

CR/148/03/21

DRAFT
MULTI-YEAR BUDGET
2021/22- 2023/24



The Ultimate in Innovation and Sustainable Development



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Smart Economy

- Innovative spirit
- Entrepreneurship
- Economic image & trademarks
- Productivity
- Flexibility of labour market
- Ability to transform
- Penetration of ICT-use in business
- Internationalization of the city

Smart Environment

- Environmental protection
- Sustainable resource management
- Effective and efficient use of the surroundings of the city
- Environmental resilience

Smart Governance

- Participation in decision-making
- Transparent governance
- Political strategies and perspectives
- Promote E-government and ICT
- Online Public Services
- Transparent governance

Smart Living

- E-health
- Efficient and sustainable use of resources
- Quality of life for city inhabitants

Smart Mobility

- Public Internet Access
- Local accessibility
- (inter-) national accessibility
- Availability of ICT-Infrastructure
- Sustainable innovative and safe Transport systems

Smart People!

- Participation in decision-making
- Transparent governance
- E-learning
- Human Capital
- Life-long training

Part 1

1. MULTI-YEAR BUDGET 2021/22 – 2023/2024

DIRECTORATE CHIEF FINANCIAL OFFICER

ITEM

REF: 5/1/4

MULTI-YEAR BUDGET 2021/22 – 2023/2024

Report of the Chief Financial Officer

Purpose

The purpose of the report is to table the Draft Multi-year Budget 2021/22 – 2023/24 Council for approval.

Background

The IDP/Budget Process Plan to review the 2020/21 IDP/Budget was adopted on 7th August 2020 in terms of the provision of the Municipal Finance Management Act. The process plan outlines the key deadlines for the preparation, tabling and approval of the annual budget.

Discussion

Section 16 of the Municipal Finance Management Act stipulates the following:

- (a) The Council of a municipality must for each financial year approve an annual budget for the Municipality before the start of that financial year.
- (b) In order for a municipality to comply with subsection (1), the Mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.

Section 24 further stipulates that the Council must at least 30 days before the start of the budget year consider approval of the annual budget.

This draft 2021/22 MTREF Budget places emphasis on inclusive growth, as well as a progressive programme of capital expenditures. The Draft MTREF Budget also relies on practice of good governance and a public ethic that values honesty and fairness. If we act together, on these principles, as public representatives, civil servants, business people, youth, workers and citizens, we can overcome the challenges of tough economic times and difficult adjustments. National Treasury's MFMA Circular No.108 and 107 was used to guide the compilation of the 2021/22 MTREF. In addition, this budget format and content incorporates the requirements of the Municipal Budget and Reporting Regulations.

The following budgeting PRINCIPLES were applied in formulating the medium term budget:

- Realistic and achievable collection rates.
- Sustainable, affordable, realistic and balanced budget
- Major tariffs to be cost reflective, realistic and affordable
- Budget to contribute to achieving strategic objectives of the IDP
- Balancing capital expenditure for social, economic, rehabilitation and support.
- Income/ revenue driven budget: affordability i.e. if funds do not materialise, review expenditure.

In this MTREF we have ensured that we eradicate non-priority spending and reprioritise expenditure to focus on core infrastructure and service delivery.

The main **CHALLENGES** experienced during the compilation of the 2021/22 MTREF are as follows:

- The ongoing difficulties in the national and local economy;
- The increased cost of bulk water and electricity (due to tariff increases from Lepelle Northern Water and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;
- National Treasury Austerity measures with minimal growth in grant allocations.
- Huge backlogs and further demands due to urbanization.
- Economic slowdown & unemployment: impacts on collection rates

- Limited available own funding to fund much needed infrastructure

The following are some of the AUSTERITY MEASURES that will be applied to the 2021/22 medium term budgets, in order confirm to National Treasury cost containment guidelines.

- Utilisation of vehicles will closely monitored via the vehicle tracking system.
- Strategic approach to vacancies. Analysis of vacancies carried out.
- Fuel, overtime, catering, and consultants are some of the costs that are closely monitored.

1.1 OVERVIEW OF THE DRAFT 2021/22 MTREF

General economic overview

South Africa's public finances deteriorated over the past decade; a trend that accelerated in recent years as low growth led to large revenue shortfalls. We have officially entered into a recession again for the second time in two years with lower growth forecasted over the MTEF period when factoring our domestic challenges with the corona virus pandemic.

For 10 years, the country has run large budget deficits. This has put us deeply in debt, to the point where interest payments have begun crowding out social and economic spending programmes. This cannot be sustained especially where the global economy faces a very likely possibility of a global recession in the wake of the corona virus pandemic.

Municipal governments face multiple pressures over the period ahead with local government expected to expand access to free basic service to poor households, while ensuring that those who can afford to pay for services do so.

The 2021/22 MTEF includes large reductions in planned transfers to municipalities. The implication of these reductions is that municipalities will be required to reprioritise projects.

Municipality economic overview

The Polokwane municipality is unfortunately not immune to the economic risks facing the nation and the world and therefore a greater need to a balanced and realistic budget.

To mitigate and adapt to these challenges, the municipality will have to resort to budgetary constraints and enforce better processes for better productivity – “do more with less”. The budget process will have to pass the National Treasury's assessment/test of a funded budget so that service delivery can continue without financial constraints impeding its basic service delivery goals.

To meet these objectives, the municipality has applied the following key measures in its budget:

- reduction in operational expenditure and in particular where more internal staff can be utilised instead of depending on service providers where practical
- reduction in own funded capital expenditure

- increases in tariffs in line with inflation except electricity related tariffs which is determined Eskom and approved by NERSA.
- aligning electricity tariffs in line with the time of use method to contain the Eskom bills
- allocating resources to revenue generation projects and budgeting for adequate cash backed reserves
- Hefty penalties for businesses and residential consumers who breach or illegally connect meters

To sustain our cash flows, credit control/cut offs will continue to be implemented on a daily basis (except Fridays) with a standby team to assist those consumers willing to settle their debts after hours.

Total draft budget for the 2021/2022 financial year is R4.8 billion made up of an operating budget of R3.6 billion and a capital budget of R1.1 billion. The focus of this draft budget will be directed to the key areas in line with our promises to improve the lives of our people. Ensuring good governance in the City and ensuring the effective use of public funds and enhance accountability

The following assumptions were taken into account during the compilation of draft MTREF budget:

1.1.1 Revenue: Tariff increases:

- **Electricity:** NERSA has issued a guideline percentage price increase of (15%) on electricity sales for 2021/22.
- **Water services:** It is proposed to increase water tariffs with 8.5%.
- **Sanitation:** It is proposed that sanitation services be increased by 4%
- **Waste Removal:** It is proposed to increase tariffs by 4%.
- **Assessment rates:** It is proposed to increase rates by 4%
- Growth is estimated at **1%** per annum
- Debtors collection is estimated at **86%**
- Other tariffs: These tariffs will increase at a CPIX rate as outline in circular 107 issued by National Treasury.

The municipality will embark on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers and to ensure that all revenue due is billed correctly and collected efficiently

Expenditure increases

1. **Electricity bulk purchases** have been increased by 15% in line with National Treasury's inflation forecasts.
2. **Water bulk purchases** have been increased by 5% in line with National Treasury's inflation forecasts + 1.
3. **Salaries and allowances** have been increased by 4.9 % to align to Macroeconomic performance and projections per MFMA Circular 107
4. **Other Materials** and **Other expenses** will increase at rate CPIX

The following are general contributory factors for the increase in levels of rates and service charges:

- The cost of bulk purchases.
- Cost of the social package to indigents.
- Salary increase with effect from 1 July 2021.
- Increased maintenance of network and infrastructure

The cost pressures of the water and electricity bulk purchases tariffs continue to grow faster than the inflation rate. Given that these tariff increases are determined by the external bodies; the impacts they have on the municipality's tariff are largely outside the control of the Municipality. Furthermore, the adverse impacts of the current economic climate coupled with unfavourable external pressures on services, make tariff increases higher than the CPI levels inevitable.

Indigent subsidies

Provision is made in the operating budget for the subsidizing of indigent households. This subsidy includes a free 6Kl of water, 100 units of electricity, a 100% subsidy for refuse removal and sewerage charges. A 100% rebate on assessment rates will also be given for Indigent households. The subsidy allowed, exceeds the National norm and stretches the affordability threshold of the municipality.

To qualify as indigents, the household income must not exceed R4 700 the policy is reviewed to also cater for the child headed families and the qualifying people with disability.

The municipality further grants 80% rebates to owners of residential properties who depend on pensions or social grants provided the household income does not exceed R9 000.

COVID-19

The financial performance indicators reflect that the municipality is in a stable but sensitive position as extreme caution needs to be given to the threats and risks of the economy during the COVID 19 pandemic.

Higher anticipated Eskom tariffs, announcements of possible load shedding for the next 18 months, use of alternative energy sources (off grid) by large power users, shortages of water coupled with the use of water tankers and the burden of the distressed economy on consumers will have a negative impact on the sustainability of our revenue sources

However, our President's presentation and message at his recent State of the Nation Address (SONA) committed on the vaccine plan which is to gain much momentum in the first quarter (over 20 million doses), emphasis was equally echoed on business and job reforms in the short term.

The South African Reserve Bank (SARB) has taken this favourably in the past and had accordingly predicted a 2.8% percent growth in GDP for the current year ending 31 December 2021.

Although, these opposing economic factors (both favourable and unfavourable) might create a somewhat resilient local economic environment, sound financial management and budgetary control still remains the cornerstone of the municipality finances to ensure viability and sustainability in the long term.

The municipality has been committed to the cost containment measures gazetted by the National Treasury and continues to spend within budget constraints. In addition, we have reduced non-core expenditures, increase revenue collection initiatives and directed resources to ensure a funded and balanced budget without compromising financial prudence.

The application of sound financial management principles for the compilation of Polokwane Municipality's MTREF is essential and critical to ensure that Polokwane Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

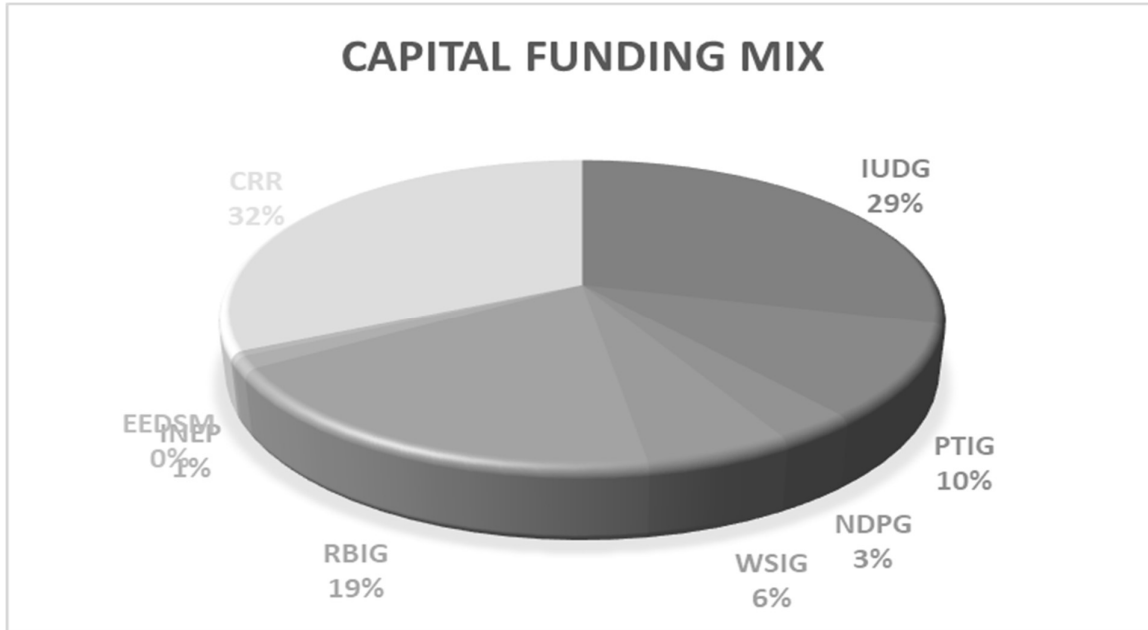
In view of the aforementioned, the following tables are a consolidated overview of the draft 2021/2022 Medium-term Revenue and Expenditure Framework

Operating revenue and expenditure summary:

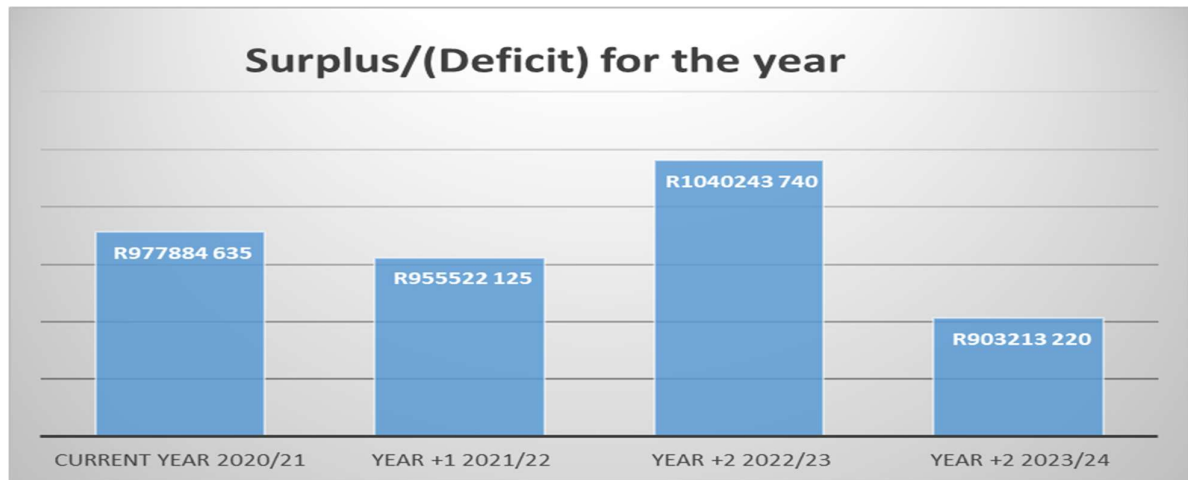
Description	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Total Revenue (excluding capital transfers and contributions)	3 891 498	4 072 984	4 072 984	4 028 835	4 327 208	4 381 648
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	874 055	847 589	847 589	795 321	719 763	719 104
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	1 500	1 500	1 500	-	-	-
Total Revenue	4 767 052	4 922 073	4 922 073	4 824 155	5 046 972	5 100 752

Capital expenditure

Total capital budget is **R 1 168 555 446** which is funded as follows:



Surplus for the year



1.2 Revenue by Source

Description	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand						
Revenue By Source						
Property rates	526 157	526 157	526 157	547 228	571 311	597 021
Service charges - electricity revenue	1 268 217	1 268 217	1 268 217	1 419 771	1 561 748	1 561 748
Service charges - water revenue	315 129	315 129	315 129	275 101	287 201	287 478
Service charges - sanitation revenue	144 441	144 441	144 441	131 985	137 790	137 923
Service charges - refuse revenue	136 723	136 723	136 723	126 897	132 481	132 607
Rental of facilities and equipment	21 362	14 362	14 362	14 938	15 596	15 610
Interest earned - external investments	13 069	13 069	13 069	15 683	16 374	16 389
Interest earned - outstanding debtors	97 347	97 347	97 347	101 241	105 696	105 797
Dividends received	-	-	-	-	-	-
Fines, penalties and forfeits	36 673	36 673	36 673	38 140	39 818	39 857
Licences and permits	16 557	12 771	12 771	13 283	13 867	13 881
Agency services	27 798	27 798	27 798	28 911	30 183	30 212
Transfers and subsidies	1 187 428	1 379 700	1 379 700	1 211 033	1 305 914	1 333 789
Other revenue	100 596	100 596	100 596	104 624	109 232	109 337
Gains	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	3 891 498	4 072 984	4 072 984	4 028 835	4 327 208	4 381 648

For Polokwane Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Energy Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to electricity;

- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

The following table is a summary of the 2021/22 MTREF (classified by main revenue source):

Description	Current Year 2020/21		2021/22 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget	%	Budget Year 2021/22	%	Budget Year +1 2022/23	%	Budget Year +2 2023/24	%
Revenue By Source								
Property rates	526 157	12.9%	547 228	13.56%	571 310 800	13.2%	597 021	13.6%
Service charges - electricity revenue	1 268 217	31.1%	1 419 771	35.19%	1 561 747 800	36.0%	1 561 748	35.6%
Service charges - water revenue	315 129	7.7%	275 101	6.82%	287 201 000	6.6%	287 478	6.6%
Service charges - sanitation revenue	144 441	3.5%	131 985	3.27%	137 789 500	3.2%	137 923	3.1%
Service charges - refuse revenue	136 723	3.4%	126 897	3.15%	132 480 600	3.1%	132 607	3.0%
Service charges - other		0.0%		0.00%		0.0%		0.0%
Rental of facilities and equipment	14 362	0.4%	14 938	0.37%	15 595 500	0.4%	15 610	0.4%
Interest earned - external investments	13 069	0.3%	15 683	0.39%	16 373 500	0.4%	16 389	0.4%
Interest earned - outstanding debtors	97 347	2.4%	101 241	2.51%	105 695 800	2.4%	105 797	2.4%
Dividends received	-	0.0%		0.00%		0.0%		0.0%
Fines, penalties and forfeits	36 673	0.9%	38 140	0.95%	39 818 400	0.9%	39 857	0.9%
Licences and permits	12 771	0.3%	13 283	0.33%	13 867 300	0.3%	13 881	0.3%
Agency services	27 798	0.7%	28 911	0.72%	30 182 500	0.7%	30 212	0.7%
Transfers and subsidies	1 379 700	33.9%	1 211 033	30.01%	1 305 913 550	30.1%	1 333 789	30.4%
Other revenue	100 596	2.5%	104 624	2.59%	109 231 900	2.5%	109 337	2.5%
Gains on disposal of PPE	-	0.0%	-	0.00%	-	0.0%	-	0.0%
Total Revenue (excluding capital transfers and contributions)	4 072 984	100.0%	4 028 835	100.00%	4 327 208 150	100.0%	4 381 648	100.0%
Revenue from Services Charges	1 864 509	45.8%	1 953 754	51.32%	2 119 218 900	48.9%	2 119 756	48.4%

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus.

Revenue generated from rates, services charges and operational grants forms a significant percentage of the revenue basket for the Municipality. Service charges revenues comprise more than 40% of the total revenue mix. In the 2020/21 financial year, revenue from services charges totalled R1.864 billion or 45.8 per cent. This increases to R1.953billion, R2.119billion and R2.119 billion in the respective financial years of the MTREF. This growth can be mainly attributed to the supplementary valuation rolls and the increased share that the sale of electricity and water contributes to the total revenue mix, which in turn is due to rapid increases in the Eskom tariffs for bulk electricity and bulk water. The above table includes revenue

foregone arising from discounts and rebates associated with the tariff policies of the Municipality. Details in this regard are contained in MBRR SA1.

Operating Grants & Subsidies are the second largest revenue source totalling 33.9 per cent in 2021/22 and decrease to 30 per cent in 2023/24. Property rates are the third largest revenue source totalling 13.5 per cent or R547 million rand in 2021/22 and increases to R597million by 2023/24. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

1.3 Operating Transfers and Grant Receipts

MULTI YEAR BUDGET GRANTS AND SUBSIDIES AS PER DIVISION OF REVENUE BILL	Budget Year +1 2021/22	Budget Year +1 2022/23	Budget Year +1 2023/24
OPERATIONAL GRANTS			
Equitable Share	1 055 884 000	1 132 746 000	1 140 635 000
OPERATIONAL GRANTS			
Integrated Urban Development Grant	58 337 250	90 971 550	97 721 150
Public Transport Network Grant	62 224 125	60 350 000	71 300 000
Financial Management Grant (FMG)	2 400 000	2 400 000	2 400 000
Extended Public Works Programme (EPWP)	7 971 000	-	-
Infrastructure Skills Development Grant (ISDG)	6 217 000	6 446 000	6 000 000
Integrated National Electrification Programme Grant	18 000 000	13 000 000	15 733 000
OPERATIONAL GRANTS	155 149 375	173 167 550	193 154 150
TOTAL OPERATIONAL GRANTS	1 211 033 375	1 305 913 550	1 333 789 150

1.4 Expenditure by Type

Description R thousand	Current Year 2020/21		2021/22 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Expenditure By Type					
Employee related costs	990 053	1 008 031	1 044 362	1 090 313	1 144 828
Remuneration of councillors	42 511	42 511	43 421	45 331	47 598
Debt impairment	250 000	250 000	250 000	255 000	260 000
Depreciation & asset impairment	255 000	255 000	250 000	255 000	260 000
Finance charges	97 987	82 987	50 000	47 000	44 000
Bulk purchases	810 750	772 000	887 800	926 863	973 206
Other materials	415 133	429 211	288 939	301 655	316 739
Contracted services	682 021	855 568	781 471	826 568	879 567
Transfers and subsidies	11 500	39 500	40 000	15 660	16 443
Other expenditure	208 987	209 380	232 641	243 338	255 157
Loss on disposal of PPE	-	-	-	-	-
Total Expenditure	3 763 942	3 944 188	3 868 633	4 006 728	4 197 538

The Municipality's expenditure framework for the 2021/22 budget and MTREF is informed by the following:

- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2021/22 budget and MTREF (classified per main type of operating expenditure):

1.5 Summary of operating expenditure by standard classification item

Description	Current Year 2020/21		2021/22 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget	%	Budget Year 2021/22	%	Budget Year +1 2022/23	%	Budget Year +2 2023/24	%
Expenditure By Type								
Employee related costs	1 008 031	25.6%	1 044 362	27.00%	1 090 313	27.2%	1 144 828	27.3%
Remuneration of councillors	42 511	1.1%	43 421	1.12%	45 331	1.1%	47 598	1.1%
Debt impairment	250 000	6.3%	250 000	6.46%	255 000	6.4%	260 000	6.2%
Depreciation & asset impairment	255 000	6.5%	250 000	6.46%	255 000	6.4%	260 000	6.2%
Finance charges	82 987	2.1%	50 000	1.29%	47 000	1.2%	44 000	1.0%
Bulk purchases	772 000	19.6%	887 800	22.95%	926 863	23.1%	973 206	23.2%
Other materials	429 211	10.9%	288 939	7.47%	301 655	7.5%	316 739	7.5%
Contracted services	855 568	21.7%	781 471	20.20%	826 568	20.6%	879 567	21.0%
Transfers and subsidies	39 500	1.0%	40 000	1.03%	15 660	0.4%	16 443	0.4%
Other expenditure	209 380	5.3%	232 641	6.01%	243 338	6.1%	255 157	6.1%
Loss on disposal of PPE	-	0.0%	-	0.00%	-	0.0%	-	0.0%
Total Expenditure	3 944 188	100.0%	3 868 633	100.00%	4 006 728	100.0%	4 197 538	100.0%

The budgeted allocation for employee related costs for the 2021/22 financial year totals R1 044 billion, which equals 27.0 percent of the total operating expenditure. Salary increases have been factored into this budget at a percentage increase of 4.9 per cent for the 2021/22 for the MTREF. Included in the R1 044 billion is the R 25.03 million for Leave Pay and Long Service Awards.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Municipality's budget.

The provision of debt impairment was determined based on an annual collection rate and the Debt Write-off Policy of the Municipality. For the 2021/22 financial year this amount increased to R250 million. While this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

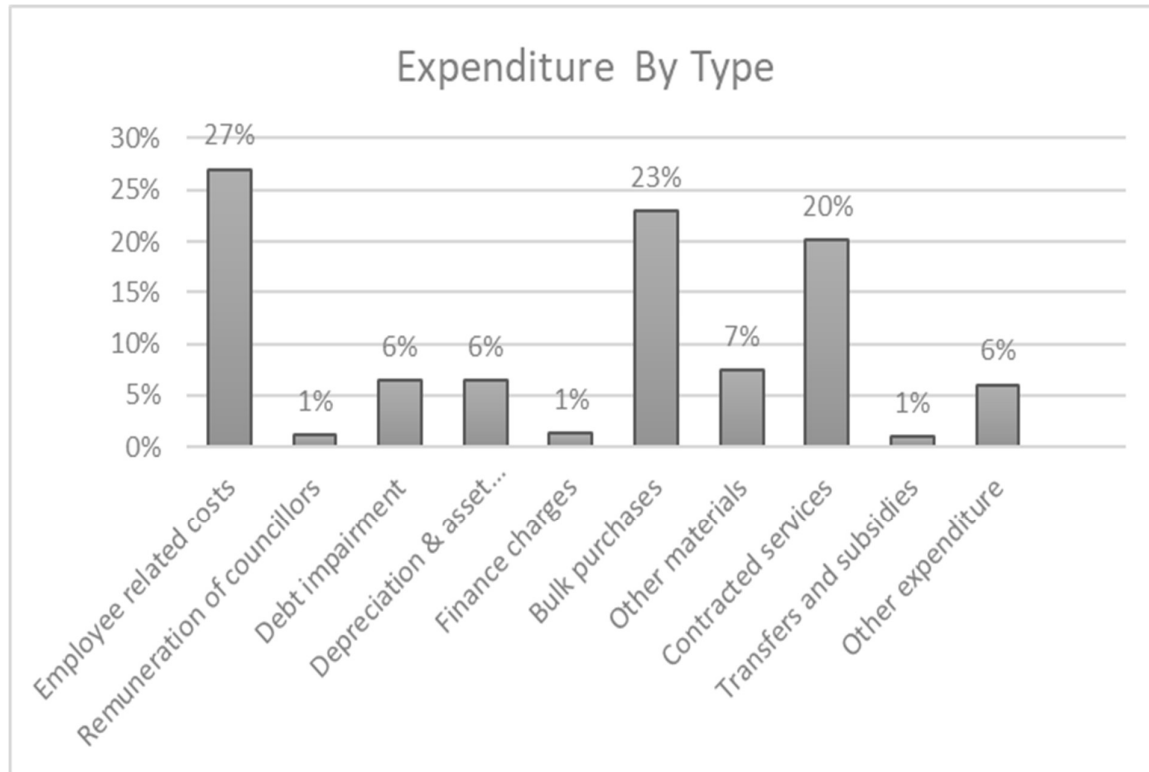
Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R250 million for the 2021/22 financial and equates to 6.46 per cent of the total operating expenditure.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 1.2 percent (R50million) of operating expenditure.

Bulk purchases are directly informed by the purchase of electricity from Eskom and water from Lepelle Water. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. Bulk purchases make up 22.95 percent (R 887. 8 million) of operating expenditure. The expenditures include distribution losses.

Contracted services have been reduced due to cost containment measures and the anticipated minimal use of contractors. In 2020/21 financial year budget was R 855 million currently reduced to R781 million for 2021/22.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. Printing and stationary, subsistence and travelling, attending of conferences and workshops have significantly been reduced or limited to zero growth. Other expenditure makes up 6.0percent (R 232 million) of operating expenditure.



Funding of Operating Budget

Funding is obtained from various sources, the major sources being service charges such as electricity, water, sanitation, and refuse collection, property rates, grants and subsidies received from National government.

1.6 Grant Allocations

Municipalities play a critical role in furthering government's objective of providing services to all. Cities are also driving South Africa's growth and development. However, to play these roles, cities need to be supported and funded. Local Government conditional grants are being reformed to provide targeted support to different types of municipalities. The following projected grant allocations to the municipality in terms of the 2021/22 Division of Revenue Bill have been included in this medium term budget.

MULTI YEAR BUDGET GRANTS AND SUBSIDIES AS PER DIVISION OF REVENUE BILL	Budget Year +1 2021/22	Budget Year +1 2022/23	Budget Year +1 2023/24
OPERATIONAL GRANTS			
Equitable Share	1 055 884 000	1 132 746 000	1 140 635 000
TOTAL OPERATIONAL GRANTS			
Integrated Urban Development Grant	58 337 250	90 071 550	94 621 150
Public Transport Network Grant	62 224 125	60 350 000	71 300 000
Financial Management Grant (FMG)	2 400 000	2 400 000	2 400 000
Extended Public Works Programme (EPWP)	7 971 000	-	-
Infrastructure Skills Development Grant (ISDG)	6 217 000	6 446 000	6 000 000
Integrated National Electrification Programme Grant	18 000 000	13 000 000	15 733 000
TOTAL OPERATIONAL GRANTS	155 149 375	172 267 550	190 054 150
TOTAL OPERATIONAL GRANTS			
	1 211 033 375	1 305 013 550	1 330 689 150
INFRASTRUCTURE GRANTS			
Integrated Urban Development Grant	339 194 750.21	299 275 450.00	312 201 850.00
Public Transport Network Grant	116 319 875.06	139 146 000.00	136 705 000.00
Neighbourhood Development Grant	35 000 000.00	27 658 000.00	45 000 000.00
Water Services Infrastructure Grant	65 000 000.00	80 000 000.00	92 700 000.00
Regional Bulk Infrastructure Grant	218 806 000.00	154 584 000.00	120 597 000.00
Integrated National Electrification Programme Grant	15 000 000.00	15 000 000.00	15 000 000.00
Energy Efficiency and Demand Side Management Grant (EEDSM)	6 000 000.00	5 000 000.00	-
TOTAL INFRASTRUCTURE GRANTS	795 320 625	720 663 450	722 203 850
TOTAL DoRB ALLOCATIONS TO THE MUNICIPALITY			
	2 006 354 000	2 025 677 000	2 052 893 000

1.7 CAPITAL BUDGET PER DIRECTORATE

The Capital budget is funded by the allocations made to the city by National Government in the form of grants, donations and internally generated funds.

The table below represents the capital budget per vote (Directorate)

Description	Current Year 2020/21		2020/21 Medium Term Revenue & Expenditure Framework					
	Adjusted Budget	%	Budget Year 2021/22	%	Budget Year +1 2022/23	%	Budget Year +2 2023/24	%
Single-year expenditure to be appropriated								
Vote 1 - Chef Operations Office	9 504	0.9%	3 715	0.3%	2 850	0.3%	4 667	0.5%
Vote 2 - Municipal Manger Office	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Vote 3 - Water and Sanitation	456 284	43.9%	337 243	28.9%	279 832	28.2%	263 933	27.0%
Vote 4 - Energy Services	69 739	6.7%	263 450	22.5%	253 725	25.5%	229 495	23.4%
Vote 5 - Community Services	88 157	8.5%	83 956	7.2%	13 411	1.4%	19 311	2.0%
Vote 6 - Public Safety	1 389	0.1%	10 115	0.9%	8 105	0.8%	7 906	0.8%
Vote 7 - Corporate and Shared Services	48 858	4.7%	45 975	3.9%	9 409	0.9%	9 638	1.0%
Vote 8 - Planning and Economic Development	7 187	0.7%	19 339	1.7%	20 252	2.0%	24 327	2.5%
Vote 9 - Budget and Treasury	31 685	3.0%	-	0.0%	-	0.0%	-	0.0%
Vote 10 - Transport Services	327 078	31.5%	404 763	34.6%	405 628	40.8%	419 547	42.9%
Total Capital Expenditure - Vote	1 039 881	100.0%	1 168 555	100.0%	993 212	100.0%	978 824	100.0%

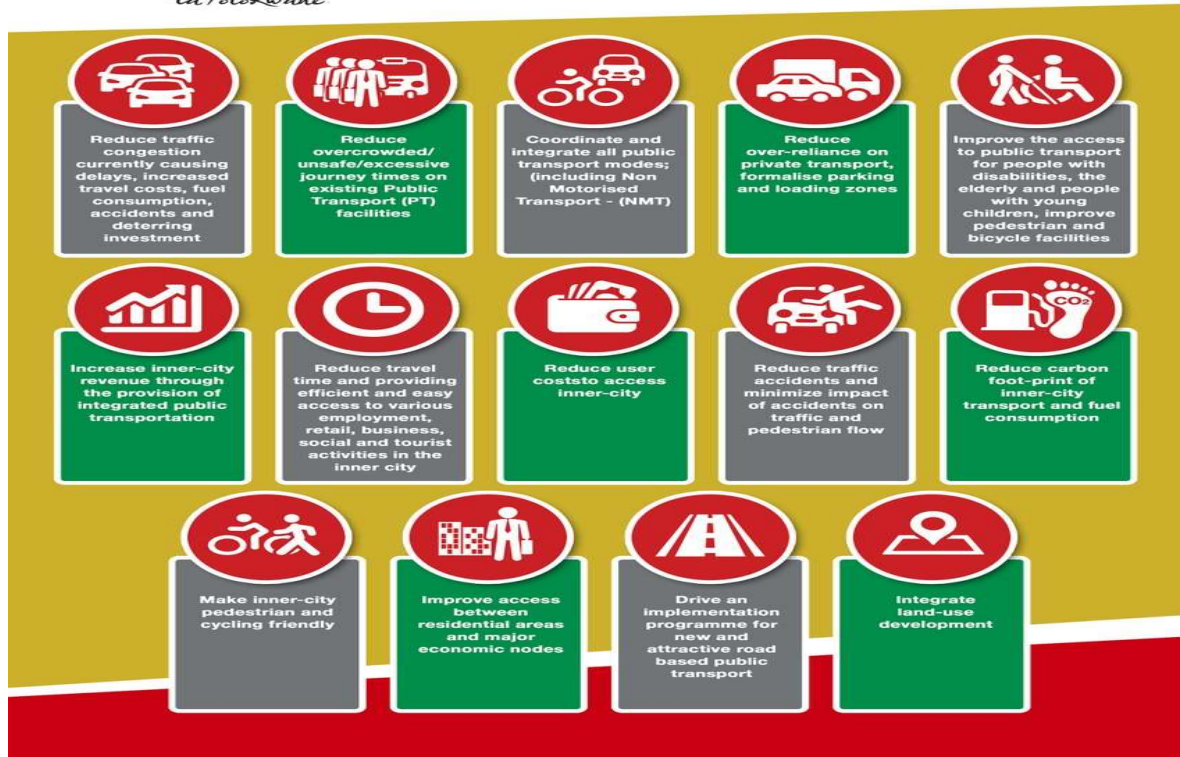
Transport Services has the highest allocation of 34.6% for completion of infrastructure project, Refurbishment on Roads, Roads Concession, IT System and Acquisition of Buses in order to meet “Go live” for Leeto la Polokwane.





THE BENEFITS OF LEETO LA POLOKWANE™

The Municipality aims to achieve the following main objectives through the implementation of Leeto La Polokwane



Water and Sanitation Services is allocated 28.9% for infrastructure projects.

The Municipality is strategically focusing on renewing its asset with the sole objective of optimizing service delivery, the area of focus is on Waste Water Management and Water Network.

While at the same time, investing in the creation of new assets to increase services and economic development in the municipality, major projects undertaken as part of this strategic focus are:

- Building of new Regional Waste Water Treatment Plant
- Building of Regional Water Schemes and acceleration of rural sanitation

The funds available for capital expenditure from conditional grants for the following 3 years are R 795 million, R 720 million and R 722 million respectively.

MULTI YEAR BUDGET CAPITAL REPLACEMENT RESERVE		Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +1 2023/24
Description				
Intergrated Urban Development Grant	IUDG	339 194 750	299 275 450	312 201 850
Public Transport Network Grant	PTIG	116 319 875	139 146 000	136 705 000
Neighbourhood Development Grant	NDPG	35 000 000	27 658 000	45 000 000
Water Services Infrastructure Grant	WSIG	65 000 000	80 000 000	92 700 000
Regional Bulk Infrastructure Grant	RBIG	218 806 000	154 584 000	120 597 000
Integrated National Electrification Programme Grant	INEP	15 000 000	15 000 000	15 000 000
Energy Efficiency and Demand Side Management Grant (EEDSM)	EEDSM	6 000 000	5 000 000	-
Total DoRA Allocations		795 320 625	720 663 450	722 203 850
Capital Replacement Reserve	CRR	373 234 821	272 548 856	256 620 135
TOTAL FUNDING		1 168 555 446	993 212 306	978 823 985

The funds available for capital expenditure from **Cash Replacement Reserve** (Own funds) for the following 3 years are R 373 million, R 272 million and R 256 million respectively. The following CRR funding is broken down by directorate

Description	2021/22 Medium Term Revenue & Expenditure Framework		
R thousand	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Single-year expenditure to be appropriated			
Vote 1 - Chef Operations Office	3 715 002	2 850 295	4 667 386
Vote 2 - Municipal Manger Office	-	-	-
Vote 3 - Water and Sanitation	2 936 558	593 965	71 197
Vote 4 - Energy Services	242 450 000	233 725 000	214 495 000
Vote 5 - Community Services	37 761 224	5 106 779	10 233 969
Vote 6 - Public Safety	10 114 516	8 104 586	7 905 550
Vote 7 - Corporate and Shared Services	45 974 902	9 408 907	9 638 020
Vote 8 - Planning and Economic Development	9 339 446	5 251 932	5 629 869
Vote 9 - Budget and Treasury	-	-	-
Vote 10 - Transport Services	20 943 173	7 507 392	3 979 144
Vote 11 - Human Settlement	-	-	-
Total Capital Expenditure - Vote	373 234 821	272 548 856	256 620 135

2. OVERVIEW OF BUDGET RELATED POLICIES

The MFMA and the Municipal Budget and Reporting Regulations require budget related policies to be reviewed, and where applicable, to be updated on an annual basis. The main purpose of budget related policies is to govern and guide the budget process and inform the projections of the medium term.

The following are draft budget related policies which have been approved by Council, or have been reviewed /amended and / or are currently being reviewed / amended in line with National Guidelines and other legislation

Cash Management and Investment Policy

The objectives of the Investment Policy are: -to manage the investments of the municipality in such a manner that it will not tie up the municipality's scarce resources required to improve the quality of life of the citizens; that sufficient cash resources are available to finance the capital and operating budgets of the municipality; and to gain the highest possible return on investments during periods when excess funds are not being used, without unnecessary risk.

Leave Policy

To ensure that employees know their entitlement with regard to the allocation of leave, the responsibility to apply for leave in the prescribed manner(s) and for good governance of leave in Polokwane Municipality.

Integrated Customer Policy

The objective of this policy is to provide a policy framework for the circumstances under which deposit must be paid, the determination of the amount of the deposit that must be paid and the refund or forfeiture of deposit

Assets Management Policy

The objective of this policy is to ensure the effective and efficient control of the municipality's assets through proper recording of assets from authorisation to acquisition and to subsequent disposal; providing for safeguarding procedures, setting proper guidelines as to authorised utilisation and prescribing for proper maintenance. To assist officials in understanding their legal and managerial responsibilities with regard to assets.

Loss and Claim Committee Policy

The Committee shall focus on the following goals and functions in order to meet the purpose identified:

- (i) Review, consider and discuss all claims and losses received;
- (ii) Settle, repudiate or refer back for further information all claims tabled before the Committee which falls within its mandate;
- (iii) Attend meetings arranged for purposes of discussion and finalisation
- (iv) Seek advice from any Third Party in considering and finalising claims before the Committee as the Committee may deem necessary.

Budget and Virement Policy

- The budget and virement policy sets out the budgeting principles which Polokwane Municipality will follow in preparing each annual budget. The policy aims to give effect to the requirements and stipulations of the Municipal Finance Management Act in terms of the planning, preparation and approval of the annual budgets.
- The policy shall apply to all the relevant parties within the Polokwane Municipality that are involved throughout the budget process.
- The policy shall establish and maintain procedures to ensure adherence to the IDP review and budget processes

Performance Management System Policy (Organisational and Employee Management)

- The overall objective of implementing and sustaining effective employee performance management is to build human capital at strategic and operational levels throughout the municipality.
- To achieve this objective an Organisational and Employee Performance Management System is implemented to provide administrative simplicity, maintain mutual respect between managers and employees, and add value to day to day communication about performance and development issues

Funding and Reserve Policy

The objectives of the funding and reserves policy are as follows:

- To comply with the legislative requirements
- To ensure that the Municipality's Operating and Capital budgets are adequately funded;
- To ensure that the Municipality's provisions and reserves are maintained at the required levels, in order to mitigate unfunded liabilities in future financial years

Borrowing Policy

The objectives of this Policy are to: -

- Manage interest rate and credit risk exposure;
- Maintain debt within specified limits and ensure adequate provision for the repayment of debt;
- To ensure compliance with all Legislation and Council policy governing borrowing of funds.

Indigent and Social Assistance Policy

The objectives of this Policy are to: -

- Provide a framework within which the Municipality can exercise its executive and legislative authority with regard to the implementation of financial aid to indigent and poor households in respect of their municipal account;
- Determine the criteria for qualification of Indigent and poor households;
- Ensure that the criteria are applied correctly and fairly to all applicants;
- Allow the municipality to conduct in loco visits to the premises of applicants to verify the actual status of the household with respect to meeting the criteria on an indigent household.
- Allow the Municipality to maintain and publish the register of names and addresses of account holders receiving subsidies (financial aid in respect of the Municipal Services account

Supply Chain Management Policy

The objective of the supply chain management policy is

- To give effect to the provisions of section 217 of the Constitution of the Republic of South Africa, 1996;
- To give effect to the provisions of the Local Government: Municipal Finance Management Act, (Act No. 56 of 2003)
- To give effect to the provisions of the Preferential Procurement Policy Act 5 of 2000 and regulations 2011
- To give effect to the Municipal Supply Chain Management Regulations
- The Broad Based Black Economic Empowerment Act 53 of 2003
- The prevention and combating of corruption Activities Act 12 of 2004.

Credit Control and Debt Collection Policy

The objectives of Credit Control Policy are:

- To provide procedures and mechanisms to collect all the monies due and payable to the Municipality arising out of the supply of services and annual levies, in order to

ensure financial sustainability and delivery of municipal services in the interest of the community

- To limit risk levels by means of effective management tools.
- To provide for restrictions, limitations, termination of services for non-payment.

The objective of Debt Collection Policy is:

- To implement procedures which ensure the collection of debt, meeting of service targets and the prevention of escalation in arrear debt

Tariff Policy

- To comply with the provisions of section 74 of the Local Government: Municipal Systems Act, 2000 (Act No 32 of 2000).
- To prescribe procedures for calculating tariffs where the Municipality wishes to appoint service providers in terms of section 76(b) of the Act.
- To give guidance to the Portfolio Committee for Finance regarding tariff proposals that must be submitted to Council annually during the budgetary process.
- To ensure that there is consistency in how the tariffs are applied throughout the Municipality.
- To ensure municipal services are financially sustainable, affordable and equitable.
- Determining cost effective tariff as far as possible.
- To ensure affordability of basic services to the community.

Property Rates Policy

The key objectives of the policy are to:

- ensure that all owners of rateable property are informed about their liability to pay assessment rates;
- specify relief measures for ratepayers who may qualify for relief or partial relief in respect of the payment of rates through exemptions, reductions and rebates contemplated in section 8 of this policy and section 15 of the Act;
- set out the criteria to be applied by the Council if it increases rates and levies differential rates on different categories of property;
- provide for categories of public benefit organisations, approved in terms of Section 30(1) of the Income Tax Act, 1962 (Act no 58 of 1962) as amended, which ratepayers are eligible for exemptions, reductions and rebates and therefore may apply to the Council for relief from rates;
- recognise the state, organs of state and owners of public service infrastructure as property owners;
- not discourage the development of property;
- ensure that all persons liable for rates are treated equitably as required by the Act;

- determine the level of increases in rates; and
- Provide for exemption, rebates and reductions

Subsistence and Travel Policy

Subject to the provisions of the standard Conditions of Services and any other Agreement with the Bargaining Council applicable to the Council of its employees, the objective of the policy is:

- To fairly compensate persons / employees representing the Council for essential additional expenses incurred by them in the execution of their official duties.
- To ensure uniformity in the payment of subsistence and traveling allowances.

Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy

This policy aims to ensure that, amongst other things:

- Unauthorised, irregular, or fruitless and wasteful expenditure is detected, processed, recorded, and reported in a timely manner;
- Officials and councillors have a clear and comprehensive understanding of the procedures they must follow when addressing unauthorised, irregular, fruitless and wasteful expenditure;
- Polokwane Municipality' s resources are managed in compliance with the MFMA, the municipal regulations and other relevant legislation; and
- All officials and councillors are aware of their responsibilities in respect of unauthorised, irregular, fruitless and wasteful expenditure.

Inventory Policy

This policy aims to ensure that, amongst other things:

- To implement appropriate internal controls and effective inventory management system to ensure that goods placed in stores are secured and only used for the intended purposes.
- To determining and setting of inventory levels that includes minimum and maximum stock levels mad lead times whenever goods are placed in stock.
- To monitoring and review of service provider's performance to ensure compliance with specifications and contract conditions.

Cost Containment Policy

This policy aims to ensure that, amongst other things:

- to regulate spending and to implement cost containment measures at Polokwane Local Municipality.

RECOMMEND

1. That the draft annual budget of the municipality and municipal entity (Polokwane Housing Association) for the financial year 2021/22 and the multi-year and single-year capital appropriations as set out in the following tables be approved and adopted:
 - 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table A2;
 - 1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table A3;
 - 1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table A4 and D2; and
 - 1.4 Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table D3.

2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 2.1 Budgeted Financial Position as contained in Table A6 and D4;
 - 2.2 Budgeted Cash Flows as contained in Table A7 and D5;
 - 2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Table A8;
 - 2.4 Asset management as contained in Table A9; and
 - 2.5 Basic service delivery measurement as contained in Table A10.

3. The Council of Polokwane Municipality, acting in terms of section 75A of the Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2021: as set out in the Proposed Tariffs booklet:
 - 3.1 the tariffs for property rates
 - 3.2 the tariffs for electricity
 - 3.3 the tariffs for the supply of water
 - 3.4 the tariffs for sanitation services
 - 3.5 the tariffs for solid waste services

4. That the following draft budget related policies be approved for implementation in 2021/22;
 - Cash management and Investment Policy
 - Leave Policy
 - Integrated Customer Care Policy
 - Asset Management Policy
 - Claims committee and loss Policy
 - Budget and Virement Policy
 - Performance Management System Policy (Organisational and Employee Management Policy)
 - Funding and reserves Policy
 - Borrowing Policy
 - Indigent and Social Assistance Policy

- Supply chain management Policy
- Credit control and debt collection Policy
- Tariff Policy
- Property Rates Policy
- Subsistence and Travelling Policy
- Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy
- Inventory Policy
- Cost Containment Policy

Part B Legislative Mandate

1. Legislative Mandate

Section 16 of Municipal Systems Act (32 of 2000) mandate municipalities to develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose encourage, and create conditions for, the local community to participate in the affairs of the municipality, including in:

- The preparation, implementation and review of its Integrated Development Plan (IDP).
- The establishment, implementation and review of its Performance Management System(PMS);
- Monitoring and review of its performance, including the outcomes and impact of such performance;
- The preparation of its budget;
- Strategic decision relating to the provision of municipal services.

Section 152 of the Constitution (108 of 1996) provides objectives of local government. One of the objectives is to **encourage the involvement of communities and community organizations in the matters of local government.**

In line with the above-mentioned legislative mandate, Polokwane Municipality will carry out the IDP/Budget review consultation process from the **01 April 2021 – 29 April 2021.**

2.1 Mechanism and Procedures for Public Participation Process

The following are the **new** Mechanism for Public Participation Process that will be utilized by the City of Polokwane:

- **Background**

Due to COVID-19, Government released a gazette to guide all municipalities on Matters of Municipal Operations and Governance. According to the Gazette that was released on the **07 May 2020**, municipalities are required to perform various legislated functions, including the adoption of Integrated Development Plans (IDPs) and operations relating to municipal services and revenue collection.

The Gazette indicated that municipalities must ensure that there is strict adherence to all **COVID -19** public health and containment prescripts, especially those relating to gatherings, physical distancing, health and safety. Furthermore, municipalities were directed to convene Council meetings and Council committees to consider the adoption of draft and Final IDP/Budget.

- **Public Participation Process**

Municipalities were further guided on the Public Participation process that need to be followed after the adoption of the draft IDP/Budget. According to the gazette, municipalities are directed to ensure that the communities are consulted using media platforms and alternative methods of consultation, instead of contact meetings, to provide comments on the draft IDP and Budget.

As guided by the Gazette, Polokwane municipality is moving away from the normal public participation process where communities used to gather in one central area and are engaged per cluster in large numbers under a big tent. Contact meetings and gathering of large number of people is totally discouraged in order to control the spread of the COVID -19 among communities while attending IDP/Budget Meetings.

Below is the **new** Public Participation process that will be followed by Polokwane Municipality in compliance with the Gazette that discourage contact Meetings. This will be conducted after the adoption of draft IDP/budget by Council.

New Public Participation Process

- **Newspaper Public Notice /advert**

A Public Notice/Newspaper advert will be released informing the public about the adoption of the draft IDP/Budget by Council and where the community can locate the adopted documents. The public notice will only be released after adoption of draft IDP/Budget by Council. The public Notice will clearly specify the Comments period dates (**30 days legislated**). Local Newspapers, municipal website, Facebook, and twitter will be used to publish the Public Notice. The public notice will also indicate the email address to submit the comments to the municipality. The Public Notice will also be sent via emails to all Municipal Stakeholders to provide their comments (**IDP Rep Forum Members**).

- **Radio Stations**

The Municipality will secure slots for the Executive Mayor (**Bulk buying**) on community radio stations for presenting the highlights of the draft IDP/ Budget and proposed tariffs increase in Radio Stations. The same approach as the state of the City address will be followed.

- **Municipal Website**

After adoption by Council, the Draft IDP/Budget documents will also be placed on Municipal website for Public to have access it. All Budget policies will also be placed on municipal website. www.polokwane.gov.za.

- **Municipal Facebook and Twitter**

Municipal Facebook and twitter accounts will be used to inform the public about the adoption of the draft IDP/Budget by Council. The twitter and Facebook account will also show a link that will direct the public to those Planning documents as approved by Council. Communities will be encouraged to submit their comments on the draft IDP/Budget via email that will also be specified on Facebook and twitter accounts.

- **Email and WhatsApp line to receive Public Comments**

A specific email address and **WhatsApp line** were created as follows: IDPBudgetComments@polokwane.gov.za. and WhatsApp line: **065 922 4017**. Manager IDP, Manager Budget, Manager Revenue, Manager Public Participation and Speaker of Council will all have access to this comments email to receive the submitted comments and act on them. All comments and inputs received will be considered before Council adopt the Final IDP/Budget.

- **Traditional Authorities and Municipal Cluster Offices**

Hard copies of both draft IDP/Budget will delivered to the Moshate and Municipal 7 cluster offices for the public to access the approved documents. This will be done in order to accommodate community members in rural areas without access to internet.

3. Detailed Budget Tables

MBRR Table A1 - Budget Summary

*Audited outcomes from the system are misclassified and incorrect. The Municipality will embark on data cleansing once National Treasury has granted the permission to correct.

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Financial Performance										
Property rates	360 161	420 313	503 869	526 157	526 157	526 157	306 135	547 228	571 311	597 021
Service charges	1 363 160	1 321 150	1 526 204	1 780 034	1 737 034	1 737 034	994 696	1 953 754	2 119 219	2 119 756
Investment revenue	29 593	13 124	19 872	13 069	13 069	13 069	9 410	15 683	16 374	16 389
Transfers recognised - operational	940 916	1 090 169	1 291 571	1 187 428	1 379 700	1 379 700	1 125 419	1 211 033	1 305 914	1 333 789
Other own revenue	345 427	200 328	570 878	300 334	289 548	289 548	169 587	301 136	314 391	314 693
Total Revenue (excluding capital transfers and contributions)	3 039 257	3 045 084	3 912 394	3 807 023	3 945 509	3 945 509	2 605 248	4 028 835	4 327 208	4 381 648
Employee costs	760 451	854 608	922 982	990 053	1 008 031	1 008 031	633 072	1 044 362	1 090 313	1 144 828
Remuneration of councillors	36 190	37 955	38 522	42 511	42 511	42 511	25 878	43 421	45 331	47 598
Depreciation & asset impairment	869 900	680 387	734 203	255 000	255 000	255 000	-	250 000	255 000	260 000
Finance charges	63 645	72 229	69 673	97 987	82 987	82 987	27 647	50 000	47 000	44 000
Materials and bulk purchases	895 838	940 438	967 977	1 141 409	1 073 755	1 073 755	663 815	1 176 739	1 228 518	1 289 945
Transfers and grants	9 480	24 664	179 851	11 500	39 500	39 500	9 286	40 000	15 660	16 443
Other expenditure	1 207 143	1 225 365	1 126 799	1 141 007	1 314 948	1 314 948	690 122	1 264 112	1 324 906	1 394 724
Total Expenditure	3 832 646	3 835 646	4 040 007	3 679 467	3 816 733	3 816 733	2 049 818	3 868 633	4 006 728	4 197 539
Surplus/(Deficit)	(793 389)	(790 562)	(127 613)	127 556	128 776	128 776	555 429	160 201	320 480	184 109
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	546 275	950 606	1 026 876	874 055	847 589	847 589	382 977	795 321	719 763	719 104
Contributions recognised - capital & contributed assets	1	29 848	1 076	1 500	1 500	1 500	549	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(247 113)	189 892		1 003 111	977 866	977 866	938 955	955 522	1 040 244	903 213
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(247 113)	189 892	-	1 003 111	977 866	977 866	938 955	955 522	1 040 244	903 213
Capital expenditure & funds sources										
Capital expenditure	(961 281)	1 210 537	867 469	1 201 499	1 039 881	1 039 881	599 781	1 168 555	993 212	978 824
Transfers recognised - capital	(567 715)	918 141	818 067	875 555	849 089	849 089	535 853	785 321	705 663	703 507
Public contributions & donations										
Borrowing	(117 544)	39 927	64 147	234 923	(0)	(0)	23 803	-	-	-
Internally generated funds	(209 197)	205 159	58 066	91 021	190 792	190 792	40 126	383 235	287 549	275 317
Total sources of capital funds	(894 455)	1 163 227	940 280	1 201 499	1 039 881	1 039 881	599 781	1 168 555	993 212	978 824
Financial position										
Total current assets	846 110	1 059 874	1 321 187	1 147 159	919 784	919 784	1 497 619	1 163 074	1 395 650	1 525 743
Total non current assets	13 355 562	13 898 083	16 742 380	17 297 810	17 136 192	17 136 192	17 157 806	18 028 493	18 809 400	19 570 914
Total current liabilities	928 256	1 263 922	1 378 191	893 117	672 490	672 490	1 066 313	637 450	654 334	668 296
Total non current liabilities	808 018	846 399	807 577	1 102 863	867 940	867 940	807 577	790 689	795 175	798 746
Community wealth/Equity	12 993 318	12 658 086	14 945 799	16 448 989	16 515 546	1 512 198	15 847 405	17 763 428	18 755 542	19 629 615

Table A1 Budget Summary – Continues

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash flows										
Net cash from (used) operating	(844 357)	(2 562 252)	1 247 885	1 094 529	1 174 768	1 174 768	1 015 833	1 249 688	1 068 641	948 519
Net cash from (used) investing	-	(273 404)	(1 077 768)	(1 163 809)	(1 007 126)	(1 007 126)	(462 809)	(1 110 128)	(943 552)	(929 883)
Net cash from (used) financing	114 341	(40 515)	(2 626)	237 223	(0)	(0)	(70 455)	(19 125)	(20 336)	(21 538)
Cash/cash equivalents at the year end	(615 497)	(2 761 738)	307 041	301 012	608 739	608 739	891 066	396 939	501 692	498 790
Cash backing/surplus reconciliation										
Cash and investments available	348 349	117 027	208 324	195 852	276 504	276 504	276 504	301 394	433 885	476 880
Application of cash and investments	40 000	(71 375)	413 987	92 250	74 297	74 297	74 297	145 181	130 467	122 077
Balance - surplus (shortfall)	308 349	188 402	(205 662)	103 602	202 207	202 207	202 207	156 213	303 418	354 804
Asset management										
Asset register summary (WDV)	11 821 213	11 830 432	14 984 923	15 091 490	14 929 872	14 929 872	14 929 872	15 822 173	16 603 081	17 364 595
Depreciation	-	676 847	733 507	255 000	255 000	255 000	255 000	250 000	255 000	260 000
Renewal of Existing Assets	182 211	397 607	708 293	355 586	322 140	322 140	322 140	355 586	274 756	271 955
Repairs and Maintenance	(7 196)	469 233	456 154	559 546	656 054	656 054	680 432	554 495	590 032	601 933
Free services										
Cost of Free Basic Services provided	494 359	507 448	550 224	513 374	513 374	513 374	513 374	131 533	139 826	148 886
Revenue cost of free services provided	-	-	-	-	-	-	-	30 594	31 940	31 970
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewage:	-	178	182	103	103	103	103	103	106	109
Energy:	41	41	42	6	6	6	6	6	6	6
Refuse:	-	-	-	-	-	-	-	-	-	-

The City continuously affirms the commitment of pushing back the frontiers of poverty and the adverse social and economic realities. As a result, thereof, social relief will be provided to the elderly, indigent child-headed families and registered indigent's households as follows:

- Free 6 kl of water monthly
- Sanitation-100% rebate
- Refuse-100% rebate
- Free 100kw electricity monthly
- Basic charge-100% rebate
- 100% rebate on assessment rate on indigent residential properties

MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Functional Classification Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue - Functional									
Governance and administration	2 059 139	2 554 328	2 957 053	2 742 972	2 908 779	2 908 779	2 715 660	2 766 200	2 819 288
Executive and council	-	-	(23)	1 504	1 504	1 504	1 564	1 634	1 635
Finance and administration	2 059 139	2 554 328	2 957 076	2 741 467	2 907 274	2 907 274	2 714 095	2 764 565	2 817 652
Internal audit	-	-	-	1	1	1	1	1	1
Community and public safety	56 654	(691)	7 359	16 214	12 714	12 714	13 225	13 808	13 821
Community and social services	3 914	(9 778)	2 415	4 201	4 201	4 201	4 370	4 562	4 567
Sport and recreation	42 634	8 091	3 019	11 149	7 649	7 649	7 957	8 307	8 315
Public safety	9 603	533	854	341	341	341	354	370	370
Housing	503	463	1 071	520	520	520	541	565	565
Health	-	-	0	3	3	3	3	4	4
Economic and environmental services	92 468	92 792	448 894	143 188	135 902	135 902	141 341	147 561	147 703
Planning and development	65 771	17 463	391 173	53 905	50 405	50 405	52 423	54 730	54 782
Road transport	26 313	75 330	57 720	87 294	83 508	83 508	86 849	90 672	90 759
Environmental protection	384	0	-	1 989	1 989	1 989	2 069	2 160	2 162
Trading services	1 371 548	1 379 108	1 527 040	1 780 203	1 737 203	1 737 203	1 953 929	2 119 403	2 119 940
Energy sources	838 885	874 335	1 049 765	1 234 594	1 234 594	1 234 594	1 419 786	1 561 764	1 561 764
Water management	331 471	290 292	251 003	296 691	253 691	253 691	275 255	287 363	287 640
Waste water management	97 724	107 299	115 590	126 898	126 898	126 898	131 986	137 791	137 924
Waste management	103 468	107 183	110 682	122 020	122 020	122 020	126 902	132 485	132 612
Expenditure - Functional									
Governance and administration	1 625 775	1 385 632	1 090 577	1 205 472	1 275 556	1 275 556	1 254 042	1 270 611	1 319 856
Executive and council	258 006	358 295	259 497	383 191	403 428	403 428	409 744	395 657	407 672
Finance and administration	1 363 224	1 019 726	820 124	810 533	860 480	860 480	832 114	862 236	898 831
Internal audit	4 546	7 611	10 956	11 748	11 648	11 648	12 183	12 718	13 353
Community and public safety	202 342	281 942	350 270	290 602	290 204	290 204	301 061	311 661	324 832
Community and social services	7 888	80 048	72 736	77 524	77 697	77 697	80 883	83 864	87 994
Sport and recreation	181 376	137 840	192 923	139 720	139 504	139 504	144 013	148 517	153 862
Public safety	12 210	57 172	64 681	54 804	54 322	54 322	56 667	59 007	61 784
Housing	512	589	13 157	11 549	11 656	11 656	12 166	12 654	13 233
Health	355	6 293	6 772	7 005	7 025	7 025	7 332	7 619	7 958
Economic and environmental services	649 476	856 147	848 311	509 517	560 391	560 391	536 634	549 501	583 722
Planning and development	59 006	97 864	122 207	115 117	107 789	107 789	119 962	124 376	130 221
Road transport	590 430	757 913	713 071	371 331	429 523	429 523	393 067	402 596	429 874
Environmental protection	40	371	13 033	23 068	23 078	23 078	23 605	22 529	23 627
Trading services	1 355 052	1 311 925	1 750 850	1 673 877	1 690 582	1 690 582	1 776 897	1 874 955	1 969 129
Energy sources	820 756	749 770	916 158	1 020 858	963 332	963 332	1 072 805	1 113 570	1 170 597
Water management	399 366	299 380	582 849	488 596	540 010	540 010	508 644	528 872	552 870
Waste water management	90 652	89 597	115 687	50 741	56 041	56 041	58 736	91 464	97 720
Waste management	44 278	173 178	136 156	113 682	131 198	131 198	136 712	141 050	147 942
Other	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3 832 646	3 835 646	4 040 007	3 679 467	3 816 733	3 816 733	3 868 633	4 006 728	4 197 538
Surplus/(Deficit) for the year	(247 113)	189 892	900 339	1 003 111	977 866	977 866	955 522	1 040 244	903 213

MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote									
Vote 1 - CHIEF OPERATIONS OFFICE	436 221	699 012	-	8	8	8	9	10	10
Vote 2 -MUNICIPAL MANAGER'S OFFICE	-	-	(23)	1 504	1 504	1 504	1 564	1 634	1 635
Vote 3 - WATER AND SANITATION	429 195	397 591	366 593	423 589	380 589	380 589	407 241	425 153	425 564
Vote 4 - ENERGY SERVICES	836 250	873 469	1 049 765	1 234 594	1 234 594	1 234 594	1 419 786	1 561 764	1 561 764
Vote 5 - COMMUNITY SERVICES	106 050	117 175	116 116	139 347	135 847	135 847	141 284	147 501	147 642
Vote 6 - PUBLIC SAFETY	26 351	39 788	36 451	56 914	53 128	53 128	55 255	57 687	57 742
Vote 7 - CORPORATE AND SHARED SERVICES	944	4 993	3 359	4 128	4 128	4 128	4 294	4 484	4 488
Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	47 502	17 463	391 173	53 903	50 403	50 403	52 420	54 728	54 780
Vote 9 - BUDGET AND TREASURY OFFICE	1 703 020	1 839 365	2 953 328	2 736 982	2 902 788	2 902 788	2 709 429	2 759 693	2 812 775
Vote 10 - TRANSPORT SERVICES	-	36 219	22 512	31 088	31 088	31 088	32 332	33 755	33 787
Vote 11 - HUMAN SETTLEMENT	-	463	1 071	520	520	520	541	565	565
11.2 - HUMAN SETTLEMENT - HOUSING ADMINISTRATION	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	3 585 533	4 025 538	4 940 346	4 682 578	4 794 598	4 794 598	4 824 155	5 046 972	5 100 752
Expenditure by Vote to be appropriated									
Vote 1 - CHIEF OPERATIONS OFFICE	875 762	555 077	153 703	149 356	138 785	138 785	153 028	159 280	167 304
Vote 2 -MUNICIPAL MANAGER'S OFFICE	261 759	367 641	246 851	350 694	376 370	376 370	381 509	366 125	376 602
Vote 3 - WATER AND SANITATION	402 342	316 730	698 536	539 337	596 052	596 052	567 379	620 336	650 590
Vote 4 - ENERGY SERVICES	814 299	739 820	916 158	1 020 858	963 332	963 332	1 072 805	1 113 570	1 170 597
Vote 5 - COMMUNITY SERVICES	231 201	325 127	389 618	323 381	340 264	340 264	354 751	366 265	382 267
Vote 6 - PUBLIC SAFETY	58 976	196 634	290 525	289 230	314 519	314 519	321 995	331 720	348 004
Vote 7 - CORPORATE AND SHARED SERVICES	163 704	327 945	269 103	255 769	261 558	261 558	278 882	290 604	303 794
Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	7 021	57 096	76 218	74 038	74 269	74 269	77 686	80 710	84 300
Vote 9 - BUDGET AND TREASURY OFFICE	971 206	329 369	385 736	402 435	423 958	423 958	366 962	378 295	392 129
Vote 10 - TRANSPORT SERVICES	45 863	619 617	600 403	262 819	315 970	315 970	281 470	287 169	308 718
Vote 11 - HUMAN SETTLEMENT	512	590	13 157	11 549	11 656	11 656	12 166	12 654	13 233
Total Expenditure by Vote	3 832 646	3 835 646	4 040 007	3 679 467	3 816 733	3 816 733	3 868 633	4 006 728	4 197 538
Surplus/(Deficit) for the year	(247 113)	189 892	900 339	1 003 111	977 866	977 866	955 522	1 040 244	903 213

MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source										
Property rates	360 161	420 313	503 869	526 157	526 157	526 157	306 135	547 228	571 311	597 021
Service charges - electricity revenue	911 392	865 004	1 048 161	1 234 579	1 234 579	1 234 579	694 154	1 419 771	1 561 748	1 561 748
Service charges - water revenue	250 522	241 665	251 728	296 543	253 543	253 543	142 084	275 101	287 201	287 478
Service charges - sanitation revenue	97 777	107 299	115 610	126 897	126 897	126 897	74 577	131 985	137 790	137 923
Service charges - refuse revenue	103 468	107 183	110 705	122 016	122 016	122 016	83 880	126 897	132 481	132 607
Service charges - other										
Rental of facilities and equipment	15 730	14 880	9 046	21 362	14 362	14 362	3 863	14 938	15 596	15 610
Interest earned - external investments	29 593	13 124	19 872	13 069	13 069	13 069	9 410	15 683	16 374	16 389
Interest earned - outstanding debtors	77 045	64 962	108 997	97 347	97 347	97 347	58 280	101 241	105 696	105 797
Dividends received	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	21 126	31 298	31 584	36 673	36 673	36 673	10 120	38 140	39 818	39 857
Licences and permits	11 251	7 634	5 508	16 557	12 771	12 771	6 568	13 283	13 867	13 881
Agency services	17 345	23 975	22 385	27 798	27 798	27 798	72 129	28 911	30 183	30 212
Transfers and subsidies	940 916	1 090 169	1 291 571	1 187 428	1 379 700	1 379 700	1 125 419	1 211 033	1 305 914	1 333 789
Other revenue	98 074	21 076	14 908	100 596	100 596	100 596	18 626	104 624	109 232	109 337
Gains on disposal of PPE	104 856	36 503	378 450	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	3 039 257	3 045 084	3 912 394	3 807 023	3 945 509	3 945 509	2 605 248	4 028 835	4 327 208	4 381 648
Expenditure By Type										
Employee related costs	760 451	854 608	922 982	990 053	1 008 031	1 008 031	633 072	1 044 362	1 090 313	1 144 828
Remuneration of councillors	36 190	37 955	38 522	42 511	42 511	42 511	25 878	43 421	45 331	47 598
Debt impairment	151 266	216 988	153 373	250 000	250 000	250 000	16 721	250 000	255 000	260 000
Depreciation & asset impairment	859 900	680 387	734 203	255 000	255 000	255 000	-	250 000	255 000	260 000
Finance charges	63 645	72 229	69 673	97 987	82 987	82 987	27 647	50 000	47 000	44 000
Bulk purchases	802 365	810 742	920 913	1 051 822	973 072	973 072	633 422	887 800	926 863	973 206
Other materials	93 472	129 696	47 064	89 587	100 683	100 683	30 393	288 939	301 655	316 739
Contracted services	749 886	728 961	759 748	682 021	855 568	855 568	549 887	781 471	826 568	879 567
Transfers and subsidies	9 480	24 664	179 851	11 500	39 500	39 500	9 286	40 000	15 660	16 443
Other expenditure	252 624	249 618	208 183	208 987	209 380	209 380	123 513	232 641	243 338	255 157
Loss on disposal of PPE	53 367	29 798	5 496	-	-	-	-	-	-	-
Total Expenditure	3 832 646	3 835 646	4 040 007	3 679 467	3 816 733	3 816 733	2 049 818	3 868 633	4 006 728	4 197 539
Surplus/(Deficit)	(793 389)	(790 562)	(127 613)	127 556	128 776	128 776	555 429	160 201	320 480	184 109
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	546 275	950 606	1 026 876	874 055	847 589	847 589	382 977	795 321	719 763	719 104
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	1	6	1 076	1 500	1 500	1 500	549	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	29 842	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(247 113)	189 892	900 339	1 003 111	977 866	977 866	938 955	955 522	1 040 244	903 213
Taxation	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(247 113)	189 892	900 339	1 003 111	977 866	977 866	938 955	955 522	1 040 244	903 213
Attributable to minorities	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(247 113)	189 892	900 339	1 003 111	977 866	977 866	938 955	955 522	1 040 244	903 213
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(247 113)	189 892	900 339	1 003 111	977 866	977 866	938 955	955 522	1 040 244	903 213

MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure - Vote									
Single-year expenditure to be appropriated									
Vote 1 - Chief Operations Office	93 430	29 997	75 965	2 796	9 504	9 504	8 915	7 850	4 667
Vote 2 - Municipal Manger Office	-	-	-	-	-	-	-	-	-
Vote 3 - Water and Sanitation	32 793	-	707 793	536 244	457 034	457 034	336 336	279 304	263 933
Vote 4 - Energy Services	(1 183 996)	1 070 826	(226 146)	20 201	69 739	69 739	258 250	248 725	229 495
Vote 5 - Community Services	74 884	6 304	(36 172)	67 312	88 157	88 157	84 862	13 939	19 311
Vote 6 - Public Safety	-	7 174	38 028	2 527	1 389	1 389	8 115	8 131	7 589
Vote 7 - Corporate and Shared Services	21 609	60 356	75 816	31 043	48 858	48 858	47 975	9 383	9 954
Vote 8 - Planning and Economic Development	-	(8 677)	(8 001)	5 805	6 437	6 437	19 339	20 252	24 327
Vote 9 - Budget and Treasury	-	8 506	(10 246)	1 000	31 685	31 685	-	-	-
Vote 10 - Transport Services	-	36 049	250 433	534 570	327 078	327 078	404 763	405 628	419 547
Vote 11 - Human Settlement	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	(961 281)	1 210 537	867 469	1 201 499	1 039 881	1 039 881	1 168 555	993 212	978 824
Total Capital Expenditure - Vote	(961 281)	1 210 537	867 469	1 201 499	1 039 881	1 039 881	1 168 555	993 212	978 824
Capital Expenditure - Functional									
Governance and administration	(84 402)	111 307	78 434	32 679	81 179	81 179	49 837	10 111	10 922
Executive and council	-	-	-	-	-	-	-	-	-
Finance and administration	(84 402)	111 307	78 434	32 679	81 179	81 179	49 837	10 111	10 922
Internal audit	-	-	-	-	-	-	-	-	-
Community and public safety	(61 012)	28 848	20 861	62 861	83 787	83 787	61 082	17 342	23 237
Community and social services	(42 989)	3 712	2 168	4 422	4 711	4 711	6 750	7 524	9 084
Sport and recreation	(12 229)	18 855	18 728	58 439	79 076	79 076	54 332	9 818	14 153
Public safety	(5 794)	6 281	(35)	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-
Economic and environmental services	(339 228)	481 922	24 441	541 248	333 562	333 562	429 630	429 269	447 291
Planning and development	(2 364)	16 892	(15 944)	5 805	6 437	6 437	19 339	20 252	24 327
Road transport	(336 864)	465 030	40 385	535 443	327 125	327 125	410 290	409 017	422 965
Environmental protection	-	-	-	-	-	-	-	-	-
Trading services	(476 638)	588 459	743 734	564 711	541 353	541 353	628 006	536 490	497 373
Energy sources	(26 032)	25 498	29 172	20 201	77 139	77 139	263 450	253 725	229 495
Water management	(363 680)	346 155	372 709	250 087	243 508	243 508	220 312	170 654	157 265
Waste water management	(83 849)	206 989	335 084	286 157	213 526	213 526	116 024	108 650	106 668
Waste management	(3 077)	9 817	6 768	8 265	7 180	7 180	28 220	3 461	3 945
Other	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	(961 281)	1 210 537	867 469	1 201 499	1 039 881	1 039 881	1 168 555	993 212	978 824
Funded by:									
National Government	(567 715)	918 141	817 333	874 055	847 589	847 589	785 321	705 663	703 507
Transfers recognised - capital	(567 715)	918 141	818 067	875 555	849 089	849 089	785 321	705 663	703 507
Public contributions & donations									
Borrowing	(117 544)	39 927	64 147	234 923	(0)	(0)	-	-	-
Internally generated funds	(209 197)	205 159	58 066	91 021	190 792	190 792	383 235	287 549	275 317
Total Capital Funding	(894 455)	1 163 227	940 280	1 201 499	1 039 881	1 039 881	1 168 555	993 212	978 824

MBRR Table A6 - Budgeted Financial Position

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
ASSETS									
Current assets									
Cash	2 043	61 635	420 773	407 880	276 504	276 504	216 939	321 692	318 789
Call investment deposits	112 501	124 240	(479)	96 000	0	0	180 000	180 000	180 000
Consumer debtors	661 166	563 903	510 897	501 565	501 565	501 565	521 628	542 493	564 193
Other debtors	162 741	166 411	202 540	45 000	45 000	45 000	47 700	50 562	53 596
Current portion of long-term receivables	763	763	763	500	500	500	530	562	596
Inventory	(93 104)	142 922	186 693	96 214	96 214	96 214	196 277	300 342	408 570
Total current assets	846 110	1 059 874	1 321 187	1 147 159	919 784	919 784	1 163 074	1 395 650	1 525 743
Non current assets									
Long-term receivables	144	144	144	-	-	-	-	-	-
Investments	-	-	-	-	-	-	-	-	-
Investment property	732 808	737 261	1 115 884	732 808	732 558	732 558	747 367	764 347	784 810
Investment in Associate	1	1	1	1	1	1	-	-	-
Property, plant and equipment	12 583 796	13 098 643	15 569 844	16 541 784	16 380 417	16 380 417	17 257 909	18 021 837	18 762 887
Agricultural									
Biological	11 833	4 732	4 450	11 833	11 833	11 833	11 833	11 833	11 833
Intangible	11 383	35 401	30 157	11 383	11 383	11 383	11 383	11 383	11 383
Other non-current assets	15 596	21 900	21 900	-	-	-	-	-	-
Total non current assets	13 355 562	13 898 083	16 742 380	17 297 810	17 136 192	17 136 192	18 028 493	18 809 400	19 570 914
TOTAL ASSETS	14 201 671	14 957 958	18 063 566	18 444 969	18 055 976	18 055 976	19 191 566	20 205 051	21 096 657
LIABILITIES									
Current liabilities									
Bank overdraft	-	-	-	-	-	-	-	-	-
Borrowing	51 309	65 787	54 771	50 433	50 433	50 433	20 336	20 336	21 538
Consumer deposits	72 407	73 102	71 199	73 500	73 500	73 500	-	-	-
Trade and other payables	796 375	1 116 857	1 244 043	758 906	538 279	538 279	617 113	633 998	646 758
Provisions	8 165	8 177	8 177	10 278	10 278	10 278	-	-	-
Total current liabilities	928 256	1 263 922	1 378 191	893 117	672 490	672 490	637 450	654 334	668 296
Non current liabilities									
Borrowing	516 939	478 209	423 544	712 581	477 658	477 658	376 990	356 654	333 914
Provisions	291 079	368 190	384 033	390 282	390 282	390 282	413 699	438 521	464 832
Total non current liabilities	808 018	846 399	807 577	1 102 863	867 940	867 940	790 689	795 175	798 746
TOTAL LIABILITIES	1 736 274	2 110 321	2 185 768	1 995 980	1 540 430	1 540 430	1 428 138	1 449 509	1 467 042
NET ASSETS	12 465 397	12 847 636	15 877 799	16 448 989	16 515 546	16 515 546	17 763 428	18 755 542	19 629 615
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	5 567 298	5 233 549	5 351 697	8 947 316	9 013 872	9 013 872	10 261 754	11 253 868	12 127 942
Reserves	7 426 021	7 424 537	9 594 102	7 501 674	7 501 674	(7 501 674)	7 501 674	7 501 674	7 501 674
TOTAL COMMUNITY WEALTH/EQUITY	12 993 318	12 658 086	14 945 799	16 448 989	16 515 546	1 512 198	17 763 428	18 755 542	19 629 615

MBRR Table A7 - Budgeted Cash Flow Statement

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	-	38 006	368 630	463 018	463 018	463 018	470 616	502 754	525 379
Service charges	-	253 726	1 540 750	1 566 430	1 599 256	1 599 256	1 767 296	1 957 925	1 958 486
Other revenue	-	39 782	146 214	166 564	283 641	283 641	171 909	183 652	183 828
Government - operating	-	203	871 603	1 187 428	1 341 780	1 341 780	1 211 033	1 305 914	1 333 789
Government - capital	-	2	1 481 184	874 055	788 297	788 297	795 321	719 763	719 104
Interest	-	-	1 495	11 501	10 194	10 194	13 488	14 409	14 422
Dividends	-	-	-	-	-	-	-	-	-
Payments									
Suppliers and employees	(841 216)	(2 822 770)	(2 912 467)	(3 064 980)	(3 188 931)	(3 188 931)	(3 094 475)	(3 556 248)	(3 729 069)
Finance charges	(3 141)	(62 780)	(69 673)	(97 987)	(82 987)	(82 987)	(47 500)	(44 650)	(41 800)
Transfers and Grants	-	(8 420)	(179 851)	(11 500)	(39 500)	(39 500)	(38 000)	(14 877)	(15 621)
NET CASH FROM/(USED) OPERATING ACTIVITIES	(844 357)	(2 562 252)	1 247 885	1 094 529	1 174 768	1 174 768	1 249 688	1 068 641	948 519
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	-	11	18	1 500	1 500	1 500	-	-	-
Decrease (Increase) in non-current debtors	-	(144)	-	144	144	144	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-
Payments									
Capital assets	-	(273 271)	(1 077 786)	(1 165 454)	(1 008 770)	(1 008 770)	(1 110 128)	(943 552)	(929 883)
NET CASH FROM/(USED) INVESTING ACTIVITIES	-	(273 404)	(1 077 768)	(1 163 809)	(1 007 126)	(1 007 126)	(1 110 128)	(943 552)	(929 883)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	234 923	(0)	(0)	-	-	-
Increase (decrease) in consumer deposits	114 341	(40 515)	(2 626)	2 301	-	-	-	-	-
Payments									
Repayment of borrowing	-	-	-	-	-	-	(19 125)	(20 336)	(21 538)
NET CASH FROM/(USED) FINANCING ACTIVITIES	114 341	(40 515)	(2 626)	237 223	(0)	(0)	(19 125)	(20 336)	(21 538)
NET INCREASE/ (DECREASE) IN CASH HELD	(730 016)	(2 876 171)	167 491	167 943	167 642	167 642	120 435	104 753	(2 902)
Cash/cash equivalents at the year begin:	114 519	114 433	139 550	133 069	441 097	441 097	276 504	396 939	501 692
Cash/cash equivalents at the year end:	(615 497)	(2 761 738)	307 041	301 012	608 739	608 739	396 939	501 692	498 790

MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash and investments available									
Cash/cash equivalents at the year end	(615 497)	(2 761 738)	307 041	301 012	608 739	608 739	396 939	501 692	498 790
Other current investments > 90 days	730 041	2 947 613	113 253	202 868	(332 235)	(332 235)	(0)	(0)	(1)
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	114 544	185 875	420 294	503 880	276 504	276 504	396 939	501 692	498 789
Application of cash and investments									
Unspent conditional transfers	152 091	114 291	147 917	110 921	13 709	13 709	102 950	110 921	110 921
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements				21 739	21 739	21 739	48 895	48 895	48 895
Other working capital requirements	603 252	827 223	381 784	187 501	22 288	22 288	24 541	1 189	(7 817)
Other provisions				29 341	14 341	14 341	8 177	8 177	8 177
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments									
Total Application of cash and investments:	755 343	941 515	529 701	349 502	72 077	72 077	184 564	169 182	160 176
Surplus(shortfall)	(640 799)	(755 640)	(109 407)	154 378	204 427	204 427	212 375	332 510	338 614

MBRR Table A9 - Asset Management

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
CAPITAL EXPENDITURE									
Total New Assets	101 704	139 696	822 040	817 721	717 741	717 741	840 904	645 850	705 897
<i>Roads Infrastructure</i>	-	21 650	72 117	231 387	103 137	103 137	172 722	138 776	169 903
<i>Storm water Infrastructure</i>	-	-	3 641	-	-	-	2 500	6 000	9 610
<i>Electrical Infrastructure</i>	-	-	29 254	20 201	65 239	65 239	218 750	196 450	191 895
<i>Water Supply Infrastructure</i>	-	-	274 057	235 087	236 383	236 383	165 224	115 069	105 041
<i>Sanitation Infrastructure</i>	-	-	287 189	132 000	93 000	93 000	50 098	55 650	106 668
<i>Solid Waste Infrastructure</i>	6 355	-	2 573	7 600	5 223	5 223	27 993	2 960	2 938
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	1 500	1 500	136	172	158
Infrastructure	6 355	21 650	668 831	626 276	504 482	504 482	637 423	515 077	586 213
Community Facilities	-	13 879	17 417	113 596	82 580	82 580	95 805	81 518	74 947
Sport and Recreation Facilities	9 987	-	22 225	45 000	54 041	54 041	41 546	8 385	8 541
Community Assets	9 987	13 879	39 642	158 596	136 620	136 620	137 351	89 903	83 488
Heritage Assets	-	6 304	6 210	-	-	-	-	-	316
Revenue Generating	-	-	676	5 202	3 994	3 994	14 488	17 639	21 162
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	676	5 202	3 994	3 994	14 488	17 639	21 162
Operational Buildings	-	-	2 745	1 300	4 551	4 551	5 265	3 220	8 062
Housing	-	-	-	-	-	-	-	-	-
Other Assets	-	-	2 745	1 300	4 551	4 551	5 265	3 220	8 062
Biological or Cultivated Assets	-	(7 101)	(7 383)	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	25 734	25 895	304	162	162	-	-	-
Intangible Assets	-	25 734	25 895	304	162	162	-	-	-
Computer Equipment	-	7 127	9 610	2 000	2 500	2 500	1 359	792	-
Furniture and Office Equipment	14 812	860	1 457	373	1 773	1 773	725	455	488
Machinery and Equipment	-	37 155	39 739	3 670	3 160	3 160	7 421	3 845	4 190
Transport Assets	70 551	42 765	43 295	20 000	60 500	60 500	36 871	14 920	1 978
Libraries	-	(8 677)	(8 677)	-	-	-	-	-	-
Total Renewal of Existing Assets	7 108	-	50 925	10 488	32 595	32 595	61 521	61 498	11 137
<i>Roads Infrastructure</i>	-	-	2 424	1 500	3 500	3 500	1 314	317	343
<i>Storm water Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>	7 108	-	-	-	-	-	7 500	9 500	8 500
<i>Water Supply Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>	-	-	46 725	-	5 680	5 680	45 000	50 000	-
<i>Solid Waste Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	-	-	-	-	-	-	-
Infrastructure	7 108	-	49 149	1 500	9 180	9 180	53 814	59 817	8 843
Community Facilities	-	-	1 407	6 868	13 295	13 295	6 343	1 214	1 635
Sport and Recreation Facilities	-	-	-	-	-	-	-	132	132
Community Assets	-	-	1 407	6 868	13 295	13 295	6 343	1 346	1 767
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Operational Buildings	-	-	369	2 120	10 120	10 120	1 364	335	527
Housing	-	-	-	-	-	-	-	-	-
Other Assets	-	-	369	2 120	10 120	10 120	1 364	335	527

Table A9 Continued

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Total Upgrading of Existing Assets	121 011	4 038 437	4 288 364	371 790	289 545	289 545	266 130	285 864	261 790
<i>Roads Infrastructure</i>	74 884	-	132 526	188 733	133 277	133 277	143 829	192 219	175 807
<i>Storm water Infrastructure</i>	-	-	-	-	-	-	3 450	862	2 127
<i>Electrical Infrastructure</i>	-	4 038 526	4 038 526	-	-	-	20 000	30 000	25 000
<i>Water Supply Infrastructure</i>	32 793	-	12 513	15 000	9 000	9 000	15 000	56 905	53 542
<i>Sanitation Infrastructure</i>	-	-	87 309	154 157	115 102	115 102	63 280	3 000	-
<i>Solid Waste Infrastructure</i>	-	-	4 195	-	1 657	1 657	-	-	-
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>	-	-	8 437	-	-	-	5 000	345	316
Infrastructure	107 677	4 038 526	4 283 505	357 890	259 036	259 036	250 559	283 331	256 792
Community Facilities	10 160	-	-	300	1 400	1 400	3 314	1 188	1 925
Sport and Recreation Facilities	-	-	953	11 000	22 896	22 896	5 544	-	1 675
Community Assets	10 160	-	953	11 300	24 296	24 296	8 858	1 188	3 600
Heritage Assets	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	300	150	150	321	238	264
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	300	150	150	321	238	264
Operational Buildings	-	-	4 218	2 300	6 062	6 062	6 393	1 108	1 134
Housing	-	-	-	-	-	-	-	-	-
Other Assets	-	-	4 218	2 300	6 062	6 062	6 393	1 108	1 134
Intangible Assets	-	-	-	-	-	-	-	-	-
Computer Equipment	3 174	(89)	(312)	-	-	-	-	-	-
Total Capital Expenditure	229 823	4 178 133	5 161 328	1 199 999	1 039 881	1 039 881	1 168 555	993 212	978 824
<i>Roads Infrastructure</i>	74 884	21 650	207 067	421 620	239 914	239 914	317 865	331 312	346 053
<i>Storm water Infrastructure</i>	-	-	3 641	-	-	-	5 950	6 862	11 736
<i>Electrical Infrastructure</i>	7 108	4 038 526	4 067 780	20 201	65 239	65 239	246 250	235 950	225 395
<i>Water Supply Infrastructure</i>	32 793	-	286 570	250 087	245 383	245 383	180 224	171 974	158 583
<i>Sanitation Infrastructure</i>	-	-	421 223	286 157	213 782	213 782	158 378	108 650	106 668
<i>Solid Waste Infrastructure</i>	6 355	-	6 768	7 600	6 880	6 880	27 993	2 960	2 938
<i>Information and Communication Infrastructure</i>	-	-	8 437	-	1 500	1 500	5 136	517	475
Infrastructure	121 140	4 060 175	5 001 485	985 665	772 699	772 699	941 796	858 224	851 848
Community Facilities	10 160	13 879	18 824	120 764	97 274	97 274	105 462	83 919	78 507
Sport and Recreation Facilities	9 987	-	23 177	56 000	76 937	76 937	47 090	8 517	10 348
Community Assets	20 147	13 879	42 001	176 764	174 211	174 211	152 552	92 437	88 854
Heritage Assets	-	6 304	6 210	-	-	-	-	-	316
Revenue Generating	-	-	676	5 502	4 144	4 144	14 809	17 877	21 426
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Investment properties	-	-	676	5 502	4 144	4 144	14 809	17 877	21 426
Operational Buildings	-	-	7 332	5 721	20 733	20 733	13 022	4 664	9 723
Housing	-	-	-	-	-	-	-	-	-
Other Assets	-	-	7 332	5 721	20 733	20 733	13 022	4 664	9 723
Biological or Cultivated Assets	-	(7 101)	(7 383)	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	25 734	25 895	304	162	162	-	-	-
Intangible Assets	-	25 734	25 895	304	162	162	-	-	-
Computer Equipment	3 174	7 038	9 298	2 000	2 500	2 500	1 359	792	-
Furniture and Office Equipment	14 812	860	1 457	373	1 773	1 773	725	455	488
Machinery and Equipment	-	37 155	39 739	3 670	3 160	3 160	7 421	3 845	4 190
Transport Assets	70 551	42 765	43 295	20 000	60 500	60 500	36 871	14 920	1 978
Libraries	-	(8 677)	(8 677)	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	229 823	4 178 133	5 161 328	1 199 999	1 039 881	1 039 881	1 168 555	993 212	978 824

Table A9 Continued

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
ASSET REGISTER SUMMARY - PPE (WDV)	11 821 213	11 830 432	14 984 923	15 091 490	14 929 872	14 929 872	15 822 173	16 603 081	17 364 595
Roads Infrastructure	5 081 935	4 757 334	6 590 910	6 264 043	6 082 337	6 082 337	6 165 288	6 177 279	6 193 980
Storm water Infrastructure	430 157	430 989	434 630	421 401	421 401	421 401	427 351	427 973	431 386
Electrical Infrastructure	1 379 973	1 379 973	1 409 227	2 539 120	2 582 908	2 582 908	2 681 919	2 687 319	2 632 114
Water Supply Infrastructure	1 331 000	1 538 536	1 825 106	2 038 853	2 034 149	2 034 149	2 722 061	3 661 150	4 411 747
Sanitation Infrastructure	426 901	431 367	852 590	709 080	636 705	636 705	581 301	531 573	529 591
Solid Waste Infrastructure	63 319	63 319	70 088	26 252	25 532	25 532	45 060	19 989	20 258
Information and Communication Infrastructure	11 681	11 681	20 118	12 383	12 383	12 383	16 019	11 400	11 358
Infrastructure	8 724 965	8 613 199	11 202 668	12 011 132	11 795 415	11 795 415	12 638 999	13 516 683	14 230 434
Community Facilities									
Community Assets	1 755 651	1 750 528	1 969 498	1 865 261	1 862 876	1 862 876	1 833 407	1 776 230	1 770 726
Heritage Assets	15 596	21 900	21 900	-	-	-	-	-	-
Investment properties	732 808	737 261	1 115 884	732 808	732 558	732 558	747 367	764 347	784 810
Other Assets	197 266	197 266	204 598	234 206	249 219	249 219	248 827	234 719	235 624
Biological or Cultivated Assets	11 833	4 732	4 450	11 833	11 833	11 833	11 833	11 833	11 833
Intangible Assets	11 383	35 401	30 157	11 383	11 383	11 383	11 383	11 383	11 383
Computer Equipment	5 015	14 002	7 516	8 344	8 844	8 844	7 703	7 136	6 344
Furniture and Office Equipment	24 420	20 293	16 523	15 306	16 706	16 706	15 159	15 070	15 077
Machinery and Equipment	9 339	38 087	37 839	330	(348)	(348)	6 488	2 324	3 957
Transport Assets	151 063	215 888	187 799	19 013	59 513	59 513	119 135	81 483	112 532
Libraries	181 873	181 873	186 092	181 873	181 873	181 873	181 873	181 873	181 873
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	11 821 213	11 830 432	14 984 923	15 091 490	14 929 872	14 929 872	15 822 173	16 603 081	17 364 595
EXPENDITURE OTHER ITEMS	(7 196)	1 146 080	1 189 661	814 546	911 054	911 054	874 658	902 963	940 432
Depreciation	-	676 847	733 507	255 000	255 000	255 000	250 000	255 000	260 000
Repairs and Maintenance by Asset Class	(7 196)	469 233	456 154	559 546	656 054	656 054	624 658	647 963	680 432
Roads Infrastructure	(7 186)	21 736	36 175	77 031	89 948	89 948	98 579	100 360	105 450
Electrical Infrastructure	-	(21 877)	49 637	114 438	112 928	112 928	111 229	116 124	121 930
Water Supply Infrastructure	-	20 025	156 286	137 507	196 248	196 248	176 829	186 610	195 940
Sanitation Infrastructure	-	14 659	4 435	11 133	11 133	11 133	11 645	12 158	12 765
Solid Waste Infrastructure	-	2 080	77 912	57 848	73 448	73 448	77 252	79 115	83 071
Infrastructure	(7 186)	36 623	324 445	397 956	483 704	483 704	475 534	494 366	519 156
Community Facilities	-	21	6 645	7 588	8 988	8 988	8 892	7 195	7 555
Sport and Recreation Facilities	-	2 577	31 596	32 534	33 862	33 862	35 420	36 979	38 828
Community Assets	-	2 598	38 241	40 122	42 850	42 850	44 312	44 174	46 382
Operational Buildings	(0)	389 456	28 492	58 826	71 111	71 111	43 735	45 659	47 942
Other Assets	(0)	389 456	28 492	58 826	71 111	71 111	43 735	45 659	47 942
Licences and Rights	-	-	14 303	10 500	10 700	10 700	11 192	11 685	12 269
Intangible Assets	-	-	14 303	10 500	10 700	10 700	11 192	11 685	12 269
Computer Equipment	-	-	4 930	4 000	4 130	4 130	4 320	4 510	4 736
Furniture and Office Equipment	-	-	12 315	8 779	9 198	9 198	9 621	10 044	10 547
Machinery and Equipment	-	29 174	500	3	3	3	3	3	3
Transport Assets	(9)	11 381	32 928	39 359	34 359	34 359	35 940	37 521	39 397
TOTAL EXPENDITURE OTHER ITEMS	(7 196)	1 146 080	1 189 661	814 546	911 054	911 054	874 658	902 963	940 432
Renewal and upgrading of Existing Assets as % of total capex	55.7%	96.7%	84.1%	31.9%	31.0%	31.0%	28.0%	35.0%	27.9%
Renewal and upgrading of Existing Assets as % of deprecn	0.0%	596.7%	591.6%	149.9%	126.3%	126.3%	131.1%	136.2%	105.0%
R&M as a % of PPE	-0.1%	3.6%	2.9%	3.4%	4.0%	4.0%	3.6%	3.6%	3.6%
Renewal and upgrading and R&M as a % of PPE	1.0%	38.0%	32.0%	6.0%	7.0%	7.0%	6.0%	6.0%	5.0%

MBRR Table A10 - Basic Service Delivery Measurement

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	14 774	15 075	15 377	16 959	16 959	16 959	13 897	14 564	15 263
Sanitation (free minimum level service)	14 248	14 539	14 830	15 775	15 775	15 775	16 548	17 342	18 174
Electricity/other energy (50kwh per household per month)	-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)	14 539	14 539	14 830	15 775	15 775	15 775	16 548	17 342	18 174
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	18 654	19 844	21 111	22 682	22 682	22 682	18 587	19 479	20 414
Sanitation (free sanitation service to indigent households)	13 941	14 830	15 777	16 724	16 724	16 724	17 543	18 386	19 268
Electricity/other energy (50kwh per indigent household per month)	24 378	25 934	27 589	30 304	30 304	30 304	33 637	37 338	41 445
Refuse (removed once a week for indigent households)	11 686	12 432	13 226	14 020	14 020	14 020	14 707	15 413	16 153
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)									
	417 574	421 319	429 745	466 494	466 494	466 494	428 899	449 486	471 062
Total cost of FBS provided	486 232	494 359	507 448	550 224	550 224	550 224	513 374	540 101	568 341
Highest level of free service provided per household									
Property rates (R value threshold)	58	58	58	58	58	58	61	64	67
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (Rand per household per month)	95	95	95	95	95	95	95	95	95
Electricity (kwh per household per month)	100	100	100	100	100	100	100	100	100
Refuse (average litres per week)	240	240	240	240	240	240	240	240	240
Revenue cost of subsidised services provided (R'000)									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	42 831	48 450	49 937	57 169	59 456	59 456	62 666	65 674	68 827
Water (in excess of 6 kilolitres per indigent household per month)	18 654	19 844	21 111	22 682	22 682	22 682	18 587	19 479	20 414
Sanitation (in excess of free sanitation service to indigent households)	13 941	14 830	15 777	16 724	16 724	16 724	17 543	18 386	19 268
Electricity/other energy (in excess of 50 kwh per indigent household per month)	7 708	8 200	8 723	9 864	9 864	9 864	10 949	12 153	13 490
Refuse (in excess of one removal a week for indigent households)	11 686	12 432	13 226	14 020	14 020	14 020	14 707	15 413	16 153
Total revenue cost of subsidised services provided	94 819	103 757	108 774	120 459	122 746	122 746	124 453	131 105	138 152

MBRR Table SA1 - Supporting detail to budgeted financial performance

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
REVENUE ITEMS:									
Property rates									
Total Property Rates	360 161	420 313	503 869	526 157	526 157	526 157	547 228	571 311	597 021
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	-	-	-	-	-	-	-	-	-
Net Property Rates	360 161	420 313	503 869	526 157	526 157	526 157	547 228	571 311	597 021
Service charges - electricity revenue									
Total Service charges - electricity revenue	911 392	865 004	1 048 161	1 234 579	1 234 579	1 234 579	1 419 771	1 561 748	1 561 748
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)									
Less Cost of Free Basis Services (50 kwh per indigent household per month)	25 934	27 589	30 304	33 637	33 637	33 637	44 486	48 934	53 827
Net Service charges - electricity revenue	911 392	865 004	1 048 161	1 234 579	1 234 579	1 234 579	1 419 771	1 561 748	1 561 748
Service charges - water revenue									
Total Service charges - water revenue	250 522	241 665	251 728	296 543	253 543	253 543	275 101	287 201	287 478
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)									
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)	19 844	21 111	22 682	18 587	18 587	18 587	23 741	24 785	25 900
Net Service charges - water revenue	250 522	241 665	251 728	296 543	253 543	253 543	275 101	287 201	287 478
Service charges - sanitation revenue									
Total Service charges - sanitation revenue	97 777	107 299	115 610	126 897	126 897	126 897	131 985	137 790	137 923
Less Revenue Foregone (in excess of free sanitation service to indigent households)									
Less Cost of Free Basis Services (free sanitation service to indigent households)	14 830	15 777	16 724	17 543	17 543	17 543	18 245	19 048	19 905
Net Service charges - sanitation revenue	97 777	107 299	115 610	126 897	126 897	126 897	131 985	137 790	137 923
Service charges - refuse revenue									
Total refuse removal revenue	103 468	107 183	110 705	122 016	122 016	122 016	157 492	164 420	164 577
Total landfill revenue	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of one removal a week to indigent households)	-	-	-	-	-	-	30 594	31 940	31 970
Less Cost of Free Basis Services (removed once a week to indigent households)	12 432	13 226	14 020	14 707	14 707	14 707	15 295	15 968	16 687
Net Service charges - refuse revenue	103 468	107 183	110 705	122 016	122 016	122 016	126 897	132 481	132 607
Other Revenue by source									
Fuel Levy									
Other Revenue	98 074	21 076	14 908	100 596	100 596	100 596	104 624	109 232	109 337
Total 'Other' Revenue	98 074	21 076	14 908	100 596	100 596	100 596	104 624	109 232	109 337
EXPENDITURE ITEMS:									
Employee related costs									
Basic Salaries and Wages	443 145	484 672	510 763	619 521	603 821	603 821	633 611	661 490	694 564
Pension and UIF Contributions	83 165	91 622	99 282	131 875	127 483	127 483	133 348	139 216	146 177
Medical Aid Contributions	29 107	32 216	35 738	37 958	37 745	37 745	39 482	41 219	43 280
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	32 759	37 745	39 532	48 180	48 180	48 180	50 505	52 727	55 363
Motor Vehicle Allowance	47 700	52 413	50 970	58 054	57 224	57 224	59 857	62 491	65 615
Cellphone Allowance	402	360	108	199	199	199	209	218	229
Housing Allowances	7 611	8 629	10 438	11 211	11 211	11 211	11 728	12 244	12 856
Other benefits and allowances	71 389	85 253	106 495	54 696	93 809	93 809	83 589	87 267	91 631
Payments in lieu of leave	29 622	18 633	56 989	15 958	15 958	15 958	17 272	18 032	18 934
Long service awards	5 991	(0)	56	7 405	7 405	7 405	7 760	8 102	8 507
Post-retirement benefit obligations	9 562	43 065	12 611	4 996	4 996	4 996	7 000	7 308	7 673
sub-total	760 451	854 608	922 982	990 053	1 008 031	1 008 031	1 044 362	1 090 313	1 144 828
Less: Employees costs capitalised to PPE	-	-	-	-	-	-	-	-	-
Total Employee related costs	760 451	854 608	922 982	990 053	1 008 031	1 008 031	1 044 362	1 090 313	1 144 828

DRAFT MULTI-YEAR BUDGET 2021/22- 2023/24



Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand									
Depreciation & asset impairment									
Depreciation of Property, Plant & Equipment	855 047	676 847	733 507	254 957	254 957	254 957	249 957	254 957	259 957
Lease amortisation	-	-	-	43	43	43	43	43	43
Capital asset impairment	4 853	3 540	696	-	-	-	-	-	-
Total Depreciation & asset impairment	859 900	680 387	734 203	255 000	255 000	255 000	250 000	255 000	260 000
Bulk purchases - electricity									
Electricity bulk purchases	802 365	810 742	920 913	1 051 822	973 072	973 072	887 800	926 863	973 206
Total bulk purchases	802 365	810 742	920 913	1 051 822	973 072	973 072	887 800	926 863	973 206
Transfers and grants									
Cash transfers and grants	9 480	24 664	179 851	11 500	39 500	39 500	40 000	15 660	16 443
Non-cash transfers and grants	-	-	-	-	-	-	-	-	-
Total transfers and grants	9 480	24 664	179 851	11 500	39 500	39 500	40 000	15 660	16 443
Contracted services									
Outsourced Services	361 316	351 126	352 231	256 613	343 872	343 872	323 015	322 905	337 500
Consultants and Professional Services	234 847	259 738	243 023	224 072	304 578	304 578	264 555	276 892	293 588
Contractors	153 723	118 097	164 494	201 336	207 119	207 119	193 901	226 771	248 479
Total contracted services	749 886	728 961	759 748	682 021	855 568	855 568	781 471	826 568	879 567
Other Expenditure By Type									
Collection costs	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions	6 499	35 861	3 023	124	124	124	130	136	143
Audit fees	12 704	9 960	14 340	11 000	10 350	10 350	10 826	11 303	11 868
Other Expenditure	233 421	203 797	190 820	197 862	198 906	198 906	221 685	231 900	243 147
Total 'Other' Expenditure	252 624	249 618	208 183	208 987	209 380	209 380	232 641	243 338	255 157
Repairs and Maintenance									
Employee related costs	-	270 553	63 111	208 778	220 555	220 555	223 808	235 656	247 438
Inventory Consumed (Project Maintenance)	-	24 413	36 538	56 805	43 282	43 282	45 274	47 266	49 630
Contracted Services	(7 196)	174 262	343 133	285 059	382 934	382 934	345 865	354 903	372 719
Other Expenditure	-	4	13 373	8 903	9 283	9 283	9 711	10 138	10 645
Total Repairs and Maintenance Expenditure	(7 196)	469 233	456 154	559 546	656 054	656 054	624 658	647 963	680 432
Inventory Consumed									
Inventory Consumed - Water	-	-	-	-	315	315	210 321	219 575	230 554
Inventory Consumed - Other	93 472	129 696	47 064	89 587	100 368	100 368	78 618	82 080	86 185
Total Inventory Consumed & Other Material	93 472	129 696	47 064	89 587	100 683	100 683	288 939	301 655	316 739



MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

DRAFT MULTI-YEAR BUDGET 2021/22- 2023/24



Description	Vote 1 - CHIEF OPERATIONS OFFICE	Vote 2 - MUNICIPAL MANAGER'S OFFICE	Vote 3 - WATER AND SANITATION	Vote 4 - ENERGY SERVICES	Vote 5 - COMMUNITY SERVICES	Vote 6 - PUBLIC SAFETY	Vote 7 - CORPORATE AND SHARED SERVICES	Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	Vote 9 - BUDGET AND TREASURY OFFICE	Vote 10 - TRANSPORT SERVICES	Vote 11 - HUMAN SETTLEMENT	Total
R thousand												
Revenue By Source												
Property rates	-	-	-	-	-	-	-	-	547 228	-	-	547 228
Service charges - electricity revenue	-	-	-	1 419 771	-	-	-	-	-	-	-	1 419 771
Service charges - water revenue	-	-	275 101	-	-	-	-	-	-	-	-	275 101
Service charges - sanitation revenue	-	-	131 985	-	-	-	-	-	-	-	-	131 985
Service charges - refuse revenue	-	-	-	-	126 897	-	-	-	-	-	-	126 897
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	5 396	4	-	9 537	-	-	-	14 938
Interest earned - external investments	-	-	-	-	-	-	-	-	15 683	-	-	15 683
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	101 241	-	-	101 241
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	148	10	149	37 833	-	-	-	-	-	38 140
Licences and permits	-	-	-	-	-	12 412	-	-	870	-	-	13 283
Agency services	-	-	-	-	-	-	-	-	-	28 911	-	28 911
Other revenue	9	1 564	8	6	8 841	5 005	4 294	42 883	38 052	3 421	541	104 624
Transfers and subsidies	-	-	-	-	-	-	-	-	1 211 033	-	-	1 211 033
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	9	1 564	407 241	1 419 786	141 284	55 255	4 294	52 420	1 914 109	32 332	541	4 028 835
Expenditure By Type												
Employee related costs	82 892	22 894	124 377	87 345	186 924	222 365	102 667	58 069	95 398	51 683	9 747	1 044 362
Remuneration of councillors	-	43 421	-	-	-	-	-	-	-	-	-	43 421
Debt impairment	-	250 000	-	-	-	-	-	-	-	-	-	250 000
Depreciation & asset impairment	235	1 576	57 817	14 689	46 221	6 021	11 425	8 901	713	101 340	1 062	250 000
Finance charges	-	-	-	-	-	-	-	-	50 000	-	-	50 000
Bulk purchases	-	-	-	887 800	-	-	-	-	-	-	-	887 800
Other materials	2 455	141	222 927	34 679	6 763	8 870	8 494	550	2 516	1 423	121	288 939
Contracted services	51 201	10 477	158 068	23 269	98 995	71 596	80 018	6 834	156 655	123 505	854	781 471
Transfers and subsidies	-	40 000	-	-	-	-	-	-	-	-	-	40 000
Other expenditure	16 245	13 001	4 191	25 024	15 848	13 143	76 278	3 332	61 679	3 519	382	232 641
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	153 028	381 509	567 379	1 072 805	354 751	321 995	278 882	77 686	366 962	281 470	12 166	3 868 633
Surplus/(Deficit)	(153 019)	(379 945)	(160 138)	346 981	(213 467)	(266 741)	(274 589)	(25 265)	1 547 147	(249 138)	(11 625)	160 202
Transfers and subsidies - capital (monetary allocations) (National	-	-	-	-	-	-	-	-	795 321	-	-	795 321
Transfers and subsidies - capital (monetary allocations) (National	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(153 019)	(379 945)	(160 138)	346 981	(213 467)	(266 741)	(274 589)	(25 265)	2 342 467	(249 138)	(11 625)	955 522

Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Develop and refurbish infrastructural services	Improved provision of basic and environmental services in a sustainable way to our communities		1 432 778	1 324 021	1 637 600	1 827 198	1 615 183	1 615 183	1 827 028	1 986 918	1 987 328
Create a conducive economic environment	Increased economic growth, job creation and sustainable human settlement		24 775	247 296	77 172						
Enhance revenue and asset base	Enhanced Financial Viability and Improved Financial Management		2 077 793	2 239 791	3 006 527	2 475 930	2 775 314	2 775 314	2 709 431	2 759 695	2 812 778
			-	-	-	-	-	-	-	-	-
			-	-	-	-	-	-	-	-	-
Facilitate, care and support communities	Improve community confidence in the system of local government		73	17 170	39 716	70 245	53 128	53 128	55 250	57 682	57 737
Invest in human capital and retain skills	Improve efficiency and effectiveness of Municipal administration		50 114	197 260	179 332						
Practice good governance	Improve efficiency and effectiveness of Municipal administration					309 205	350 973	350 973	232 446	242 677	242 909
Allocations to other priorities											
Total Revenue (excluding capital transfers and contributions)			3 585 533	4 025 538	4 940 346	4 682 578	4 794 598	4 794 598	4 824 155	5 046 972	5 100 752

Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Develop and refurbish infrastructural services	Improved provision of basic and environmental services in a sustainable way to our communities		1 997 788	884 597	1 451 577	840 334	835 877	835 877	1 072 805	1 113 570	1 170 597
Create a conducive economic environment	Increased economic growth, job creation and sustainable human settlement		59 565	111 329	73 642	139 987	86 007	86 007	78 445	81 694	85 551
Enhance revenue and asset base	Enhanced Financial Viability and Improved Financial Management		637 221	1 353 660	444 177	547 788	423 958	423 958	366 962	378 295	392 129
Plan sustainable integrated settlements	Increased economic growth, job creation and sustainable human settlement		56 930	154 792	227 302	230 522	315 970	315 970	281 470	287 169	308 718
Preserve natural resources	Improved provision of basic and environmental services in a sustainable way to our communities		-	-	-	-	-	-	-	-	-
Facilitate, care and support communities	Improve community confidence in the system of local government		603 983	508 799	622 304	635 784	653 723	653 723	676 746	697 985	730 271
Invest in human capital and retain skills	Improve efficiency and effectiveness of Municipal administration		164 776	260 962	260 112	230 470	261 118	261 118	336 133	350 370	366 545
Total Expenditure			3 832 646	3 835 646	4 040 007	3 679 467	3 816 733	3 816 733	3 868 633	4 006 728	4 197 539

Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	2017/18	2018/19	2019/20	Current Year 2020/21		2021/22 Medium Term Revenue and Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Develop and refurbish infrastructural services	Improved provision of basic and environmental services in a sustainable way to our communities	A	810 691	900 523	956 898	556 445	394 828	600 693	533 557	493 428
Create a conducive economic environment	Increased economic growth, job creation and sustainable human settlement	B	95 155	106 806	139 152	5 805	5 805	65 314	29 661	33 965
Enhance revenue and asset base	Enhanced Financial Viability and Improved Financial Management	C	1 548	9 169	6 500	1 000	1 000	-	-	-
Plan sustainable integrated settlements	Increased economic growth, job creation and sustainable human settlement	D	10 117	312 833	681 486	534 570	534 570	404 763	405 628	419 547
Preserve natural resources	Improved provision of basic and environmental services in a sustainable way to our communities	E	21 464	24 278	91 501	67 312	67 312	83 956	13 411	19 311
Facilitate, care and support communities	Improve community confidence in the system of local government	F	46 742	7 523	8 639	2 527	2 527	10 115	8 105	7 906
Invest in human capital and retain skills	Improve efficiency and effectiveness of Municipal administration	G	-	575	5 010	33 840	33 840	3 715	2 850	4 667
Total Capital Expenditure			985 716	1 361 707	1 889 186	1 201 499	1 039 881	1 168 555	993 212	978 824

Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Borrowing Management										
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid / Operating Expenditure	1.7%	1.9%	1.7%	2.7%	2.2%	2.2%	1.8%	1.7%	1.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing	3.0%	3.7%	2.7%	3.7%	3.2%	3.2%	2.5%	2.2%	2.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers	0.0%	0.0%	0.0%	72.1%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital										
Gearing	Long Term Borrowing/ Funds & Reserves	7.0%	6.4%	4.4%	9.5%	6.4%	-6.4%	5.0%	4.8%	4.5%
Liquidity										
Current Ratio	Current assets/current liabilities	0.9	0.8	1.0	1.3	1.4	1.4	1.8	2.1	2.3
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current	0.9	0.8	1.0	1.3	1.4	1.4	1.8	2.1	2.3
Liquidity Ratio	Monetary Assets/Current Liabilities	0.1	0.1	0.3	0.6	0.4	0.4	0.6	0.8	0.7
Revenue Management										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	16.7%	94.1%	88.0%	91.1%	97.4%	89.5%	91.5%
Current Debtors Collection Rate (Cash receipts % of		0.0%	16.8%	94.1%	88.0%	91.1%	91.1%	89.5%	91.5%	91.4%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	27.1%	24.0%	18.3%	14.4%	13.9%	13.9%	14.1%	13.7%	14.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors >									
Creditors Management										
Creditors System Efficiency	% of Creditors Paid Within Terms	65.0%	70.0%	80.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		-98.0%	-34.4%	339.3%	215.1%	86.2%	86.2%	129.0%	104.1%	107.3%
Employee costs	Employee costs/(Total Revenue - capital	25.0%	28.1%	23.6%	26.0%	25.5%	25.5%	25.9%	25.2%	26.1%
Remuneration	Total remuneration/(Total Revenue - capital	26.2%	29.3%	24.6%	27.1%	26.6%	26.6%	27.0%	26.2%	27.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital	-0.2%	15.4%	11.7%	14.7%	16.6%	16.6%	15.5%	15.0%	15.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	30.4%	24.7%	20.5%	9.3%	8.6%	8.6%	7.4%	7.0%	6.9%
IDP regulation financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating	-	1 307.9	227.9	257.0	257.0	257.0	81.1	84.0	84.8
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual	47.4%	41.6%	35.0%	23.5%	24.0%	24.0%	22.7%	21.9%	22.6%
iii. Cost coverage	(Available cash + Investments)/monthly fixed	(2.7)	(11.4)	1.2	1.1	2.2	2.2	1.4	1.8	1.7

Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	2001 Census	2011 Census	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue and Expenditure Framework		
				Outcome	Outcome	Outcome	Original Budget	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Demographics										
Population	Stats SA	508	629	638	651	664	629	672	691	712
Females aged 5 - 14	Stats SA	47	58	59	61	62	58	62	64	66
Males aged 5 - 14	Stats SA	48	60	61	62	63	58	62	64	66
Females aged 15 - 34	Stats SA	100	123	125	128	130	629	672	691	712
Males aged 15 - 34	Stats SA	100	123	125	128	130	123	132	135	139
Unemployment	Stats SA	211	204	207	211	215	204	218	224	231
Monthly household income (no. of households)										
No income	Stats SA	21 485	24 585	24 585	25 077	25 578	32 998	35 239	36 261	37 377
R1 - R1 600	Stats SA	7 473	8 551	8 551	8 722	8 896	11 478	12 257	12 613	13 001
R1 601 - R3 200	Stats SA	13 234	15 051	15 051	15 352	15 659	20 325	21 705	22 335	23 022
R3 201 - R6 400	Stats SA	30 048	34 367	34 367	35 054	35 755	46 149	49 283	50 713	52 273
R6 401 - R12 800	Stats SA	30 671	35 053	35 053	35 754	36 469	47 106	50 305	51 764	53 356
R12 801 - R25 600	Stats SA	18 216	20 794	20 794	21 210	21 634	27 977	29 876	30 743	31 689
R25 601 - R51 200	Stats SA	12 611	14 454	14 454	14 743	15 038	19 368	20 684	21 284	21 938
R52 201 - R102 400	Stats SA	11 210	12 900	12 900	13 158	13 421	17 216	18 385	18 919	19 501
R102 401 - R204 800	Stats SA	7 162	8 201	8 201	8 365	8 532	10 999	11 746	12 087	12 459
R204 801 - R409 600	Stats SA	2 491	2 834	2 834	2 891	2 948	383	409	420	433
R409 601 - R819 200	Stats SA	623	691	691	705	719	96	102	105	108
> R819 200	Stats SA	467	510	510	520	531	72	77	79	81
Household/demographics (000)										
Number of people in municipal area		508 277	628 999	638	629	642	629	645	661	677
Number of poor people in municipal area						-	-	-	-	-
Number of households in municipal area		124 978	130 361	157	178	182	239	255	263	270
Number of poor households in municipal area						-	8	161	165	170
Definition of poor household (R per month)						-	4 630	4 630	4 630	4 630
Housing statistics										
Formal		99 107	110 285	135 688	138 402	141 170	213 770	229 373	236 133	243 190
Informal		25 871	20 076	20 878	21 296	21 721	25 346	25 980	26 629	27 295
Total number of households		124 978	130 361	156 566	159 697	162 891	239 116	255 353	262 762	270 485

Municipal in-house services	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Household service targets (000)									
Water:									
Piped water inside dwelling	59 998	62 851	62 851	62 851	62 851	62 851	67 119	69 066	71 096
Piped water inside yard (but not in dwelling)	66 868	118 780	118 780	118 780	118 780	118 780	126 846	130 526	134 362
Using public tap (at least min.service level)	30 904	16 567	16 567	16 567	16 567	16 567	17 313	11 347	11 681
Other water supply (at least min.service level)	9 065	9 671	9 671	9 671	9 671	9 671	14 313	51 823	53 346
<i>Minimum Service Level and Above sub-total</i>	166 835	207 869	207 869	207 869	207 869	207 869	225 591	262 762	270 485
Using public tap (< min.service level)	2 864	10 040	10 040	10 040	10 040	10 040	11 027	106 174	109 294
Other water supply (< min.service level)	1 355	2 597	2 597	2 597	2 597	2 597	16 747	6 220	6 403
No water supply	6 947	141	141	141	141	141	366	1 735	1 786
<i>Below Minimum Service Level sub-total</i>	11 166	12 778	12 778	12 778	12 778	12 778	28 140	42 681	43 935
Total number of households	178 001	220 647	220 647	220 647	220 647	220 647	253 731	305 443	314 420
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	73 092	96 619	96 619	96 619	96 619	96 619	103 180	103 386	105 454
Flush toilet (with septic tank)	4 777	5 660	5 660	5 660	5 660	5 660	6 044	6 056	6 177
Chemical toilet	640	1 579	1 579	1 579	1 579	1 579	1 686	1 689	1 723
Pit toilet (ventilated)	18 585	38 840	38 840	38 840	38 840	38 840	40 575	40 656	41 469
Other toilet provisions (> min.service level)	1 652	5 756	5 756	5 756	5 756	5 756	25 756	25 808	26 324
<i>Minimum Service Level and Above sub-total</i>	98 746	148 454	148 454	148 454	148 454	148 454	177 241	177 595	181 147
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	77 115	282	282	282	282	282	282	283	288
No toilet provisions	5 070	4 248	4 248	4 248	4 248	4 248	4 248	4 256	4 342
<i>Below Minimum Service Level sub-total</i>	82 185	4 530	4 530	4 530	4 530	4 530	4 530	4 539	4 630
Total number of households	180 931	152 984	152 984	152 984	152 984	152 984	181 771	182 135	185 777
Energy:									
Electricity (at least min.service level)	112 379	112 379	114 626	119 121	119 121	225 628	240 949	247 940	255 228
Electricity - prepaid (min.service level)	97 167	97 167	99 111	102 997	102 997	8 026	8 571	8 820	9 079
<i>Minimum Service Level and Above sub-total</i>	209 546	209 546	213 737	222 119	222 119	233 654	249 520	256 760	264 306
Electricity (< min.service level)	18 611	18 611	18 983	19 728	19 728	-	-	-	-
Electricity - prepaid (< min. service level)	20 439	20 439	20 848	21 665	21 665	-	-	-	-
Other energy sources	2 069	2 069	2 110	2 193	2 193	5 462	5 833	6 002	6 179
<i>Below Minimum Service Level sub-total</i>	41 119	41 119	41 941	43 586	43 586	5 462	5 833	6 002	6 179
Total number of households	250 665	250 665	255 678	265 704	265 704	239 116	255 353	262 762	270 485
Refuse:									
Removed at least once a week	129 556	129 556	132 147	137 330	137 330	135 507	144 709	148 907	153 284
<i>Minimum Service Level and Above sub-total</i>	129 556	129 556	132 147	137 330	137 330	135 507	144 709	148 907	153 284
Removed less frequently than once a week									
Using communal refuse dump									
Using own refuse dump									
Other rubbish disposal									
No rubbish disposal									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	129 556	129 556	132 147	137 330	137 330	135 507	144 709	148 907	153 284

Detail of Free Basic Services (FBS) provided		2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +2 2021/22	Budget Year +2 2022/23
Electricity	<u>Location of households for each type of FBS</u>									
List type of FBS service	Formal settlements - (50 kwh per indigent household per month Rands)	25 933 660	27 589 000	30 304 000	33 637 440	33 637 440	33 637 440	44 485 514	48 934 066	53 827 472
	Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
Water	<u>Location of households for each type of FBS</u>									
List type of FBS service	Formal settlements - (6 kilolitre per indigent household per month Rands)	19 844 340	21 111 000	22 682 000	18 586 657	18 586 657	18 586 657	23 740 535	24 785 118	25 900 449
	Number of HH receiving this type of FBS	15 075	15 377	16 959	13 897	13 897	13 897	14 175	14 458	14 748
	Informal settlements (Rands)	234 088 875	238 770 653	263 349 985	215 800 895	215 800 895	215 800 895			
	Number of HH receiving this type of FBS	167 216	170 560	188 117	154 152	154 152	154 152	157 235	160 380	163 587
	Total cost of FBS - Water for informal settlements	234 088 875	238 770 653	263 349 985	215 800 895	215 800 895	215 800 895	-	-	-
Sanitation	<u>Location of households for each type of FBS</u>									
List type of FBS service	Formal settlements - (free sanitation service to indigent households)	14 830 380	15 777 000	16 724 000	17 543 476	17 543 476	17 543 476	18 245 215	19 048 005	19 905 166
	Number of HH receiving this type of FBS	14 539	14 830	15 775	16 548	16 548	16 548	16 879	17 217	17 561
	Informal settlements (Rands)	175 003 990	178 504 070	189 879 330	199 183 417	199 183 417	199 183 417	15 295 259	15 968 251	16 686 822
	Number of HH receiving this type of FBS	161 271	164 496	174 979	183 552	183 552	183 552	187 223	190 968	194 787
	Total cost of FBS - Sanitation for informal settlements	175 003 990	178 504 070	189 879 330	199 183 417	199 183 417	199 183 417	15 295 259	15 968 251	16 686 822
Refuse Removal	<u>Location of households for each type of FBS</u>									
List type of FBS service	Formal settlements - (removed once a week to indigent households)	12 432 440	13 226 000	14 020 000	14 706 980	14 706 980	14 706 980	15 295 259	15 968 251	16 686 822
	Number of HH receiving this type of FBS	14 539	14 830	15 775	16 548	16 548	16 548	16 879	17 217	17 561
	Informal settlements (Rands)	12 225 780	12 470 296	13 264 972	13 914 955	13 914 955	13 914 955	14 471 553	15 122 773	15 878 912
	Number of HH receiving this type of FBS	161 271	164 496	174 979	183 552	183 552	183 552	187 223	190 968	194 787
	Total cost of FBS - Refuse Removal for informal settlements	12 225 780	12 470 296	13 264 972	13 914 955	13 914 955	13 914 955	14 471 553	15 122 773	15 878 912

MBRR SA10 – Funding compliance measurement

Description	MFMA section	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Funding measures										
Cash/cash equivalents at the year end - R'000	18(1)b	(615 497)	(2 761 738)	307 041	301 012	608 739	608 739	396 939	501 692	498 790
Cash + investments at the yr end less applications - R'000	18(1)b	(640 799)	(755 640)	(109 407)	154 378	204 427	204 427	212 375	332 510	338 614
Cash year end/monthly employee/supplier payments	18(1)b	(2.7)	(11.4)	1.2	1.1	2.2	2.2	1.4	1.8	1.7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	(247 113)	189 892	900 339	1 003 111	977 866	977 866	955 522	1 040 244	903 213
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	(4.9%)	10.6%	7.6%	(7.9%)	(6.0%)	4.5%	1.6%	(5.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	0.0%	17.4%	92.5%	84.3%	91.9%	91.9%	86.0%	88.0%	88.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	8.8%	12.5%	7.6%	10.8%	11.0%	11.0%	10.0%	9.5%	9.6%
Capital payments % of capital expenditure	18(1)c;19	0.0%	22.6%	124.2%	97.0%	97.0%	97.0%	95.0%	95.0%	95.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0.0%	0.0%	0.0%	72.1%	(0.0%)	(0.0%)	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	(11.3%)	(2.3%)	(23.4%)	0.0%	0.0%	4.2%	4.2%	4.2%
Long term receivables % change - incr(decr)	18(1)a	N.A.	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	(0.1%)	3.6%	2.9%	3.4%	4.0%	4.0%	3.6%	3.6%	3.6%
Asset renewal % of capital budget	20(1)(vi)	(0.7%)	0.0%	5.9%	0.9%	3.1%	3.1%	5.3%	6.2%	1.1%

Supporting Table SA11 Property rates summary

Description	2014/15	2015/16	2016/17	Current Year 2017/18			2021/22 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Valuation:									
Date of valuation:			01/07/2018	01/07/2018					
Financial year valuation used			2019/2020						
Municipal by-laws s6 in place? (Y/N)	yes	yes	yes	yes			yes		
Municipal/assistant valuer appointed? (Y/N)	yes	yes	yes	yes			yes		
Municipal partnership s38 used? (Y/N)	No	No	No	No	No	No	No	No	No
Supplementary valuation	-	-	2	-	-	-	-	-	-
Public service infrastructure value (Rm)	-	-	75	75	75	75			
Municipality owned property value (Rm)	-	-	2 083	2 083	2 083	2 083			
Total valuation reductions:	-	-	5 469	5 469	5 469	5 469	-	-	-
Total value used for rating (Rm)									
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)									
Rating:									
Residential rate used to determine rate for other categories? (Y/N)	yes	yes	yes	yes			yes		
Differential rates used? (Y/N)									
Limit on annual rate increase (s20)? (Y/N)									
Special rating area used? (Y/N)									
Phasing-in properties s21 (number)									
Rates policy accompanying budget? (Y/N)	yes	yes	yes	yes			yes		
Fixed amount minimum value (R'000)									
Non-residential prescribed ratio s19? (%)									
Rate revenue:									
Rate revenue budget (R'000)	360 161	420 313	503 869	526 157	526 157	526 157	547 228	571 311	597 021
Rate revenue expected to collect (R'000)	-	38 006	368 630	463 018	463 018	463 018	470 616	502 754	525 379
Expected cash collection rate (%)	87.0%	86.0%	87.0%	88.0%	88.0%	88.0%	86.0%	86.0%	86.0%
Special rating areas (R'000)									
Rebates, ex emptions - indigent (R'000)	-	-	-	-	-	-	-	-	-
Rebates, ex emptions - pensioners (R'000)									
Rebates, ex emptions - bona fide farm. (R'000)									
Rebates, ex emptions - other (R'000)		40 396	55 140	60 256	60 256	60 256	62 666	65 423	65 486
Phase-in reductions/discounts (R'000)									
Total rebates, exemptns, reductns, discs (R'000)	-	40 396	55 140	60 256	60 256	60 256	62 666	65 423	65 486

Supporting Table SA12a Property rates by category (current year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.
Current Year 2018/19									
Valuation:									
No. of properties	63 428	1 087	2 466	2 183	26	1 055	181	145	2
No. of sectional title property values									
Years since last valuation (select)	1	1	1	1	1	1	1	1	1
Frequency of valuation (select)	5	5	5	5	5	5	5	5	5
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.
Phasing-in properties s21 (number)									
Combination of rating types used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?									
Total valuation reductions:									
Total value used for rating (Rm)									
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)									
Rating:									
Average rate	0.005251	0.010502	0.010502	0.001322	-	-	0.001322	0.023786	
Rate revenue budget (R'000)	203 398	32 666	225 649	15 052	-	-	786	48 606	
Rate revenue expected to collect (R'000)	178 991	28 746	198 571	13 245	-	-	692	42 774	
Expected cash collection rate (%)	88.0%	88.0%	88.0%	88.0%	88.0%	88.0%	88.0%	88.0%	
Special rating areas (R'000)	-	-	-	-	-	-	-	-	

Supporting Table SA12b Property rates by category (budget year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.
Budget year 2018/19									
Valuation:									
No. of properties	64 628	1 087	2 466	2 183	26	1 055	181	145	2
Years since last valuation (select)	2	2	2	2	2	2	2	2	2
Frequency of valuation (select)	5	5	5	5	5	5	5	5	5
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.
Phasing-in properties s21 (number)									
Combination of rating types used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?									
Total valuation reductions:									
Total value used for rating (Rm)									
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)									
Rating:									
Average rate									
Rate revenue budget (R'000)	211 534	33 972	234 675	15 654	-	-	817	50 551	
Rate revenue expected to collect (R'000)	181 920	29 216	201 820	13 462	-	-	703	43 474	
Expected cash collection rate (%)	86.0%	86.0%	86.0%	86.0%	86.0%	86.0%	86.0%	86.0%	
Special rating areas (R'000)									

Supporting Table SA13a Service Tariffs by category

Description	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue and Expenditure Framework		
					Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Property rates (rate in the Rand)							
Residential properties	0.0054	0.0057	0.0061	0.0064	0.0067	0.0070	0.0070
Residential properties - vacant land	0.0245	0.0260	0.0275	0.0290	0.0302	0.0315	0.0315
Formal/informal settlements	-	-	-	-	-	-	-
Small holdings	0.0054	0.0057	0.0061	0.0064	0.0067	0.0070	0.0070
Farm properties - used	0.0014	0.0014	0.0015	0.0016	0.0017	0.0017	0.0018
Farm properties - not used	0.0108	0.0115	0.0121	0.0128	0.0133	0.0139	0.0139
Industrial properties	0.0108	0.0115	0.0121	0.0128	0.0133	0.0139	0.0139
Business and commercial properties	0.0108	0.0115	0.0121	0.0128	0.0133	0.0139	0.0139
State-owned properties	0.0108	0.0115	0.0121	0.0128	0.0133	0.0139	0.0139
Municipal properties	-	-	-	-	-	-	-
Public service infrastructure	0.0108	0.0115	0.0121	0.0128	0.0133	0.0139	0.0139
Privately owned towns serviced by the owner	-	-	-	-	-	-	-
State trust land	0.0014	0.0014	0.0015	0.0016	0.0017	0.0017	0.0018
Restitution and redistribution properties	0.0014	0.0014	0.0015	0.0016	0.0017	0.0017	0.0018
Exemptions, reductions and rebates (Rands)							
Residential properties							
R15 000 threshold rebate	15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate	85 000	85 000	85 000	85 000	85 000	85 000	85 000
Other rebates or exemptions							
Water tariffs							
Domestic							
Water usage - life line tariff	7	8	8	9	10	10	10
Water usage - Block 1 (c/kl)	11	12	13	13	15	15	15
Water usage - Block 2 (c/kl)	12	13	14	15	16	16	16
Water usage - Block 3 (c/kl)	15	17	18	19	21	22	22
Water usage - Block 4 (c/kl)	19	20	22	23	25	26	26
Other	22	25	27	28	30	32	32
Waste water tariffs							
Domestic							
Service point - vacant land (Rands/month)	-	-	-	-	-	-	-
Waste water - flat rate tariff (c/kl)	-	-	-	-	-	-	-
Volumetric charge - Block 1 (c/kl)	48	50	53	56	59	61	61
Volumetric charge - Block 2 (c/kl)	16	17	18	19	19	20	20
Volumetric charge - Block 3 (c/kl)	13	13	14	15	15	16	16
Volumetric charge - Block 4 (c/kl)	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Electricity tariffs							
Domestic							
Basic charge/flat fee (Rands/month)	75	80	90	146	110	121	121
Life-line tariff - meter	83.6	99	113	183	138	151	151
Life-line tariff - prepaid	83.6	99	113	183	138	151	151
Meter - IBT Block 1 (c/kwh)	83.6	90	102	166	125	137	137
Meter - IBT Block 2 (c/kwh)	102.3	113	128	208	156	172	172
Meter - IBT Block 3 (c/kwh)	139.7	166	188	305	230	253	253
Meter - IBT Block 4 (c/kwh)	168.3	192	218	353	266	293	293
Prepaid - IBT Block 1 (c/kwh)	83.6	90	102	166	125	137	137
Prepaid - IBT Block 2 (c/kwh)	98.5	113	128	208	156	172	172
Prepaid - IBT Block 3 (c/kwh)	139.7	166	188	305	230	253	253
Prepaid - IBT Block 4 (c/kwh)	168.3	192	218	353	266	293	293
Prepaid - IBT Block 5 (c/kwh)	-	-	-	-	-	-	-

Supporting Table SA13b Service Tariffs by category

Description	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue and Expenditure Framework		
					Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Exemptions, reductions and rebates (Rands)							
<i>Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>	50 880 000	53 932 800	57 168 768	60 255 881	62 666 117	65 423 426	65 486 092
Water tariffs							
<i>Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>	8 040 000	8 884 200	9 817 041	10 347 161	11 226 670	11 720 643	11 731 870
Waste water tariffs							
<i>Revenue Foregone (in excess of free sanitation service to indigent households)</i>	14 541 144	16 358 787	18 403 635	19 397 432	20 173 329	21 060 955	21 081 129
Electricity tariffs							
<i>Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>	22 488 795	23 924 250	26 077 433	27 699 449	31 854 366	35 039 803	35 039 803

Supporting Table SA14 Household bills

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/2 Medium Term Revenue and Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Rand/cent										
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	270.27	286.49	303.68	320.08	320.08	320.08	4.0%	332.88	347.53	347.86
Electricity: Basic levy	82.28	89.27	100.94	112.05	112.05	112.05	15.0%	128.85	141.74	141.74
Electricity: Consumption	1 405.98	1 525.48	1 724.86	1 914.60	1 914.60	1 914.60	15.0%	2 201.79	2 421.97	2 421.97
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	328.88	363.41	390.67	411.76	411.76	411.76	8.5%	446.76	466.42	466.87
Sanitation	63.30	67.09	71.12	74.96	74.96	74.96	4.0%	77.96	81.39	81.47
Refuse removal	105.66	112.00	118.72	125.13	125.13	125.13	4.0%	130.13	135.86	135.99
Other	110.00	116.60	123.60	130.27	130.27	130.27	4.0%	135.48	141.44	141.58
sub-total	2 366.36	2 560.35	2 833.58	3 088.84	3 088.84	3 088.84	11.8%	3 453.86	3 736.34	3 737.46
VAT on Services	290.61	333.96	369.60	402.89	402.89	402.89		518.08	560.45	560.62
Total large household bill:	2 656.97	2 894.31	3 203.18	3 491.73	3 491.73	3 491.73	13.8%	3 971.93	4 296.79	4 298.08
% increase/decrease	6.3%	8.9%	10.7%	-	-	-		13.8%	8.2%	0.0%
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	180.17	190.99	202.44	213.38	213.38	213.38	4.0%	221.91	231.68	231.90
Electricity: Basic levy	82.28	89.27	100.94	112.05	112.05	112.05	15.0%	128.85	141.74	141.74
Electricity: Consumption	592.59	642.96	727.00	806.97	806.97	806.97	15.0%	928.01	1 020.81	1 020.81
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	268.68	296.89	319.16	336.39	336.39	336.39	8.5%	364.99	381.05	381.41
Sanitation	63.30	67.09	71.12	74.96	74.96	74.96	4.0%	77.96	81.39	81.47
Refuse removal	105.66	112.00	118.72	125.13	125.13	125.13	4.0%	130.13	135.86	135.99
Other	55.00	58.30	61.80	65.14	65.14	65.14	4.0%	67.74	70.72	70.79
sub-total	1 347.68	1 457.50	1 601.18	1 734.00	1 734.00	1 734.00	10.7%	1 919.59	2 063.24	2 064.10
VAT on Services	175.78	190.11	208.85	226.17	226.17	226.17		287.94	309.49	309.62
Total small household bill:	1 523.46	1 647.61	1 810.02	1 960.18	1 960.18	1 960.18	12.6%	2 207.53	2 372.72	2 373.72
% increase/decrease	7.9%	8.1%	9.9%	-	-	-		12.6%	7.5%	0.0%
Monthly Account for Household - 'Indigent'										
Household receiving free basic services										
Rates and services charges:										
Property rates	91.33	96.81	102.62	108.16	108.16	108.16	4.0%	112.49	117.44	117.55
Electricity: Basic levy	82.28	89.27	100.94	112.05	112.05	112.05	15.0%	128.85	141.74	141.74
Electricity: Consumption	337.59	366.29	414.16	459.72	459.72	459.72	15.0%	528.67	581.54	581.54
Water: Basic levy	-	-	-	-	-	-	-	-	-	-
Water: Consumption	160.49	177.35	190.65	200.94	200.94	200.94	8.5%	218.02	227.62	227.83
Sanitation	-	-	-	-	-	-	-	-	-	-
Refuse removal	39.47	41.84	44.35	46.74	46.74	46.74	4.0%	48.61	50.75	50.80
Other	-	-	-	-	-	-	-	-	-	-
sub-total	711.17	771.56	852.72	927.61	927.61	927.61	11.8%	1 036.65	1 119.09	1 119.46
VAT on Services	92.76	100.64	111.22	120.99	120.99	120.99	#NAME?	155.50	167.86	167.92
Total small household bill:	803.93	872.19	963.94	1 048.60	1 048.60	1 048.60	13.7%	1 192.15	1 286.95	1 287.38
% increase/decrease	10.9%	8.5%	10.5%	10.5%	-	-		13.7%	8.0%	0.0%

Supporting Table SA15 Investment particulars by type

Investment type	2017/18	2018/19	2019/20	Current year 2020/21		2021/22 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand								
Parent municipality								
Deposits - Bank	143 178	-	66 411	131 000	24 000	96 000	96 000	96 000
Negotiable Certificates of Deposit - Banks	59 000	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)	46 400	112 501	57 829	-	-	-	-	-
Consolidated total:	248 578	112 501	124 240	131 000	24 000	96 000	96 000	96 000

Investments for the municipality are done in accordance and adherence with the Municipal Investment Regulation of the MFMA, Councils Investment Policy and other relevant legislation. Cash flow forecasts and cash needs by the city provide guidance for the type of investments employed.

The investments are made with primary regard to the risk profile, liquidity needs of the city and the return on investments. In so far as the investment and borrowing activities are concerned, all the requirements of the MFMA have been complied with.

Supporting Table SA17 Borrowing

Borrowing - Categorised by type	2017/18	2018/19	2019/20	Current year 2020/21		2021/22 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand								
Parent municipality								
Annuity and Bullet Loans	346 548	512 978	472 031	712 581	543 374	376 990	356 654	333 914
Long-Term Loans (non-annuity)	-	-	-	-	-	-	-	-
Local registered stock	4 131	3 962	22 418	-	-	-	-	-
Total Borrowing	350 678	516 939	490 560	712 581	543 374	376 990	356 654	333 914

Supporting Table SA18 Transfers and grant receipts

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
RECEIPTS:									
Operating Transfers and Grants									
National Government:	942 991	994 439	1 038 030	1 187 428	1 379 046	1 379 046	1 211 033	1 305 014	1 330 689
Local Government Equitable Share	752 057	831 436	922 589	1 007 763	1 181 763	1 181 763	1 055 884	1 132 746	1 140 635
EPWP Incentive (EPWP)	4 978	5 742	4 201	9 527	9 527	9 527	7 971	-	-
Integrated National Electrification Programme (INEP)	40 000	28 957	28 118	49 000	29 000	29 000	18 000	13 000	15 733
Finance Management Grant (FMG)	2 979	3 048	2 500	2 500	2 500	2 500	2 400	2 400	2 400
Integrated Urban Development Grant (IUDG)	-	-	46 915	47 860	48 660	48 660	58 337	90 072	94 621
Municipal Infrastructure Grant (MIG)	61 527	47 418	-	-	-	-	-	-	-
Public Transport Network Grant (PTNG)	65 193	60 883	20 000	64 500	101 393	101 393	62 224	60 350	71 300
Infrastructure Skills Development Grant (ISDG)	7 213	6 500	5 111	6 278	6 203	6 203	6 217	6 446	6 000
Energy Efficiency and Demand Side Management Grant (EEDSMG)	6 000	8 000	8 000	-	-	-	-	-	-
Water Services Infrastructure Grant (WSIG)	-	1 400	-	-	-	-	-	-	-
Municipal Demarcation Transition Grant	3 044	-	-	-	-	-	-	-	-
Municipal Disaster Relief Grant	-	-	596	-	-	-	-	-	-
Municipal System Improvement Grant	-	1 055	-	-	-	-	-	-	-
District Municipality:	-	900	-	-	-	-	-	-	-
Capricorn	-	900	-	-	-	-	-	-	-
Total Operating Transfers and Grants	942 991	995 339	1 038 030	1 187 428	1 379 046	1 379 046	1 211 033	1 305 014	1 330 689
Capital Transfers and Grants									
National Government:	680 295	1 158 658	1 267 136	874 055	847 589	847 589	795 321	720 663	722 204
Public Transport Network Grant (PTNG)	151 541	361 094	159 433	124 792	117 638	117 638	116 320	139 146	136 705
Regional Bulk Infrastructure Grant (RBIG)	209 676	370 505	630 998	361 157	300 359	300 359	218 806	154 584	120 597
Neighbourhood Development Partnership Grant (NDPG)	41 027	45 000	40 613	35 000	31 500	31 500	35 000	27 658	45 000
Water Services Infrastructure Grant (WSIG)	-	88 600	94 717	50 000	58 067	58 067	65 000	80 000	92 700
Integrated Urban Development Grant (IUDG)	-	-	331 375	303 106	297 988	297 988	339 195	299 275	312 202
Integrated National Electrification Programme (INEP)	-	10 000	10 000	-	17 338	17 338	15 000	15 000	15 000
Municipal Infrastructure Grant (MIG)	278 051	283 459	-	-	24 700	24 700	-	-	-
Energy Efficiency and Demand Side Management Grant (EEDSMG)	-	-	-	-	-	-	6 000	5 000	-
Total Capital Transfers and Grants	680 295	1 158 658	1 267 136	874 055	847 589	847 589	795 321	720 663	722 204
TOTAL RECEIPTS OF TRANSFERS & GRANTS	1 623 286	2 153 997	2 305 166	2 061 483	2 226 636	2 226 636	2 006 354	2 025 677	2 052 893

Supporting Table SA19 Expenditure on transfers and grant programme

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	939 879	968 853	1 291 007	1 187 428	1 379 046	1 379 046	1 211 033	1 305 014	1 330 689
Local Government Equitable Share	752 057	831 436	922 586	1 007 763	1 181 763	1 181 763	1 055 884	1 132 746	1 140 635
EPWP Incentive (EPWP)	4 978	5 742	4 201	9 527	9 527	9 527	7 971	-	-
Integrated National Electrification Programme (INEP)	20 498	17 831	15 209	49 000	29 000	29 000	18 000	13 000	15 733
Finance Management Grant (FMG)	2 979	3 048	2 500	2 500	2 500	2 500	2 400	2 400	2 400
Integrated Urban Development Grant (IUDG)	-	-	110 963	47 860	48 660	48 660	58 337	90 072	94 621
Public Transport Network Grant (PTNG)	58 736	53 159	222 495	64 500	101 393	101 393	62 224	60 350	71 300
Infrastructure Skills Development Grant (ISDG)	7 213	6 500	5 111	6 278	6 203	6 203	6 217	6 446	6 000
Energy Efficiency and Demand Side Management Grant (EEDSMG)	6 000	3 809	7 346	-	-	-	-	-	-
Municipal Demarcation Transition Grant	3 044	-	-	-	-	-	-	-	-
Municipal System Improvement Grant	-	679	-	-	-	-	-	-	-
Water Services Infrastructure Grant (WSIG)	-	1 371	-	-	-	-	-	-	-
Municipal Disaster Relief Grant	-	-	596	-	-	-	-	-	-
Municipal Infrastructure Grant (MIG)	84 374	45 279	-	-	-	-	-	-	-
District Municipality:	-	882	-	-	-	-	-	-	-
Capricorn	-	882	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:	939 879	969 735	1 291 007	1 187 428	1 379 046	1 379 046	1 211 033	1 305 014	1 330 689
Capital expenditure of Transfers and Grants									
National Government:	546 275	1 070 479	1 026 876	874 055	847 589	847 589	795 321	720 663	722 204
Public Transport Network Grant (PTNG)	28 271	312 833	20 563	124 792	117 638	117 638	116 320	139 146	136 705
Regional Bulk Infrastructure Grant (RBIG)	209 676	370 171	614 271	361 157	300 359	300 359	218 806	154 584	120 597
Neighbourhood Development Partnership Grant (NDPG)	33 785	38 585	20 557	35 000	31 500	31 500	35 000	27 658	45 000
Water Services Infrastructure Grant (WSIG)	-	88 625	88 587	50 000	58 067	58 067	65 000	80 000	92 700
Integrated Urban Development Grant (IUDG)	-	-	267 327	303 106	297 988	297 988	339 195	299 275	312 202
Integrated National Electrification Programme (INEP)	-	-	15 571	-	17 338	17 338	15 000	15 000	15 000
Municipal Infrastructure Grant (MIG)	274 543	260 265	-	-	24 700	24 700	-	-	-
Energy Efficiency and Demand Side Management Grant (EEDSMG)	-	-	-	-	-	-	6 000	5 000	-
	-	-	-	-	-	-	-	-	-
	546 275	1 070 479	1 026 876	874 055	847 589	847 589	795 321	720 663	722 204
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	1 486 154	2 040 214	2 317 883	2 061 483	2 226 636	2 226 636	2 006 354	2 025 677	2 052 893

Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Operating transfers and grants:									
National Government:									
Balance unspent at beginning of the year	-	-	-	-	-	-	-	-	-
Current year receipts	793 516	939 879	969 735	1 187 428	1 379 046	1 379 046	1 211 033	1 305 014	1 330 689
Conditions met - transferred to revenue	793 516	939 879	969 735	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities				-	-	-	-	-	-
Total operating transfers and grants revenue	793 516	939 879	969 735	-	-	-	-	-	-
Total operating transfers and grants - CTBM	-	-	-	-	-	-	-	-	-
Capital transfers and grants:									
National Government:									
Balance unspent at beginning of the year	-	-	-	-	-	-	-	-	-
Current year receipts	569 507	544 588	1 070 479	874 055	847 589	847 589	795 321	720 663	722 204
Conditions met - transferred to revenue	569 507	544 588	1 070 479	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities				50 000	50 000	50 000	70 000	70 000	70 000
Conditions still to be met - transferred to liabilities	80 616	153 472	137 798	-	-	-	-	-	-
Total capital transfers and grants revenue	488 891	391 117	932 680	-	-	-	-	-	-
Total capital transfers and grants - CTBM	80 616	153 472	137 798	50 000	50 000	50 000	70 000	70 000	70 000
TOTAL TRANSFERS AND GRANTS REVENUE	1 282 407	1 330 996	1 902 416	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS - CTBM	80 616	153 472	137 798	50 000	50 000	50 000	70 000	70 000	70 000

Supporting Table SA21 Transfers and grants made by the municipality

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash Transfers to Entities/Other External Mechanisms									
Polokwane Housing Agency	15 020	9 000	7 940	11 000	39 000	39 000	39 500	15 160	15 943
Total Cash Transfers To Entities/Ems'	15 020	9 000	7 940	11 000	39 000	39 000	39 500	15 160	15 943
Cash Transfers to Organisations									
SPCA	480	480	480	500	500	500	500	500	500
Total Cash Transfers To Organisations	480	480	480	500	500	500	500	500	500
TOTAL TRANSFERS AND GRANTS	15 500	9 480	8 420	11 500	39 500	39 500	40 000	15 660	16 443

Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	21 149	22 369	22 488	25 070	25 070	25 070	25 177	26 285	27 599
Pension and UIF Contributions	3 147	3 296	3 327	3 731	3 731	3 731	3 903	4 074	4 278
Medical Aid Contributions	427	463	659	560	560	560	586	612	642
Motor Vehicle Allowance	1 844	7 619	8 083	8 909	8 909	8 909	9 319	9 729	10 215
Cellphone Allowance	3 755	3 888	3 528	3 895	3 895	3 895	4 074	4 253	4 466
Other benefits and allowances	5 869	321	437	346	346	346	362	378	397
Sub Total - Councillors	36 190	37 955	38 522	42 511	42 511	42 511	43 421	45 331	47 598
% increase		4.9%	1.5%	10.4%	-	-	2.1%	4.4%	5.0%
Senior Managers of the Municipality									
Basic Salaries and Wages	8 398	7 982	9 847	14 779	14 279	14 279	14 936	15 594	16 373
Pension and UIF Contributions	-	1 482	1 354	1 770	1 795	1 795	1 877	1 960	2 058
Medical Aid Contributions	-	77	144	189	191	191	200	209	219
Motor Vehicle Allowance	-	4 433	1 990	2 479	2 479	2 479	2 593	2 707	2 842
Other benefits and allowances	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality	8 398	18 398	15 522	21 761	21 288	21 288	22 268	23 248	24 410
% increase		119.1%	(15.6%)	40.2%	(2.2%)	-	4.6%	4.4%	5.0%
Other Municipal Staff									
Basic Salaries and Wages	434 747	476 689	500 916	604 742	589 542	589 542	618 675	645 896	678 191
Pension and UIF Contributions	83 165	90 140	97 928	130 105	125 688	125 688	131 471	137 256	144 119
Medical Aid Contributions	29 107	32 139	35 595	37 768	37 554	37 554	39 282	41 010	43 061
Overtime	-	-	-	-	-	-	-	-	-
Cellphone Allowance	402	360	108	199	199	199	209	218	229
Housing Allowances	7 611	7 304	8 367	8 666	8 666	8 666	9 066	9 465	9 938
Other benefits and allowances	71 389	85 253	106 495	54 696	93 809	93 809	83 589	87 267	91 631
Sub Total - Other Municipal Staff	752 053	836 209	907 460	968 291	986 743	986 743	1 022 094	1 067 065	1 120 418
% increase		11.2%	8.5%	6.7%	1.9%	-	3.6%	4.4%	5.0%
TOTAL MANAGERS AND STAFF	760 451	854 608	922 982	990 053	1 008 031	1 008 031	1 044 362	1 090 313	1 144 828

Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.				2.
Councillors						
Speaker	626 560	94 140	291 850			1 012 550
Chief Whip	557 530	119 250	276 150			952 930
Executive Mayor	838 890	220 710	193 520			1 253 120
Deputy Executive Mayor						-
Executive Committee	5 550 090	976 970	2 437 190			8 964 250
Total for all other councillors	17 604 180	3 077 350	10 556 240			31 237 770
Total Councillors	25 177 250	4 488 420	13 754 950			43 420 620
Senior Managers of the Municipality						
Municipal Manager (MM)	1 804 300	354 570	645 250	-		2 804 120
Chief Finance Officer	1 332 410	58 550	829 740	-		2 220 700
Corporate Shared Services	1 443 450	68 490	708 760	-		2 220 700
Community Services	1 443 450	241 710	535 540	-		2 220 700
Chief Operations Office	1 443 440	241 720	535 530	-		2 220 690
Water and Sanitation	1 443 450	301 640	475 600	-		2 220 690
Transport Services	1 443 450	241 720	535 530	-		2 220 700
Planning Development	1 443 450	298 380	478 880	-		2 220 710
Public Safety	1 695 380	2 090	220	-		1 697 690
Human Settlement	110	330	220	-		660
Total Senior Managers of the Municipality	14 936 340	2 077 590	5 254 130	-		22 268 060
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	40 113 590	6 566 010	19 009 080	-		65 688 680

Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	2019/20			Current Year 2020/21			2021/22 Medium Term Revenue and Expenditure Framework		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	90	-	90	90	-	90	90	-	90
Board Members of municipal entities	-	-	-	-	-	-	-	-	-
Municipal employees									
Municipal Manager and Senior Managers	10	-	10	9	-	9	10	-	10
Other Managers	104	100	4	124	110	3	137	100	1
Professionals	196	195	1	215	190	11	221	147	11
Finance	24	24	-	30	24	6	35	25	6
Spatial/town planning	30	30	-	30	23	-	27	11	-
Information Technology	8	8	-	11	9	-	11	11	-
Roads	8	8	-	9	8	-	9	9	-
Electricity	7	7	-	15	14	-	15	13	-
Water	10	10	-	12	11	-	19	11	-
Sanitation	-	-	-	-	-	-	-	-	-
Refuse	4	4	-	3	2	-	6	3	-
Other	105	104	1	105	99	5	99	64	5
Technicians	645	645	-	945	731	-	672	399	-
Finance	90	90	-	119	102	-	69	56	-
Spatial/town planning	29	29	-	29	22	-	12	10	-
Information Technology	10	10	-	11	10	-	11	8	-
Roads	36	36	-	42	39	-	12	12	-
Electricity	50	50	-	56	50	-	45	30	-
Water	28	28	-	52	44	-	53	24	-
Sanitation	-	-	-	-	-	-	-	-	-
Refuse	31	31	-	41	32	-	8	2	-
Other	371	371	-	595	432	-	462	257	-
Clerks (Clerical and administrative)	20	20	-	108	88	-	234	176	-
Service and sales workers	28	28	-	34	28	-	60	48	-
Skilled agricultural and fishery workers	-	-	-	-	-	-	-	-	-
Craft and related trades									
Plant and Machine Operators									
Elementary Occupations	688	688	50	645	654		702	562	
TOTAL PERSONNEL NUMBERS	1 781	1 676	155	2 170	1 801	113	2 126	1 432	112
% increase				21.8%	7.5%	(27.1%)	(2.0%)	(20.5%)	(0.9%)
Total municipal employees headcount	3 089	1 770	10				3 149	1 902	-
Finance personnel headcount	190	144	21	210	154		212	161	-
Human Resources personnel headcount	53	39	6	56	45	-	64	52	-



Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Budget Year 2021/22												2021/22 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source															
Property rates	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	547 228	571 311	597 021
Service charges - electricity revenue	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	1 419 771	1 561 748	1 561 748
Service charges - water revenue	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	275 101	287 201	287 478
Service charges - sanitation revenue	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	131 985	137 790	137 923
Service charges - refuse revenue	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	126 897	132 481	132 607
Rental of facilities and equipment	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	14 938	15 596	15 610
Interest earned - external investments	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	15 683	16 374	16 389
Interest earned - outstanding debtors	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	101 241	105 696	105 797
Fines, penalties and forfeits	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	38 140	39 818	39 857
Licences and permits	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	13 283	13 867	13 881
Agency services	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	28 911	30 183	30 212
Transfers and subsidies	101 419	101 419	101 419	101 419	101 419	101 419	101 419	101 419	101 419	101 419	101 419	101 419	1 217 033	1 310 914	1 333 789
Other revenue	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	104 624	109 232	109 337
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	336 236	336 236	336 236	336 236	336 236	336 236	336 236	336 236	336 236	336 236	336 236	336 236	4 034 834	4 332 208	4 381 648
Expenditure By Type															
Employee related costs	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	1 044 362	1 090 313	1 144 828
Remuneration of councillors	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	43 421	45 331	47 598
Debt impairment	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	250 000	255 000	260 000
Depreciation & asset impairment	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	250 000	255 000	260 000
Finance charges	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	50 000	47 000	44 000
Bulk purchases	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	887 800	926 863	973 206
Other materials	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	288 939	301 655	316 739
Contracted services	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	781 471	826 568	879 567
Transfers and subsidies	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	40 000	15 660	16 443
Other expenditure	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	232 641	243 338	255 157
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	3 868 633	4 006 728	4 197 538
Surplus/(Deficit)	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	13 850	166 201	325 480	184 109
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	65 777	65 777	65 777	65 777	65 777	65 777	65 777	65 777	65 777	65 777	65 777	65 777	789 321	714 763	719 104
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	955 522	1 040 244	903 213



Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2021/22												2021/22 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source															
Property rates	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	45 602	547 228	571 311	597 021
Service charges - electricity revenue	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	118 314	1 419 771	1 561 748	1 561 748
Service charges - water revenue	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	22 925	275 101	287 201	287 478
Service charges - sanitation revenue	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	131 985	137 790	137 923
Service charges - refuse revenue	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	126 897	132 481	132 607
Rental of facilities and equipment	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	1 245	14 938	15 596	15 610
Interest earned - external investments	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	1 307	15 683	16 374	16 389
Interest earned - outstanding debtors	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	8 437	101 241	105 696	105 797
Fines, penalties and forfeits	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	3 178	38 140	39 818	39 857
Licences and permits	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	1 107	13 283	13 867	13 881
Agency services	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	2 409	28 911	30 183	30 212
Transfers and subsidies	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	1 211 033	1 305 914	1 333 789
Other revenue	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	8 719	104 624	109 232	109 337
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	335 736	335 736	335 736	335 736	335 736	335 736	335 736	335 736	335 736	335 736	335 736	335 736	4 028 835	4 327 208	4 381 648
Expenditure By Type															
Employee related costs	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	87 030	1 044 362	1 090 313	1 144 828
Remuneration of councillors	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	3 618	43 421	45 331	47 598
Debt impairment	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	250 000	255 000	260 000
Depreciation & asset impairment	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	20 833	250 000	255 000	260 000
Finance charges	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	4 167	50 000	47 000	44 000
Bulk purchases	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	73 983	887 800	926 863	973 206
Other materials	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	24 078	288 939	301 655	316 739
Contracted services	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	65 123	781 471	826 568	879 567
Transfers and subsidies	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	40 000	15 660	16 443
Other expenditure	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	19 387	232 641	243 338	255 157
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	3 868 633	4 006 728	4 197 538
Surplus/(Deficit)	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	13 350	160 202	320 480	184 109
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	795 321	719 763	719 104
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	955 522	1 040 244	903 213



Table SA27 Consolidated budgeted monthly revenue and expenditure (functional classification)

Description	Budget year 2021/22												2020/21 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue - Functional															
<i>Governance and administration</i>	226 305	226 305	226 305	226 305	226 305	226 305	226 305	226 305	226 305	226 305	226 305	226 305	2 715 660	2 766 200	2 819 288
Executive and council	130	130	130	130	130	130	130	130	130	130	130	130	1 564	1 634	1 635
Finance and administration	226 175	226 175	226 175	226 175	226 175	226 175	226 175	226 175	226 175	226 175	226 175	226 175	2 714 095	2 764 565	2 817 652
Internal audit	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1
<i>Community and public safety</i>	1 102	1 102	1 102	1 102	1 102	1 102	1 102	1 102	1 102	1 102	1 102	1 102	13 225	13 808	13 821
Community and social services	364	364	364	364	364	364	364	364	364	364	364	364	4 370	4 562	4 567
Sport and recreation	663	663	663	663	663	663	663	663	663	663	663	663	7 957	8 307	8 315
Public safety	30	30	30	30	30	30	30	30	30	30	30	30	354	370	370
Housing	45	45	45	45	45	45	45	45	45	45	45	45	541	565	565
Health	0	0	0	0	0	0	0	0	0	0	0	0	3	4	4
<i>Economic and environmental services</i>	11 778	11 778	11 778	11 778	11 778	11 778	11 778	11 778	11 778	11 778	11 778	11 778	141 341	147 561	147 703
Planning and development	4 369	4 369	4 369	4 369	4 369	4 369	4 369	4 369	4 369	4 369	4 369	4 369	52 423	54 730	54 782
Road transport	7 237	7 237	7 237	7 237	7 237	7 237	7 237	7 237	7 237	7 237	7 237	7 237	86 849	90 672	90 759
Environmental protection	172	172	172	172	172	172	172	172	172	172	172	172	2 069	2 160	2 162
<i>Trading services</i>	162 827	162 827	162 827	162 827	162 827	162 827	162 827	162 827	162 827	162 827	162 827	162 827	1 953 929	2 119 403	2 119 940
Energy sources	118 316	118 316	118 316	118 316	118 316	118 316	118 316	118 316	118 316	118 316	118 316	118 316	1 419 786	1 561 764	1 561 764
Water management	22 938	22 938	22 938	22 938	22 938	22 938	22 938	22 938	22 938	22 938	22 938	22 938	275 255	287 363	287 640
Waste water management	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	10 999	131 986	137 791	137 924
Waste management	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	10 575	126 902	132 485	132 612
<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	402 013	402 013	402 013	402 013	402 013	402 013	402 013	402 013	402 013	402 013	402 013	402 013	4 824 155	5 046 972	5 100 752

DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



Description	Budget year 2021/22												2020/21 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Expenditure - Functional															
<i>Governance and administration</i>	104 503	104 503	104 503	104 503	104 503	104 503	104 503	104 503	104 503	104 503	104 503	104 503	1 254 042	1 270 611	1 319 856
Executive and council	34 145	34 145	34 145	34 145	34 145	34 145	34 145	34 145	34 145	34 145	34 145	34 145	409 744	395 657	407 672
Finance and administration	69 343	69 343	69 343	69 343	69 343	69 343	69 343	69 343	69 343	69 343	69 343	69 343	832 114	862 236	898 831
Internal audit	1 015	1 015	1 015	1 015	1 015	1 015	1 015	1 015	1 015	1 015	1 015	1 015	12 183	12 718	13 353
<i>Community and public safety</i>	25 088	25 088	25 088	25 088	25 088	25 088	25 088	25 088	25 088	25 088	25 088	25 088	301 061	311 661	324 832
Community and social services	6 740	6 740	6 740	6 740	6 740	6 740	6 740	6 740	6 740	6 740	6 740	6 740	80 883	83 864	87 994
Sport and recreation	12 001	12 001	12 001	12 001	12 001	12 001	12 001	12 001	12 001	12 001	12 001	12 001	144 013	148 517	153 862
Public safety	4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	4 722	56 667	59 007	61 784
Housing	1 014	1 014	1 014	1 014	1 014	1 014	1 014	1 014	1 014	1 014	1 014	1 014	12 166	12 654	13 233
Health	611	611	611	611	611	611	611	611	611	611	611	611	7 332	7 619	7 958
<i>Economic and environmental services</i>	44 719	44 719	44 719	44 719	44 719	44 719	44 719	44 719	44 719	44 719	44 719	44 719	536 634	549 501	583 722
Planning and development	9 997	9 997	9 997	9 997	9 997	9 997	9 997	9 997	9 997	9 997	9 997	9 997	119 962	124 376	130 221
Road transport	32 756	32 756	32 756	32 756	32 756	32 756	32 756	32 756	32 756	32 756	32 756	32 756	393 067	402 596	429 874
Environmental protection	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	23 605	22 529	23 627
<i>Trading services</i>	148 075	148 075	148 075	148 075	148 075	148 075	148 075	148 075	148 075	148 075	148 075	148 075	1 776 897	1 874 955	1 969 129
Energy sources	89 400	89 400	89 400	89 400	89 400	89 400	89 400	89 400	89 400	89 400	89 400	89 400	1 072 805	1 113 570	1 170 597
Water management	42 387	42 387	42 387	42 387	42 387	42 387	42 387	42 387	42 387	42 387	42 387	42 387	508 644	528 872	552 870
Waste water management	4 895	4 895	4 895	4 895	4 895	4 895	4 895	4 895	4 895	4 895	4 895	4 895	58 736	91 464	97 720
Waste management	11 393	11 393	11 393	11 393	11 393	11 393	11 393	11 393	11 393	11 393	11 393	11 393	136 712	141 050	147 942
Total Expenditure - Functional	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	322 386	3 868 633	4 006 728	4 197 538
Surplus/(Deficit)	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	79 627	955 522	1 040 244	903 213



Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Budget year 2021/22												2021/22 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Single-year expenditure to be appropriated															
Vote 1 - CHIEF OPERATIONS OFFICE	743	743	743	743	743	743	743	743	743	743	743	743	8 915	7 850	4 667
Vote 2 - MUNICIPAL MANAGER'S OFFICE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - WATER AND SANITATION	28 028	28 028	28 028	28 028	28 028	28 028	28 028	28 028	28 028	28 028	28 028	28 028	336 336	279 304	263 933
Vote 4 - ENERGY SERVICES	21 521	21 521	21 521	21 521	21 521	21 521	21 521	21 521	21 521	21 521	21 521	21 521	258 250	248 725	229 495
Vote 5 - COMMUNITY SERVICES	7 072	7 072	7 072	7 072	7 072	7 072	7 072	7 072	7 072	7 072	7 072	7 072	84 862	13 939	19 311
Vote 6 - PUBLIC SAFETY	676	676	676	676	676	676	676	676	676	676	676	676	8 115	8 131	7 589
Vote 7 - CORPORATE AND SHARED SERVICES	3 998	3 998	3 998	3 998	3 998	3 998	3 998	3 998	3 998	3 998	3 998	3 998	47 975	9 383	9 954
Vote 8 - PLANNING AND ECONOMIC DEVELOPMENT	1 612	1 612	1 612	1 612	1 612	1 612	1 612	1 612	1 612	1 612	1 612	1 612	19 339	20 252	24 327
Vote 9 - BUDGET AND TREASURY OFFICE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - TRANSPORT SERVICES	33 730	33 730	33 730	33 730	33 730	33 730	33 730	33 730	33 730	33 730	33 730	33 730	404 763	405 628	419 547
Vote 11 - HUMAN SETTLEMENT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	1 168 555	993 212	978 824
Total Capital Expenditure	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	1 168 555	993 212	978 824



Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

Description	Budget Year 2021/22												2021/22 Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital Expenditure - Functional															
<i>Governance and administration</i>	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	48 201	9 409	10 007
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	4 017	48 201	9 409	10 007
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	5 881	5 881	5 881	5 881	5 881	5 881	5 881	5 881	5 881	5 881	5 881	5 881	70 568	32 852	41 008
Community and social services	1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	16 750	22 313	27 570
Sport and recreation	4 348	4 348	4 348	4 348	4 348	4 348	4 348	4 348	4 348	4 348	4 348	4 348	52 182	9 969	12 655
<i>Economic and environmental services</i>	35 148	35 148	35 148	35 148	35 148	35 148	35 148	35 148	35 148	35 148	35 148	35 148	421 780	391 083	387 740
Planning and development	778	778	778	778	778	778	778	778	778	778	778	778	9 339	4 355	4 667
Road transport	34 191	34 191	34 191	34 191	34 191	34 191	34 191	34 191	34 191	34 191	34 191	34 191	410 290	386 483	381 997
<i>Trading services</i>	52 334	52 334	52 334	52 334	52 334	52 334	52 334	52 334	52 334	52 334	52 334	52 334	628 006	530 671	491 755
Energy sources	21 954	21 954	21 954	21 954	21 954	21 954	21 954	21 954	21 954	21 954	21 954	21 954	263 450	248 275	225 095
Water management	18 435	18 435	18 435	18 435	18 435	18 435	18 435	18 435	18 435	18 435	18 435	18 435	221 218	171 182	157 265
Waste water management	9 669	9 669	9 669	9 669	9 669	9 669	9 669	9 669	9 669	9 669	9 669	9 669	116 024	108 650	106 668
Waste management	2 276	2 276	2 276	2 276	2 276	2 276	2 276	2 276	2 276	2 276	2 276	2 276	27 314	2 564	2 727
<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	97 380	1 168 555	964 015	930 511
Funded by:															
National Government	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	795 321	720 663	722 204
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	795 321	720 663	722 204
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-	-	-	373 235	373 235	243 351	208 307
Total Capital Funding	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	439 512	1 168 555	964 015	930 511



Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2021/22												2021/22 Medium Term Revenue & Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23
Cash Receipts By Source													1		
Property rates	39 218	39 218	39 218	39 218	39 218	39 218	39 218	39 218	39 218	39 218	39 218	39 218	470 616	502 754	525 379
Service charges - electricity revenue	101 750	101 750	101 750	101 750	101 750	101 750	101 750	101 750	101 750	101 750	101 750	101 750	1 221 003	1 374 338	1 374 338
Service charges - water revenue	19 716	19 716	19 716	19 716	19 716	19 716	19 716	19 716	19 716	19 716	19 716	19 716	236 587	252 737	252 981
Service charges - sanitation revenue	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	9 459	113 507	121 255	121 372
Service charges - refuse revenue	16 350	16 350	16 350	16 350	16 350	16 350	16 350	16 350	16 350	16 350	16 350	16 350	196 199	209 595	209 796
Service charges - other															
Rental of facilities and equipment	1 071	1 071	1 071	1 071	1 071	1 071	1 071	1 071	1 071	1 071	1 071	1 071	12 847	13 724	13 737
Interest earned - external investments	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	1 124	13 488	14 409	14 422
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	32 801	35 040	35 074
Licences and permits	952	952	952	952	952	952	952	952	952	952	952	952	11 423	12 203	12 215
Agency services	2 072	2 072	2 072	2 072	2 072	2 072	2 072	2 072	2 072	2 072	2 072	2 072	24 863	26 561	26 586
Transfer receipts - operational	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	100 919	1 211 033	1 305 914	1 333 789
Other revenue	7 498	7 498	7 498	7 498	7 498	7 498	7 498	7 498	7 498	7 498	7 498	7 498	89 976	96 124	96 216
Cash Receipts by Source	302 862	302 862	302 862	302 862	302 862	302 862	302 862	302 862	302 862	302 862	302 862	302 862	3 634 342	3 964 653	4 015 905
Other Cash Flows by Source															
Transfer receipts - capital	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	66 277	795 321	719 763	719 104
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	369 139	369 139	369 139	369 139	369 139	369 139	369 139	369 139	369 139	369 139	369 139	369 139	4 429 663	4 684 416	4 735 009



Supporting Table SA30 Consolidated budgeted monthly cash flow.....continued

MONTHLY CASH FLOWS	Budget Year 2021/22												2021/22 Medium Term Revenue & Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash Payments by Type																
Employee related costs	86 992	86 992	86 992	86 992	86 992	86 992	86 992	86 992	86 992	86 992	86 992	86 992	86 992	1 043 904	1 089 835	1 144 327
Remuneration of councillors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance charges	3 958	3 958	3 958	3 958	3 958	3 958	3 958	3 958	3 958	3 958	3 958	3 958	3 958	47 500	44 650	41 800
Bulk purchases - Electricity	70 284	70 284	70 284	70 284	70 284	70 284	70 284	70 284	70 284	70 284	70 284	70 284	70 284	843 410	880 520	924 546
Bulk purchases - Water & Sewer	21 189	21 189	21 189	21 189	21 189	21 189	21 189	21 189	21 189	21 189	21 189	21 189	21 189	254 266	265 456	278 730
Other materials																
Contracted services	61 866	61 866	61 866	61 866	61 866	61 866	61 866	61 866	61 866	61 866	61 866	61 866	61 866	742 397	785 239	835 589
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	3 167	38 000	14 877	15 621
Other expenditure	17 541	17 541	17 541	17 541	17 541	17 541	17 541	17 541	17 541	17 541	17 541	17 541	17 541	210 498	535 197	545 877
Cash Payments by Type	264 998	264 998	264 998	264 998	264 998	264 998	264 998	264 998	264 998	264 998	264 998	264 998	264 998	3 179 975	3 615 775	3 786 490
Other Cash Flows/Payments by Type																
Capital assets	92 511	92 511	92 511	92 511	92 511	92 511	92 511	92 511	92 511	92 511	92 511	92 511	92 511	1 110 128	943 552	929 883
Repayment of borrowing	1 594	1 594	1 594	1 594	1 594	1 594	1 594	1 594	1 594	1 594	1 594	1 594	1 594	19 125	20 336	21 538
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	359 102	359 102	359 102	359 102	359 102	359 102	359 102	359 102	359 102	359 102	359 102	359 102	359 102	4 309 228	4 579 663	4 737 911
NET INCREASE/(DECREASE) IN CASH HELD	10 036	10 036	10 036	10 036	10 036	10 036	10 036	10 036	10 036	10 036	10 036	10 036	10 036	120 435	104 753	(2 902)
Cash/cash equivalents at the month/year begin:	276 504	286 540	296 577	306 613	316 649	326 685	336 722	346 758	356 794	366 830	376 867	386 903	386 903	276 504	396 939	501 692
Cash/cash equivalents at the month/year end:	286 540	296 577	306 613	316 649	326 685	336 722	346 758	356 794	366 830	376 867	386 903	396 939	396 939	396 939	501 692	498 790

Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	6 355	21 650	668 831	626 276	504 482	504 482	637 423	515 077	586 213
Roads Infrastructure	-	21 650	72 117	231 387	103 137	103 137	172 722	138 776	169 903
Roads	-	21 650	-	3 700	3 800	3 800	5 539	3 593	5 555
Storm water Infrastructure	-	-	3 641	-	-	-	2 500	6 000	9 610
Storm water Conveyance	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	-	29 254	20 201	65 239	65 239	218 750	196 450	191 895
HV Switching Station	-	-	-	-	-	-	-	-	-
Water Supply Infrastructure	-	-	274 057	235 087	236 383	236 383	165 224	115 069	105 041
Distribution	-	-	47 597	47 487	38 074	38 074	72 044	55 681	63 016
Sanitation Infrastructure	-	-	287 189	132 000	93 000	93 000	50 098	55 650	106 668
Pump Station	-	-	-	-	-	-	-	-	-
Waste Water Treatment Works	-	-	287 189	130 000	93 000	93 000	50 000	55 584	106 597
Solid Waste Infrastructure	6 355	-	2 573	7 600	5 223	5 223	27 993	2 960	2 938
Landfill Sites	-	-	-	2 000	2 200	2 200	25 000	554	1 250
Waste Transfer Stations	-	-	2 573	4 000	1 593	1 593	2 586	2 168	1 173
Information and Communication Infrastructure	-	-	-	-	1 500	1 500	136	172	158
Data Centres	-	-	-	-	1 500	1 500	136	172	158
Community Assets	9 987	13 879	39 642	158 596	136 620	136 620	137 351	89 903	83 488
Community Facilities	-	13 879	17 417	113 596	82 580	82 580	95 805	81 518	74 947
Halls	-	-	-	-	-	-	2 000	660	659
Centres	-	-	-	2 578	1 000	1 000	3 586	4 257	7 257
Fire/Ambulance Stations	-	-	-	168	(0)	(0)	453	1 583	1 239
Testing Stations	-	-	181	3 150	12 965	12 965	3 670	2 296	2 505
Libraries	-	-	-	100	100	100	498	818	1 002
Police	-	-	749	873	47	47	3 856	2 227	2 178
Public Open Space	-	-	1 292	-	-	-	2 272	377	865
Capital Spares	-	-	418	251	201	201	3 500	4 175	4 232
Sport and Recreation Facilities	9 987	-	22 225	45 000	54 041	54 041	41 546	8 385	8 541
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	9 987	-	22 225	45 000	54 041	54 041	41 546	8 385	8 013
Capital Spares	-	-	-	-	-	-	-	-	527
Investment properties	-	-	676	5 202	3 994	3 994	14 488	17 639	21 162
Revenue Generating	-	-	676	5 202	3 994	3 994	14 488	17 639	21 162
Unimproved Property	-	-	676	5 202	3 994	3 994	4 488	2 639	2 466
Other assets	-	-	2 745	1 300	4 551	4 551	5 265	3 220	8 062
Operational Buildings	-	-	2 745	1 300	4 551	4 551	5 265	3 220	8 062
Intangible Assets	-	25 734	25 895	304	162	162	-	-	-
Licences and Rights	-	25 734	25 895	304	162	162	-	-	-
Computer Software and Applications	-	25 734	25 895	304	162	162	-	-	-
Computer Equipment	-	7 127	9 610	2 000	2 500	2 500	1 359	792	-
Computer Equipment	-	7 127	9 610	2 000	2 500	2 500	1 359	792	-
Furniture and Office Equipment	14 812	860	1 457	373	1 773	1 773	725	455	488
Furniture and Office Equipment	14 812	860	1 457	373	1 773	1 773	725	455	488
Machinery and Equipment	-	37 155	39 739	3 670	3 160	3 160	7 421	3 845	4 190
Machinery and Equipment	-	37 155	39 739	3 670	3 160	3 160	7 421	3 845	4 190
Transport Assets	70 551	42 765	43 295	20 000	60 500	60 500	36 871	14 920	1 978
Transport Assets	70 551	42 765	43 295	20 000	60 500	60 500	36 871	14 920	1 978
Total Capital Expenditure on new assets	101 704	139 696	822 040	817 721	717 741	717 741	840 904	645 850	705 897

Table 56 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	7 108	-	49 149	1 500	9 180	9 180	53 814	59 817	8 843
Roads Infrastructure	-	-	2 424	1 500	3 500	3 500	1 314	317	343
Roads	-	-	-	-	-	-	-	-	-
Storm water Infrastructure	-	-	-	-	-	-	-	-	-
Attenuation	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	7 108	-	-	-	-	-	7 500	9 500	8 500
HV Transmission Conductors	-	-	-	-	-	-	5 000	7 000	6 000
Water Supply Infrastructure	-	-	-	-	-	-	-	-	-
Distribution	-	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	46 725	-	5 680	5 680	45 000	50 000	-
Waste Water Treatment Works	-	-	46 725	-	5 680	5 680	45 000	50 000	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-	-
Waste Transfer Stations	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-	-
Community Assets	-	-	1 407	6 868	13 295	13 295	6 343	1 346	1 767
Community Facilities	-	-	1 407	6 868	13 295	13 295	6 343	1 214	1 635
Halls	-	-	-	700	1 200	1 200	2 000	369	369
Centres	-	-	1 082	1 218	1 104	1 104	1 042	554	712
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	94	-	-	-	-	-	-
Libraries	-	-	141	-	-	-	498	290	554
Parks	-	-	90	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	132	132
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	132	132
Heritage assets	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Other assets	-	-	369	2 120	10 120	10 120	1 364	335	527
Operational Buildings	-	-	369	2 120	10 120	10 120	1 364	335	527
Municipal Offices	-	-	369	2 120	10 120	10 120	1 364	335	527
Intangible Assets	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Solid Waste Licences	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing assets	7 108	-	50 925	10 488	32 595	32 595	61 521	61 488	11 137
Renewal of Existing Assets as % of total capex	5.9%	0.0%	1.0%	0.9%	3.1%	3.1%	5.3%	6.2%	1.1%
Renewal of Existing Assets as % of deprecn"	0.0%	0.0%	6.9%	4.1%	12.8%	12.8%	24.6%	24.1%	4.3%

Supporting Table SA34c Consolidated repairs and maintenance by asset class

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	(7 186)	36 623	324 445	397 956	483 704	483 704	475 534	494 366	519 156
Roads Infrastructure	(7 186)	21 736	36 175	77 031	89 948	89 948	98 579	100 360	105 450
Roads	-	21 736	760	-	-	-	-	-	-
Road Structures	(7 186)	-	-	-	-	-	-	-	-
Road Furniture	-	-	35 415	77 031	89 948	89 948	98 579	100 360	105 450
Capital Spares	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	(21 877)	49 637	114 438	112 928	112 928	111 229	116 124	121 930
MV Substations	-	-	-	-	-	-	-	-	-
Water Supply Infrastructure	-	20 025	156 286	137 507	196 248	196 248	176 829	186 610	195 940
Reservoirs	-	-	-	-	-	-	-	-	-
Distribution	-	20 025	-	-	-	-	-	-	-
Distribution Points	-	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	14 659	4 435	11 133	11 133	11 133	11 645	12 158	12 765
Waste Water Treatment Works	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	2 080	77 912	57 848	73 448	73 448	77 252	79 115	83 071
Waste Processing Facilities	-	-	-	-	-	-	-	-	-
Waste Drop-off Points	-	-	-	-	-	-	-	-	-
Capital Spares	-	2 080	77 912	57 848	73 448	73 448	77 252	79 115	83 071
Community Assets	-	2 598	38 241	40 122	42 850	42 850	44 312	44 174	46 382
Community Facilities	-	21	6 645	7 588	8 988	8 988	8 892	7 195	7 555
Halls	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	21	-	22	22	22	23	24	25
Galleries	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	8	7	7	7	8	8	8
Airports	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	2 577	31 596	32 534	33 862	33 862	35 420	36 979	38 828
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	2 577	-	-	-	-	-	-	-
Other assets	(0)	389 456	28 492	58 826	71 111	71 111	43 735	45 659	47 942
Operational Buildings	(0)	389 456	28 492	58 826	71 111	71 111	43 735	45 659	47 942
Capital Spares	(0)	389 456	28 492	58 826	71 111	71 111	43 735	45 659	47 942
Operational Buildings	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	14 303	10 500	10 700	10 700	11 192	11 685	12 269
Licences and Rights	-	-	14 303	10 500	10 700	10 700	11 192	11 685	12 269
Computer Software and Applications	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	4 930	4 000	4 130	4 130	4 320	4 510	4 736
Computer Equipment	-	-	4 930	4 000	4 130	4 130	4 320	4 510	4 736
Furniture and Office Equipment	-	-	12 315	8 779	9 198	9 198	9 621	10 044	10 547
Furniture and Office Equipment	-	-	12 315	8 779	9 198	9 198	9 621	10 044	10 547
Machinery and Equipment	-	29 174	500	3	3	3	3	3	3
Machinery and Equipment	-	29 174	500	3	3	3	3	3	3
Transport Assets	(9)	11 381	32 928	39 359	34 359	34 359	35 940	37 521	39 397
Transport Assets	(9)	11 381	32 928	39 359	34 359	34 359	35 940	37 521	39 397
Total Repairs and Maintenance Expenditure	(7 196)	469 233	456 154	559 546	656 054	656 054	624 658	647 963	680 432
R&M as a % of PPE	-0.1%	3.6%	2.9%	3.4%	4.0%	4.0%	3.9%	3.8%	3.8%
R&M as % Operating Expenditure	-0.2%	12.2%	11.3%	15.2%	17.2%	17.2%	30.5%	16.7%	17.0%

Supporting Table SA34d Depreciation by asset class

Description	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Depreciation by Asset Class/Sub-class									
Infrastructure	-	522 510	485 292	170 688	170 688	170 688	165 688	170 688	175 688
Roads Infrastructure	-	522 510	275 502	93 154	93 154	93 154	88 154	93 154	98 154
Roads	-	-	-	-	-	-	-	-	-
Road Structures	-	-	272 090	93 154	93 154	93 154	88 154	93 154	98 154
Capital Spares	-	522 510	3 412	-	-	-	-	-	-
Storm water Infrastructure	-	-	28 005	9 588	9 588	9 588	9 588	9 588	9 588
Drainage Collection	-	-	-	-	-	-	-	-	-
Storm water Conveyance	-	-	28 005	9 588	9 588	9 588	9 588	9 588	9 588
Attenuation	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	-	34 915	11 954	11 954	11 954	11 954	11 954	11 954
Capital Spares	-	-	34 915	11 954	11 954	11 954	11 954	11 954	11 954
Water Supply Infrastructure	-	-	-	2 083	2 083	2 083	2 083	2 083	2 083
Distribution	-	-	-	2 083	2 083	2 083	2 083	2 083	2 083
Sanitation Infrastructure	-	-	24 661	8 444	8 444	8 444	8 444	8 444	8 444
Capital Spares	-	-	24 661	8 444	8 444	8 444	8 444	8 444	8 444
Solid Waste Infrastructure	-	-	119 880	44 667	44 667	44 667	44 667	44 667	44 667
Waste Transfer Stations	-	-	119 880	44 667	44 667	44 667	44 667	44 667	44 667
Information and Communication Infrastructure	-	-	2 328	798	798	798	798	798	798
Capital Spares	-	-	2 328	798	798	798	798	798	798
Community Assets	-	123 163	119 651	40 973	40 973	40 973	40 973	40 973	40 973
Community Facilities	-	123 163	31 767	10 884	10 884	10 884	10 884	10 884	10 884
Halls	-	-	-	-	-	-	-	-	-
Centres	-	-	2 616	896	896	896	896	896	896
Clinics/Care Centres	-	-	201	69	69	69	69	69	69
Fire/Ambulance Stations	-	-	2 458	842	842	842	842	842	842
Testing Stations	-	-	427	147	147	147	147	147	147
Cemeteries/Crematoria	-	-	870	298	298	298	298	298	298
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	4 431	1 517	1 517	1 517	1 517	1 517	1 517
Public Ablution Facilities	-	-	87	30	30	30	30	30	30
Capital Spares	-	123 163	20 676	7 085	7 085	7 085	7 085	7 085	7 085
Sport and Recreation Facilities	-	-	87 884	30 089	30 089	30 089	30 089	30 089	30 089
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	1 906	1 906	1 906	1 906	1 906	1 906
Other assets	-	-	-	1 169	1 169	1 169	1 169	1 169	1 169
Operational Buildings	-	-	-	1 169	1 169	1 169	1 169	1 169	1 169
Municipal Offices	-	-	-	1 169	1 169	1 169	1 169	1 169	1 169
Computer Equipment	-	8 236	6 845	2 375	2 375	2 375	2 375	2 375	2 375
Computer Equipment	-	8 236	6 845	2 375	2 375	2 375	2 375	2 375	2 375
Furniture and Office Equipment	-	7 411	26 194	9 003	9 003	9 003	9 003	9 003	9 003
Furniture and Office Equipment	-	7 411	26 194	9 003	9 003	9 003	9 003	9 003	9 003
Machinery and Equipment	-	2 184	10 171	3 508	3 508	3 508	3 508	3 508	3 508
Machinery and Equipment	-	2 184	10 171	3 508	3 508	3 508	3 508	3 508	3 508
Transport Assets	-	13 343	79 147	27 241	27 241	27 241	27 241	27 241	27 241
Transport Assets	-	13 343	79 147	27 241	27 241	27 241	27 241	27 241	27 241
Total Depreciation	-	676 847	733 507	255 000	255 000	255 000	250 000	255 000	260 000

Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class

Description	2017/18	2018/19	2019/20	Current year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure	107 677	4 038 526	4 283 505	357 890	259 036	259 036	250 559	283 331	256 792
Roads Infrastructure	74 884	-	132 526	188 733	133 277	133 277	143 829	192 219	175 807
Roads	-	-	-	31 594	11 572	11 572	23 601	20 682	53 087
Storm water Infrastructure	-	-	-	-	-	-	3 450	862	2 127
Storm water Conveyance	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	4 038 526	4 038 526	-	-	-	20 000	30 000	25 000
HV Transmission Conductors	-	-	-	-	-	-	-	-	-
Water Supply Infrastructure	32 793	-	12 513	15 000	9 000	9 000	15 000	56 905	53 542
Distribution	-	-	-	-	-	-	10 000	10 000	7 000
Sanitation Infrastructure	-	-	87 309	154 157	115 102	115 102	63 280	3 000	-
Solid Waste Infrastructure	-	-	4 195	-	1 657	1 657	-	-	-
Community Assets	10 160	-	953	11 300	24 296	24 296	8 858	1 188	3 600
Community Facilities	10 160	-	-	300	1 400	1 400	3 314	1 188	1 925
Halls	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	300	-	-	227	211	237
Sport and Recreation Facilities	-	-	953	11 000	22 896	22 896	5 544	-	1 675
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	953	11 000	22 896	22 896	5 544	-	1 675
Investment properties	-	-	-	300	150	150	321	238	264
Revenue Generating	-	-	-	300	150	150	321	238	264
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	300	150	150	321	238	264
Other assets	-	-	4 218	2 300	6 062	6 062	6 393	1 108	1 134
Operational Buildings	-	-	4 218	2 300	6 062	6 062	6 393	1 108	1 134
Municipal Offices	-	-	4 218	2 300	6 062	6 062	5 849	739	738
Intangible Assets	-	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	121 011	4 038 437	4 288 364	371 790	289 545	289 545	266 130	285 864	261 790
<i>Upgrading of Existing Assets as % of total capex</i>	0.0%	96.7%	83.1%	31.0%	27.8%	27.8%	22.8%	28.8%	26.7%
<i>Upgrading of Existing Assets as % of deprecn"</i>	0.0%	596.7%	584.6%	145.8%	113.5%	113.5%	106.5%	112.1%	100.7%

Multi Year Capital Budget Program 2021/22-2023/24

MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Clusters -Chief Operations Office				
Thusong Service Centre (TSC)	CRR	543 659	290 308	395 541
Mobile service sites at Rampheri village	CRR	498 354	316 699	342 802
Construction of Segopje Mobile Service Centre	CRR	498 354	316 699	342 802
Upgrading of Mohlonong centre (Aganang cluster)	CRR	453 049	316 699	342 802
Renovation of existing Cluster offices	CRR	498 354	263 916	316 433
Cluster offices Construction at Seshego	CRR	634 269	316 699	290 064
Upgrading of existing Cluster offices	CRR	588 964	369 483	395 541
Construction of mobile service sites (Molejtjie & Mankweng)	CRR	-	316 699	342 802
Construction of Municipal Depots in Mankweng	CRR	-	343 091	316 433
Construction of Municipal Depot in Molejtjie	CRR	-	-	395 541
Construction of Municipal Depot in Sebayeng,	CRR	-	-	395 541
Construction of Municipal Depot in Molepo/Chuene/Majacluster	CRR	-	-	395 541
Construction of Municipal Depot in Aganang cluster	CRR	-	-	395 541
Total Clusters -Chief Operations Office		3 715 002	2 850 295	4 667 386
Facility Management- Corporate and Shared Services				
Civic Centre refurbishment	CRR	407 744	229 607	263 694
Renovation of offices	CRR	412 275	105 566	263 694
Refurbishment of City Library and Auditorium	CRR	498 354	290 308	290 064
Upgrading of Seshego Library	CRR	-	237 525	263 694
Library Aganang	CRR	-	501 441	395 541
Construction of Mankweng Traffic and Licensing Testing Centre	CRR	2 265 245	1 583 497	1 582 165
Refurbishment of Municipal Public toilets	CRR	-	131 958	131 847
Construction of Mankweng Water and Sanitation Centre	CRR	-	316 699	342 802
Construction of the integrated Control Center at Traffic Ladanna	CRR	1 500 000	343 091	369 172
Extension of the Fire and Traffic Training Facility at Ladanna	CRR	-	316 699	342 802
Refurbishment of Nirvana Hall	CRR	2 000 000	369 483	369 172
Extension of offices at Ladanna electrical workshop	CRR	1 000 000	395 874	421 911
Refurbishment of Mike's Kitchen Building	CRR	3 500 000	237 525	263 694
Upgrading of Jack Botes Hall	CRR	2 000 000	395 874	395 541

DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Refurbishment of Westernburg Hall	CRR	-	263 916	263 694
Aganang Cluster offices refurbishment	CRR	2 000 000	237 525	263 694
Nirvana Soccer Grounds and Cricket Grounds Refurbishment	CRR	-	290 308	290 064
Upgrading of Traffic Logistics Offices	CRR	498 354	263 916	263 694
Refurbishment of the City Pool	CRR	-	131 958	131 847
Municipal Furniture and Office Equipment	CRR	226 525	137 854	145 032
Library Dikgale	CRR	-	-	263 694
Upgrading of Show ground facility	CRR	-	-	263 694
Refurbishment of Mankweng Library	CRR	-	-	263 694
Total Facility Management- Corporated and Shared Service		16 308 496	6 780 625	7 844 900
Roads & Stormwater - Transport Services				
Upgrading of storm water system in municipal area (Vukuphile)	CRR	906 098	316 699	342 802
Rehabilitation of streets in Nirvana-(1)	CRR	-	290 308	316 433
Rehabilitation of streets in Seshego Cluster(Vukuphile)	CRR	1 313 842	316 699	342 802
Upgrading of internal streets in Westernburg RDP Section Phase 2	CRR	-	580 616	632 866
Traffic Lights and Signs	CRR	498 354	316 699	342 802
Installation of road signage	CRR	135 915	105 755	76 471
Construction of NMT at Magazyn Street and Vermikuliet(1)	CRR	588 964	290 308	316 433
Upgrading of Storm Water in Seshego	CRR	-	290 308	316 433
Construction of 12x1200mm dia low level bridge linking Luthuli phase1 and phase 2, parallel to Polokwane drive.	CRR	-	-	263 694
Lining of Earth 500m earth channel near Maseala Primary school	CRR	-	-	395 541
Upgrading of storm water line Emperor street, Ivy Park Ext 22 to Sterkloop stream	CRR	-	-	369 172
Construction of access Noka e ntsho bridge linking D 19 and Christian to Manamela, Madietane	CRR	-	-	263 694
Construction of NMT at Magazyn Street and Vermikuliet(2)	CRR	17 500 000	5 000 000	-
Upgrading of Arterial road in SDA1 (Luthuli)	IUDG	4 950 000	2 177 000	2 712 000
Upgrading Makanye Road (Ga-T hoka)	IUDG	-	-	-
Upgrading of Internal Street in Seshego zone 8	IUDG	4 950 000	2 177 000	2 679 000
Upgrading of internal streets in Toronto	IUDG	4 950 000	2 177 000	-
Upgrading of internal streets linked with Excelsior Street in Mankweng unit A	IUDG	3 450 000	2 721 000	-
Upgrading of Arterial road in Ga Rampheri (Tarring of 2.1 km from gravel to tar as per RAL MOU)	IUDG	3 950 000	2 721 000	2 679 000

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MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Upgrading of access Roads to Maja Moshate(Molepo,Chuene Maja cluster)	IUDG	4 950 000	2 177 000	3 349 000
Upgrading of internal streets in Seshego Zone 1	IUDG	3 450 000	1 905 000	2 512 000
Upgrading of internal streets in Seshego Zone 2	IUDG	4 450 000	817 000	2 344 000
Upgrading of internal streets in Seshego Zone 3	IUDG	4 450 000	2 721 000	3 349 000
Upgrading of internal streets in Seshego Zone 4	IUDG	4 450 000	2 721 000	3 349 000
Upgrading of internal streets in Seshego Zone 5	IUDG	4 450 000	2 721 000	2 679 000
Upgrading of internal streets in Seshego Zone 6	IUDG	4 450 000	2 721 000	2 344 000
Mohlonong to Kalkspruit upgrading of roads from gravel to tar	IUDG	3 950 000	2 177 000	2 679 000
Lonsdale to Percy clinic via flora upgrading of road from gravel to tar (including Monyoaneng)	IUDG	3 950 000	1 633 000	1 340 000
Construction of Storm Water in Ga Semanya	IUDG	4 450 000	1 463 000	3 885 000
Upgrading of Storm Water Storm Water in Sterpark; Flora Park; and Fauna Park	IUDG	3 450 000	572 000	771 000
Completion of Hospital Road in Mankweng	IUDG	4 950 000	1 633 000	1 675 000
upgrading of streets in westenburg	IUDG	4 950 000	2 721 000	1 675 000
Rehabilitation of Streets in Nirvana	IUDG	4 950 000	817 000	1 172 000
Upgrading of De wet Dr from MunnikAve to R81	IUDG	4 950 000	545 000	-
Upgrading of Storm water Channel at Thutu Street at Seshego zone 4	IUDG	-	-	670 000
Upgrading of Arterial road from R37 via Thokgwaneng RDP to Silo school	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of Arterial road D 4011 in Ga T haba from D4018 Soetfontein Clinic to Ga T haba connect D 4018	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of Arterial road D4014 in Makgoro (Sekgweng) to Makatjane	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of arterial road from Gravel to tar – Mountain view via Magokobung to Subiaco	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of roads from gravel to tar Nobody traffic circle to Mothiba Mafiane	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of road from Sengatane (D3330) to Chebeng	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of Bloodriver main road via Mulautsi high school to agriculture houses	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of road D3432 from Ga-Mosi(Gilead road) via Sengatane to Chebeng	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of road from Leokama to Moshung	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of road D3989 Ga-mamabolo to itireleng	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of internal street from gravel to tar in Mankweng Unit A outline between Mamadimo Park link to Nchichane	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of internal street along Dikolobe primary school	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of road in ga Thoka from reservoir to Makanye 4034	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of Bus road from R71 to Dinokeng between Mshongoville Gashiloane to Matshela pata	IUDG	6 000 000	5 647 059	5 647 059

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MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Upgrading of arterial road in T shware from Taxi rank via T shware village to mamotshwa clinic	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of road internal street in Tlhatlaganya	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of internal street from Solomondale to D3997	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of road from Ralema primary school via Krukuŧe , Ga Mmasehla, Ga legodi, Mokgohloa to Molepo bottle store	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of arterial Road in Ga Semenya from R521 to Semenya	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of Internal Street in Ga Ujane to D3363	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of arterial road D3355 from Monotwane to Matlala clinic	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of arterial road D3383 in Setumong via Mahoi to Kgomo school	IUDG	6 000 000	5 647 059	5 647 059
Complete the incomplete road from Kordon to Gilead road	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of arterial road D3426 in Ga- Ramoshoana to Rammobola	IUDG	6 000 000	5 647 059	5 647 059
Upgrading of D1809 from Ga Maboi to Laastehoop	IUDG	-	5 647 059	5 647 059
Upgrading of arterial road from Phuti to Tjaŧaneng	IUDG	-	5 647 059	5 647 059
Upgrading of streets in Benharris from Zebediela to D19	IUDG	-	5 647 059	5 647 059
Upgrading of arterial road D3472 Ga Setati to Mashobohlang D3332	IUDG	-	5 647 059	5 647 059
Upgrading of internal street in westernburg	IUDG	-	5 647 059	5 647 059
Upgrading of arterial road from Madiga to Moduane	IUDG	-	5 647 059	5 647 059
Upgrading of arterial road D3997 from GaMokgopo to Ga Makalanyane	IUDG	-	5 647 059	5 647 059
Upgrading of road from Ga Mamphaka to Spitzkop	IUDG	-	5 647 059	5 647 059
Upgrading of arterial road D3413 Ramakgaphola to Gilead road D3390	IUDG	-	5 647 059	5 647 059
Upgrading of arterial road in Magongwa village from road D3378 to road D19	IUDG	-	5 647 059	5 647 059
Upgrading of F8 Street in Seshego	NDPG	4 000 000	-	-
Ditlou Street upgrade to dual lane	NDPG	7 500 000	-	-
Seshego Circle upgrade to signal intersection	NDPG	7 050 000	7 708 000	14 700 000
Hospital View Road 1	NDPG	2 415 414	-	-
Hospital View Road 2	NDPG	2 600 000	-	-
Stormwater Canal	NDPG	2 500 000	6 000 000	9 214 039
Hospital View Roads/Streets	NDPG	6 801 399	8 113 835	9 033 000
Construction of Municipal Cluster Offices	NDPG	-	897 464	3 500 000
Construction of Access Roads	NDPG	-	581 723	3 300 000
Construction of Safe Hub	NDPG	-	2 356 978	5 252 961
Construction Nelson Mandela Bo-okelo Crossing	NDPG	2 133 187	2 000 000	-
Total Roads & Stormwater -Transport Services		288 443 173	266 482 392	282 842 144



DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Water Supply and reticulation - Water and Sanitation Services				
Extension 78 Water and Sewer reticulation	CRR	709 106	-	-
Extension 106 sewer and Water reticulation	CRR	679 574	-	-
Extension 126 Sewer Reticulation	CRR	543 659	-	-
Olifantspoort RWS (Mmotong wa Perekisi) 2	IUDG	4 000 000	3 721 000	3 349 000
Mothapo RWS	IUDG	4 000 000	3 721 000	3 683 000
Moletjie East RWS 2	IUDG	4 000 000	4 265 000	4 186 000
Moletjie North RWS	IUDG	4 000 000	3 177 000	3 683 000
Sebayeng/Dikgale RWS 2	IUDG	4 000 000	3 721 000	3 349 000
Moletjie South RWS	IUDG	4 000 000	3 721 000	3 349 000
Houtrive phase 10	IUDG	4 000 000	3 177 000	3 683 000
Chuene Maja RWS phase 10	IUDG	4 500 000	3 177 000	3 683 000
Molepo RWS phase 10	IUDG	3 500 000	3 177 000	3 683 000
Laastehoop RWS phase 10	IUDG	2 500 000	1 361 000	2 679 000
Mankweng RWS phase 10	IUDG	4 000 000	2 449 000	3 349 000
Boyne RWS phase 10	IUDG	4 000 000	3 721 000	3 349 000
Aganang RWS (2)	IUDG	4 000 000	-	3 349 000
Aganang RWS (3) (for development of technical report on outstanding villages)	IUDG	-	2 361 000	3 349 000
Mashashane Water Works	IUDG	-	2 905 000	1 842 000
Installation of (Smart Meters) in the Municipal Area	WSIG	10 000 000	10 000 000	10 000 000
Segwasi RWS	WSIG	3 000 000	7 000 000	5 000 000
Badimong RWS phase 10	WSIG	6 000 000	5 000 000	5 000 000
Construction of Borehole Infrastructure and Pumping Mains for the Sterkloop and Sandriver South Wellfields and Polokwane Boreholes (Polokwane Groundwater Development)	WSIG	7 000 000	-	-
Bloodriver Wellfield (Olifantspoort) and Seshego Groundwater Development and Pumping Mains. (Polokwane Groundwater Development)	WSIG	9 000 000	-	-
Aganang RWS	WSIG	30 000 000	30 000 000	35 000 000
Bulk Water Supply- Dap Naude Dam (Pipeline section, booster PS and WTW Refurbishment)	WSIG	-	28 000 000	37 700 000
AC Pipes (Installation of Scada Monitoring System)	RBIG	15 526 380	-	-
Bulk Water Supply - Dap Naude Dam (Pipeline section, booster PS and WTW Refurbishment)	RBIG	5 000 000	16 000 000	7 000 000
Polokwane Distribution Pressure and Flow Management	RBIG	10 000 000	10 000 000	7 000 000
Turloop and Dieprivier Aquifer Development - Mankweng RWS	RBIG	30 000 000	20 000 000	-
Total Water Supply and reticulation - Water and Sanitation Services		177 958 718	170 654 000	157 265 000

DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Sewer Reticulation - Water and Sanitation Service				
Plants and Equipment's	CRR	98 122	66 133	71 197
Regional waste Water treatment plant	RBIG	50 000 000	55 584 000	106 597 000
Re-routing of Seshego Outfall Sewer	RBIG	5 000 000	3 000 000	-
Refurbishment of Polokwane Waste water treatment work (WWTW)	RBIG	15 000 000	10 000 000	-
Refurbishment of Mankweng Waste water treatment work (WWTW)	RBIG	15 000 000	20 000 000	-
Refurbishment of Seshego Waste water treatment work (WWTW)	RBIG	15 000 000	20 000 000	-
Construction of the Sandriver North Water treatment works (Polokwane Groundwater Development)	RBIG	15 926 000	-	-
Seshego Water Treatment Works (Polokwane Groundwater Development)	RBIG	42 353 620	-	-
Total Sewer Reticulation - Water and Sanitation		158 377 742	108 650 133	106 668 197
Energy Services - Energy				
Illumination of Public areas road (Street Lights)	CRR	2 000 000	2 200 000	2 500 000
Illumination of public areas (High Mast lights)	CRR	5 000 000	5 500 000	6 100 000
Replacement of oil RMU with SF6/ Vacuum	CRR	-	1 500 000	1 750 000
Replacement of overhead lines by underground cables	CRR	-	3 000 000	3 300 000
Replacement of Fiber glass enclosure	CRR	2 500 000	2 750 000	3 100 000
Install New Bakone to IOT A 66KV double circuit GOAT line	CRR	1 250 000	30 000 000	30 000 000
Build 66KV/Bakone substation	CRR	39 300 000	15 000 000	-
Power factor corrections in the following Substations, Sigma, Beta & Gamma	CRR	-	-	-
Plant and Equipment	CRR	4 500 000	4 950 000	5 445 000
Increase license area assets	CRR	5 000 000	5 500 000	6 050 000
Replace 66kV Bus Bars & Breakers at Gamma Substation	CRR	10 000 000	-	-
Upgrade Gamma Substation and install additional 20MVA transformer	CRR	20 000 000	30 000 000	25 000 000
Design and Construction of New Pietersburg 11kv substation	CRR	36 000 000	3 600 000	-
Supply power to new Pietersburg substation	CRR	30 000 000	3 000 000	-
Replacement of undersized XLPE cables with PILCST Acable	CRR	5 000 000	7 000 000	6 000 000
Construction of new 66 KV Lines as per master plan	CRR	-	2 000 000	2 200 000
Installation of 11KV cables to new substations	CRR	-	2 000 000	2 200 000
Installation of Check Meters	CRR	3 200 000	-	-
Lowering Pole mount boxes to ground mounted in Westernburg, Zone 1 Zone8, Zone5, Ext 71,73,75,9A, 9L	CRR	3 500 000	3 850 000	4 250 000
Power Generation (SSEG) at Municipal Buildings	CRR	1 500 000	5 000 000	7 500 000

DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Design and construction 66KV Distribution substation T weefontein	CRR	2 000 000	2 200 000	2 500 000
Designs and construction of 66KV between IOTA and T weefontein	CRR	2 000 000	2 200 000	50 000 000
Electrification Of Urban Households in Extension 78 and 40	CRR	20 000 000	15 000 000	10 000 000
Cost of Supply Study	CRR	2 000 000	2 200 000	-
Installation of 3x185mm ² cables from Steropark to Iota sub	CRR	5 000 000	-	-
Design and Construct permanent distribution substation at Thornhill	CRR	1 000 000	-	-
Replacement of Fences at Sigma	CRR	1 000 000	-	-
Replacement of Fences at Alpha	CRR	2 500 000	-	-
Replacement of Fences at Beta	CRR	-	725 000	-
Replacement of Fences at Hospital	CRR	-	725 000	-
Replacement of Fences at Le Rouxville	CRR	-	725 000	-
Replacement of Fences at Superbia	CRR	-	-	950 000
Replacement of Fences at Laboria	CRR	-	-	950 000
Replacement of Fences at Industria	CRR	-	2 000 000	2 200 000
Electrification Of Urban Households in Extension 78	CRR	20 000 000	15 000 000	10 000 000
Design and construction 66KV Distribution substation Matlala	CRR	2 000 000	50 000 000	30 000 000
Cherry Pickers x10	CRR	8 500 000	8 600 000	-
LDVs for electricians x15	CRR	5 200 000	5 000 000	-
Refurbishing of Lydale networks	CRR	2 500 000	2 500 000	2 500 000
Electrification Of Urban Households	INEP	15 000 000	15 000 000	15 000 000
Replacement of Streetlights and design of PV systems on Municipal Buildings	EEDSM	6 000 000	5 000 000	-
Total Energy Services - Energy		263 450 000	253 725 000	229 495 000
Disaster and Fire - Public Safety				
Acquisition of fire Equipment	CRR	271 829	105 566	131 847
Floto pumps	CRR	-	131 958	131 847
65 and 100 mm Large Fire bore hoses with stortz coupling	CRR	-	158 350	79 108
38mm small Fire hoses with instantaneous couplings	CRR	-	211 133	210 955
Miscellaneous equipment and gear/ Ancillary equipment	CRR	-	131 958	52 739
Hydraulic equipment	CRR	-	79 175	184 586
Electric seimisable portable pump	CRR	-	105 566	52 739
Multipurpose branches Monitors	CRR	-	158 350	52 739
Obsolete fire equipment: Lighting and high mast	CRR	-	105 566	-
Rescue ropes/high angle	CRR	-	184 741	52 739

DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Industrial lifting rescue equipment,	CRR	-	131 958	-
Upgrading of Fire Training facility	CRR	453 049	316 699	342 802
Extension of Silicon Fire station (Planning)	CRR	-	422 266	-
New Matlala Fire Station (Planning)	CRR	-	422 266	448 280
New Fire Station at Molepo/Chuene/Maja Cluster (Planning)	CRR	-	422 266	448 280
Industrial Fire Fighting portable Pumps	CRR	-	107 925	171 401
Mobile Integrated Multipurpose Illumination unit	CRR	-	263 916	-
Pneumatic shoring equipment	CRR	-	131 958	-
Resuscitation equipment	CRR	-	105 566	105 478
New Moleji Fire Station (Planning)	CRR	-	-	395 541
Total Disaster and Fire - Public Safety		724 878	3 697 185	2 861 081
Traffic & Licencing - Public Safety				
Purchase of alcohol testing device /Machine/Equipment)	CRR	-	79 175	263 694
Upgrading of City Licencing and vehicle testing facility	CRR	2 000 000	290 308	263 694
Procurement of AARTO equipment's	CRR	45 305	31 670	26 369
Procurement of office cleaning equipment's	CRR	45 305	31 670	15 822
Computerized Learners license	CRR	906 098	369 483	369 172
Procurement of 2 X Metro counters (law enforcement)	CRR	453 049	395 874	263 694
Procurement of 7 X Pro-laser 4 Speed equipment's	CRR	906 098	659 791	527 388
Licencing eye testing equipment's.	CRR	543 659	395 874	237 325
Upgrading of Logistics offices	CRR	679 574	343 091	131 847
Construction of Traffic Law enforcement waiting area	CRR	906 098	395 874	263 694
Construction of Licenses waiting area	CRR	498 354	316 699	263 694
Construction of steel parking shelters at Traffic and Licenses	CRR	543 659	369 483	395 541
Upgrading of City traffic & licencing centre	CRR	-	-	395 541
Procurement of 7 x K78 Trailers	CRR	-	-	131 847
Procurement of 2 x equipped mobile bus	CRR	-	-	527 388
Total Traffic & Licencing - Public Safety		7 527 198	3 678 992	4 076 711
Environmental Management - Community Services				
Grass cutting equipment's	CRR	407 744	263 916	290 064

DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Upgrading of Security at Game Reserve	CRR	226 525	211 133	237 325
Upgrading of Environ-mental Education Centre	CRR	-	105 566	131 847
Development of Ablution facilities at Various Municipal Parks	CRR	543 659	343 091	369 172
Upgrading of municipal nursery	CRR	121 829	131 958	158 216
Refurbishment of water fountain at Civic Centre	CRR	543 659	-	0
Fencing of Municipal Parks	CRR	-	-	263 694
Purchase of land for New Mankweng Cemetery	CRR	-	-	316 433
Development of Heroes Acre in Silicon Cemetery	CRR	-	-	237 325
Purchase of Watering Tanks for Street Trees	CRR	150 000	-	36 917
Greening programme	IUDG	2 000 000	245 000	670 000
Development of a regional parks In Rural Areas	IUDG	-	-	369 000
Total Environmental Management - Community Services		3 993 416	1 300 665	3 079 992
Control Centre Services/Safety and Security -Public Safety				
Installation of CCTV cameras and fibre network	CRR	1 500 000	448 658	474 649
Provision two way radios	CRR	45 305	52 783	137 121
Provision of Access Control Systems and equipment	CRR	226 525	158 350	184 586
Supply of National flags	CRR	45 305	36 948	26 369
Supply and installation of prohibited signs	CRR	45 305	31 670	39 554
Supply and delivery of mobile guard houses	CRR	-	-	105 478
Total Control Centre/Safety and Security - Public Safety		1 862 439	728 409	967 757
Waste Management - Community Services				
Extension of landfill site(Weltevreden)	CRR	25 000 000	554 224	580 127
240 litre bins	CRR	226 525	131 958	263 694
6 & 9 M3 Skip containers	CRR	226 525	158 350	263 694
Seshego transfer station	CRR	906 098	1 200 819	725 159
Westernburg Transfer Station	CRR	679 574	422 266	448 280
Building plans for Mankweng transfer station	CRR	-	263 916	-
Purchase of Educational and Awareness equipment	CRR	-	105 566	79 108
No dumping Boards	CRR	181 220	79 175	92 293
Mankweng depot truck wash bay	CRR	-	-	131 847
Seshego depot truck wash bay	CRR	-	-	131 847
Construction of septic tank at Mankweng transfer station	CRR	-	-	158 216

DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Gates and parameter fence at Ladanna depot	CRR	-	-	131 847
Extension of boardroom at waste offices	CRR	-	-	210 955
Installation of air conditioners at Waste Management Offices	CRR	-	-	31 643
Installation of CCTV cameras at the landfill sites (Weltevreden and Aganang)	CRR	-	-	26 369
Rural transfer Station(Molepo) (Construction, Guard house, Paving, dumping area and Fencing)	IUDG	1 000 000	545 000	-
Ga- Maja transfer station	IUDG	-	-	335 000
Ga- Chuene transfer station	IUDG	-	-	335 000
Total Waste Management - Community Services		28 219 940	3 461 274	3 945 081
Sport & Recreation - Community Services				
Grass Cutting equipment	CRR	-	105 566	118 662
Upgrading of Tibane Stadium	CRR	543 659	-	-
Construction of Sebayeng / Dikgale Sport Complex	CRR	951 403	580 616	606 496
Procurement of Conference Table and Chairs for (Peter Mokaba Basement Boardroom)	CRR	498 354	316 699	342 802
Establishment of artificial grass surfaces in stadiums	CRR	-	-	527 388
Construction of clear view fencing around the playing areas.	CRR	1 100 000	-	527 388
Nirvana stadium outside field and ablution facilities	CRR	1 300 000	-	527 388
Procurement of fields maintenance equipment's	CRR	1 500 000	-	527 388
Procurement of Sports Fields Poles and Nets	CRR	1 250 000	-	527 388
EXT 44/78 Sports and Recreation Facility	IUDG	3 000 000	545 000	2 344 000
Upgrading of Mankweng Stadium	IUDG	5 000 000	-	1 675 000
Construction of an RDP Combo Sport Complex at Molepo Area	IUDG	5 194 750	-	-
Construction of Sebayeng / Dikgale Sport Complex	IUDG	-	1 361 000	3 349 000
Construction of Softball stadium in City Cluster	IUDG	30 000 000	5 608 450	-
Provision of short term engineering services for Bakone Malapa	IUDG	-	-	-
Total Sport & Recreation - Community Services		50 338 166	8 517 332	11 072 902
Cultural Services - Community Services				
Collection development -books	CRR	498 354	316 699	342 802
New exhibition Irish House	CRR	226 525	158 350	184 586
Pur-chase of Art works	CRR	226 525	184 741	105 478
Installation of the Boardwalk at Bakone Malapa	CRR	-	-	316 433
Public Sculpture	CRR	-	-	263 694
Theft detection systems for Municipal libraries	CRR	1 359 147	-	-
Total Cultural Services - Community Services		2 310 550	659 791	1 212 993

DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Information Services - Corporate and Shared Services				
Procurement of Laptops, PCs and Peripheral Devices	CRR	1 359 147	791 749	-
Implementation of ICT Strategy	CRR	135 915	172 317	158 216
Network Upgrade	CRR	5 000 000	344 635	316 433
Total Information Services - Corporate and Shared Services		6 495 062	1 308 701	474 649
City Planning - Planning and Economic Development				
Township establishment at Farm Volgestruisfontein 667 LS	CRR	180 000	290 308	52 739
Township establishment – Aganang extension 1	CRR	-	290 308	290 064
Township establishment at portion 151-160 of the Farm Sterkloop 688 LS	CRR	1 042 013	316 699	342 802
Acquisition of strategically located land or erven/ Farms	CRR	-	316 699	329 618
Implementation of the ICM program (IUDF) Precinct Plan	CRR	1 039 651	343 091	369 172
Township Establishment for the Eco-estate at Game Reserve	CRR	226 525	158 350	184 586
Mixed use development on the land adjacent to the Municipal Airport and Stadium (Portion 10 of farm Sterkloop 688LS)	CRR	-	263 916	290 064
Establishment of Arts and Cultural HUB at Bakoni Malapa	CRR	1 000 000	211 133	263 694
Upgrading of the R293 area Townships	CRR	320 767	237 525	263 694
Land Acquisition for Aganang Township)	CRR	-	316 699	342 802
Provision of short term engineering services for Bakone Malapa	IUDG	10 000 000	15 000 000	18 696 850
Total City Planning - Planning and Economic Development		13 808 956	17 744 729	21 426 084
Human Settlement - Planning and Economic Development				
New Municipal Offices HQ (Polokwane Towers) -Planning	CRR	2 265 245	1 055 665	1 582 165
Total Human Settlement - Planning and Economic Development		2 265 245	1 055 665	1 582 165
LED - Planning and Economic Development				
Development of the Industrial Park or Special Economic Zone	CRR	1 000 000	131 958	-
Installation of services in Municipal approved Township	CRR	2 265 245	1 319 581	1 318 471
Total LED - Planning and Economic Development		3 265 245	1 451 539	1 318 471
Fleet Management - Corporate and Shared Services				
Purchase of fleet	CRR	23 171 343	1 319 581	1 318 471
Total Fleet Management - Corporate and Shared Services		23 171 343	1 319 581	1 318 471

DRAFT MULTI-YEAR BUDGET 2021/22-2023/24



MULTI YEAR BUDGET CAPITAL PROGRAMME	FUNDING SOURCE	ORIGINAL BUDGET 2021/22	BUDGET YEAR +1 2022/23	BUDGET YEAR +1 2023/24
Description				
Transport Operations(IPRTS)- Transport and Services				
PT facility upgrade	PTNG	13 080 147	6 000 000	-
Upgrad & constr of Trunk route 108/2017 WP1	PTNG	35 371 847	72 446 000	21 200 000
Construction of bus depot Civil works 108/2017 WP3	PTNG	21 488 812	15 000 000	-
Construction of bus station Civil works 108/2017 WP4	PTNG	14 481 591	-	-
Construction & provision of Station Upperstructures	PTNG	13 014 443	-	-
Construction of bus station in Seshego	PTNG	-	19 200 000	30 000 000
Environmental Management Seshego & SDA1	PTNG	934 296	1 500 000	2 000 000
Environmental Management in Polokwane City	PTNG	934 296	1 500 000	2 500 000
Upgrade & rehab of Trunk Ext in Seshego & SDA1 109/2017	PTNG	-	-	30 000 000
Rehabilitation of Feeder Routes in Polokwane 110/2017	PTNG	-	-	30 000 000
Upgrading of the Bus Daytime Layover Facility	PTNG	4 671 481	-	-
Upgrading of Transit Mall	PTNG	2 802 889	-	-
Construction and upgrading of NMT facilities	PTNG	-	6 000 000	16 000 000
Construction & provision of Bus Depot Upper structure in Seshego	PTNG	6 540 073	13 000 000	-
Occupational Health & Safety (OHS) Management	PTNG	1 000 000	2 000 000	2 505 000
Upgrade & rehab of Trunk Ext in Moleletjie	PTNG	-	2 500 000	2 500 000
Construction & provision of Station Upper structures in Pol CBD	PTNG	2 000 000	-	-
Total Transport Operations(IPRTS)- Transport and Services		116 319 875	139 146 000	136 705 000
Total Capital Expenditure		1 168 555 446	993 212 306	978 823 985

Annexure A: Polokwane Housing Association



"A Promise Delivered"

Annual Budget and service delivery agreement - Polokwane Housing Association (PHA) For the Period 2021/2022 to 2023/2024

Despite global and national economic challenges and international pandemic, the PHA's financial history indicates that the entity has managed to survive year on year. As the municipal entity the PHA is mandated to develop and manage Integrated Human Settlements, Social and Non Social Housing Rental Housing Units within the jurisdiction of Polokwane Municipality.

As a Municipal Entity entrusted with managing rental housing units, PHA is required to comply with Municipal Finance Management Act, Act 56 of 2003, the Municipal System Act, Act 32 of 2000, the Companies Act, Act 71 of 2008, the Housing Code, the Social Housing Act of 2008, and all other relevant legislation applicable to the municipal entity

The PHA's mandate includes, amongst others, the responsibility for administrative processes, accounting and financial management, tenant liaison, policy and guideline formation, capital raising, agency role and other functions that Polokwane Municipality may require in applying the principles of rental housing in Polokwane. The mandate has been extended to include participating in the non-social housing rental space, i.e. gap market and profit making rental housing. Above all PHA must ensure its financial sustainability.

The financial plan for 2021/22 reflects that, with the projected allocation of all rental units of 1150 units, the entity will be generating R15.8million for the year. The 2021/22 budget process was prepared following a similar approach used in previous years. The budget takes into account the current market conditions, such as inflation, historical trend analysis, as well as the proposed Polokwane Municipality budget guidelines. The combined budgeted operating surplus is projected at R22 mil for the year, this surplus is mainly due to capital grant of R25 million from Polokwane municipality.

The 2021/22 budget includes a R14 million operational grant which would assist the entity in making certain that the entity's cash flow remains positive and that the entity is able to fund its operations. For 2021/22 and 2022/23 the operational grant remains at R14 million. For two outer years the operational budget is split between R9 million to fund operations R5million will go towards equity in assisting the development of Polokwane extension 76 which will be 208 units

Due to the nature of our business and Funding of new projects being hard to secure, PHA is embarking on Public Private Partnerships. For the period between 2022 and 2023 financial year the entity is projecting to develop 754 Gap market units and 5116 student accommodation beds. These projects are to be developed using the Built Operate and Transfer model (BOT). Under this model the entity is putting forth as its own equity contribution land as investment. After 30 years the private sector partners will transfer the facility to the entity. In the meantime, the private sector partners will be paying the entity royalties monthly. This new development will lessen PHA's dependency on the municipality. The PHA's existence is informed by the SMART pillar which forms one of the Municipality's SMART Pillars. i.e SMART Economy. Etc. in attainment of vision 2030 smart city.

For 2021/22 employment costs are budgeted at 6% for budget purposes which is consistent with South African Local Government Bargaining Council, the 6% is consistent with the 2020/21 increase.

Service Delivery Agreement between the City and the PHA

Service Delivery Agreement

Period of Agreement	No period stipulated but subject to annual reviews in terms of Section 93A of the systems Act
Service Provided	Rentals of Units
Expiry date of SDA	N/A
Monetary value	1 000. Of R1 shares worth R1000
Ownership and control	Shareholding as at 30 December 2020 Polokwane Municipality 100%
Mandate	Develop and Manage Integrated Human Settlements
Funding over medium term	R14 Million 2021/22

	R14 Million 2022/23
	R14 Million 2023/24
Summary of SDA	Sets out the obligation of PHA to Polokwane Municipality in respect of compliance and performance Issues
Past performance and future objectives	Has fairly met targets in the past, except with Ga-Rena Project which is cumbersome, PHA is confident that it will maintain high level of rental occupation and rental collection. PHA hopes to meet future housing demands





SUMMARY

5. The Annual Budget for the financial year 2021/2022 and indicative for the two projected outer years 2022/2023 and 2023/2024 can be summarized as follo

Table D1 Budget Summary

Description	2017/18	2018/19	2019/20	Current Year 2020/21		Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Financial Performance								
Transfers recognised - operational	9 000 000	28 497 298	78 112 748	65 055 000	65 055 000	39 000 000	14 000 000	14 000 000
Other own revenue	11 832 274	11 695 505	11 557 604	13 005 000	11 677 550	15 872 400	15 872 560	15 872 560
Total Revenue (excluding capital transfers and contributions)	20 832 274	40 192 803	89 670 352	78 060 000	76 732 550	54 872 400	29 872 560	29 872 560
Employee costs	6 019 645	7 133 597	9 190 709	9 276 378	9 529 425	10 182 562	10 766 614	11 385 708
Remuneration of Board Members	1 797 578	1 295 840	894 016	2 254 513	2 039 448	2 367 239	2 485 601	2 609 881
Depreciation & asset impairment	13 401 729	8 732 291	8 640 986	8 000 000	8 000 000	8 000 000	8 000 000	8 000 000
Other expenditure	4 096 658	8 569 844	10 429 109	12 722 000	11 629 500	11 919 625	12 224 256	12 544 119
Total Expenditure	25 315 699	25 731 572	29 154 820	32 252 891	31 198 373	32 469 426	33 476 471	34 539 708
Surplus/(Deficit)	- 4 483 425	14 461 231	60 515 532	45 807 109	45 534 177	22 402 974	- 3 603 911	- 4 667 148
Surplus/ (Deficit) for the year	- 4 483 425	14 461 231	60 515 532	45 807 109	45 534 177	22 402 974	- 3 603 911	- 4 667 148
Capital expenditure & funds sources								
Capital expenditure	-	-	-	250 000	150 000	120 000	-	-
Total sources of capital funds	-	-	-	250 000	150 000	120 000	-	-
Financial position								
Total current assets	3 951 360	23 488 434	2 677 310	5 310 000	6 810 000	7 775 000	7 475 000	7 550 000
Total non current assets	99 123 929	122 823 256	179 043 727	285 266 000	285 266 000	241 700 000	238 487 014	233 384 000
Total current liabilities	3 239 600	29 350 256	4 312 956	57 004 000	69 134 000	4 130 000	4 220 000	3 860 000
Total non current liabilities	-	-	-	-	-	-	-	-
Community wealth/Equity	99 835 689	116 961 433	177 408 083	233 572 396	222 942 260	245 345 438	241 741 527	237 074 379
Cash flows								
Net cash from (used) operating	763 293	45 710 178	40 724 969	- 124 640 000	- 124 740 000	161 000	200 000	- 337 000
Net cash from (used) investing	-	25 744 174	61 401 805	- 54 305 000	- 54 205 000	-	-	-
Net cash from (used) financing	- 12 649	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	2 483 644	22 449 648	1 772 812	4 189 000	4 189 000	4 350 000	4 550 000	4 213 000

Table D2 Budgeted Financial Performance (revenue and expenditure)

Description	2017/18	2018/19	2019/20	Current Year 2020/21		Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Source								
Rental of facilities and equipment	9 976 580	9 755 280	9 617 400	12 973 000	11 647 100	15 850 000	15 850 000	15 850 000
Transfers recognised - operational	9 000 000	28 497 298	78 112 748	65 055 000	65 055 000	39 000 000	14 000 000	14 000 000
Other revenue	1 855 694	1 940 225	1 940 204	32 000	30 450	22 400	22 560	22 560
Gains on disposal of PPE								
Total Revenue (excluding capital transfers and contributions)	20 832 274	40 192 803	89 670 352	78 060 000	76 732 550	54 872 400	29 872 560	29 872 560
Expenditure By Type								
Employee related costs	6 019 645	7 133 597	9 190 709	9 276 378	9 529 425	10 182 562	10 766 614	11 385 708
Remuneration of Directors	1 797 578	1 295 840	894 016	2 254 513	2 039 448	2 367 239	2 485 601	2 609 881
Debt impairment	8 691 459	8 732 291	8 640 986	8 000 000	8 000 000	8 000 000	8 000 000	8 000 000
Depreciation & asset impairment	4 710 270	4 692 667	5 144 151	5 027 000	5 027 000	5 027 000	5 027 000	5 027 000
Finance charges	89	-	-	-	-	-	-	-
Other expenditure	-	-	-	-	-	-	-	-
Loss on disposal of PPE	-	-	-	-	-	-	-	-
Total Expenditure								
Surplus/(Deficit)	4 077 022	3 877 177	5 284 958	7 695 000	6 602 500	6 892 625	7 197 256	7 517 119
Transfers recognised - capital	19 636	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	25 315 699	25 731 572	29 154 820	32 252 891	31 198 373	32 469 426	33 476 471	34 539 708
Taxation	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	- 4 483 425	14 461 231	60 515 532	45 807 109	45 534 177	22 402 974	- 3 603 911	-4 667 148

Table D3 Capital Budget by vote and funding

Vote Description R thousands	2017/18	2018/19	2019/20	Current Year 2020/21		Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure by Asset Class/Sub-class								
Infrastructure	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-
<i>Roads, Pavements & Bridges</i>	-	-	-	-	-	-	-	-
Other assets	-	-	-	250 000	150 000	120 000	-	-
General vehicles	-	-	-	220 000	120 000	120 000	-	-
Specialised vehicles	-	-	-	-	-	-	-	-
Plant & equipment	-	-	-	-	-	-	-	-
Computers - hardware/equipment	-	-	-	15 000	15 000	15 000	-	-
Furniture and other office equipment	-	-	-	15 000	15 000	15 000	-	-
Other	-	-	-	-	-	-	-	-
Total capital expenditure on assets	-	-	-	250 000	150 000	120 000	-	-

- Table D4 Budgeted Financial Position

Description	2017/18	2018/19	2019/20	Current Year 2020/21		Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
ASSETS								
Current assets								
Cash	2 483 400	22 449 402	1 772 565	4 189 000	4 189 000	4 350 000	4 550 000	4 213 000
Call investment deposits	-	-	-	-	-	-	-	-
Consumer debtors	1 455 347	1 009 795	906 808	1 100 000	2 600 000	3 400 000	2 900 000	3 312 000
Other debtors	12 613	29 237	2 063	21 000	21 000	25 000	25 000	25 000
Total current assets	3 951 360	23 488 434	2 677 310	5 310 000	6 810 000	7 775 000	7 475 000	7 550 000
Non current assets								
Property, plant and equipment	99 023 094	96 991 872	91 896 260	285 173 000	285 173 000	241 620 000	238 420 014	233 330 000
Intangible	100 835	87 210	49 836	93 000	93 000	80 000	67 000	54 000
Other non-current assets	-	25 744 174	87 097 631	-	-	-	-	-
Total non current assets	99 123 929	122 823 256	179 043 727	285 266 000	285 266 000	241 700 000	238 487 014	233 384 000
TOTAL ASSETS	103 075 289	146 311 690	181 721 037	290 576 000	292 076 000	249 475 000	245 962 014	240 934 000
LIABILITIES								
Current liabilities								
Trade and other payables	2 489 953	28 440 147	2 468 985	56 324 000	68 454 000	3 250 000	3 300 000	2 900 000
Provisions	749 647	910 109	1 843 971	680 000	680 000	880 000	920 000	960 000
Total current liabilities	3 239 600	29 350 256	4 312 956	57 004 000	69 134 000	4 130 000	4 220 000	3 860 000
Non current liabilities								
Borrowing	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-
Total non current liabilities	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	3 239 600	29 350 256	4 312 956	57 004 000	69 134 000	4 130 000	4 220 000	3 860 000
NET ASSETS	99 835 689	116 961 434	177 408 081	233 572 000	222 942 000	245 345 000	241 742 014	237 074 000
COMMUNITY WEALTH/EQUITY								
Accumulated Surplus/(Deficit)	24 181 406	38 642 637	99 089 287	144 896 396	144 623 464	167 026 438	163 422 527	158 755 379
Reserves	75 653 283	78 317 796	78 317 796	88 675 000	78 317 796	78 318 000	78 318 000	78 318 000
Share capital	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000
TOTAL COMMUNITY WEALTH/EQUITY	99 835 689	116 961 433	177 408 083	233 572 396	222 942 260	245 345 438	241 741 527	237 074 379

- Table D5 Budgeted Cash Flow

Description	2017/18	2018/19	2019/20	Current Year 2020/21		Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates, penalties & collection charges	3 909 821	3 501 648	3 027 609	8 189 000	8 089 000	4 200 000	4 500 000	6 200 000
Service charges	-	-	-	-	-	-	-	-
Other revenue	-	-	-	-	-	-	-	-
Government - operating	9 000 000	28 497 298	78 112 748	65 055 000	65 055 000	14 000 000	14 000 000	14 000 000
Interest	-	-	-	-	-	-	-	-
Payments								
Suppliers and employees	- 12 146 528	13 711 232	- 40 415 388	- 197 884 000	- 197 884 000	- 18 039 000	- 18 300 000	-20 537 000
Finance charges	-	-	-	-	-	-	-	-
Dividends paid	-	-	-	-	-	-	-	-
Transfers and Grants	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES	763 293	45 710 178	40 724 969	- 124 640 000	- 124 740 000	161 000	200 000	- 337 000
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Decrease (Increase) in non-current debtors	-	25 744 174	-	54 055 000	54 055 000	-	-	-
Payments								
Capital assets	-	-	- 61 401 805	- 250 000	- 150 000	-	-	-
NET CASH FROM/(USED) INVESTING ACTIVITIES	-	- 25 744 174	- 61 401 805	- 54 305 000	- 54 205 000	-	-	-
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Borrowing long term/refinancing	-	-	-	-	-	-	-	-
Payments								
Repayment of borrowing	- 12 649	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES	- 12 649	-	-	-	-	-	-	0
NET INCREASE/ (DECREASE) IN CASH HELD	750 644	19 966 004	- 20 676 836	- 178 945 000	- 178 945 000	161 000	200 000	- 337 000
Cash/cash equivalents at the year begin:	1 733 000	2 483 644	22 449 648	183 134 000	183 134 000	4 189 000	4 350 000	4 550 000
Cash/cash equivalents at the year end:	2 483 644	22 449 648	1 772 812	4 189 000	4 189 000	4 350 000	4 550 000	4 213 000

Municipal Manager Quality Certificate



Office of the Municipal Manager

I, Maggy Matshisha Acting, Municipal Manager of Polokwane Municipality, hereby certify that the 2021/22 Draft Multi-Year Budget (2021/22-2023/24) and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft budget and supporting documentation are consistent with the Integrated Development Plan of the municipality

Name Maggy Matshisha
Acting Municipal Manager of Polokwane Municipality: LIM354

Signature [Handwritten Signature]

Date 12/03/2021

Annexure A

**Municipal Budget Circular 107 and 108 for the 2021/22
MTREF**