									
Total value used for rating (Rm)									
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)									
<b>Rating:</b>									
Average rate	0.005251	0.010502	0.010502	0.001322	-	-	0.001322	0.023786	
Rate revenue budget (R '000)	203 398	32 666	225 649	15 052	-	-	786	48 606	
Rate revenue expected to collect (R'000)	183 059	29 399	203 084	13 546	-	-	707	43 746	
Expected cash collection rate (%)	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	
Special rating areas (R'000)									

## Supporting Table SA13a Service Tariffs by category

Description	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue and Expenditure Framework		
					Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Property rates (rate in the Rand)</b>							
Residential properties	0.0050	0.0054	0.0057	0.0061	0.0064	0.0067	0.0070
Residential properties - vacant land	0.0226	0.0245	0.0260	0.0275	0.0290	0.0304	0.0318
Formal/informal settlements			-	-	-	-	-
Small holdings	0.0050	0.0054	0.0057	0.0061	0.0064	0.0067	0.0070
Farm properties - used	0.0013	0.0014	0.0014	0.0015	0.0016	0.0017	0.0018
Farm properties - not used	0.0100	0.0108	0.0115	0.0121	0.0128	0.0134	0.0141
Industrial properties	0.0100	0.0108	0.0115	0.0121	0.0128	0.0134	0.0141
Business and commercial properties	0.0100	0.0108	0.0115	0.0121	0.0128	0.0134	0.0141
State-owned properties	0.0100	0.0108	0.0115	0.0121	0.0128	0.0134	0.0141
Municipal properties		-	-	-	-	-	-
Public service infrastructure	0.0100	0.0108	0.0115	0.0121	0.0128	0.0134	0.0141
Privately owned towns serviced by the owner		-	-	-	-	-	-
State trust land	0.0013	0.0014	0.0014	0.0015	0.0016	0.0017	0.0018
Restitution and redistribution properties	0.0013	0.0014	0.0014	0.0015	0.0016	0.0017	0.0018
<b>Exemptions, reductions and rebates (Rands)</b>							
<b>Residential properties</b>							
R15 000 threshold rebate	15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate	85 000	85 000	85 000	85 000	85 000	85 000	85 000
<b>Other rebates or exemptions</b>							
<b>Water tariffs</b>							
<b>Domestic</b>							
Water usage - life line tariff	6	7	8	8	9	9	10
Water usage - Block 1 (c/kl)	10	11	12	13	13	14	15
Water usage - Block 2 (c/kl)	11	12	13	14	15	15	16
Water usage - Block 3 (c/kl)	14	15	17	18	19	20	21
Water usage - Block 4 (c/kl)	17	19	20	22	23	24	25
<b>Other</b>	20	22	25	27	28	29	31
<b>Waste water tariffs</b>							
<b>Domestic</b>							
Service point - vacant land (Rands/month)	-	-	-	-	-	-	-
Waste water - flat rate tariff (c/kl)	-	-	-	-	-	-	-
Volumetric charge - Block 1 (c/kl)	43	48	50	53	56	59	62
Volumetric charge - Block 2 (c/kl)	14	16	17	18	19	20	20
Volumetric charge - Block 3 (c/kl)	11	13	13	14	15	16	16
Volumetric charge - Block 4 (c/kl)							
<b>Other</b>							
<b>Electricity tariffs</b>							
<b>Domestic</b>							
Basic charge/ fixed fee (Rands/month)	75	75	80	90	100	105	110
Life-line tariff - meter	84	83.6	99	113	125	131	137
Life-line tariff - prepaid	83.6	83.6	99	113	125	131	137
Meter - IBT Block 1 (c/kwh)	83.6	83.6	90	102	113	119	125
Meter - IBT Block 2 (c/kwh)	102.3	102.3	113	128	142	149	156
Meter - IBT Block 3 (c/kwh)	139.7	139.7	166	188	209	219	230
Meter - IBT Block 4 (c/kwh)	168.3	168.3	192	218	242	253	266
Prepaid - IBT Block 1 (c/kwh)	83.6	83.6	90	102	113	119	125
Prepaid - IBT Block 2 (c/kwh)	98.5	98.5	113	128	142	149	156
Prepaid - IBT Block 3 (c/kwh)	139.7	139.7	166	188	209	219	230
Prepaid - IBT Block 4 (c/kwh)	168.3	168.3	192	218	242	253	266
Prepaid - IBT Block 5 (c/kwh)							

## Supporting Table SA13b Service Tariffs by category

Description	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue and Expenditure Framework		
					Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Exemptions, reductions and rebates (Rands)</b>							
<i>Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>	43 248 000	50 880 000	53 932 800	57 168 768	60 255 881	63 148 164	66 179 276
<b>Water tariffs</b>							
<i>Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>	7 557 600	8 040 000	8 884 200	9 817 041	10 347 161	10 843 825	11 364 329
<b>Waste water tariffs</b>							
<i>Revenue Foregone (in excess of free sanitation service to indigent households)</i>	14 979 000	14 541 144	16 358 787	18 403 635	19 397 432	20 328 508	21 304 277
<b>Electricity tariffs</b>							
<i>Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>	21 139 467	22 488 795	23 924 250	26 077 433	28 945 950	30 335 356	31 791 453

**Supporting Table SA14 Household bills**

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue and Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Rand/cent</b>										
<b>Monthly Account for Household - 'Middle Income Range'</b>										
<b>Rates and services charges:</b>				303.68	303.68	303.68	5.4%	320.08	335.44	351.54
Property rates	249.10	270.27	286.49	303.68	303.68	303.68	5.4%	320.08	335.44	351.54
Electricity: Basic levy	74.80	82.28	89.27	100.94	100.94	100.94	11.0%	112.05	117.42	123.06
Electricity: Consumption	1 351.90	1 405.98	1 525.48	1 724.86	1 724.86	1 724.86	11.0%	1 914.60	2 006.50	2 102.81
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	298.98	328.88	363.41	390.67	390.67	390.67	5.4%	411.76	431.53	452.24
Sanitation	57.54	63.30	67.09	71.12	71.12	71.12	5.4%	74.96	78.56	82.33
Refuse removal	96.05	105.66	112.00	118.72	118.72	118.72	5.4%	125.13	131.13	137.43
Other	100.00	110.00	116.60	123.60	123.60	123.60	5.4%	130.27	136.52	143.08
<b>sub-total</b>	<b>2 228.37</b>	<b>2 366.36</b>	<b>2 560.35</b>	<b>2 833.58</b>	<b>2 833.58</b>	<b>2 833.58</b>	<b>9.0%</b>	<b>3 088.84</b>	<b>3 237.11</b>	<b>3 392.49</b>
VAT on Services	271.28	290.61	333.96	369.60	369.60	369.60		402.89	422.23	442.50
<b>Total large household bill:</b>	<b>2 499.65</b>	<b>2 656.97</b>	<b>2 894.31</b>	<b>3 203.18</b>	<b>3 203.18</b>	<b>3 203.18</b>	<b>9.0%</b>	<b>3 491.73</b>	<b>3 659.34</b>	<b>3 834.99</b>
<b>% increase/-decrease</b>		<b>6.3%</b>	<b>8.9%</b>	<b>10.7%</b>	<b>-</b>	<b>-</b>	<b>9.0%</b>	<b>9.0%</b>	<b>4.8%</b>	<b>4.8%</b>
<b>Monthly Account for Household - 'Affordable Range'</b>										
<b>Rates and services charges:</b>				202.44	202.44	202.44	5.4%	213.38	223.62	234.35
Property rates	166.06	180.17	190.99	202.44	202.44	202.44	5.4%	213.38	223.62	234.35
Electricity: Basic levy	74.80	82.28	89.27	100.94	100.94	100.94	11.0%	112.05	117.42	123.06
Electricity: Consumption	569.80	592.59	642.96	727.00	727.00	727.00	11.0%	806.97	845.70	886.30
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	244.26	268.68	296.89	319.16	319.16	319.16	5.4%	336.39	352.54	369.46
Sanitation	57.54	63.30	67.09	71.12	71.12	71.12	5.4%	74.96	78.56	82.33
Refuse removal	96.05	105.66	112.00	118.72	118.72	118.72	5.4%	125.13	131.13	137.43
Other	50.00	55.00	58.30	61.80	61.80	61.80	5.4%	65.14	68.26	71.54
<b>sub-total</b>	<b>1 258.51</b>	<b>1 347.68</b>	<b>1 457.50</b>	<b>1 601.18</b>	<b>1 601.18</b>	<b>1 601.18</b>	<b>8.3%</b>	<b>1 734.00</b>	<b>1 817.24</b>	<b>1 904.46</b>
VAT on Services	153.21	175.78	190.11	208.85	208.85	208.85	1.1%	226.17	237.03	248.41
<b>Total small household bill:</b>	<b>1 411.72</b>	<b>1 523.46</b>	<b>1 647.61</b>	<b>1 810.02</b>	<b>1 810.02</b>	<b>1 810.02</b>	<b>8.3%</b>	<b>1 960.18</b>	<b>2 054.27</b>	<b>2 152.87</b>
<b>% increase/-decrease</b>		<b>7.9%</b>	<b>8.1%</b>	<b>9.9%</b>	<b>-</b>	<b>-</b>	<b>8.3%</b>	<b>8.3%</b>	<b>4.8%</b>	<b>4.8%</b>
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>										
<b>Rates and services charges:</b>				102.62	102.62	102.62	5.4%	108.16	113.35	118.80
Property rates	83.03	91.33	96.81	102.62	102.62	102.62	5.4%	108.16	113.35	118.80
Electricity: Basic levy	74.80	82.28	89.27	100.94	100.94	100.94	11.0%	112.05	117.42	123.06
Electricity: Consumption	306.90	337.59	366.29	414.16	414.16	414.16	11.0%	459.72	481.78	504.91
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	145.90	160.49	177.35	190.65	190.65	190.65	5.4%	200.94	210.59	220.70
Sanitation	-	-	-	-	-	-	5.4%	-	-	-
Refuse removal	35.88	39.47	41.84	44.35	44.35	44.35	5.4%	46.74	48.99	51.34
Other	-	-	-	-	-	-	5.4%	-	-	-
<b>sub-total</b>	<b>646.52</b>	<b>711.17</b>	<b>771.56</b>	<b>852.72</b>	<b>852.72</b>	<b>852.72</b>	<b>8.8%</b>	<b>927.61</b>	<b>972.14</b>	<b>1 018.80</b>
VAT on Services	78.71	92.76	100.64	111.22	111.22	111.22	1.1%	120.99	126.80	132.89
<b>Total small household bill:</b>	<b>725.22</b>	<b>803.93</b>	<b>872.19</b>	<b>963.94</b>	<b>963.94</b>	<b>963.94</b>	<b>8.8%</b>	<b>1 048.60</b>	<b>1 098.94</b>	<b>1 151.68</b>
<b>% increase/-decrease</b>		<b>10.9%</b>	<b>8.5%</b>	<b>10.5%</b>	<b>-</b>	<b>-</b>	<b>8.8%</b>	<b>8.8%</b>	<b>4.8%</b>	<b>4.8%</b>

**Supporting Table SA15 Investment particulars by type**

Investment type	2016/17	2017/18	2018/19	Current year 2019/20		2020/21 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>R thousand</b>								
<b>Parent municipality</b>								
Deposits - Bank	143 178	-	-	131 000	24 000	96 000	96 000	96 000
Negotiable Certificates of Deposit - Banks	59 000	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)	46 400	112 501	57 829	-	-	-	-	-
<b>Consolidated total:</b>	<b>248 578</b>	<b>112 501</b>	<b>57 829</b>	<b>131 000</b>	<b>24 000</b>	<b>96 000</b>	<b>96 000</b>	<b>96 000</b>

Investments for the municipality are done in accordance and adherence with the Municipal Investment Regulation of the MFMA, Councils Investment Policy and other relevant legislation. Cash flow forecasts and cash needs by the city provide guidance for the type of investments employed.

The investments are made with primary regard to the risk profile, liquidity needs of the city and the return on investments. In so far as the investment and borrowing activities are concerned, all the requirements of the MFMA have been complied with.

**Supporting Table SA17 Borrowing**

Borrowing - Categorized by type	2014/15	2015/16	2016/17	Current year 2019/20		2020/21 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>R thousand</b>								
<b>Parent municipality</b>								
Annuity and Bullet Loans	346 548	512 978	468 142	707 839	390 577	637 107	681 758	657 945
Long-Term Loans (non-annuity)								
Local registered stock	4 131	3 962	22 418	75 474	75 474	75 474	65 716	54 937
<b>Total Borrowing</b>	<b>350 678</b>	<b>516 939</b>	<b>490 560</b>	<b>783 313</b>	<b>466 051</b>	<b>712 581</b>	<b>747 474</b>	<b>712 882</b>

## Supporting Table SA18 Transfers and grant receipts

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>RECEIPTS:</b>									
<b>Operating Transfers and Grants</b>									
<b>National Government:</b>	<b>825 673</b>	<b>942 991</b>	<b>994 439</b>	<b>1 039 367</b>	<b>1 113 659</b>	<b>1 113 659</b>	<b>1 187 428</b>	<b>1 286 156</b>	<b>1 396 717</b>
Local Government Equitable Share	655 066	752 057	831 436	922 589	922 589	922 589	1 007 763	1 102 819	1 196 245
EPWP Incentive	5 975	4 978	5 742	4 201	4 201	4 201	9 527	-	-
Integrated National Electrification Programme	45 000	40 000	28 957	28 118	19 218	19 218	49 000	30 000	30 000
Finance Management	2 619	2 979	3 048	2 500	2 500	2 500	2 500	2 500	2 500
Integrated Urban Development Grant (IUDG)	46 275	61 527	47 418	46 915	73 915	73 915	47 860	68 337	90 972
Public Transport and Systems	55 723	65 193	60 883	20 000	78 125	78 125	64 500	68 500	71 000
Infrastructure skills development fund	6 000	7 213	6 500	5 111	5 111	5 111	6 278	6 000	6 000
Energy Efficiency and Demand Management	-	6 000	8 000	8 000	8 000	8 000	-	8 000	-
Water Services Infrastructure Grant	-	-	1 400	1 933	-	-	-	-	-
<b>Total Operating Transfers and Grants</b>	<b>825 673</b>	<b>942 991</b>	<b>994 439</b>	<b>1 039 367</b>	<b>1 113 659</b>	<b>1 113 659</b>	<b>1 187 428</b>	<b>1 286 156</b>	<b>1 396 717</b>
<b>Capital Transfers and Grants</b>									
<b>National Government:</b>	<b>617 587</b>	<b>680 295</b>	<b>1 158 658</b>	<b>1 267 136</b>	<b>1 195 045</b>	<b>1 195 045</b>	<b>874 055</b>	<b>623 402</b>	<b>526 841</b>
Public Transport and Systems	144 303	151 541	361 094	159 433	101 308	101 308	124 792	124 814	133 382
Regional Bulk Infrastructure	180 159	209 676	370 505	630 998	630 998	630 998	361 157	100 180	-
Neighbourhood Development Partnership	34 538	41 027	45 000	40 613	42 813	42 813	35 000	35 000	35 000
Water Services Infrastructure Grant	-	-	88 600	94 717	96 650	96 650	50 000	65 000	60 000
Integrated Urban Development Grant (IUDG)	258 587	278 051	283 459	331 375	304 376	304 376	303 106	298 408	298 459
Integrated National Electrification Programme	-	-	10 000	10 000	18 900	18 900	-	-	-
<b>Total Capital Transfers and Grants</b>	<b>617 587</b>	<b>680 295</b>	<b>1 158 658</b>	<b>1 267 136</b>	<b>1 195 045</b>	<b>1 195 045</b>	<b>874 055</b>	<b>623 402</b>	<b>526 841</b>
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>1 443 260</b>	<b>1 623 286</b>	<b>2 153 097</b>	<b>2 306 503</b>	<b>2 308 703</b>	<b>2 308 703</b>	<b>2 061 483</b>	<b>1 909 558</b>	<b>1 923 558</b>

## Supporting Table SA19 Expenditure on transfers and grant programme

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>EXPENDITURE:</b>									
<b>Operating expenditure of Transfers and Grants</b>									
<b>National Government:</b>	799 385	959 381	993 384	1 039 367	1 113 659	1 113 659	1 187 428	1 286 156	1 396 717
Local Government Equitable Share	655 066	752 057	831 436	922 589	922 589	922 589	1 007 763	1 102 819	1 196 245
EPWP Incentive	5 975	4 978	5 742	4 201	4 201	4 201	9 527	-	-
Integrated National Electrification Programme	28 455	40 000	28 957	28 118	19 218	19 218	49 000	30 000	30 000
Finance Management	2 619	2 979	3 048	2 500	2 500	2 500	2 500	2 500	2 500
Integrated Urban Development Grant (IUDG)	40 146	84 374	47 418	46 915	73 915	73 915	47 860	68 337	90 972
Public Transport and Systems	52 109	58 736	60 883	20 000	78 125	78 125	64 500	68 500	71 000
Infrastructure skills development fund	6 000	7 213	6 500	5 111	5 111	5 111	6 278	6 000	6 000
Energy Efficiency and Demand Management	-	6 000	8 000	8 000	8 000	8 000	-	8 000	-
Water Services Infrastructure Grant	-	-	1 400	1 933	-	-	-	-	-
<b>Total operating expenditure of Transfers and Grants</b>	<b>799 385</b>	<b>959 381</b>	<b>993 384</b>	<b>1 039 367</b>	<b>1 113 659</b>	<b>1 113 659</b>	<b>1 187 428</b>	<b>1 286 156</b>	<b>1 396 717</b>
<b>Capital expenditure of Transfers and Grants</b>									
<b>National Government:</b>	581 005	546 275	1 062 628	1 267 136	1 195 045	1 195 045	874 055	623 402	526 841
Public Transport and Systems	133 884	28 271	305 655	159 433	101 308	101 308	124 792	124 814	133 382
Regional Bulk Infrastructure	180 159	209 676	368 505	630 998	630 998	630 998	361 157	100 180	-
Neighbourhood Development Partnership	30 533	33 785	39 666	40 613	42 813	42 813	35 000	35 000	35 000
Water Services Infrastructure Grant	-	-	89 329	94 717	96 650	96 650	50 000	65 000	60 000
Integrated Urban Development Grant (IUDG)	236 429	274 543	259 472	331 375	304 376	304 376	303 106	298 408	298 459
Integrated National Electrification Programme	-	-	-	10 000	18 900	18 900	-	-	-
<b>Total capital expenditure of Transfers and Grants</b>	<b>581 005</b>	<b>546 275</b>	<b>1 062 628</b>	<b>1 267 136</b>	<b>1 195 045</b>	<b>1 195 045</b>	<b>874 055</b>	<b>623 402</b>	<b>526 841</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>1 380 389</b>	<b>1 505 656</b>	<b>2 056 011</b>	<b>2 306 503</b>	<b>2 308 703</b>	<b>2 308 703</b>	<b>2 061 483</b>	<b>1 909 558</b>	<b>1 923 558</b>



## Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>R thousand</b>									
<b>Operating transfers and grants:</b>									
<b>National Government:</b>									
Balance unspent at beginning of the year	-	-	-	-	-	-	-	-	-
Current year receipts	793 516	939 879	969 735	1 039 367	1 113 659	1 113 659	1 187 428	1 286 156	1 396 717
Conditions met - transferred to revenue	793 516	939 879	969 735	1 039 367	1 113 659	1 113 659	1 187 428	1 286 156	1 396 717
Conditions still to be met - transferred to liabilities									
<b>Total operating transfers and grants revenue</b>	<b>793 516</b>	<b>939 879</b>	<b>969 735</b>	<b>1 039 367</b>	<b>1 113 659</b>	<b>1 113 659</b>	<b>1 187 428</b>	<b>1 286 156</b>	<b>1 396 717</b>
<b>Total operating transfers and grants - CTBM</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital transfers and grants:</b>									
<b>National Government:</b>									
Balance unspent at beginning of the year	-	-	-	-	-	-	-	-	-
Current year receipts	569 507	544 588	1 070 479	1 267 136	1 195 045	1 195 045	874 055	623 402	526 841
Conditions met - transferred to revenue	569 507	544 588	1 070 479	1 267 136	1 195 045	1 195 045	874 055	623 402	526 841
Conditions still to be met - transferred to liabilities									
Conditions still to be met - transferred to liabilities	80 616	153 472	117 241	50 000	50 000	50 000	50 000	50 000	50 000
<b>Total capital transfers and grants revenue</b>	<b>488 891</b>	<b>391 117</b>	<b>953 238</b>	<b>1 217 136</b>	<b>1 145 045</b>	<b>1 145 045</b>	<b>824 055</b>	<b>573 402</b>	<b>476 841</b>
<b>Total capital transfers and grants - CTBM</b>	<b>80 616</b>	<b>153 472</b>	<b>117 241</b>	<b>50 000</b>	<b>50 000</b>	<b>50 000</b>	<b>50 000</b>	<b>50 000</b>	<b>50 000</b>
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>	<b>1 282 407</b>	<b>1 330 996</b>	<b>1 922 973</b>	<b>2 256 503</b>	<b>2 258 703</b>	<b>2 258 703</b>	<b>2 011 483</b>	<b>1 859 558</b>	<b>1 873 558</b>
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>	<b>80 616</b>	<b>153 472</b>	<b>117 241</b>	<b>50 000</b>	<b>50 000</b>	<b>50 000</b>	<b>50 000</b>	<b>50 000</b>	<b>50 000</b>

## Supporting Table SA21 Transfers and grants made by the municipality

Description	2016/17	2017/18	2018/19	Current Year 2019/20.			2020/21 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>R thousand</b>									
<b>Cash Transfers to Entities/Other External Mechanisms</b>									
<i>Polokwane Housing Agency</i>	15 020	9 000	7 940	11 000	11 000	11 000	11 000	11 000	11 000
<b>Total Cash Transfers To Entities/Ems'</b>	<b>15 020</b>	<b>9 000</b>	<b>7 940</b>	<b>11 000</b>	<b>11 000</b>	<b>11 000</b>	<b>11 000</b>	<b>11 000</b>	<b>11 000</b>
<b>Cash Transfers to Organisations</b>									
<i>SPCA</i>	480	480	480	500	500	500	500	500	500
<b>Total Cash Transfers To Organisations</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>TOTAL TRANSFERS AND GRANTS</b>	<b>15 500</b>	<b>9 480</b>	<b>8 420</b>	<b>11 500</b>	<b>11 500</b>	<b>11 500</b>	<b>11 500</b>	<b>11 500</b>	<b>11 500</b>

**Supporting Table SA22 Summary councillor and staff benefits**

Summary of Employee and Councillor remuneration R thousand	2016/17	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
	A	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>								
Basic Salaries and Wages	12 647	22 106	23 648	23 648	23 648	25 070	26 524	28 062
Pension and UIF Contributions	1 894	3 296	3 549	3 549	3 549	3 762	3 980	4 211
Medical Aid Contributions	268	463	499	499	499	529	560	592
Motor Vehicle Allowance	4 503	7 686	8 405	8 405	8 405	8 910	9 427	9 974
Cellphone Allowance	1 293	3 888	3 673	3 673	3 673	3 895	4 121	4 360
Other benefits and allowances	381	515	326	326	326	345	365	386
<b>Sub Total - Councillors</b>	<b>20 986</b>	<b>37 954</b>	<b>40 100</b>	<b>40 100</b>	<b>40 100</b>	<b>42 511</b>	<b>44 977</b>	<b>47 585</b>
% increase		-	5.7%	-	-	6.0%	5.8%	5.8%
<b>Senior Managers of the Municipality</b>								
Basic Salaries and Wages	3 595	9 410	16 675	14 679	14 679	11 038	11 589	12 262
Pension and UIF Contributions	718		1 224	1 224	1 224	1 298	1 362	1 441
Medical Aid Contributions	120		115	115	115	122	128	135
Motor Vehicle Allowance	557	1 851	1 863	1 863	1 863	1 975	2 073	2 194
Other benefits and allowances	1 506	1 290	625	625	625	3 324	695	736
<b>Sub Total - Senior Managers of Municipality</b>	<b>6 538</b>	<b>14 434</b>	<b>20 502</b>	<b>20 513</b>	<b>20 513</b>	<b>17 755</b>	<b>15 849</b>	<b>16 768</b>
% increase		-	42.0%	0.1%	-	(13.4%)	(10.7%)	5.8%
<b>Other Municipal Staff</b>								
Basic Salaries and Wages	319 262	475 464	549 431	510 770	510 770	548 566	580 471	614 138
Pension and UIF Contributions	61 990	87 141	120 892	115 065	115 065	122 551	129 669	137 190
Medical Aid Contributions	21 471	69 223	34 192	34 197	34 197	36 420	38 534	40 769
Overtime	40 840	75 113	41 181	66 940	66 940	71 291	75 426	79 801
Cellphone Allowance	57	-	299	300	300	319	338	358
Housing Allowances	5 496	17 161	10 364	10 367	10 367	11 040	11 681	12 358
Other benefits and allowances	29 330	46 026		61 730	61 730	81 154	88 682	93 825
<b>Sub Total - Other Municipal Staff</b>	<b>513 772</b>	<b>839 863</b>	<b>822 470</b>	<b>892 266</b>	<b>892 266</b>	<b>970 286</b>	<b>1 029 499</b>	<b>1 089 210</b>
% increase		-	(2.1%)	8.5%	-	8.7%	6.1%	5.8%
<b>Total Parent Municipality</b>	<b>541 296</b>	<b>892 251</b>	<b>883 072</b>	<b>952 879</b>	<b>952 879</b>	<b>1 030 553</b>	<b>1 090 325</b>	<b>1 153 564</b>
		-	(1.0%)	7.9%	-	8.2%	5.8%	5.8%
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>	<b>541 296</b>	<b>892 251</b>	<b>885 321</b>	<b>955 128</b>	<b>955 128</b>	<b>1 032 937</b>	<b>1 092 852</b>	<b>1 156 212</b>
% increase		-	(0.8%)	7.9%	-	8.1%	5.8%	5.8%
<b>TOTAL MANAGERS AND STAFF</b>	<b>520 310</b>	<b>854 297</b>	<b>842 972</b>	<b>912 779</b>	<b>912 779</b>	<b>988 042</b>	<b>1 045 348</b>	<b>1 105 978</b>

### Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.				2.
<b>Councillors</b>						
Speaker	599 933	89 990	277 150			967 073
Chief Whip	533 308	113 494	262 775			909 578
Executive Mayor	803 090	209 719	184 238			1 197 046
Deputy Executive Mayor	-	-	-			-
Executive Committee	5 317 555	935 719	2 334 487			8 587 761
Total for all other councillors	17 871 250	2 959 590	10 018 702			30 849 542
<b>Total Councillors</b>	<b>25 125 136</b>	<b>4 308 512</b>	<b>13 077 352</b>			
<b>Senior Managers of the Municipality</b>						
Municipal Manager (MM)	1 491 560	311 779	579 175			2 382 514
Chief Finance Officer	1 193 248	72 262	746 816			2 012 325
Director Engineering Services	1 193 248	231 244	484 156			1 908 648
Director Community Services	1 193 248	282 807	432 593			1 908 648
Director Corporate & Shared Services	1 193 248	231 911	483 489			1 908 648
Director Planning & Economic Development	1 193 248	78 340	637 060			1 908 648
<i>List of each official with packages =&gt; senior manager</i>						
Director Community Development	1 193 248	231 995	483 405			1 908 648
Director Strategic Planning Monitoring & Evaluation	1 193 248	288 822	426 579			1 908 648
Director Transport Operations	1 193 248	255 179	460 221			1 908 648
<b>Total Senior Managers of the Municipality</b>	<b>11 037 542</b>	<b>1 984 339</b>	<b>4 733 494</b>	-		<b>17 755 375</b>
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	<b>36 162 679</b>	<b>6 292 851</b>	<b>17 810 846</b>	-		<b>60 266 375</b>

## Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	2018/19			Current Year 2019/20			2020/21 Medium Term Revenue and Expenditure Framework		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>									
Councillors (Political Office Bearers plus Other Councillors)	90	-	90	90	-	90	90	-	90
Board Members of municipal entities	-	-	-	-	-	-	-	-	-
<b>Municipal employees</b>									
Municipal Manager and Senior Managers	10	-	10	9	-	9	10	-	10
Other Managers	104	100	4	124	110	3	137	100	1
Professionals	196	195	1	215	190	11	221	147	11
<i>Finance</i>	24	24	-	30	24	6	35	25	6
<i>Spatial/town planning</i>	30	30		30	23	-	27	11	-
<i>Information Technology</i>	8	8		11	9	-	11	11	-
<i>Roads</i>	8	8		9	8	-	9	9	-
<i>Electricity</i>	7	7		15	14		15	13	
<i>Water</i>	10	10		12	11	-	19	11	-
<i>Sanitation</i>	-	-		-	-	-	-	-	-
<i>Refuse</i>	4	4		3	2	-	6	3	-
<i>Other</i>	105	104	1	105	99	5	99	64	5
Technicians	645	645	-	945	731	-	672	399	-
<i>Finance</i>	90	90		119	102	-	69	56	-
<i>Spatial/town planning</i>	29	29		29	22	-	12	10	-
<i>Information Technology</i>	10	10		11	10	-	11	8	-
<i>Roads</i>	36	36		42	39	-	12	12	-
<i>Electricity</i>	50	50		56	50	-	45	30	-
<i>Water</i>	28	28		52	44	-	53	24	-
<i>Sanitation</i>	-	-		-	-	-	-	-	-
<i>Refuse</i>	31	31		41	32	-	8	2	-
<i>Other</i>	371	371		595	432	-	462	257	-
Clerks (Clerical and administrative)	20	20		108	88	-	234	176	-
Service and sales workers	28	28		34	28	-	60	48	-
Skilled agricultural and fishery workers	-	-		-	-	-	-	-	-
Craft and related trades									
Plant and Machine Operators									
Elementary Occupations	688	688	50	645	654		702	562	
<b>TOTAL PERSONNEL NUMBERS</b>	<b>1 781</b>	<b>1 676</b>	<b>155</b>	<b>2 170</b>	<b>1 801</b>	<b>113</b>	<b>2 126</b>	<b>1 432</b>	<b>112</b>
% increase				21.8%	7.5%	(27.1%)	(2.0%)	(20.5%)	(0.9%)
<b>Total municipal employees headcount</b>	<b>3 089</b>	<b>1 770</b>	<b>10</b>				<b>3 149</b>	<b>1 902</b>	<b>-</b>
Finance personnel headcount	190	144	21	210	154		212	161	-
Human Resources personnel headcount	53	39	6	56	45	-	64	52	-

**Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure**

Description	Budget Year 2020/21												2020/21 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Revenue By Source</b>															
Property rates	37 665	48 642	64 283	50 438	43 659	52 311	39 337	30 500	49 415	47 921	30 865	31 122	526 157	551 412	577 880
Service charges - electricity revenue	88 377	114 134	150 833	118 348	102 441	122 742	92 300	71 565	115 948	112 443	72 422	73 026	1 234 579	1 370 383	1 521 125
Service charges - water revenue	21 228	27 415	36 230	28 427	24 606	29 482	22 170	17 190	27 850	27 008	17 396	17 541	296 543	310 777	325 694
Service charges - sanitation revenue	9 084	11 731	15 504	12 164	10 530	12 616	9 487	7 356	11 918	11 557	7 444	7 506	126 897	132 988	139 372
Service charges - refuse revenue	8 734	11 280	14 907	11 697	10 124	12 131	9 122	7 073	11 459	11 113	7 158	7 217	122 016	127 872	134 010
Rental of facilities and equipment	1 816	2 345	3 099	2 431	2 104	2 521	1 896	1 470	2 382	2 310	1 488	1 500	25 362	26 579	27 855
Interest earned - external investments	936	1 208	1 597	1 253	1 084	1 299	977	758	1 227	1 190	767	773	13 069	13 697	14 354
Interest earned - outstanding debtors	6 969	8 999	11 893	9 332	8 078	9 678	7 278	5 643	9 143	8 866	5 711	5 758	97 347	102 020	106 917
Fines, penalties and forfeits	2 625	3 390	4 480	3 516	3 043	3 646	2 742	2 126	3 444	3 340	2 151	2 169	36 673	38 433	40 278
Licences and permits	1 185	1 531	2 023	1 587	1 374	1 646	1 238	960	1 555	1 578	971	979	16 557	17 352	18 185
Agency services	1 990	2 570	3 396	2 665	2 307	2 764	2 078	1 611	2 611	2 532	1 631	1 644	27 798	29 133	30 531
Transfers and subsidies	85 002	109 775	145 073	113 828	98 529	118 054	88 775	68 832	111 520	108 148	69 657	70 237	1 187 428	1 286 156	1 396 717
Other revenue	7 158	9 245	12 217	9 586	8 298	9 942	7 476	5 797	9 392	9 108	5 866	5 915	100 000	104 800	109 830
Gains on disposal of PPE													-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>272 768</b>	<b>352 264</b>	<b>465 534</b>	<b>365 270</b>	<b>316 177</b>	<b>378 833</b>	<b>284 878</b>	<b>220 881</b>	<b>357 863</b>	<b>347 045</b>	<b>223 526</b>	<b>225 388</b>	<b>3 810 427</b>	<b>4 111 603</b>	<b>4 442 748</b>
<b>Expenditure By Type</b>															
Employee related costs	80 768	84 388	88 942	74 695	73 398	89 257	80 105	75 733	78 926	79 065	80 265	102 499	988 042	1 045 348	1 105 978
Remuneration of councillors	3 475	3 631	3 827	3 214	3 158	3 840	3 447	3 258	3 396	3 402	3 453	4 410	42 511	44 977	47 585
Debt impairment	20 436	21 352	22 505	18 900	18 572	22 584	20 269	19 162	19 970	20 005	20 309	25 935	250 000	300 000	350 000
Depreciation & asset impairment	20 845	21 779	22 955	19 278	18 943	23 036	20 674	19 546	20 370	20 405	20 715	26 454	255 000	285 000	300 000
Finance charges	8 010	8 369	8 821	7 408	7 279	8 852	7 944	7 511	7 827	7 841	7 960	10 165	97 987	118 065	118 065
Bulk purchases	88 156	92 107	97 078	81 528	80 112	97 421	87 432	82 660	86 145	86 297	87 607	111 875	1 078 417	1 197 043	1 328 718
Other materials	6 652	6 950	7 325	6 152	6 045	7 351	6 598	6 237	6 500	6 512	6 611	8 442	81 376	85 282	89 376
Contracted services	55 085	57 554	60 660	50 943	50 059	60 874	54 633	51 651	53 828	53 923	54 742	69 906	673 856	706 201	740 099
Transfers and subsidies	940	982	1 035	869	854	1 039	932	881	919	920	934	1 193	11 500	11 500	11 500
Other expenditure	16 598	17 342	18 278	15 350	15 083	18 342	16 462	15 563	16 219	16 248	16 494	21 064	203 042	212 788	223 002
Loss on disposal of PPE													-	-	-
<b>Total Expenditure</b>	<b>300 965</b>	<b>314 456</b>	<b>331 425</b>	<b>278 337</b>	<b>273 504</b>	<b>332 597</b>	<b>298 495</b>	<b>282 203</b>	<b>294 100</b>	<b>294 618</b>	<b>299 091</b>	<b>381 942</b>	<b>3 681 731</b>	<b>4 006 204</b>	<b>4 314 322</b>
<b>Surplus/(Deficit)</b>	<b>(28 197)</b>	<b>37 808</b>	<b>134 109</b>	<b>86 933</b>	<b>42 673</b>	<b>46 236</b>	<b>(13 617)</b>	<b>(61 322)</b>	<b>63 764</b>	<b>52 427</b>	<b>(75 565)</b>	<b>(156 554)</b>	<b>128 696</b>	<b>105 399</b>	<b>128 426</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	62 569	80 804	106 787	83 788	72 526	86 899	65 347	50 667	82 088	79 607	51 274	51 701	874 055	623 402	526 841
<b>Surplus/(Deficit)</b>	<b>34 372</b>	<b>118 612</b>	<b>240 896</b>	<b>170 721</b>	<b>115 199</b>	<b>133 135</b>	<b>51 730</b>	<b>(10 655)</b>	<b>145 852</b>	<b>132 034</b>	<b>(24 292)</b>	<b>(104 853)</b>	<b>1 002 751</b>	<b>728 801</b>	<b>655 268</b>

**Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)**

Description	Budget year 2020/21												2020/21 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Revenue by Vote</b>															
Vote 1 - CHIEF OPERATIONS OFFICE	1	1	1	1	1	1	1	1	1	1	1	1	9	9	9
Vote 2 - MUNICIPAL MANAGER'S OFFICE	143	185	245	192	166	199	150	116	188	183	118	119	2 004	2 004	2 091
Vote 3 - WATER AND SANITATION	33 748	43 584	57 598	45 193	39 119	46 871	35 246	27 328	44 276	42 938	27 656	27 886	471 442	499 728	521 320
Vote 4 - ENERGY SERVICES	97 051	125 336	165 638	129 964	112 496	134 789	101 360	78 590	127 328	123 479	79 531	80 193	1 355 756	1 492 886	1 557 389
Vote 5 - COMMUNITY SERVICES	11 048	14 268	18 856	14 795	12 807	15 345	11 539	8 947	14 495	14 057	9 054	9 129	154 341	163 534	170 600
Vote 6 - PUBLIC SAFETY	5 028	6 494	8 582	6 734	5 829	6 984	5 252	4 072	6 597	6 398	4 121	4 155	70 245	74 459	77 676
Vote 7 - CORPORATE AND SHARED SERVICES	430	555	734	576	499	597	449	348	564	547	352	355	6 008	6 367	6 642
Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	4 058	5 241	6 926	5 434	4 704	5 636	4 238	3 286	5 324	5 163	3 325	3 353	56 687	60 087	62 683
Vote 9 - BUDGET AND TREASURY OFFICE	183 135	236 509	312 558	245 241	212 280	254 347	191 266	148 299	240 268	233 005	150 075	151 325	2 558 308	2 425 667	2 560 473
Vote 10 - TRANSPORT SERVICES	21	27	36	28	24	29	22	17	28	27	17	17	293	311	324
Vote 11 - HUMAN SETTLEMENT	672	868	1 147	900	779	933	702	544	882	855	551	555	9 389	9 953	10 383
<b>Total Revenue by Vote</b>	<b>335 337</b>	<b>433 068</b>	<b>572 321</b>	<b>449 058</b>	<b>388 703</b>	<b>465 732</b>	<b>350 224</b>	<b>271 547</b>	<b>439 952</b>	<b>426 652</b>	<b>274 800</b>	<b>277 088</b>	<b>4 684 482</b>	<b>4 735 005</b>	<b>4 969 590</b>
<b>Expenditure by Vote to be appropriated</b>															
Vote 1 - CHIEF OPERATIONS OFFICE	13 575	14 183	14 949	12 554	12 336	15 002	13 463	12 729	13 265	13 289	13 490	17 227	166 063	179 512	192 333
Vote 2 - MUNICIPAL MANAGER'S OFFICE	29 575	30 901	32 568	27 351	26 876	32 683	29 332	27 731	28 900	28 951	29 391	37 532	361 793	391 096	419 027
Vote 3 - WATER AND SANITATION	35 703	37 303	39 316	33 019	32 445	39 455	35 410	33 477	34 889	34 950	35 481	45 309	436 757	472 131	505 850
Vote 4 - ENERGY SERVICES	78 628	82 152	86 585	72 716	71 453	86 892	77 982	73 726	76 834	76 969	78 138	99 783	961 859	1 039 762	1 114 020
Vote 5 - COMMUNITY SERVICES	26 983	28 192	29 714	24 954	24 521	29 819	26 761	25 301	26 367	26 414	26 815	34 243	330 083	356 817	382 300
Vote 6 - PUBLIC SAFETY	23 726	24 790	26 128	21 943	21 561	26 220	23 532	22 247	23 185	23 226	23 579	30 110	290 247	313 754	336 162
Vote 7 - CORPORATE AND SHARED SERVICES	17 935	18 739	19 751	16 587	16 299	19 820	17 788	16 817	17 526	17 557	17 824	22 761	219 405	237 176	254 114
Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	10 390	10 856	11 442	9 609	9 442	11 482	10 305	9 742	10 153	10 171	10 325	13 186	127 103	137 398	147 210
Vote 9 - BUDGET AND TREASURY OFFICE	44 655	46 657	49 175	41 298	40 581	49 349	44 289	41 872	43 637	43 714	44 377	56 670	546 273	616 797	682 852
Vote 10 - TRANSPORT SERVICES	18 706	19 545	20 600	17 300	17 000	20 673	18 553	17 540	18 280	18 312	18 590	23 740	228 838	247 372	265 039
Vote 11 - HUMAN SETTLEMENT	1 088	1 137	1 198	1 006	989	1 202	1 079	1 020	1 063	1 065	1 081	1 381	13 310	14 388	15 416
<b>Total Expenditure by Vote</b>	<b>300 965</b>	<b>314 456</b>	<b>331 425</b>	<b>278 337</b>	<b>273 504</b>	<b>332 597</b>	<b>298 495</b>	<b>282 203</b>	<b>294 100</b>	<b>294 618</b>	<b>299 091</b>	<b>381 942</b>	<b>3 681 731</b>	<b>4 006 204</b>	<b>4 314 322</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>34 372</b>	<b>118 612</b>	<b>240 896</b>	<b>170 721</b>	<b>115 199</b>	<b>133 135</b>	<b>51 730</b>	<b>(10 655)</b>	<b>145 852</b>	<b>132 034</b>	<b>(24 292)</b>	<b>(104 853)</b>	<b>1 002 751</b>	<b>728 801</b>	<b>655 268</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>34 372</b>	<b>118 612</b>	<b>240 896</b>	<b>170 721</b>	<b>115 199</b>	<b>133 135</b>	<b>51 730</b>	<b>(10 655)</b>	<b>145 852</b>	<b>132 034</b>	<b>(24 292)</b>	<b>(104 853)</b>	<b>1 002 751</b>	<b>728 801</b>	<b>655 268</b>

**Table SA27 Consolidated budgeted monthly revenue and expenditure (functional classification)**

Description	Budget year 2020/21												2020/21 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Revenue - Functional</b>															
<b>Governance and administration</b>	196 247	253 442	334 936	262 800	227 479	272 558	204 960	158 916	257 470	249 687	160 819	162 159	2 741 472	2 622 187	2 670 393
Executive and council	108	139	184	144	125	150	112	87	141	137	88	89	1 504	1 576	1 652
Finance and administration	196 139	253 303	334 752	262 655	227 354	272 408	204 847	158 829	257 329	249 550	160 731	162 070	2 739 967	2 620 609	2 668 740
Internal audit	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1
<b>Community and public safety</b>	1 333	1 721	2 275	1 785	1 545	1 851	1 392	1 079	1 749	1 696	1 092	1 101	18 618	19 512	20 449
Community and social services	258	333	440	346	299	358	270	209	339	328	211	213	3 605	3 778	3 960
Sport and recreation	1 013	1 308	1 729	1 356	1 174	1 407	1 058	820	1 329	1 289	830	837	14 149	14 829	15 540
Public safety	24	31	42	33	28	34	25	20	32	31	20	20	341	357	374
Housing	37	48	64	50	43	52	39	30	49	47	30	31	520	545	571
Health	0	0	0	0	0	0	0	0	0	0	0	0	3	3	3
<b>Economic and environmental services</b>	10 322	13 330	17 616	13 822	11 964	14 335	10 780	8 358	13 542	13 132	8 458	8 529	144 188	151 109	158 362
Planning and development	3 930	5 076	6 708	5 263	4 556	5 459	4 105	3 183	5 157	5 001	3 221	3 248	54 905	57 541	60 303
Road transport	6 249	8 070	10 665	8 368	7 243	8 679	6 526	5 060	8 198	7 951	5 121	5 163	87 294	91 484	95 875
Environmental protection	142	184	243	191	165	198	149	115	187	181	117	118	1 989	2 084	2 184
<b>Trading services</b>	127 435	164 575	217 494	170 652	147 715	176 988	133 093	103 194	167 191	162 137	104 430	105 299	1 780 203	1 942 197	2 120 386
Energy sources	88 378	114 135	150 835	118 349	102 443	122 743	92 301	71 566	115 949	112 444	72 423	73 027	1 234 594	1 370 398	1 521 141
Water management	21 239	27 428	36 248	28 441	24 618	29 497	22 181	17 198	27 864	27 022	17 404	17 549	296 691	310 933	325 857
Waste water management	9 084	11 731	15 504	12 165	10 530	12 616	9 487	7 356	11 918	11 558	7 444	7 506	126 898	132 989	139 373
Waste management	8 735	11 280	14 908	11 697	10 125	12 131	9 123	7 073	11 460	11 113	7 158	7 218	122 020	127 877	134 015
<b>Other</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	<b>335 337</b>	<b>433 068</b>	<b>572 321</b>	<b>449 058</b>	<b>388 703</b>	<b>465 732</b>	<b>350 224</b>	<b>271 547</b>	<b>439 952</b>	<b>426 652</b>	<b>274 800</b>	<b>277 088</b>	<b>4 684 482</b>	<b>4 735 005</b>	<b>4 969 590</b>

DRAFT MULTI-YEAR BUDGET 2020/21-2022/23

Description R thousand	Budget year 2020/21												2020/21 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Expenditure - Functional</b>		552 751	730 488	573 160	496 126	594 442	447 013	346 593	561 537	544 562	350 743				
<b>Governance and administration</b>	<b>97 682</b>	<b>102 061</b>	<b>107 569</b>	<b>90 338</b>	<b>88 769</b>	<b>107 949</b>	<b>96 880</b>	<b>91 593</b>	<b>95 454</b>	<b>95 622</b>	<b>97 074</b>	<b>123 964</b>	<b>1 194 955</b>	<b>1 310 538</b>	<b>1 396 370</b>
Executive and council	31 620	33 037	34 820	29 242	28 735	34 943	31 360	29 648	30 898	30 953	31 423	40 127	386 806	443 744	501 025
Finance and administration	65 099	68 017	71 688	60 205	59 159	71 941	64 565	61 041	63 614	63 726	64 694	82 615	796 364	854 366	882 239
Internal audit	963	1 007	1 061	891	875	1 065	955	903	941	943	957	1 223	11 785	12 428	13 106
<b>Community and public safety</b>	<b>23 140</b>	<b>24 178</b>	<b>25 482</b>	<b>21 401</b>	<b>21 029</b>	<b>25 572</b>	<b>22 950</b>	<b>21 698</b>	<b>22 612</b>	<b>22 652</b>	<b>22 996</b>	<b>29 366</b>	<b>283 078</b>	<b>298 384</b>	<b>315 020</b>
Community and social services	5 824	6 085	6 413	5 386	5 293	6 436	5 776	5 461	5 691	5 701	5 788	7 391	71 244	74 461	78 683
Sport and recreation	11 314	11 821	12 459	10 463	10 282	12 503	11 221	10 609	11 056	11 076	11 244	14 358	138 407	146 285	154 288
Public safety	4 484	4 685	4 938	4 147	4 075	4 955	4 447	4 205	4 382	4 390	4 456	5 691	54 854	57 998	61 295
Housing	946	988	1 041	874	859	1 045	938	887	924	926	940	1 200	11 567	12 230	12 922
Health	573	598	631	530	520	633	568	537	560	561	569	727	7 005	7 409	7 831
<b>Economic and environmental services</b>	<b>41 693</b>	<b>43 562</b>	<b>45 913</b>	<b>38 558</b>	<b>37 889</b>	<b>46 075</b>	<b>41 351</b>	<b>39 094</b>	<b>40 742</b>	<b>40 814</b>	<b>41 434</b>	<b>52 911</b>	<b>510 035</b>	<b>531 105</b>	<b>558 543</b>
Planning and development	9 426	9 848	10 380	8 717	8 566	10 417	9 349	8 838	9 211	9 227	9 367	11 962	115 308	121 607	127 512
Road transport	30 216	31 570	33 274	27 944	27 459	33 391	29 968	28 332	29 526	29 578	30 027	38 345	369 630	385 552	405 769
Environmental protection	2 052	2 144	2 259	1 897	1 864	2 267	2 035	1 924	2 005	2 008	2 039	2 604	25 097	23 947	25 262
<b>Trading services</b>	<b>138 449</b>	<b>144 655</b>	<b>152 462</b>	<b>128 040</b>	<b>125 817</b>	<b>153 001</b>	<b>137 313</b>	<b>129 818</b>	<b>135 291</b>	<b>135 529</b>	<b>137 587</b>	<b>175 700</b>	<b>1 693 663</b>	<b>1 866 176</b>	<b>2 044 389</b>
Energy sources	86 463	90 339	95 214	79 962	78 574	95 550	85 753	81 073	84 491	84 639	85 925	109 726	1 057 709	1 163 475	1 285 258
Water management	38 954	40 700	42 897	36 026	35 400	43 048	38 635	36 526	38 066	38 133	38 712	49 435	476 531	515 859	542 166
Waste water management	4 148	4 334	4 568	3 836	3 769	4 584	4 114	3 889	4 053	4 060	4 122	5 264	50 741	71 488	95 563
Waste management	8 884	9 282	9 783	8 216	8 074	9 818	8 811	8 330	8 682	8 697	8 829	11 275	108 682	115 355	121 402
<b>Total Expenditure - Functional</b>	<b>300 965</b>	<b>314 456</b>	<b>331 425</b>	<b>278 337</b>	<b>273 504</b>	<b>332 597</b>	<b>298 495</b>	<b>282 203</b>	<b>294 100</b>	<b>294 618</b>	<b>299 091</b>	<b>381 942</b>	<b>3 681 731</b>	<b>4 006 204</b>	<b>4 314 322</b>
<b>Surplus/(Deficit)</b>	<b>34 372</b>	<b>118 612</b>	<b>240 896</b>	<b>170 721</b>	<b>115 199</b>	<b>133 135</b>	<b>51 730</b>	<b>(10 655)</b>	<b>145 852</b>	<b>132 034</b>	<b>(24 292)</b>	<b>(104 853)</b>	<b>1 002 751</b>	<b>728 801</b>	<b>655 268</b>



**Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)**

Description	Budget year 2020/21												2020/21 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Single-year expenditure to be appropriated</b>															
Vote 1 - CHIEF OPERATIONS OFFICE	62	85	141	187	187	212	213	213	321	366	478	571	3 035	3 471	4 453
Vote 2 - MUNICIPAL MANAGER'S OFFICE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - WATER AND SANITATION	11 096	15 103	24 976	33 130	33 189	37 745	37 765	37 765	57 042	64 973	84 959	101 401	539 144	288 618	192 612
Vote 4 - ENERGY SERVICES	416	566	936	1 241	1 244	1 414	1 415	1 415	2 137	2 434	3 183	3 799	20 201	28 631	36 943
Vote 5 - COMMUNITY SERVICES	1 241	1 690	2 794	3 706	3 713	4 222	4 225	4 225	6 381	7 268	9 504	11 343	60 312	52 271	43 925
Vote 6 - PUBLIC SAFETY	45	62	102	136	136	155	155	155	234	266	348	415	2 208	2 516	8 384
Vote 7 - CORPORATE AND SHARED SERVICES	605	824	1 362	1 807	1 810	2 058	2 060	2 060	3 111	3 543	4 633	5 530	29 402	24 460	20 407
Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	119	163	269	357	357	406	407	407	614	700	915	1 092	5 805	7 772	7 879
Vote 9 - BUDGET AND TREASURY OFFICE	21	28	46	61	62	70	70	70	106	121	158	188	1 000	-	-
Vote 10 - TRANSPORT SERVICES	9 541	12 987	21 476	28 487	28 538	32 456	32 473	32 473	49 049	55 868	73 053	87 191	463 591	315 664	322 462
Vote 11 - HUMAN SETTLEMENT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	<b>23 147</b>	<b>31 506</b>	<b>52 101</b>	<b>69 112</b>	<b>69 235</b>	<b>78 740</b>	<b>78 781</b>	<b>78 781</b>	<b>118 995</b>	<b>135 540</b>	<b>177 231</b>	<b>211 531</b>	<b>1 124 698</b>	<b>723 402</b>	<b>637 063</b>
<b>Total Capital Expenditure</b>	<b>23 147</b>	<b>31 506</b>	<b>52 101</b>	<b>69 112</b>	<b>69 235</b>	<b>78 740</b>	<b>78 781</b>	<b>78 781</b>	<b>118 995</b>	<b>135 540</b>	<b>177 231</b>	<b>211 531</b>	<b>1 124 698</b>	<b>723 402</b>	<b>637 063</b>

## Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

Description	Budget Year 2020/21												2020/21 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Capital Expenditure - Functional</b>															
<i>Governance and administration</i>	210	285	472	626	627	713	714	714	1 078	1 228	1 606	1 917	10 191	10 294	21 319
Executive and council															
Finance and administration	210	285	472	626	627	713	714	714	1 078	1 228	1 606	1 917	10 191	10 294	21 319
Internal audit															
<i>Community and public safety</i>	1 184	1 612	2 666	3 537	3 543	4 029	4 031	4 031	6 089	6 936	9 069	10 825	57 554	50 176	48 262
Community and social services	44	60	99	131	131	149	149	149	225	256	335	400	2 127	2 300	8 937
Sport and recreation	1 110	1 510	2 498	3 313	3 319	3 775	3 777	3 777	5 705	6 498	8 497	10 141	53 919	46 389	39 325
<i>Economic and environmental services</i>	10 295	14 013	23 173	30 738	30 793	35 021	35 039	35 039	52 924	60 283	78 826	94 081	500 224	354 876	334 454
Planning and development	119	163	269	357	357	406	407	407	614	700	915	1 092	5 805	7 772	7 657
Road transport	10 175	13 850	22 904	30 382	30 436	34 614	34 632	34 632	52 310	59 583	77 911	92 989	494 418	347 104	326 797
<i>Trading services</i>	11 458	15 596	25 790	34 211	34 271	38 977	38 997	38 997	58 903	67 093	87 730	104 708	556 729	308 056	233 028
Energy sources	416	566	936	1 241	1 244	1 414	1 415	1 415	2 137	2 434	3 183	3 799	20 201	27 294	36 943
Water management	5 722	7 789	12 880	17 085	17 115	19 465	19 475	19 475	29 417	33 507	43 813	52 293	278 036	214 826	192 612
Waste water management	5 232	7 122	11 777	15 622	15 650	17 798	17 808	17 808	26 898	30 637	40 061	47 814	254 227	62 354	–
Waste management	88	119	198	262	263	299	299	299	451	514	672	802	4 265	3 582	3 474
<i>Other</i>															
<b>Total Capital Expenditure - Functional</b>	<b>23 147</b>	<b>31 506</b>	<b>52 101</b>	<b>69 112</b>	<b>69 235</b>	<b>78 740</b>	<b>78 781</b>	<b>78 781</b>	<b>118 995</b>	<b>135 540</b>	<b>177 231</b>	<b>211 531</b>	<b>1 124 698</b>	<b>723 402</b>	<b>637 063</b>
<b>Funded by:</b>															
National Government	17 988	24 485	40 490	53 710	53 805	61 192	61 224	61 224	92 476	105 334	137 734	164 390	874 055	623 402	526 841
Provincial Government															
<b>Transfers recognised - capital</b>	<b>17 988</b>	<b>24 485</b>	<b>40 490</b>	<b>53 710</b>	<b>53 805</b>	<b>61 192</b>	<b>61 224</b>	<b>61 224</b>	<b>92 476</b>	<b>105 334</b>	<b>137 734</b>	<b>164 390</b>	<b>874 055</b>	<b>623 402</b>	<b>526 841</b>
<b>Public contributions &amp; donations</b>															
<b>Borrowing</b>	3 306	4 500	7 442	9 871	9 889	11 247	11 252	11 252	16 996	19 359	25 314	30 213	160 643	–	–
<b>Internally generated funds</b>	1 852	2 521	4 169	5 530	5 540	6 301	6 304	6 304	9 522	10 846	14 182	16 927	90 000	100 000	110 222
<b>Total Capital Funding</b>	<b>23 147</b>	<b>31 506</b>	<b>52 101</b>	<b>69 112</b>	<b>69 235</b>	<b>78 740</b>	<b>78 781</b>	<b>78 781</b>	<b>118 995</b>	<b>135 540</b>	<b>177 231</b>	<b>211 531</b>	<b>1 124 698</b>	<b>723 402</b>	<b>637 063</b>

**Supporting Table SA30 Consolidated budgeted monthly cash flow**

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Cash Receipts By Source</b>													1			
Property rates	39 692	40 083	40 474	40 670	40 572	40 816	40 718	40 816	40 963	41 158	41 305	26 274	473 541	496 271	520 092	
Service charges - electricity revenue	95 330	96 269	97 208	97 678	97 443	98 030	97 795	98 030	98 382	98 852	99 204	36 897	1 111 121	1 233 344	1 369 012	
Service charges - water revenue	21 671	21 885	22 098	22 205	22 152	22 285	22 232	22 285	22 365	22 472	22 552	22 686	266 889	279 699	293 125	
Service charges - sanitation revenue	9 274	9 365	9 456	9 502	9 479	9 536	9 513	9 536	9 571	9 616	9 651	9 708	114 207	119 689	125 434	
Service charges - refuse revenue	8 917	9 005	9 093	9 137	9 115	9 169	9 148	9 169	9 202	9 246	9 279	9 334	109 814	115 085	120 609	
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment	1 812	1 830	1 848	1 857	1 852	1 864	1 859	1 864	1 870	1 879	1 886	1 897	22 319	23 390	24 513	
Interest earned - external investments	934	943	952	957	955	960	958	960	964	968	972	978	11 501	12 053	12 632	
Interest earned - outstanding debtors	6 956	7 025	7 093	7 127	7 110	7 153	7 136	7 153	7 179	7 213	7 239	7 282	85 666	89 777	94 087	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	2 621	2 646	2 672	2 685	2 679	2 695	2 688	2 695	2 704	2 717	2 727	2 743	32 272	33 821	35 445	
Licences and permits	1 183	1 195	1 206	1 212	1 209	1 217	1 214	1 217	1 221	1 227	1 231	1 238	14 571	15 270	16 003	
Agency services	1 986	2 006	2 026	2 035	2 030	2 043	2 038	2 043	2 050	2 060	2 067	2 079	24 463	25 637	26 867	
Transfer receipts - operational	390 431	-	-	-	-	390 431	-	-	390 431	-	-	16 135	1 187 428	1 286 156	1 396 717	
Other revenue	4 794	4 841	4 888	4 912	4 900	4 929	4 918	4 929	4 947	4 971	4 989	33 982	88 000	92 224	96 651	
<b>Cash Receipts by Source</b>	<b>585 601</b>	<b>197 093</b>	<b>199 015</b>	<b>199 977</b>	<b>199 496</b>	<b>591 129</b>	<b>200 217</b>	<b>200 698</b>	<b>591 850</b>	<b>202 380</b>	<b>203 101</b>	<b>171 234</b>	<b>3 541 791</b>	<b>3 822 418</b>	<b>4 131 186</b>	
<b>Other Cash Flows by Source</b>																
Transfer receipts - capital	-	80 564	120 845	241 691	-	134 273	107 418	-	-	-	-	189 264	874 055	623 402	496 841	
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowing long term/refinancing	-	106 232	-	-	-	-	54 411	-	-	-	-	-	160 643	-	-	
Decrease (increase) in non-current investments	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	8 000	(184 000)	(96 000)	(96 000)	(96 000)	
<b>Total Cash Receipts by Source</b>	<b>593 601</b>	<b>391 888</b>	<b>327 861</b>	<b>449 668</b>	<b>207 496</b>	<b>733 402</b>	<b>370 047</b>	<b>208 698</b>	<b>599 850</b>	<b>210 380</b>	<b>211 101</b>	<b>176 498</b>	<b>4 480 489</b>	<b>4 349 820</b>	<b>4 532 028</b>	

**Supporting Table SA30 Consolidated budgeted monthly cash flow.....continued**

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
<b>Cash Payments by Type</b>																
Employee related costs	76 134	77 197	77 994	76 001	76 798	78 260	83 855	79 987	79 493	80 120	81 316	71 485	938 640	993 081	1 050 679	
Remuneration of councillors	3 343	3 354	3 365	3 374	3 365	3 365	3 432	3 356	3 365	3 354	3 359	3 352	40 385	42 728	45 206	
Finance charges	-	-	-	-	-	53 893	-	-	-	-	-	44 094	97 987	118 065	118 065	
Bulk purchases - Electricity	76 920	71 261	69 979	71 261	69 979	64 100	57 690	53 312	57 690	62 818	69 979	80 109	805 099	955 013	1 075 070	
Bulk purchases - Water & Sewer	19 065	23 301	19 065	23 301	19 065	19 065	19 065	23 301	19 065	19 065	23 301	(7 263)	219 397	229 929	240 965	
Other materials	3 176	3 970	5 955	5 955	5 955	5 955	8 166	8 166	8 166	8 166	8 734	4 940	77 307	81 018	84 907	
Contracted services	20 411	20 411	24 494	24 494	24 494	24 494	40 309	40 311	40 309	40 309	34 699	305 429	640 163	699 139	732 698	
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and grants - other	3 412	76	3 412	76	76	3 412	76	76	76	76	76	76	10 925	10 925	10 925	
Other expenditure	13 775	14 026	14 577	14 527	14 677	14 727	14 777	14 837	14 787	14 752	14 876	32 552	192 890	210 660	211 852	
<b>Cash Payments by Type</b>	<b>216 237</b>	<b>213 597</b>	<b>218 842</b>	<b>218 989</b>	<b>214 410</b>	<b>267 272</b>	<b>227 370</b>	<b>223 347</b>	<b>222 952</b>	<b>228 660</b>	<b>236 342</b>	<b>534 776</b>	<b>3 022 794</b>	<b>3 340 557</b>	<b>3 570 367</b>	
<b>Other Cash Flows/Payments by Type</b>																
Capital assets	23 147	31 506	52 101	69 112	69 235	78 740	78 781	78 781	118 995	135 540	177 231	177 790	1 090 957	701 700	617 736	
Repayment of borrowing	32 103	-	-	-	-	-	-	-	-	-	-	32 103	64 205	62 760	162 760	
Other Cash Flows/Payments	150 000	30 000	25 000	-	-	-	-	-	-	-	-	45 000	250 000	180 000	100 000	
<b>Total Cash Payments by Type</b>	<b>421 486</b>	<b>275 103</b>	<b>295 943</b>	<b>288 101</b>	<b>283 645</b>	<b>346 012</b>	<b>306 151</b>	<b>302 128</b>	<b>341 947</b>	<b>364 200</b>	<b>413 572</b>	<b>789 668</b>	<b>4 427 956</b>	<b>4 285 016</b>	<b>4 450 863</b>	
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>172 114</b>	<b>116 785</b>	<b>31 918</b>	<b>161 567</b>	<b>(76 148)</b>	<b>387 389</b>	<b>63 896</b>	<b>(93 430)</b>	<b>257 903</b>	<b>(153 820)</b>	<b>(202 471)</b>	<b>(613 170)</b>	<b>52 533</b>	<b>64 803</b>	<b>81 165</b>	
Cash/cash equivalents at the month/year begin:	106 569	278 683	395 468	427 386	588 953	512 805	900 194	964 090	870 660	1 128 563	974 743	772 272	106 569	159 102	223 905	
Cash/cash equivalents at the month/year end:	278 683	395 468	427 386	588 953	512 805	900 194	964 090	870 660	1 128 563	974 743	772 272	159 102	159 102	223 905	305 070	

## Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

Description	2016/17	2017/18	2018/19	Current Year 2019/2020			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	583 412	471 564	345 983	814 121	851 574	851 574	552 371	335 266	297 802
<b>Roads Infrastructure</b>	95 078	115 782	109 234	260 700	122 131	122 131	196 631	51 535	60 102
Roads	95 078	85 566	109 234	260 700	122 131	122 131	196 631	51 535	60 102
Road Structures	-	21 071	-	-	-	-	-	-	-
Capital Spares	-	9 145	-	-	-	-	-	-	-
<b>Storm water Infrastructure</b>	-	5 797	-	-	4 600	4 600	-	8 000	15 000
Storm water Conveyance	-	5 797	-	-	4 600	4 600	-	-	-
<b>Electrical Infrastructure</b>	19 650	25 838	19 298	58 248	67 560	67 560	20 201	25 592	33 286
HV Switching Station	19 650	25 838	19 298	58 248	67 560	67 560	20 201	25 592	33 286
<b>Water Supply Infrastructure</b>	339 941	234 670	209 262	305 480	362 990	362 990	245 587	216 048	185 612
Distribution	339 941	234 670	209 262	305 480	362 990	362 990	245 587	216 048	185 612
<b>Sanitation Infrastructure</b>	128 743	25 504	-	176 047	291 094	291 094	82 000	30 217	-
Pump Station	41 082	-	-	-	-	-	-	-	-
Waste Water Treatment Works	87 661	25 504	-	176 047	291 094	291 094	82 000	30 217	-
<b>Solid Waste Infrastructure</b>	-	63 973	8 190	13 378	3 200	3 200	7 600	3 582	3 150
Landfill Sites	-	2 416	-	-	-	-	-	-	-
Waste Transfer Stations	-	61 557	8 190	13 378	3 200	3 200	7 600	3 582	3 150
<b>Information and Communication Infrastructure</b>	-	-	-	268	-	-	352	293	653
Data Centres	-	-	-	268	-	-	352	293	653
<b>Community Assets</b>	44 589	15 060	8 030	324 020	202 853	202 853	155 063	82 660	50 215
<b>Community Facilities</b>	7 102	10 549	2 836	269 481	148 428	148 428	114 063	42 660	29 855
Halls	4 715	-	2 836	1 500	-	-	-	-	-
Centres	944	186	-	4 000	-	-	-	-	-
Fire/Ambulance Stations	1 442	5 807	-	80 000	-	-	-	-	-
Testing Stations	-	-	-	3 500	-	-	-	-	-
Libraries	-	1 432	-	1 500	-	-	-	-	-
Police	-	-	-	11 951	-	-	-	-	-
Parks	-	-	-	1 245	-	-	-	-	-
Public Open Space	-	3 124	-	3 970	-	-	-	-	-
Capital Spares	-	-	-	882	-	-	114 063	42 660	29 855
<b>Sport and Recreation Facilities</b>	37 488	4 511	5 194	54 539	54 425	54 425	41 000	40 000	20 359
Indoor Facilities	37 488	-	-	-	-	-	-	-	-
Outdoor Facilities	-	4 511	5 194	54 539	54 425	54 425	41 000	40 000	20 359
Capital Spares	-	-	-	-	-	-	-	-	-
<b>Investment properties</b>	-	2 508	-	12 169	1 037	1 037	5 202	6 443	6 900
Revenue Generating	-	-	-	-	-	-	5 202	6 443	6 900
Unimproved Property	-	-	-	-	-	-	5 202	6 443	6 900
Non-revenue Generating	-	2 508	-	12 169	1 037	1 037	-	-	-
Unimproved Property	-	2 508	-	12 169	1 037	1 037	-	-	-
<b>Other assets</b>	5 211	6 302	126 646	10 502	6 794	6 794	1 300	5 492	2 778
Operational Buildings	5 211	6 302	126 332	10 502	6 794	6 794	1 300	5 492	2 778
Municipal Offices	5 211	6 302	126 332	4 002	6 794	6 794	1 300	5 492	2 778
<b>Housing</b>	-	-	313	-	-	-	-	-	-
Capital Spares	-	-	313	-	-	-	-	-	-
<b>Intangible Assets</b>	-	-	1 500	700	154	154	304	371	257
Licences and Rights	-	-	1 500	700	154	154	304	371	257
Computer Software and Applications	-	-	1 500	700	154	154	304	371	257
<b>Computer Equipment</b>	-	2 053	8 955	4 000	300	300	1 622	978	1 306
Computer Equipment	-	2 053	8 955	4 000	300	300	1 622	978	1 306
<b>Furniture and Office Equipment</b>	-	73	1 055	2 400	900	900	373	487	1 122
Furniture and Office Equipment	-	73	1 055	2 400	900	900	373	487	1 122
<b>Machinery and Equipment</b>	-	-	5 724	6 987	2 301	2 301	3 351	1 948	4 506
Machinery and Equipment	-	-	5 724	6 987	2 301	2 301	3 351	1 948	4 506
<b>Transport Assets</b>	-	90 551	155 717	-	16 000	16 000	20 000	15 000	-
Transport Assets	-	90 551	155 717	-	16 000	16 000	20 000	15 000	-
<b>Total Capital Expenditure on new assets</b>	<b>633 212</b>	<b>588 109</b>	<b>660 859</b>	<b>1 174 898</b>	<b>1 081 913</b>	<b>1 081 913</b>	<b>739 585</b>	<b>448 646</b>	<b>364 886</b>

**Table 56 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class**

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>									
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	133 796	227 091	259 832	237 606	80 207	80 207	1 500	3 061	4 220
<b>Roads Infrastructure</b>	-	91 642	835	3 705	3 205	3 205	1 500	1 000	2 000
<i>Roads</i>	-	91 642	835	3 705	3 205	3 205	1 500	1 000	2 000
<b>Storm water Infrastructure</b>	-	8 146	-	-	-	-	-	-	-
<i>Attenuation</i>	-	8 146	-	-	-	-	-	-	-
<b>Electrical Infrastructure</b>	37 035	3 077	8 265	2 000	2 000	2 000	-	2 061	2 220
<i>HV Transmission Conductors</i>	37 035	3 077	8 265	2 000	2 000	2 000	-	2 061	2 220
<b>Water Supply Infrastructure</b>	2 730	124 226	184 363	-	-	-	-	-	-
<i>Distribution</i>	2 730	124 226	184 363	-	-	-	-	-	-
<b>Sanitation Infrastructure</b>	92 472	-	59 486	231 901	75 002	75 002	-	-	-
<i>Waste Water Treatment Works</i>	92 472	-	59 486	231 901	75 002	75 002	-	-	-
<b>Solid Waste Infrastructure</b>	1 559	-	-	-	-	-	-	-	-
<i>Waste Transfer Stations</i>	1 559	-	-	-	-	-	-	-	-
<b>Information and Communication Infrastructure</b>	-	-	6 883	-	-	-	-	-	-
<i>Data Centres</i>	-	-	6 883	-	-	-	-	-	-
<b>Community Assets</b>	14 179	-	2 900	4 819	1 235	1 235	6 991	5 650	5 666
<b>Community Facilities</b>	6 389	-	754	3 819	1 235	1 235	6 991	5 650	5 166
<i>Halls</i>	-	-	754	-	-	-	-	-	-
<i>Centres</i>	-	-	-	1 340	1 235	1 235	-	-	-
<i>Fire/Ambulance Stations</i>	-	-	-	1 500	-	-	-	-	-
<i>Museums</i>	517	-	-	111	-	-	-	-	-
<i>Libraries</i>	-	-	-	368	-	-	-	-	-
<i>Parks</i>	-	-	-	500	-	-	-	-	-
<i>Public Open Space</i>	5 872	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	6 991	5 650	5 166
<b>Sport and Recreation Facilities</b>	7 789	-	2 146	1 000	-	-	-	-	500
<i>Indoor Facilities</i>	7 789	-	2 146	-	-	-	-	-	-
<i>Outdoor Facilities</i>	-	-	-	1 000	-	-	-	-	500
<b>Heritage assets</b>	-	-	-	335	-	-	-	-	-
<i>Other Heritage</i>	-	-	-	335	-	-	-	-	-
<b>Other assets</b>	32 801	-	78 266	2 008	500	500	2 356	2 823	3 126
<b>Operational Buildings</b>	32 801	-	78 266	2 008	500	500	2 356	2 823	3 126
<i>Municipal Offices</i>	32 801	-	78 266	2 008	500	500	2 356	2 823	3 126
<b>Intangible Assets</b>	1 436	-	-	-	-	-	-	-	-
<i>Licences and Rights</i>	1 436	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>	1 436	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on renewal of existing assets</b>	<b>182 211</b>	<b>227 091</b>	<b>340 998</b>	<b>244 767</b>	<b>81 942</b>	<b>81 942</b>	<b>10 847</b>	<b>11 534</b>	<b>13 012</b>
<b>Renewal of Existing Assets as % of total capex</b>	0.0%	23.0%	24.9%	13.0%	5.3%	5.3%	1.0%	1.6%	2.0%
<b>Renewal of Existing Assets as % of deprecn"</b>	24.2%	25.6%	50.4%	103.3%	34.6%	34.6%	4.3%	4.0%	4.3%

Table 57 MBRR SA34c - Repairs and maintenance expenditure by asset class

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>154 634</b>	<b>125 653</b>	<b>60 173</b>	<b>412 593</b>	<b>434 667</b>	<b>434 667</b>	<b>392 906</b>	<b>419 658</b>	<b>432 696</b>
Roads Infrastructure	41 388	70 175	21 736	80 508	69 397	69 397	76 948	78 351	82 087
Roads	41 388	67 615	21 736	27 006	9 370	9 370	76 948	78 351	82 087
Road Structures	-	-	-	35 754	-	-	-	-	-
Road Furniture	-	-	-	17 747	1 164	1 164	-	-	-
Capital Spares	-	2 560	-	-	58 864	58 864	-	-	-
Storm water Infrastructure	24 868	-	-	-	-	-	-	-	-
Drainage Collection	24 868	-	-	-	-	-	-	-	-
Electrical Infrastructure	25 309	49 287	16 324	134 519	120 904	120 904	114 471	128 600	127 061
MV Substations	25 309	49 287	16 324	134 519	120 904	120 904	114 471	128 600	127 061
Water Supply Infrastructure	26 857	3 581	20 033	103 964	152 564	152 564	137 507	144 704	152 280
Reservoirs	-	-	-	537	-	-	-	-	-
Distribution	26 857	3 581	20 033	76 818	152 564	152 564	137 507	144 704	152 280
Distribution Points	-	-	-	26 610	-	-	-	-	-
Sanitation Infrastructure	4 946	1 591	-	15 647	15 647	15 647	11 133	11 667	12 227
Waste Water Treatment Works	4 946	1 591	-	15 647	15 647	15 647	11 133	11 667	12 227
Solid Waste Infrastructure	31 266	1 018	2 080	77 955	76 155	76 155	52 848	56 337	59 041
Landfill Sites	-	-	-	-	-	-	-	-	-
Waste Transfer Stations	-	-	-	67 899	76 155	76 155	52 848	56 337	59 041
Waste Processing Facilities	-	-	-	-	-	-	-	-	-
Waste Drop-off Points	31 266	1 018	2 080	9 695	-	-	-	-	-
Capital Spares	-	-	-	361	-	-	-	-	-
<b>Community Assets</b>	<b>18 321</b>	<b>850</b>	<b>2 947</b>	<b>63 296</b>	<b>60 065</b>	<b>60 065</b>	<b>40 122</b>	<b>39 813</b>	<b>42 020</b>
Community Facilities	15 099	-	21	5 743	8 274	8 274	7 588	5 437	5 698
Halls	-	-	-	5 211	8 274	8 274	7 588	5 437	5 698
Fire/Ambulance Stations	187	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	2	-	-	-	-	-
Museums	30	-	-	19	-	-	-	-	-
Galleries	5 932	-	-	64	-	-	-	-	-
Libraries	-	-	-	41	-	-	-	-	-
Cemeteries/Crematoria	762	-	-	-	-	-	-	-	-
Nature Reserves	432	-	-	400	-	-	-	-	-
Airports	-	-	-	7	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	7 756	-	21	-	-	-	-	-	-
Sport and Recreation Facilities	3 222	850	2 926	57 553	51 791	51 791	32 534	34 376	36 321
Indoor Facilities	3 222	850	2 926	57 553	51 791	51 791	-	-	-
Outdoor Facilities	-	-	-	-	-	-	32 534	34 376	36 321
<b>Other assets</b>	<b>71 468</b>	<b>162 537</b>	<b>406 745</b>	<b>56 592</b>	<b>53 135</b>	<b>53 135</b>	<b>58 826</b>	<b>64 914</b>	<b>58 419</b>
Operational Buildings	71 468	162 537	406 745	56 592	53 135	53 135	58 826	64 914	58 419
Capital Spares	-	33 866	14 523	56 592	53 135	53 135	58 826	64 914	58 419
Operational Buildings	71 468	128 671	392 222	-	-	-	-	-	-
<b>Intangible Assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18 000</b>	<b>15 700</b>	<b>15 700</b>	<b>10 500</b>	<b>11 004</b>	<b>11 532</b>
Licences and Rights	-	-	-	18 000	15 700	15 700	10 500	11 004	11 532
Computer Software and Applications	-	-	-	18 000	15 700	15 700	10 500	11 004	11 532
<b>Computer Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6 000</b>	<b>6 000</b>	<b>6 000</b>	<b>4 000</b>	<b>4 192</b>	<b>4 393</b>
Computer Equipment	-	-	-	6 000	6 000	6 000	4 000	4 192	4 393
<b>Furniture and Office Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12 390</b>	<b>12 814</b>	<b>12 814</b>	<b>8 779</b>	<b>9 200</b>	<b>9 642</b>
Furniture and Office Equipment	-	-	-	12 390	12 814	12 814	8 779	9 200	9 642
<b>Machinery and Equipment</b>	<b>-</b>	<b>-</b>	<b>29 419</b>	<b>572</b>	<b>400</b>	<b>400</b>	<b>3</b>	<b>3</b>	<b>3</b>
Machinery and Equipment	-	-	29 419	572	400	400	3	3	3
<b>Transport Assets</b>	<b>-</b>	<b>-</b>	<b>11 381</b>	<b>36 149</b>	<b>58 151</b>	<b>58 151</b>	<b>39 359</b>	<b>41 248</b>	<b>43 228</b>
Transport Assets	-	-	11 381	36 149	58 151	58 151	39 359	41 248	43 228
<b>Total Repairs and Maintenance Expenditure</b>	<b>244 422</b>	<b>289 040</b>	<b>510 665</b>	<b>605 592</b>	<b>640 933</b>	<b>640 933</b>	<b>554 495</b>	<b>590 032</b>	<b>601 933</b>
<b>R&amp;M as a % of PPE</b>	<b>1.9%</b>	<b>2.3%</b>	<b>4.2%</b>	<b>3.8%</b>	<b>4.1%</b>	<b>4.1%</b>	<b>3.6%</b>	<b>3.6%</b>	<b>3.6%</b>
<b>R&amp;M as % Operating Expenditure</b>	<b>7.8%</b>	<b>7.5%</b>	<b>13.4%</b>	<b>17.1%</b>	<b>17.1%</b>	<b>17.1%</b>	<b>15.0%</b>	<b>16.0%</b>	<b>15.0%</b>

## Supporting Table SA34d Depreciation by asset class

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Depreciation by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>609 213</b>	<b>681 985</b>	<b>498 964</b>	<b>123 617</b>	<b>123 617</b>	<b>123 617</b>	<b>133 006</b>	<b>148 653</b>	<b>156 477</b>
Roads Infrastructure	422 657	443 936	268 814	60 579	60 579	60 579	65 180	72 848	76 682
Roads	422 657	443 936	246 873	52 516	52 516	52 516	56 505	63 152	66 476
Road Structures	-	-	19 836	7 470	7 470	7 470	8 037	8 983	9 456
Road Furniture	-	-	2 105	593	593	593	638	713	751
Capital Spares	-	-	-	-	-	-	-	-	-
Storm water Infrastructure	24 411	26 682	26 726	7 893	7 893	7 893	8 492	9 492	9 991
Drainage Collection	-	-	15 148	-	-	-	-	-	-
Storm water Conveyance	24 411	26 682	11 578	7 893	7 893	7 893	8 492	9 492	9 991
Attenuation	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	62 436	92 694	89 565	22 479	22 479	22 479	24 186	27 032	28 454
Power Plants	-	-	-	-	-	-	-	-	-
HV Substations	-	-	9 515	4 887	4 887	4 887	5 258	5 877	6 186
HV Switching Station	-	-	709	-	-	-	-	-	-
HV Transmission Conductors	-	-	7 654	-	-	-	-	-	-
MV Substations	62 436	92 694	769	-	-	-	-	-	-
MV Switching Stations	-	-	8 136	-	-	-	-	-	-
MV Networks	-	-	34 148	12 013	12 013	12 013	12 925	14 446	15 206
LV Networks	-	-	28 633	5 579	5 579	5 579	6 003	6 709	7 062
Capital Spares	-	-	-	-	-	-	-	-	-
Water Supply Infrastructure	72 910	86 571	84 111	22 921	22 921	22 921	24 662	27 563	29 014
Dams and Weirs	-	-	1 251	627	627	627	675	754	794
Boreholes	-	-	6 609	1 728	1 728	1 728	1 859	2 078	2 187
Reservoirs	-	-	13 815	4 561	4 561	4 561	4 907	5 485	5 773
Pump Stations	-	-	1 638	654	654	654	704	786	828
Water Treatment Works	-	-	10 105	780	780	780	839	938	987
Bulk Mains	-	-	46 483	3 215	3 215	3 215	3 459	3 866	4 070
Distribution	72 910	86 571	2 746	10 935	10 935	10 935	11 766	13 150	13 842
Distribution Points	-	-	1 444	413	413	413	444	497	523
PRV Stations	-	-	20	8	8	8	9	10	10
Capital Spares	-	-	-	-	-	-	-	-	-
Sanitation Infrastructure	19 539	20 684	19 600	6 951	6 951	6 951	7 479	8 359	8 799
Pump Station	-	-	462	304	304	304	327	366	385
Reticulation	-	-	8 613	2 250	2 250	2 250	2 421	2 706	2 848
Waste Water Treatment Works	19 539	20 684	7 248	3 245	3 245	3 245	3 491	3 902	4 108
Outfall Sewers	-	-	3 278	1 152	1 152	1 152	1 239	1 385	1 458
Toilet Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	5 436	8 436	8 291	2 138	2 138	2 138	2 300	2 571	2 706
Landfill Sites	-	-	8 166	2 091	2 091	2 091	2 250	2 514	2 647
Waste Transfer Stations	5 436	8 436	125	47	47	47	51	57	59
Information and Communication Infrastructure	1 825	2 982	1 857	656	656	656	706	789	830
Data Centres	1 825	2 982	692	197	197	197	212	237	249
Core Layers	-	-	1 064	427	427	427	459	513	541
Distribution Layers	-	-	43	10	10	10	11	12	13
Capital Spares	-	-	57	22	22	22	24	26	28



DRAFT MULTI-YEAR BUDGET 2020/21-2022/23

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousand</b>									
<b>Depreciation by Asset Class/Sub-class</b>									
<b>Community Assets</b>	<b>80 044</b>	<b>133 482</b>	<b>123 163</b>	<b>49 730</b>	<b>49 730</b>	<b>49 730</b>	<b>53 507</b>	<b>59 802</b>	<b>62 949</b>
Community Facilities	20 060	29 239	22 973	24 960	24 960	24 960	26 856	30 015	31 595
Halls	20 060	29 239	1 860	737	737	737	793	886	933
Centres	-	-	690	25	25	25	27	30	32
Clinics/Care Centres	-	-	229	56	56	56	60	67	71
Fire/Ambulance Stations	-	-	2 731	693	693	693	746	833	877
Testing Stations	-	-	510	121	121	121	130	146	153
Museums	-	-	1 383	1 750	1 750	1 750	1 883	2 104	2 215
Cemeteries/Crematoria	-	-	703	245	245	245	264	295	310
Public Open Space	-	-	-	1 249	1 249	1 249	1 344	1 502	1 581
Markets	-	-	824	246	246	246	265	296	311
Airports	-	-	2 749	821	821	821	883	987	1 039
Taxi Ranks/Bus Terminals	-	-	4 111	962	962	962	1 035	1 157	1 218
Capital Spares	-	-	-	18 055	18 055	18 055	19 426	21 712	22 854
Sport and Recreation Facilities	59 983	104 242	100 191	24 770	24 770	24 770	26 651	29 787	31 354
Indoor Facilities	-	-	4 332	1 569	1 569	1 569	1 688	1 887	1 986
Outdoor Facilities	59 983	104 242	95 859	23 201	23 201	23 201	24 963	27 900	29 368
<b>Other assets</b>	<b>26 344</b>	<b>44 536</b>	<b>23 168</b>	<b>28 934</b>	<b>28 934</b>	<b>28 934</b>	<b>31 132</b>	<b>34 794</b>	<b>36 625</b>
Operational Buildings	25 766	43 720	22 383	28 725	28 725	28 725	30 907	34 543	36 361
Municipal Offices	21 016	30 812	16 632	4 528	4 528	4 528	4 872	5 445	5 732
Pay/Enquiry Points	-	-	1 163	331	331	331	356	398	419
Workshops	-	-	1 576	374	374	374	402	450	473
Yards	-	-	3 012	968	968	968	1 042	1 164	1 225
Capital Spares	4 749	12 909	-	22 524	22 524	22 524	24 235	27 086	28 511
Housing	578	816	785	209	209	209	225	251	265
Staff Housing	-	-	466	132	132	132	142	159	167
Social Housing	-	-	318	77	77	77	83	93	97
<b>Computer Equipment</b>	<b>2 545</b>	<b>1 850</b>	<b>2 850</b>	<b>2 172</b>	<b>2 172</b>	<b>2 172</b>	<b>2 337</b>	<b>2 612</b>	<b>2 749</b>
Computer Equipment	2 545	1 850	2 850	2 172	2 172	2 172	2 337	2 612	2 749
<b>Furniture and Office Equipment</b>	<b>3 622</b>	<b>7 292</b>	<b>8 225</b>	<b>6 565</b>	<b>6 565</b>	<b>6 565</b>	<b>7 064</b>	<b>7 895</b>	<b>8 310</b>
Furniture and Office Equipment	3 622	7 292	8 225	6 565	6 565	6 565	7 064	7 895	8 310
<b>Machinery and Equipment</b>	<b>4 367</b>	<b>2 239</b>	<b>3 239</b>	<b>3 305</b>	<b>3 305</b>	<b>3 305</b>	<b>3 556</b>	<b>3 974</b>	<b>4 184</b>
Machinery and Equipment	4 367	2 239	3 239	3 305	3 305	3 305	3 556	3 974	4 184
<b>Transport Assets</b>	<b>27 287</b>	<b>14 132</b>	<b>15 728</b>	<b>22 677</b>	<b>22 677</b>	<b>22 677</b>	<b>24 399</b>	<b>27 270</b>	<b>28 705</b>
Transport Assets	27 287	14 132	15 728	22 677	22 677	22 677	24 399	27 270	28 705
<b>Total Depreciation</b>	<b>754 377</b>	<b>885 858</b>	<b>677 042</b>	<b>237 000</b>	<b>237 000</b>	<b>237 000</b>	<b>255 000</b>	<b>285 000</b>	<b>300 000</b>

### Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class

Description	2016/17	2017/18	2018/19	Current year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	-	139 927	341 032	458 871	353 574	353 574	361 367	253 876	241 324
Roads Infrastructure	-	82 092	152 757	257 648	206 131	206 131	150 210	209 566	229 482
Roads	-	82 092	152 757	257 648	206 131	206 131	150 210	209 566	229 482
Storm water Infrastructure	-	-	355	-	-	-	-	-	2 100
Storm water Conveyance	-	-	355	-	-	-	-	-	2 100
Electrical Infrastructure	-	-	1 556	2 000	-	-	-	978	1 436
HV Transmission Conductors	-	-	1 556	2 000	-	-	-	978	1 436
Water Supply Infrastructure	-	57 835	5 396	81 223	14 038	14 038	10 000	10 000	7 000
Distribution	-	57 835	5 396	81 223	14 038	14 038	10 000	10 000	7 000
Sanitation Infrastructure	-	-	178 551	100 000	113 905	113 905	201 157	32 354	-
Solid Waste Infrastructure	-	-	2 415	6 000	7 500	7 500	-	-	-
<b>Community Assets</b>	-	15 934	14 887	9 015	8 500	8 500	10 300	7 388	16 283
Community Facilities	-	8 312	8 844	1 170	-	-	300	1 100	1 283
Halls	-	3 161	8 844	670	-	-	-	-	-
Parks	-	-	-	500	-	-	-	-	-
Public Open Space	-	4 521	-	-	-	-	-	-	-
Nature Reserves	-	630	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	7 622	6 043	7 845	8 500	8 500	10 000	6 288	15 000
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	7 622	6 043	7 845	8 500	8 500	10 000	6 288	15 000
<b>Investment properties</b>	-	-	-	335	-	-	300	958	500
Revenue Generating	-	-	-	335	-	-	300	958	500
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	335	-	-	300	958	500
<b>Other assets</b>	-	12 628	11 377	1 300	7 730	7 730	2 300	1 000	836
Operational Buildings	-	12 628	11 377	1 300	7 730	7 730	2 300	1 000	836
Municipal Offices	-	12 628	11 377	1 300	7 730	7 730	2 300	1 000	836
<b>Intangible Assets</b>	-	2 027	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	2 027	-	-	-	-	-	-	-
Computer Software and Applications	-	2 027	-	-	-	-	-	-	-
<b>Total Capital Expenditure on upgrading of existing assets</b>	-	170 516	367 295	469 521	369 804	369 804	374 267	263 222	258 943
<i>Upgrading of Existing Assets as % of total capex</i>	0.0%	17.3%	26.8%	24.9%	24.1%	24.1%	33.3%	36.4%	40.7%
<i>Upgrading of Existing Assets as % of deprecn"</i>	0.0%	19.2%	54.2%	198.1%	156.0%	156.0%	146.8%	92.4%	86.3%

## Multi Year Capital Budget Program 2020/21-2022/23

MULTI YEAR CAPITAL EXPENDITURE BUDGET	FUNDING SOURCE	Budget Year +1 2020/21	Budget Year +1 2021/22	Budget Year +1 2022/23
Description				
<b>Total Clusters</b>				
Thusong Service Centre (TSC)	CRR	1 226 781	505 359	783 510
Mobile service sites Rampheri Village	CRR	1 163 105	489 120	783 510
Upgrading of Mohlonong centre (Aganang cluster)	CRR	-	311 374	182 819
Renovation of existing Cluster offices	CRR	113 920	144 388	182 819
Cluster offices Construction at Seshego	CRR	-	288 777	300 346
Upgrading of existing Cluster offices	CRR	-	180 485	261 170
Construction of mobile service sites (Moletjie & Mankweng)	CRR	-	293 472	522 340
Construction of Municipal Depots in the Clusters (Mankweng)	CRR	-	433 165	
Construction of Municipal Depots in clusters (Mankweng )	CRR	-	433 165	783 510
Construction of Segopje Mobile Service Centre	CRR	531 271	391 296	652 925
Construction of Sports Facility ( Stadium in Moletjie Cluster ( Leokama Village).	CRR		-	
<b>Total Clusters -Chief Operations Office</b>		<b>3 035 077</b>	<b>3 470 601</b>	<b>4 452 949</b>
<b>Facility Management- Corporate and Shared Services</b>				
Civic Centre refurbishment	CRR	1 000 000	1 823 395	2 000 000
Renovation of offices	CRR	1 355 846	1 000 000	400 000
Refurbishment of City Library and Auditorium	CRR	-	1 000 000	100 000
Upgrading of Seshego Library	CRR	-	-	100 000
Library Aganang	CRR	-	-	319 949
Construction of Mankweng Traffic and Licensing Testing Centre	CRR	3 500 000	-	-
Refurbishment of Municipal Public toilets	CRR	-	-	200 000
Construction of Mankweng Water and Sanitation Centre	CRR	-	-	1 000 000
Construction of the integrated Control Center at Traffic Ladanna	CRR	-	-	3 000 000
Extension of the Fire and Traffic Training Facility at Ladanna	CRR	-	-	2 000 000
Refurbishment of Nirvana Hall	CRR	-	-	500 000
Extension of offices at Ladanna electrical workshop	CRR	-	-	2 000 000
Refurbishment of Mike's Kitchen Building	CRR	-	1 000 000	2 000 000
Upgrading of Jack Botes Hall	CRR	-	1 000 000	500 000
Refurbishment of Westernburg Hall	CRR	-	-	1 000 000
Aganang Cluster offices refurbishment	CRR	-	-	500 000
Nirvana Soccer Grounds and Cricket Grounds Refurbishment	CRR	-	-	500 000
Fencing of Itsoseng Centre	CRR	1 000 000	-	-
Upgrading of Traffic Logistics Offices	CRR	300 000	1 000 000	-
Refurbishment of the City Pool	CRR	-	-	500 000
<b>Total Facility Management- Corporated and Shared Service</b>		<b>7 155 846</b>	<b>6 823 395</b>	<b>16 619 949</b>
<b>Roads &amp; Stormwater - Transport Services</b>				
Upgrading of internal Streets in Mankweng unit E(Vukuphile)	CRR	1 500 000	-	-
Upgrading of storm water system in municipal area (Vukuphile)	CRR	1 500 000	1 000 000	2 000 000
Rehabilitation of Streets in Nirvana	CRR	-	2 000 000	3 000 000
Rehabilitation of Streets in Nirvana	IUDG	700 000	-	-
Rehabilitation of streets in Seshego Cluster (Vukuphile)	CRR	1 500 000	1 000 000	2 000 000
Upgrading of De wet Dr from Munnik Ave to R81	CRR	5 593 678	6 247 777	5 000 000
Upgrading of internal streets in Westernburg RDP Section	CRR	-	2 500 000	5 000 000
Upgrading of internal streets in Westernburg RDP Section	IUDG	700 000	-	-
Traffic Lights and Signs	CRR	800 000	-	-
Installation of road signage	CRR	100 000	100 000	101 714
Flora Park Storm Water in Sterpark And Fauna Park	CRR	1 661 856	1 002 062	-
Construction of NMT at Magazyn Street and Vermekuwet	CRR	1 500 000	1 000 000	1 500 000
Construction of Storm Water in Seshego	CRR	-	-	2 100 000
Upgrading of Arterial road in SDA1 (Luthuli )	IUDG	2 000 000	10 000 000	8 000 000
Upgrading Makanye Road (Ga-Thoka)	IUDG	8 000 000	-	9 000 000
Tarring Ntsime to Sefateng	IUDG	8 000 000	-	-
Upgrading of Internal Street in Seshego zone 8	IUDG	8 000 000	10 000 000	8 000 000
Ntshitshane Road	IUDG	5 000 000	-	-
Upgrading of internal streets in Toronto	IUDG	8 000 000	-	8 000 000
Upgrading of internal streets linked with Excelsior Street in Mankweng unit A	IUDG	8 000 000	5 000 000	10 000 000
Upgrading of Arterial road in Ga Rampheri (Tarring of 2.1 km from gravel to tar as per RAL MOU)	IUDG	8 000 000	8 000 000	10 000 000
Upgrading of access Roads to Maja Moshate(Molepo,Chuene Maja cluster)	IUDG	9 000 000	15 000 000	
Upgrading of internal streets in Seshego Zone 1	IUDG	7 000 000	8 000 000	7 000 000
Upgrading of internal streets in Seshego Zone 2	IUDG	4 000 000	8 000 000	-

DRAFT MULTI-YEAR BUDGET 2020/21-2022/23

MULTI YEAR CAPITAL EXPENDITURE BUDGET	FUNDING SOURCE	Budget Year +1 2020/21	Budget Year +1 2021/22	Budget Year +1 2022/23
Description				
Upgrading of internal streets in Seshego Zone 3	IUDG	7 000 000	8 000 000	10 000 000
Upgrading of internal streets in Seshego Zone 4	IUDG	7 000 000	8 000 000	10 000 000
Upgrading of internal streets in Seshego Zone 5	IUDG	1 000 000	8 000 000	10 000 000
Upgrading of internal streets in Seshego Zone 6	IUDG	5 000 000	10 000 000	10 000 000
Mohlomong to Kalkspruit upgrading of roads from gravel to tar	IUDG	10 000 000	8 000 000	8 000 000
Lonsdale to Percy clinic via flora upgrading of road from gravel to tar (including Monyoaneng)	IUDG	8 000 000	10 000 000	6 000 000
Construction of Storm Water in Ga Semanya	IUDG	3 000 000	10 000 000	9 600 000
Completion of Hospital Road in Mankweng	IUDG	10 000 000	15 000 000	10 000 000
Polokwane Drive- upgrade from single to dual carriage way	NDPG	140 000	-	-
Upgrading of F8 Street in Seshego	NDPG	4 000 000	-	-
Ditlou Street upgrade to dual lane	NDPG	11 860 000	-	-
Seshego Circle upgrade to signal intersection	NDPG	9 056 813	11 933 187	-
Hospital View Road 1	NDPG	5 426 336	-	-
Hospital View Road 2	NDPG	4 516 851	-	-
Stormwater Canal	NDPG	-	8 000 000	15 000 000
Hospital View Roads/Streets	NDPG	-	4 318 003	15 000 000
Construction of Municipal Cluster Offices	NDPG	-	5 491 810	-
Construction of Access Roads	NDPG	-	-	5 000 000
Construction of Safe Hub	NDPG	-	5 257 000	-
Upgrading of Arterial road from R37 via Thokgwaneng RDP to Silo school	LOAN	6 693 457		
Upgrading of Arterial road D 4011 in Ga Thaba from D4018 Soetfontein Clinic to Ga Thaba connect D 4018	LOAN	6 693 457		
Upgrading of Arterial road D4014 in Makgoro (Sekgweng) to Makatjane	LOAN	6 693 457		
Upgrading of arterial road from Gravel to tar – Mountain view via Magokobung to Subiaco	LOAN	6 693 457		
Upgrading of roads from gravel to tar Nobody traffic circle to Mothiba Mafane	LOAN	6 693 457		
Upgrading of road from Sengatane (D3330) to Chebeng	LOAN	6 693 457		
Upgrading of Bloodriver main road via Mulautsi high school to agriculture houses	LOAN	6 693 457		
Upgrading of road D3432 from Ga-Mosi(Gilead road) via Sengatane to Chebeng	LOAN	6 693 457		
Upgrading of road from Leokama to Moshung	LOAN	6 693 457		
Upgrading of road D3989 Ga-mamabolo to iireleng	LOAN	6 693 457		
Upgrading of internal street from gravel to tar in Mankweng Unit A outline between Mamadimo Park link to Nchichane	LOAN	6 693 457		
Upgrading of internal street along Dikolobe primary school	LOAN	6 693 457		
Upgrading of road in ga Thoka from reservoir to Makanye 4034	LOAN	6 693 457		
Upgrading of Bus road from R71 to Dinokeng between Mshongoville Gashiloane to Matshela pata	LOAN	6 693 457		
Upgrading of arterial road in Tshware from Taxi rank via Tshware village to mamotshwa clinic	LOAN	6 693 457		
Upgrading of road internal street in Thathaganya	LOAN	6 693 457		
Upgrading of internal street from Solomondale to D3997	LOAN	6 693 457		
Upgrading of road from Ralema primary school via Krukutje , Ga Mmasehla, Ga legodi, Mokgohloa to Molepo bottle store	LOAN	6 693 457		
Upgrading of arterial Road in Ga Semanya from R521 to Semanya	LOAN	6 693 457		
Upgrading of Internal Street in Ga Ujane to D3363	LOAN	6 693 457		
Upgrading of arterial road D3355 from Monotwane to Matlala clinic	LOAN	6 693 457		
Upgrading of arterial road D3383 in Setumong via Mahoai to Kgomo school	LOAN	6 693 457		
Complete the incomplete road from Kordon to Gilead road	LOAN	6 693 457		
Upgrading of arterial road D3426 in Ga- Ramoshoana to Rammobola	LOAN	6 693 457		
<b>Total Roads &amp; Stormwater -Transport Services</b>		<b>337 198 511</b>	<b>190 849 839</b>	<b>189 301 714</b>
<b>Water Supply and reticulation - Water and Sanitation Services</b>				
Extension 78 Water and Sewer reticulation	CRR		1 565 185	
Upgrading of laboratory	CRR		-	
Extension 106 Sewer and Water reticulation (planning)	CRR		586 944	
Reservoir (Ivydale)	CRR		4 042 873	
Extension 126 Sewer Reticulation	CRR		134 997	
Installation of services in Municipal approved Township	CRR	4 881 482	4 891 204	2 611 701
Olifantspoort RWS (Mmotong wa Perekisi) 2	IUDG	14 600 000	10 000 000	10 000 000
Mothapo RWS	IUDG	8 000 000	10 000 000	10 000 000
Molefjie East RWS 2	IUDG	11 000 000	10 000 000	12 000 000
Molefjie North RWS	IUDG	1 000 000	9 000 000	8 000 000
Sebayeng/Dikgale RWS 2	IUDG	10 000 000	10 000 000	10 000 000
Molefjie South RWS	IUDG	1 000 000	10 000 000	10 000 000
Houtrive phase 10	IUDG	8 000 000	8 000 000	8 000 000
Chuene Maja RWS phase 10	IUDG	10 000 000	10 000 000	8 000 000
Molepo RWS phase 10	IUDG	13 000 000	5 000 000	8 000 000
Laaslehoop RWS phase 10	IUDG	1 000 000	-	10 000 000

DRAFT MULTI-YEAR BUDGET 2020/21-2022/23

MULTI YEAR CAPITAL EXPENDITURE BUDGET	FUNDING SOURCE	Budget Year +1 2020/21	Budget Year +1 2021/22	Budget Year +1 2022/23
Description				
Mankweng RWS phase 10	IUDG	10 000 000	10 000 000	9 000 000
Boyne RWS phase 10	IUDG	10 000 000	10 000 000	10 000 000
Aganang RWS (2) (Mahoai and Rammefoana)	IUDG	13 105 850	10 000 000	-
Aganang RWS (3) (for development of technical report on outstanding villages)	IUDG	-	-	10 000 000
Mashashane Water Works	IUDG	10 000 000	-	7 000 000
Water Conservation & Water WCDM (Smart Meters) Mankweng	WSIG	-	10 000 000	10 000 000
Segwasi RWS	WSIG	10 000 000	-	-
Badimong RWS phase 10	WSIG	-	2 804 826	5 000 000
Construction of Borehole Infrastructure and Pumping Mains for the Sterkloop and Sandriver South Wellfields and Polokwane Boreholes (Polokwane Groundwater Development)	WSIG	15 000 000	9 750 000	-
Bloodriver Wellfield ( Olifantspoort) and Seshego Groundwater Development and Pumping Mains. (Polokwane Groundwater Development)	WSIG	25 000 000	10 000 000	-
Aganang RWS (1) (Kordodon, Juno and Farlie Villages)	WSIG	-	17 445 174	20 000 000
Aganang RWS (3) (for development of technical report on outstanding villages)	WSIG	-	15 000 000	25 000 000
AC Pipes (Installation of Scada Monitoring System)	RBIG	3 000 000	27 826 380	-
Construction of Borehole Infrastructure and Pumping Mains for the Sterkloop and Sandriver South Wellfields and Polokwane Boreholes (Polokwane Groundwater Development)	RBIG	17 000 000	-	-
Construction of Borehole Infrastructure and Pumping Mains for the Sandriver North Wellfield and Polokwane Boreholes (Polokwane Groundwater Development)	RBIG	18 000 000	-	-
Bloodriver Wellfield ( Olifantspoort) and Seshego Groundwater Development and Pumping Mains. (Polokwane Groundwater Development)	RBIG	42 000 000	-	-
Bulk Water Supply - Dap Naude Dam (Pipeline section, booster PS and WTW Refurbishment)	RBIG	-	5 000 000	-
Polokwane Distribution Pressure and Flow Management	RBIG	-	5 000 000	-
Turloop and Dieprivier Aquifer Development - Mankweng RWS	RBIG	-	-	-
<b>Total Water Supply and reticulation - Water and Sanitation Services</b>		<b>255 587 332</b>	<b>226 047 584</b>	<b>192 611 701</b>
<b>Sewer Reticulation - Water and Sanitation Service</b>				
Plants and Equipment's	CRR	2 000 000	216 582	
Regional waste Water treatment plant	RBIG	80 000 000	30 000 000	-
Re-routing of Seshego Outfall Sewer	RBIG	-	-	-
Refurbishment of Polokwane Waste water treatment work (WWTW)	RBIG	-	-	-
Construction of the Sandriver North Water treatment works (Polokwane Groundwater Development)	RBIG	90 000 000	-	-
Seshego Water Treatment Works (Polokwane Groundwater Development)	RBIG	111 157 000	32 353 620	-
<b>Total Sewer Reticulation - Water and Sanitation</b>		<b>283 157 000</b>	<b>62 570 202</b>	<b>-</b>
<b>Energy Services - Energy</b>				
Illumination of Public areas road (Street Lights )	CRR	-	324 874	470 106
Illumination of public areas ( High Mast lights)	CRR	-	1 369 537	2 350 531
Replacement of oil RMU with SF6/ Vacuum	CRR	-	782 593	1 305 850
SCADA on RTU	CRR	-	978 241	1 567 020
Replacement of overhead lines by underground cables	CRR	-	1 076 065	1 828 190
Replacement of Fiber glass enclosures	CRR	-	978 241	1 828 190
Install New Bakone to IOTA 66KV double circuit GOAT line	CRR	-	1 076 065	2 611 701
Build 66KV/Bakone substation	CRR	10 500 000	1 369 537	1 958 776
Electrification Of Urban Households in Extension 78 and 40	CRR	-	1 565 185	2 272 180
Power factor corrections in the following substations, Sigma substation, beta substation gamma substation and substation	CRR	-	1 173 889	1 567 020
Plant and Equipment	CRR	-	293 472	522 340
Increase license area assets	CRR	300 000	1 956 481	2 742 286
Installation of 3x185mm <sup>2</sup> cables from Steropark to Iota sub	CRR	5 400 867	-	-
Retrofit 66KV Relays at Gamma, Alpha & Sigma Substations	CRR	-	1 173 889	-
Replace 66KV Bus Bars & Breakers at Gamma Substation	CRR	4 000 000	293 472	-
Replacement of Fences at Gamma, Sigma, Alpha, Beta, Sterpark , Superbia, Laboria, Hospital& Flora park Substations	CRR	-	978 241	1 436 435
Upgrade Gamma Substation and install additional 20MVA transformer	CRR	-	978 241	1 436 435
Design and Construction of New Pietersburg 11kv substation	CRR	-	1 928 603	587 633
Supply power to new Pietersburg substation	CRR	-	1 369 537	-
Replacement of undersized XLPE cables with PILCSTAcable	CRR	-	1 082 912	783 510
Construction of new 66 KV Lines as per master plan	CRR	-	1 187 584	1 828 190
Design and Construction of new 11 KV Substations to strengthen capacity in Johnson park	CRR	-	721 942	1 096 914
Installation of 11KV cables to new substations	CRR	-	880 417	1 305 850
Installation of Check Meters	CRR	-	1 271 713	522 340
Installation of power banks substation	CRR	-	947 361	1 305 850
Lowering Pole mount boxes to ground mounted in Westernburg, Zone 1 Zone8, Zone5, Ext 71,73,75,9A, 9L	CRR	-	947 361	1 305 850

DRAFT MULTI-YEAR BUDGET 2020/21-2022/23

MULTI YEAR CAPITAL EXPENDITURE BUDGET	FUNDING SOURCE	Budget Year +1 2020/21	Budget Year +1 2021/22	Budget Year +1 2022/23
Description				
Power Generation (SSEG) at Municipal Buildings	CRR	-	947 361	1 305 850
Electrification Of Urban Households in Extension 78	CRR	-	-	-
11 KV Distribution substations by Developers	CRR	-	978 241	1 436 435
Design and construction 66KV Distribution substation Tweefontein	CRR	-	-	783 510
Designs and construction of 66KV between IOTA and Tweefontein	CRR	-	-	783 510
<b>Total Energy Services - Energy</b>		<b>20 200 867</b>	<b>28 631 052</b>	<b>36 942 506</b>
<b>Disaster and Fire - Public Safety</b>				
Acquisition of fire Equipment	CRR	152 893	300 000	130 585
6 floo pumps	CRR	17 987	-	52 234
10 Large bore hoses with stotz coupling	CRR	38 972	-	33 952
150X 80 Fire hoses with instantaneous couplings	CRR	96 881	-	33 691
Miscellaneous equipment and gear/ Ancillary equipment	CRR	-	-	57 457
3 Heavy hydraulic equipment	CRR	119 916	-	227 218
6 Electric seimisable portable pump	CRR	68 951	-	52 234
16 x Multipurpose branches(Monitors)	CRR	-	-	28 912
Obsolete fire equipment: Lighting and high mast	CRR	-	-	26 117
Rescue ropes/high angle	CRR	-	-	26 117
Industrial lifting rescue equipment,	CRR	35 974	-	39 176
Upgrading of Fire Training facility	CRR	168 035	729 295	522 340
Extension of Silicon Fire station	CRR	-	-	39 176
Chuene Maja , Aganang station	CRR	-	-	522 340
New Matlala Fire station	CRR	-	-	522 340
Industrial Fire Fighting portable Pumps	CRR	-	-	208 936
Mobile Integrated Multipurpose Illumination unit	CRR	-	-	391 755
Pneumatic shoring equipment	CRR	-	-	221 995
Resuscitation equipment	CRR	-	-	221 994
<b>Total Disaster and Fire - Public Safety</b>		<b>699 609</b>	<b>1 029 295</b>	<b>3 358 569</b>
<b>Traffic &amp; Licencing - Public Safety</b>				
Purchase alcohol testers	CRR	197 329	-	156 702
Upgrading of vehicle test station	CRR	-	651 342	-
Procurement of AARTO equipment's	CRR	15 179	39 130	78 351
Procurement of office cleaning equipment's	CRR	22 769	48 912	78 351
Computerized Learners license	CRR	-	-	731 276
Procurement of 2 X Metro counters (law enforcement)	CRR	-	-	182 819
Procurement of 7 X Pro-laser 4 Speed equipment's	CRR	637 526	-	305 639
Licensing eye testing equipment's.	CRR	-	-	177 527
Upgrading of Logistics offices	CRR	-	-	313 404
Construction of Traffic Law enforcement waiting area	CRR	-	-	783 510
Construction of Licenses waiting area	CRR	-	-	783 510
Construction of steel parking shelters at Traffic and Licenses	CRR	-	-	522 340
<b>Total Traffic &amp; Licencing - Public Safety</b>		<b>872 803</b>	<b>739 384</b>	<b>4 113 429</b>
<b>Environmental Management - Community Services</b>				
Grass cutting equipment's	CRR	900 000	900 000	1 000 000
Upgrading of Security at Game Reserve	CRR	300 000	500 000	500 000
Upgrading of Environ-mental Education Centre	CRR	-	-	300 000
Development of Ablution facilities at Various Municipal Parks	CRR	320 309	-	-
Upgrading of municipal nursery ( cooling system and construction of propagation bed)	CRR	-	531 292	-
Greening programme	CRR	-	-	1 000 000
Refurbishment of water fountain at Civic Centre (Head office)	CRR	-	-	725 796
<b>Total Environmental Management - Community Services</b>		<b>1 520 309</b>	<b>1 931 292</b>	<b>3 525 796</b>
<b>Control Centre Services -Public Safety</b>				
Provision of access control equipment	CRR	635 249	-	-
Installation of fibre network /CCTV cameras	CRR	-	500 000	500 000
Provision two way radios	CRR	-	-	60 000
Provision of electronic Bio metric Access Control Systems	CRR	-	247 669	200 000
Supply of flags	CRR	-	-	76 003
Supply and installation of prohibited signs	CRR	-	-	76 003
<b>Total Control Centre - Public Safety</b>		<b>635 249</b>	<b>747 669</b>	<b>912 006</b>
<b>Waste Management - Community Services</b>				
30 m3 skip containers	CRR	-	-	-
Extension of landfill site(Weltevrede)	CRR	2 000 000	3 000 000	3 000 000
240 litre bins	CRR	-	481 731	-

DRAFT MULTI-YEAR BUDGET 2020/21-2022/23

<b>MULTI YEAR CAPITAL EXPENDITURE BUDGET</b>	<b>FUNDING SOURCE</b>	<b>Budget Year +1 2020/21</b>	<b>Budget Year +1 2021/22</b>	<b>Budget Year +1 2022/23</b>
Description				
6 & 9 M3 Skip containers	CRR	1 500 000	-	-
Rural transfer Station(Molepo ) (Construction, Guard house. Paving , dumping area and Fencing)	IUDG	4 000 000		
Control No dumping Boards	CRR	100 000	-	-
Seshego transfer station	CRR	-	-	150 000
Westernburg Transfer Station	CRR	-	100 000	-
Building plans for Mankweng transfer station	CRR	300 000	-	-
Purchase of Educational and Awareness equipment	CRR	365 350	-	323 562
<b>Total Waste Management - Community Services</b>		<b>8 265 350</b>	<b>3 581 731</b>	<b>3 473 562</b>
<b>Sport &amp; Recreation - Community Services</b>				
Grass Cutting equipment	CRR	918 948	-	340 212
Upgrading of Tibane Stadium	CRR		880 417	-
Procurement of Conference Table and Chairs for (Peter Mokaba Basement Boardroom)	CRR		101 071	600 000
EXT 44/78 Sports and Recreation Facility	IUDG	5 000 000	5 000 000	9 859 450
Upgrading of Mankweng Stadium	IUDG	5 000 000	5 407 750	15 000 000
Construction of an RDP Combo Sport Complex at Molepo Area	IUDG	3 000 000	-	-
Upgrading of Mohlomong stadium	IUDG	5 000 000		
Construction of Sebayeng / Dikgale Sport Complex	IUDG	3 000 000	5 000 000	10 000 000
Construction of Softball stadium in City Cluster	IUDG	30 000 000	30 000 000	-
<b>Total Sport &amp; Recreation - Community Services</b>		<b>51 918 948</b>	<b>46 389 238</b>	<b>35 799 662</b>
<b>Cultural Services - Community Services</b>				
Collection development -books	CRR	100 000	200 000	400 000
New exhibition Irish House	CRR	100 000	100 000	500 000
Pur-chase of Art works	CRR	56 000	68 386	200 000
Purchase of Office Furniture	CRR	100 000		
Purchase of Bakone Malapa beds for staff village	CRR	50 000		25 512
Re- thatching of staff village at Bakone Malapa	CRR	200 978		
<b>Total Cultural Services - Community Services</b>		<b>606 978</b>	<b>368 386</b>	<b>1 125 512</b>
<b>Information Services - Corporate and Shared Services</b>				
Provision of Laptops, PCs and Peripheral Devices	CRR	1 621 502	978 241	1 305 850
Implementation of ICT Strategy	CRR	351 792	293 472	652 925
Network Upgrade	CRR		978 241	1 305 850
<b>Total Information Services - Corporate and Shared Services</b>		<b>1 973 294</b>	<b>2 249 954</b>	<b>3 264 626</b>
<b>City Planning - Planning and Economic Development</b>				
Township establishment at Farm Volgestruisfontein 667 LS	CRR	913 573	-	-
Township establishment – Aganang extension 1	CRR	-	500 000	500 000
Township establishment at portion 151-160 of the Farm Sterkloop 688 LS.	CRR	1 000 000	950 000	100 000
Acquisition of strategically located land or erven/ Farms	CRR	500 000	200 000	500 000
Implementation of the ICM program (IUDF) precinct plan	CRR	600 000	-	-
Township Establishment for the Eco-estate at Game Reserve	CRR	500 000	500 000	500 000
Mixed use development on the land adjacent to the Municipal Airport and Stadium	CRR	-	1 000 000	1 000 000
Establishment of Arts and Cultural HUB at Bakoni Malapa	CRR	1 000 000	1 000 000	800 000
Upgrading of the R293 area Townships	CRR	300 000	957 643	500 000
Land Acquisition for Aganang Township)	CRR	-	2 000 000	3 000 000
<b>Total City Planning - Planning and Economic Development</b>		<b>4 813 573</b>	<b>7 107 643</b>	<b>6 900 000</b>

DRAFT MULTI-YEAR BUDGET 2020/21-2022/23

MULTI YEAR CAPITAL EXPENDITURE BUDGET	FUNDING SOURCE	Budget Year +1 2020/21	Budget Year +1 2021/22	Budget Year +1 2022/23
Description				
<b>GIS - Planning and Economic Development</b>				
Development of GIS Application	CRR	303 584	370 753	257 123
<b>Total Geo Information - Planning and Economic Development</b>		<b>303 584</b>	<b>370 753</b>	<b>257 123</b>
<b>LED - Planning and Economic Development</b>				
Development of the Industrial Park or Special Economic Zone	CRR	688 046	293 472	500 000
<b>Total Local Economic Development - Planning and Economic Development</b>		<b>688 046</b>	<b>293 472</b>	<b>500 000</b>
<b>Supply Chain Management - Budget and Treasury Services</b>				
Upgrading of stores facility	CRR	1 000 226		
<b>Total Supply Chain Management - Budget and Treasury Services</b>		<b>1 000 226</b>	<b>-</b>	<b>-</b>
<b>Fleet Management - Corporate and Shared Services</b>				
Acquisition of Fleet	CRR	20 000 000	15 000 000	
<b>Total Fleet Management - Corporate and Shared Services</b>		<b>20 000 000</b>	<b>15 000 000</b>	<b>-</b>
<b>Facility Maintenance - Corporate and Shared Services</b>				
Municipal Furniture and Office Equipment	CRR	273 225	386 260	522 340
<b>Facility Maintenance - Corporate and Shared Services</b>		<b>273 225</b>	<b>386 260</b>	<b>522 340</b>
<b>Transport Operations(IPRTS)- Transport and Services</b>				
PT facility upgrade	PTNG	5 000 000		
Upgrad & constr of Trunk route 108/2017 WP1	PTNG	11 842 000	60 000 000	71 382 000
Construction of bus depot Civil works 108/2017 WP3	PTNG	12 000 000	-	-
Construction of bus station Civil works 108/2017 WP4	PTNG	26 000 000	-	-
Construction & provision of Station Upperstructures	PTNG	31 000 000	15 000 000	-
Environmental Management Seshego & SDA1	PTNG	1 500 000	1 500 000	1 500 000
Environmental Management in Polokwane City	PTNG	1 500 000	1 500 000	1 500 000
Upgrade & rehab of Trunk Ext in Seshego & SDA1 109/2017	PTNG	-	15 000 000	15 500 000
Rehabilitation of Feeder Routes in Polokwane 110/2017	PTNG	-	15 000 000	20 000 000
Refurbishment of Bus Daytime Layover Facility	PTNG	2 000 000	-	-
Upgrading of Transit Mall	PTNG	4 950 000	4 000 000	4 000 000
Construction and upgrading of NMT facilities	PTNG	-	-	5 000 000
Construction & provision of Bus Depot Upper structure in Seshego	PTNG	27 000 000	10 814 000	
Occupational Health & Safety (OHS) Management	PTNG	2 000 000	2 000 000	2 000 000
Upgrade & rehab of Trunk Ext in Moleletje 109/2017	PTNG	-	-	12 500 000
<b>Total Transport Operations(IPRTS)- Transport and Services</b>		<b>124 792 000</b>	<b>124 814 000</b>	<b>133 382 000</b>
<b>TOTAL EXPENDITURE</b>		<b>1 124 697 828</b>	<b>723 401 750</b>	<b>636 841 450</b>
Intergrated Urban Development Grant	IUDG	303 105 850	298 407 750	298 459 450
Public Transport Network Grant	PTNG	124 792 000	124 814 000	133 382 000
Neighbourhood Development Grant	NDPG	35 000 000	35 000 000	35 000 000
Water Services Infrastructure Grant	WSIG	50 000 000	65 000 000	60 000 000
Regional Bulk Infrastructure Grant	RBIG	361 157 000	100 180 000	-
<b>Total DoRA Allocations</b>		<b>874 054 850</b>	<b>623 401 750</b>	<b>526 841 450</b>
Road Concession	LOAN	160 643 150	-	-
Capital Replacement Reserve	CRR	90 000 000	100 000 000	110 221 994
<b>TOTAL FUNDING</b>		<b>1 124 698 000</b>	<b>723 401 750</b>	<b>637 063 444</b>



## **Annexure A: Polokwane Housing Association**



### **Annual Budget and service delivery agreement - Polokwane Housing Association (PHA) For the Period 2020/2021 to 2022/2023**

Despite global and national economic challenges, the PHA's financial history indicates that the entity has managed to survive year on year. As the municipal entity the PHA is mandated to develop and manage Integrated Human Settlements, Social and Non Social Housing Rental Housing Units within the jurisdiction of Polokwane Municipality.

As a Municipal Entity entrusted with managing rental housing units, PHA is required to comply with Municipal Finance Management Act, Act 56 of 2003, the Municipal System Act, Act 32 of 2000, the Companies Act, Act 71 of 2008, the Housing Code, the Social Housing Act of 2008, and all other relevant legislation applicable to the municipal entity

The PHA's mandate includes, amongst others, the responsibility for administrative processes, accounting and financial management, tenant liaison, policy and guideline formation, capital raising, agency role and other functions that Polokwane Municipality may require in applying the principles of rental housing in Polokwane. The mandate has been extended to include participating in the non-social housing rental space, i.e. gap market and profit making rental housing. Above all PHA must ensure its financial sustainability.

The financial plan for 2020/21 reflects that, with the projected allocation of all rental units of 697 units, the entity will be generating R12.9million for the year. The 2019/20 budget process was prepared following a similar approach used in previous years. The budget takes into account the current market conditions, such as inflation, historical trend analysis, as well as the proposed Polokwane Municipality budget guidelines. The combined budgeted operating surplus is projected at R45million for the year, this surplus is mainly due to non-operating grant of R54 Million.

The 2020/21 budget includes a R11million operational grant which would assist the entity in making certain that the entity's cash flow remains positive and that the entity is able to fund its operations. For 2021/22 and 2022/23 the operational grant remains at R11million. For two

outer years the operational budget is split between R7million to fund operations R4million will go towards equity in assisting the development of Polokwane extension 76 which will be 208 units

Due to the nature of our business and Funding of new projects being hard to secure, PHA is embarking on Public Private Partnerships. For the period between 2020 and 2023 financial year the entity is projecting to develop 754 Gap market units and 5116 student accommodation beds. These projects are to be developed using the Built Operate and Transfer mode (BOT). Under this model the entity is putting forth as its own equity contribution land as investment. After 30 years the private sector partners will transfer the facility to the entity. In the meantime, the private sector partners will be paying the entity royalties monthly. These new developments will lessen PHA's dependency on the municipality. The PHA's existence is informed by the SMART pillar which forms one of the Municipality's SMART Pillars. i.e SMART Economy. Etc. in attainment of vision 2030 smart city.

For 2019/20 employment costs are budgeted at 6% for budget purposes subject to agreement at South African Local Government Bargaining Council, the 6% is consistent with the 2019/20 increase.

### ***Service Delivery Agreement between the City and the PHA***

#### Service Delivery Agreement

Period of Agreement	No period stipulated but subject to annual reviews in terms of Section 93A of the systems Act
Service Provided	Rentals of Units
Expiry date of SDA	N/A
Monetary value	1 000. Of R1 shares worth R1000
Ownership and control	Shareholding as at 30 December 2019 Polokwane Municipality 100%
Mandate	Develop and Manage Integrated Human Settlements
Funding over medium term	R11 Million 2020/21 R11 Million 2021/22 R11 Million 2022/23
Summary of SDA	Sets out the obligation of PHA to Polokwane Municipality in respect of compliance and performance Issues

<p>Past performance and future objectives</p>	<p>Has fairly met targets in the past, except with Ga-Rena Project which is cumbersome, PHA is confident that it will maintain high level of rental occupation and rental collection.</p> <p>PHA hopes to meet future housing demands</p>





## **SUMMARY**

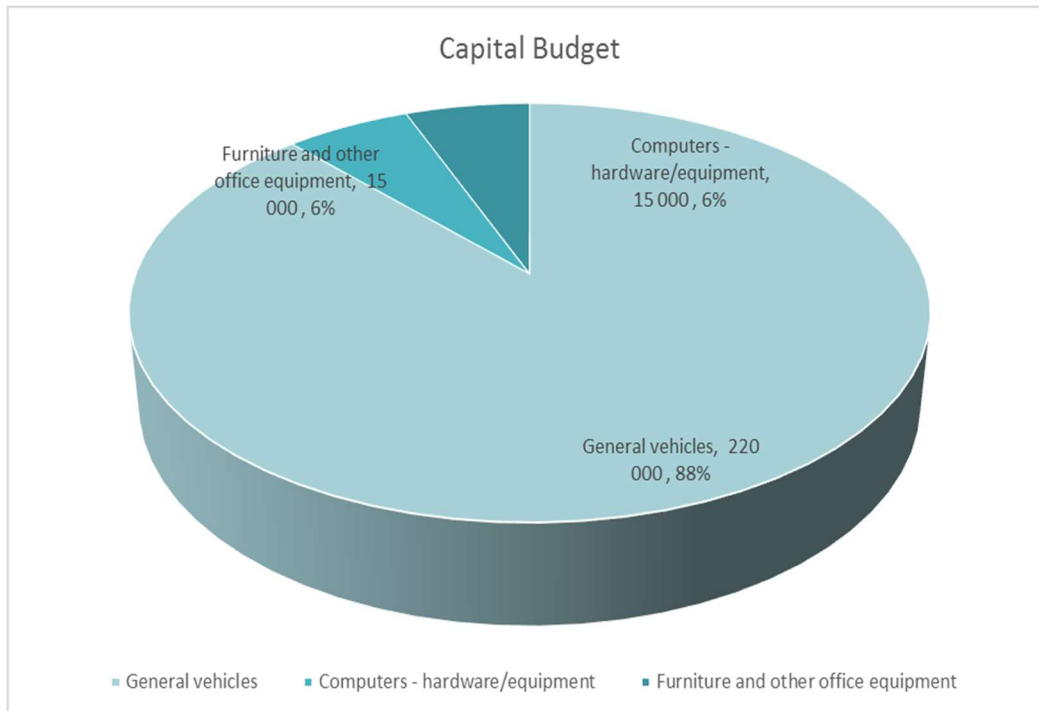
1. The Annual Budget for the financial year 2020/2021 and indicative for the two projected outer years 2021/2022 and 2022/2023 can be summarized as follows:

### **1.1 Operating revenue and expenditure by source:**

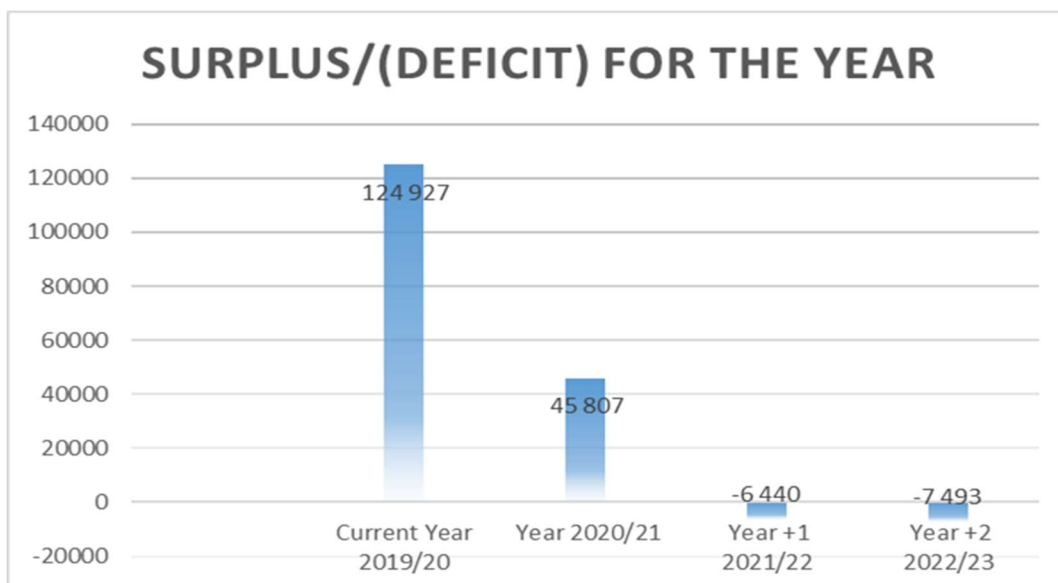
Description	Current Year 2019/20		Medium Term Revenue and Expenditure Framework		
	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>R thousands</b>					
<b>Revenue by Source</b>					
Total Revenue (excluding capital transfers and contributions)	155 856	155 856	78 060	26 872	26 873
<b>Total Expenditure</b>	30 928	30 928	32 253	33 313	34 366
<b>Surplus/(Deficit)</b>	124 927	124 927	45 807	-6 440	-7 493
Transfers recognised - capital	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	124 927	124 927	45 807	-6 440	-7 493
Taxation	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	124 927	124 927	45 807	-6 440	-7 493

### 1.2 Capital expenditure

Total capital budget is R 250 000 which is as follows:



### 1.3 Surplus for the year



**Table D1 Budget Summary**

Description	Current Year 2019/20		Medium Term Revenue and Expenditure Framework		
	Original Budget	Adjusted Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Financial Performance</b>					
Property rates	-	-	-	-	-
Service charges	-	-	-	-	-
Investment revenue	-	-	-	-	-
Transfers recognised - operational	11 000 000	144 201 000	65 055 000	11 000 000	11 000 000
Other own revenue	12 984 000	11 655 000	13 005 000	15 872 000	15 873 000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>23 984 000</b>	<b>155 856 000</b>	<b>78 060 000</b>	<b>26 872 000</b>	<b>26 873 000</b>
Employee costs	8 887 000	8 586 000	9 276 000	9 814 000	10 383 000
Remuneration of Board Members	2 251 000	2 251 000	2 255 000	2 363 000	2 482 000
Depreciation & asset impairment	4 000 000	8 000 000	8 000 000	8 000 000	8 000 000
Finance charges	-	-	-	-	-
Materials and bulk purchases	-	-	-	-	-
Transfers and grants	-	-	-	-	-
Other expenditure	12 362 000	12 092 000	12 722 000	13 136 000	13 501 000
<b>Total Expenditure</b>	<b>27 500 000</b>	<b>30 929 000</b>	<b>32 253 000</b>	<b>33 313 000</b>	<b>34 366 000</b>
<b>Surplus/(Deficit)</b>	<b>-3 516 000</b>	<b>124 927 000</b>	<b>45 807 000</b>	<b>-6 441 000</b>	<b>-7 493 000</b>
Transfers recognised - capital	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>-3 516 000</b>	<b>124 927 000</b>	<b>45 807 000</b>	<b>-6 441 000</b>	<b>-7 493 000</b>
<b>Capital expenditure &amp; funds sources</b>					
<b>Capital expenditure</b>	<b>45 000</b>	<b>-</b>	<b>250 000</b>	<b>-</b>	<b>-</b>
Transfers recognised - capital	-	-	-	-	-
Public contributions & donations	-	-	-	-	-
Borrowing	-	-	-	-	-
Internally generated funds	45 000	-	250 000	-	-
<b>Total sources of capital funds</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financial position</b>					
Total current assets	7 960 000	25 460 000	5 310 000	5 471 000	5 671 000
Total non current assets	101 066 000	250 990 000	285 266 000	280 235 000	280 204 000
Total current liabilities	2 880 000	34 562 000	2 880 000	4 451 000	2 980 000
Total non current liabilities	-	-	-	-	-
Community wealth/Equity	106 146 000	241 888 000	287 696 000	281 255 000	282 895 000
<b>Cash flows</b>					
Net cash from (used) operating	1 789 000	154 785 000	34 305 000	161 000	100 000
Net cash from (used) investing	-250 000	133 246 000	54 305 000	-	-
Net cash from (used) financing	-	-	-	-	-
<b>Cash/cash equivalents at the year end</b>	<b>4 189 000</b>	<b>24 189 000</b>	<b>4 189 000</b>	<b>4 350 000</b>	<b>4 450 000</b>

**Table D2 Budgeted Financial Performance (revenue and expenditure)**

Description	Current Year 2019/20		Medium Term Revenue and Expenditure Framework		
	Original Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>Revenue by Source</b>					
Rental of facilities and equipment	12 973 000	11 647 000	12 973 000	15 850 000	15 850 000
Transfers recognised - operational	11 000 000	144 201 000	65 055 000	11 000 000	11 000 000
Other revenue	10 700	8 000	32 000	22 400	22 560
Gains on disposal of PPE	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>23 983 700</b>	<b>155 856 000</b>	<b>78 060 000</b>	<b>26 872 400</b>	<b>26 872 560</b>
<b>Expenditure By Type</b>					
Employee related costs	8 887 000	8 586 000	9 276 000	9 814 000	10 383 000
Remuneration of Directors	2 251 000	2 251 000	2 254 000	2 363 000	2 482 000
Debt impairment	4 000 000	8 000 000	8 000 000	8 000 000	8 000 000
Depreciation & asset impairment	5 027 000	5 027 000	5 027 000	5 027 000	5 027 000
Finance charges	-	-	-	-	-
Other expenditure	7 335 000	7 065 000	7 695 000	8 109 000	8 474 000
Loss on disposal of PPE	-	-	-	-	-
<b>Total Expenditure</b>	<b>27 500 000</b>	<b>30 929 000</b>	<b>32 252 000</b>	<b>33 313 000</b>	<b>34 366 000</b>
<b>Surplus/(Deficit)</b>	<b>-3 516 300</b>	<b>124 927 000</b>	<b>45 808 000</b>	<b>-6 440 600</b>	<b>-7 493 440</b>
Transfers recognised - capital	0	0	0	0	0
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>-3 516 300</b>	<b>124 927 000</b>	<b>45 808 000</b>	<b>-6 440 600</b>	<b>-7 493 440</b>
Taxation	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>-3 516 300</b>	<b>124 927 000</b>	<b>45 808 000</b>	<b>-6 440 600</b>	<b>-7 493 440</b>

**Table D3 Capital Budget by vote and funding**

Vote Description R thousands	Current Year 2019/20		Medium Term Revenue and Expenditure Framework		
	Original Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/2	Budget Year +2 2022/23
<b>Capital expenditure by Asset Class/Sub-class</b>					
<b>Infrastructure</b>	0	0	0	0	0
Infrastructure - Road transport	0	0	0	0	0
<i>Roads, Pavements &amp; Bridges</i>	0	0	0	0	0
<b>Other assets</b>	45 000	45 000	250 000	0	0
General vehicles	-	-	220 000	0	0
Specialised vehicles	-	-	-	0	0
Plant & equipment	-	-	-	0	0
Computers - hardware/equipment	15 000	15 000	15 000	0	0
Furniture and other office equipment	30 000	30 000	15 000	0	0
Other	0	0	0	0	0
<b>Total capital expenditure on assets</b>	<b>45 000</b>	<b>45 000</b>	<b>250 000</b>	<b>-</b>	<b>-</b>



**Table D4 Budgeted Financial Position**

Description	Current Year 2019/20		Medium Term Revenue and Expenditure Framework		
	Original Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>ASSETS</b>					
<b>Current assets</b>					
Cash	4 189 000	24 189 000	4 189 000	4 350 000	4 450 000
Call investment deposits	-	-	-	-	-
Consumer debtors	3 750 000	1 250 000	1 100 000	1 100 000	1 200 000
Other debtors	21 000	21 000	21 000	21 000	21 000
Current portion of long-term receivables	-	-	-	-	-
Inventory	-	-	-	-	-
<b>Total current assets</b>	<b>7 960 000</b>	<b>25 460 000</b>	<b>5 310 000</b>	<b>5 471 000</b>	<b>5 671 000</b>
<b>Non current assets</b>					
Long-term receivables	-	-	-	-	-
Investments	-	-	-	-	-
Investment property	-	-	-	-	-
Investment in Associate	-	-	-	-	-
Property, plant and equipment	100 973 000	91 965 000	285 173 000	280 146 000	280 119 000
Agricultural	-	-	-	-	-
Biological	-	-	-	-	-
Intangible	93 000	81 000	93 000	89 000	85 000
Other non-current assets	-	158 945 000	-	-	-
<b>Total non current assets</b>	<b>101 066 000</b>	<b>250 991 000</b>	<b>285 266 000</b>	<b>280 235 000</b>	<b>280 204 000</b>
<b>TOTAL ASSETS</b>	<b>109 026 000</b>	<b>276 451 000</b>	<b>290 576 000</b>	<b>285 706 000</b>	<b>285 875 000</b>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
Bank overdraft	-	-	-	-	-
Borrowing	-	-	-	-	-
Consumer deposits	-	-	-	-	-
Trade and other payables	2 200 000	33 912 000	2 200 000	3 801 000	2 350 000
Provisions	680 000	650 000	680 000	650 000	630 000
<b>Total current liabilities</b>	<b>2 880 000</b>	<b>34 562 000</b>	<b>2 880 000</b>	<b>4 451 000</b>	<b>2 980 000</b>
<b>Non current liabilities</b>					
Borrowing	0	0	0	0	0
Provisions	0	0	0	0	0
<b>Total non current liabilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>2 880 000</b>	<b>34 562 000</b>	<b>2 880 000</b>	<b>4 451 000</b>	<b>2 980 000</b>
<b>NET ASSETS</b>	<b>106 146 000</b>	<b>241 889 000</b>	<b>287 696 000</b>	<b>281 255 000</b>	<b>282 895 000</b>
<b>COMMUNITY WEALTH/EQUITY</b>					
Accumulated Surplus/(Deficit)	17 470 000	163 570 000	209 377 000	202 936 000	195 443 000
Reserves	88 675 000	78 318 000	78 318 000	78 318 000	78 318 000
Share capital	1000	1000	1000	1000	1000
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>106 146 000</b>	<b>241 889 000</b>	<b>287 696 000</b>	<b>281 255 000</b>	<b>273 762 000</b>

**Table D5 Budgeted Cash Flow**

Description	Current Year 2019/20		Medium Term Revenue and Expenditure Framework		
	Original Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>					
<b>Receipts</b>					
Property rates, penalties & collection charges	7 289 000	5 225 000	8 189 000	7 350 000	7 550 000
Service charges	-	-	-	-	-
Other revenue	-	-	-	-	-
Government - operating	11 000 000	144 201 000	65 055 000	11 000 000	11 000 000
Government - capital	-	-	-	-	-
Interest	-	-	-	-	-
Dividends	-	-	-	-	-
<b>Payments</b>					
Suppliers and employees	-16 500 000	5 359 000	-38 939 000	-18 189 000	-18 450 000
Finance charges	-	-	-	-	-
Dividends paid	-	-	-	-	-
Transfers and Grants	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>1 789 000</b>	<b>154 785 000</b>	<b>34 305 000</b>	<b>161 000</b>	<b>100 000</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>					
<b>Receipts</b>					
Proceeds on disposal of PPE	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	133 201 000	54 055 000	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-
<b>Payments</b>					
Capital assets	- 250 000	- 45 000	- 250 000	-	-
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>- 250 000</b>	<b>- 133 246 000</b>	<b>- 54 305 000</b>	<b>-</b>	<b>-</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>					
<b>Receipts</b>					
Short term loans	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-
<b>Payments</b>					
Repayment of borrowing	-	-	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>1 539 000</b>	<b>21 539 000</b>	<b>20 000 000</b>	<b>161 000</b>	<b>100 000</b>
Cash/cash equivalents at the year begin:	2 650 000	2 650 000	24 189 000	4 189 000	4 350 000
Cash/cash equivalents at the year end:	4 189 000	24 189 000	4 189 000	4 350 000	4 450 000

**Municipal Manager Quality Certificate**



**Office of the Municipal Manager**

DIKGAPG MAKOBE, Municipal Manager of Polokwane Municipality,

hereby certify that the 2020/21 Draft Multi-Year Budget (2020/21 – 2022/23) and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft budget and supporting documentation are consistent with the Integrated Development Plan of the municipality

Name DIKGAPG H. MAKOBE

Municipal Manager of Polokwane Municipality: LIM354

Signature 

Date 12/03/2020

## Annexure A :- MFMA Circular 98 and 99

<http://mfma.treasury.gov.za/Circulars/Pages/default.aspx>

## Annexure B :- Response to COVID 19



### **STATEMENT BY PRESIDENT CYRIL RAMAPHOSA ON ESCALATION OF MEASURES TO COMBAT COVID-19 EPIDEMIC**

**UNION BUILDINGS, TSHWANE**

**23 MARCH 2020**

As a consequence, the National Coronavirus Command Council has decided to enforce a nation-wide lockdown for 21 days with effect from midnight on Thursday 26 March.

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**DEPARTMENT OF CO-OPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS**

**NO. R. 399**

**25 MARCH 2020**

**DIRECTIONS ISSUED  
BY  
THE MINISTER OF COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS  
WITH RESPECT TO  
THE RESPONSE TO COVID-19  
IN THE COOPERATIVE GOVERNANCE & TRADITIONAL AFFAIRS SECTORS**

DEPARTMENT OF CO-OPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

NO. R. 399

25 MARCH 2020

**DIRECTIONS ISSUED  
BY  
THE MINISTER OF COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS  
WITH RESPECT TO  
THE RESPONSE TO COVID-19  
IN THE COOPERATIVE GOVERNANCE & TRADITIONAL AFFAIRS SECTORS**

**6.7. Municipal operations and governance**

6.7.1. Municipalities are required to perform various legislated functions, including the passing of budgets and the adoption of integrated development plans (IDPs).

6.7.2. No Council meetings outside the District Command Centre Meetings may be undertaken during the initial 21 Day Lockdown period, or any other extended period that maybe declared.

**6.7.2. Municipalities are directed to:**

- (a) Comply with the laws prescribing the IDP and budget processes aligned with COVID-19 Regulations.
- (b) Instead of convening contact meetings, develop electronic and alternative methods of consultation, agreements and approvals for municipal governance planning and budget processes.
- (c) In instances where a council meeting requires more than 100 persons to be present, make appropriate alternative arrangements for such meetings to proceed, which may include the viewing of proceedings from different venues, and then casting their votes in the council chambers in groups, which do not exceed the 100-person limit at any given time.
- (d) Consider and adopt their budgets.
- (e) Suspend all ordinary council meetings.
- (f) Revise their budgets to prioritise programmes and projects aimed at combatting the spread of COVID-19, and the revised budgets must be submitted to the Department of Cooperative Governance before the end of May 2020.